

MARCH 2008

| | | | | | | | Comparison with Feb 2008 MTFP | |
|--|------------------|----------------------|-----------------------------|---------------------|-------------------|-------------|--------------------------------|-------------------------------------|
| | Budget | | | | Expenditure | | Planned MTFP Balance @31/03/08 | (Imp)/Decline from Planned Position |
| | Original 2007/08 | Approved Adjustments | MTFP 2008 Revised Resources | MTFP Revised Budget | Total Expenditure | Variance | | |
| £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | |
| Departmental Resources | | | | | | | | |
| Children's Services | 69,246 | 332 | (39) | 69,539 | 69,650 | 111 | (39) | 111 |
| Community Services | 41,367 | (828) | 1,550 | 42,089 | 42,310 | 220 | 1,550 | 220 |
| Chief Executives Office | 6,408 | 397 | 24 | 6,829 | 6,546 | (283) | 24 | (283) |
| Corporate Services | 9,266 | 182 | (1) | 9,447 | 9,359 | (88) | (1) | (88) |
| JE Arrears | | | | | | | | |
| Total Departmental Resources | 126,287 | 83 | 1,534 | 127,904 | 127,865 | (39) | 1,534 | (39) |
| Corporate Resources | | | | | | | | |
| Joint Bodies & Levies | 603 | 0 | 12 | 615 | 622 | 7 | | 7 |
| Financing Costs | 3,343 | 0 | (938) | 2,405 | 2,340 | (65) | | (65) |
| Leading Edge Efficiencies | (285) | 0 | 225 | (60) | (50) | 10 | | 10 |
| Recharge to HRA | | | | 0 | (122) | (122) | | (122) |
| Local Area Business Growth Incentive | | | | | 223 | 223 | | 223 |
| Additional Job Evaluation Appeals Cost | | | | | 137 | 137 | | 137 |
| Total Corporate Resources | 3,661 | 0 | (701) | 2,960 | 3,150 | 190 | | 190 |
| Net Expenditure | 129,948 | 83 | 833 | 130,864 | 131,015 | 151 | 1,534 | 151 |
| Contributions To / (From) Reserves | | | | | | | | |
| Planned Use of General Fund Reserve (MTFP) | (2,103) | 0 | | (2,103) | (2,103) | 0 | | |
| In-year approvals by Council & Cabinet | 0 | (673) | | (673) | (673) | 0 | | |
| MTFP Contribution from Reserves | | (436) | (831) | (1,267) | (1,267) | 0 | 9,226 | 8,930 |
| Direct Schools Grant Adjustment | | 1,253 | | 1,253 | 1,192 | (61) | | |
| Departmental Reserves- Planned Use | (289) | (226) | (2) | (517) | (517) | 0 | 0 | 0 |
| Departmental Balances C/Fwd | | | | | 207 | 207 | | |
| Corporate Balances from Resources | | | | | (297) | (297) | | |
| Total Resources | 127,556 | 0 | 0 | 127,556 | 127,556 | (0) | 0 | 0 |

BUDGET MANAGEMENT 2007/08**MARCH 2008**

| | <i>Budget</i> | | | | <i>Expenditure</i> | |
|--|---------------|-------------|----------------------|-------------------|--------------------|---------------------------|
| | Original | Approved | MTFP | MTFP | Expenditure | (Under)/ Over Spend |
| | Budget | Adjustments | Revised Resources | Revised Budget | | |
| £000 | £000 | £000 | £000 | £000 | £000 | |
| <u>Children's Services</u> | | | | | | |
| Individual Schools Budget | 51,725 | (728) | 0 | 50,997 | 50,948 | (49) |
| Partnerships | | | | | | |
| Pupil Support Services | 2,475 | (475) | 6 | 2,006 | 2,304 | 298 |
| Early Years | 1,882 | (43) | 20 | 1,859 | 1,909 | 50 |
| Children's Centres | 1,472 | 4 | (1) | 1,475 | 1,485 | 10 |
| Libraries & Community Learning | 2,099 | 63 | (10) | 2,152 | 2,119 | (33) |
| Youth Service & Children's Fund | 0 | 1,051 | (76) | 975 | 974 | (1) |
| School Improvement & Development | 3,870 | 303 | 11 | 4,184 | 4,208 | 24 |
| Children & Families | | | | | | |
| Safeguarding & Specialist Support | 6,700 | 64 | 6 | 6,770 | 6,734 | (36) |
| SEN Inclusion Services | 1,807 | (662) | 20 | 1,165 | 1,166 | 1 |
| YOS | 0 | 469 | 0 | 469 | 469 | 0 |
| Performance, Planning & Resources | 4,205 | 233 | (15) | 4,423 | 4,309 | (114) |
| Home To School Transport | 1,394 | 73 | 0 | 1,467 | 1,521 | 54 |
| Local Area Agreement | 887 | (45) | 0 | 842 | 862 | 20 |
| Specific Grant Income | (9,270) | (133) | 0 | (9,403) | (9,358) | 45 |
| Additional Dedicated Schools Grant 2007/08 | 0 | 219 | 0 | 219 | 0 | (219) |
| Adjustment for Dedicated Schools Grant 2006/07 | 0 | (61) | 0 | (61) | 0 | 61 |
| Total Children's Services | 69,246 | 332 | (39) | 69,539 | 69,650 | 111 |

BUDGET MANAGEMENT 2007/08**MARCH 2008**

| | <i>Budget</i> | | | | <i>Expenditure</i> | <i>(Under)/ Over Spend</i> |
|---|---------------|--------------|----------------------|-------------------|--------------------------|------------------------------------|
| | Original | Approved | MTFP | MTFP | Expenditure Apr-March | |
| | Budget | Adjustments | Revised Resources | Revised Budget | | |
| £000 | £000 | £000 | £000 | £000 | £000 | |
| <u>Community Services</u> | | | | | | |
| Art Centre, Civic Theatre & Art Collection | 1,359 | (13) | 144 | 1,490 | 1,591 | 101 |
| Building Design Services | (15) | 0 | | (15) | (29) | (14) |
| Leisure and tourist facilities, events and sports development | 2,713 | (34) | 80 | 2,759 | 2,817 | 58 |
| CCTV | 0 | 395 | 10 | 405 | 380 | (25) |
| Cemeteries and Crematorium | (602) | 0 | 1 | (601) | (613) | (12) |
| Highways including management and administration | 4,035 | (683) | 285 | 3,637 | 3,953 | 316 |
| Markets | (174) | 6 | 9 | (159) | (97) | 62 |
| General support services | 669 | (401) | (14) | 254 | 278 | 24 |
| Street Scene, countryside and public conveniences | 5,325 | 1,247 | 47 | 6,619 | 6,664 | 45 |
| Transport | 0 | 97 | 47 | 144 | 128 | (16) |
| Waste Management | 2,929 | (224) | (36) | 2,669 | 2,788 | 119 |
| Community Safety & Dog Wardens, abandoned vehicles | 472 | 47 | (25) | 494 | 460 | (34) |
| Youth Service | 1,040 | (1,040) | 0 | 0 | 0 | 0 |
| Community Safety Partnership | 474 | (474) | 0 | 0 | 0 | 0 |
| | 18,225 | (1,077) | 548 | 17,696 | 18,320 | 624 |
| Housing Renewal Team | 111 | 19 | 1 | 131 | 130 | (1) |
| Housing Benefits Administration | 270 | 106 | (37) | 339 | 388 | 49 |
| Homelessness | 100 | 77 | 0 | 177 | 159 | (18) |
| Welfare Services | 168 | 0 | 0 | 168 | 168 | 0 |
| Service Strategy & Regulation | 209 | (116) | 0 | 93 | 19 | (74) |
| Voluntary Sector Payments | 90 | 27 | 0 | 117 | 115 | (2) |
| Supporting people & Asylum Seekers | 3 | 6 | 0 | 9 | 10 | 1 |
| <i>Total Community Services Housing</i> | 951 | 119 | (36) | 1,034 | 989 | (45) |
| AD Adults & Older People | 548 | (485) | (5) | 58 | 53 | (5) |
| Purchase of External care | 13,631 | (353) | 1,160 | 14,438 | 14,574 | 136 |
| Learning Disability | 2,198 | 146 | 64 | 2,408 | 2,364 | (44) |
| Mental Health | 334 | 146 | 115 | 595 | 523 | (72) |
| Older People | 1,349 | (727) | (22) | 600 | 582 | (18) |
| Physical Disability | 2,885 | 207 | (227) | 2,865 | 2,766 | (99) |
| Service Development and Integration | 1,443 | 1,243 | (17) | 2,669 | 2,603 | (66) |
| <i>Total Community Services Adults</i> | 22,388 | 177 | 1,068 | 23,633 | 23,465 | (168) |
| <i>DLO profits</i> | (197) | (47) | (30) | (274) | (464) | (191) |
| In Year Over/(Under) Spend | 41,367 | (828) | 1,550 | 42,089 | 42,310 | 220 |
| Planned brought forward from 2006/07 | (64) | | | (64) | (64) | 0 |
| Additional B/Fwd from 2006/07 | | 34 | | 34 | | (34) |
| Virement | | (34) | | (34) | | 34 |
| <i>Total Community Services</i> | 41,303 | (828) | 1,550 | 42,025 | 42,246 | 220 |

BUDGET MANAGEMENT 2007/08**MARCH 2008**

| | <i>Budget</i> | | | | <i>Expenditure</i> | (Under)/ Over Spend |
|--|--------------------|-------------------------|------------------------------|---------------------------|--------------------------|---------------------------|
| | Original Budget | Approved Adjustments | MTFP Revised Resources | MTFP Revised Budget | Expenditure Apr-March | |
| | £000 | £000 | £000 | £000 | £000 | |
| <i>Chief Executive</i> | | | | | | |
| Policy & Procurement | 1367 | 45 | 0 | 1,412 | 1206 | (206) |
| Community Inclusion | | 573 | 0 | 573 | 491 | (82) |
| Community Safety | 110 | 38 | 0 | 148 | 121 | (27) |
| Economic Regeneration | 821 | 49 | 8 | 878 | 838 | (40) |
| Development | 453 | (199) | 17 | 271 | 333 | 62 |
| Strategy | 42 | 354 | 15 | 411 | 325 | (86) |
| Transport | 3,083 | (282) | 0 | 2,801 | 2,856 | 55 |
| Management & Admin. | 532 | (181) | (16) | 335 | 376 | 41 |
| <i>Sub Total</i> | 6,408 | 397 | 24 | 6,829 | 6,546 | (283) |
| <i>Planned C/Fwd to 2008/09</i> | (6) | | | (6) | | 6 |
| <i>Total Chief Executive's Department</i> | 6,402 | 397 | 24 | 6,823 | 6,546 | (277) |

BUDGET MANAGEMENT 2007/08**MARCH 2008**

| | <i>Budget</i> | | | | <i>Expenditure</i> | |
|---|--------------------|-------------------------|------------------------------|---------------------------|--------------------------|---------------------------|
| | Original Budget | Approved Adjustments | MTFP Revised Resources | MTFP Revised Budget | Expenditure Apr-March | (Under)/ Over Spend |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| <i>Corporate Services</i> | | | | | | |
| <i>Finance</i> | | | | | | |
| Local Taxation | 306 | (3) | (6) | 297 | 264 | (33) |
| Community Grants | 79 | 12 | 0 | 91 | 90 | (1) |
| Accounting Services | 508 | 57 | 9 | 574 | 552 | (22) |
| Darlington & Stockton Partnership | 0 | 30 | 60 | 90 | 121 | 31 |
| Audit | 244 | 5 | (10) | 239 | 226 | (13) |
| Risk Management & Insurance | 63 | (5) | 0 | 58 | 59 | 1 |
| Financial Services | 294 | 3 | 0 | 297 | 317 | 20 |
| Director + Secretarial Support | 267 | (1) | 0 | 266 | 276 | 10 |
| Performance and Development | 67 | | 0 | 67 | 67 | 0 |
| Finance Miscellaneous | (265) | 29 | 0 | (236) | (104) | 132 |
| <i>Legal</i> | | | | | | |
| CCTV | 397 | (397) | 0 | 0 | 0 | 0 |
| Registrars | 14 | | 0 | 14 | 24 | 10 |
| Land Charges | (232) | 70 | 0 | (162) | (236) | (74) |
| Municipal Elections | 123 | | (18) | 105 | 119 | 14 |
| Register of Electors | 35 | | | 35 | 40 | 5 |
| Mayoral Referendum | 0 | 170 | 0 | 170 | 171 | 1 |
| Legal | 574 | (3) | 0 | 571 | 552 | (19) |
| Democratic Support | 333 | (2) | 0 | 331 | 320 | (11) |
| Town Hall | 692 | (21) | 10 | 681 | 662 | (19) |
| <i>Human Resource Management</i> | | | | | | |
| Human Resource Management | 574 | 33 | 22 | 629 | 801 | 172 |
| Payroll | 260 | 94 | (2) | 352 | 188 | (164) |
| Health & Safety | 178 | (2) | 0 | 176 | 144 | (32) |
| Training Courses | 28 | 22 | 0 | 50 | 18 | (32) |
| Emergency Planning | 0 | 0 | 0 | 0 | 0 | 0 |
| <i>ICT</i> | | | | | | |
| Information Technology | 1,321 | (61) | (22) | 1,238 | 1,218 | (20) |
| Information Management | 84 | | | 84 | 84 | 0 |
| Asst Director ICT | 132 | (38) | | 94 | 84 | (10) |
| Call Centre | 774 | (101) | 49 | 722 | 697 | (25) |
| Print and Design | (60) | (12) | (3) | (75) | (87) | (12) |
| <i>Other Services</i> | | | | | | |
| Corporate & Democratic Core | 1,951 | 200 | 10 | 2,161 | 2,119 | (42) |
| <i>Corporate Development & Environment</i> | | | | | | |
| Land & Property | 513 | (3) | 26 | 536 | 525 | (11) |
| Building Control | 22 | 21 | 13 | 56 | 66 | 10 |
| Parking | (1,611) | 3 | (75) | (1,683) | (1,642) | 41 |
| Environmental Health | 797 | (78) | (18) | 701 | 683 | (18) |
| Commercial & Licensing | (23) | 2 | (16) | (37) | (56) | (19) |
| Trading Standards | 354 | 66 | | 420 | 418 | (2) |
| Corporate Admin | 473 | 92 | (30) | 535 | 579 | 44 |
| <i>In Year Over/(Under) Spend</i> | 9,266 | 182 | (1) | 9,447 | 9,359 | (88) |
| Planned B/Fwd from 2006/07 | (227) | | | (227) | (227) | 0 |
| Additional brought forward from 2006/07 | | 192 | | 192 | | (192) |
| Virement | | (192) | | (192) | | 192 |
| Planned C/Fwd to 2008/09 | 8 | | | 8 | | |
| Total Corporate Services Department | 9,047 | 182 | (1) | 9,228 | 9,132 | (88) |

BUDGET MANAGEMENT 2007/08**MARCH 2008**

| | <i>Budget</i> | | | | <i>Expenditure</i> | (Under)/ Over Spend £000 |
|---|--------------------|-------------------------|------------------------------|-------------------------------|--------------------------|-----------------------------------|
| | Original Budget | Approved Adjustments | MTFP Revised Resources | Amended Approved Budget | Expenditure Apr-March | |
| | £000 | £000 | £000 | £000 | £000 | |
| <i>Joint Bodies and Levies</i> | | | | | | |
| Coroners | 122 | 0 | 10 | 132 | 132 | 0 |
| Environment Agency Levy | 54 | 0 | 2 | 56 | 56 | 0 |
| Tees Valley Development Company | 72 | 0 | 0 | 72 | 73 | 1 |
| Joint Strategy Unit | 255 | 0 | 0 | 255 | 254 | (1) |
| Tees Valley Urban Regeneration Company | 100 | 0 | 0 | 100 | 107 | 7 |
| <i>Total Joint Bodies and Levies</i> | 603 | 0 | 12 | 615 | 622 | 7 |
| | | | | | | |

BUDGET MANAGEMENT 2007/08**MARCH 2008**

| SCHOOLS PROJECTED BALANCES 2007-08 | | | | | |
|---|-----------------------------------|---------------------------|-----------------|--|--|
| School Name | Opening Balance at 1st April 2007 | Formula Budget Allocation | Total Available | Projected Closing Balance at 31st March 2008 | Projected Closing Balance as proportion of Formula Budget Allocation |
| | £000 | £000 | £000 | £000 | % |
| <u>Primary</u> | | | | | |
| Borough Road Nursery | 94 | 218 | 312 | 82 | 35 |
| George Dent Nursery | 70 | 316 | 386 | 62 | 18 |
| Skerne Park Primary | 47 | 1,340 | 1,387 | 14 | 1 |
| Firthmoor Primary | 92 | 963 | 1,055 | 94 | 9 |
| Alderman Leach Primary | 85 | 974 | 1,059 | 35 | 3 |
| Corporation Road Primary | 33 | 1,056 | 1,089 | 30 | 3 |
| Abbey Junior | 77 | 939 | 1,016 | 98 | 10 |
| Mount Pleasant Primary | 213 | 1,110 | 1,323 | 67 | 7 |
| Dodmire Junior | 62 | 853 | 915 | 46 | 5 |
| Dodmire Infant | 85 | 808 | 893 | 102 | 12 |
| Gurney Pease Primary | 23 | 776 | 799 | 81 | 11 |
| North Road Primary | 53 | 1,399 | 1,452 | 11 | 1 |
| Reid Street Primary | 121 | 1,212 | 1,333 | 93 | 8 |
| Abbey Infant | 33 | 796 | 829 | 45 | 5 |
| Mowden Infant | 9 | 628 | 637 | 11 | 2 |
| Red Hall Primary | 69 | 767 | 836 | 91 | 12 |
| Mowden Junior | 8 | 691 | 699 | 5 | 1 |
| Hurworth Primary | 22 | 675 | 697 | 10 | 2 |
| Heathfield Primary | 98 | 1,359 | 1,457 | 100 | 8 |
| Cockerton CE Primary | 25 | 609 | 634 | 4 | 1 |
| Heighington CE Primary | 74 | 726 | 800 | 97 | 14 |
| High Conniscliffe CE Primary | 42 | 410 | 452 | 32 | 7 |
| Bishopton/Redmarshall CE Primary | 16 | 304 | 320 | 26 | 8 |
| St. Johns CE Primary | 119 | 709 | 828 | 102 | 14 |
| Holy Family RC Primary | 71 | 593 | 664 | 45 | 7 |
| St. Augustines RC Primary | 80 | 643 | 723 | 88 | 13 |
| St. Teresas RC Primary | 43 | 900 | 943 | 38 | 4 |
| St. Bedes RC Primary | 5 | 705 | 710 | (0) | (0) |
| St Georges CE Primary | 80 | 895 | 975 | 99 | 11 |
| Whinfield Primary | 63 | 1,571 | 1,634 | 33 | 2 |
| Harrowgate Hill Primary | -10 | 1,559 | 1,549 | 12 | 1 |
| Primary Total | 1,902 | 26,504 | 28,406 | 1,651 | 5 |
| <u>Secondary</u> | | | | | |
| Hurworth | -15 | 2,781 | 2,766 | 10 | 0 |
| Eastbourne | 147 | 2,873 | 3,020 | 0 | 0 |
| Branksome | -17 | 3,021 | 3,004 | 67 | 2 |
| Longfield | 146 | 3,557 | 3,703 | 352 | 10 |
| Hummersknott | 44 | 4,664 | 4,708 | 32 | 1 |
| Carmel | 5 | 3,548 | 3,553 | 92 | 2 |
| Secondary Total | 309 | 20,444 | 20,753 | 553 | 1 |
| Education Village | 243 | 7,835 | 8,078 | 15 | 0 |
| Overall Total | 2,454 | 54,783 | 57,237 | 2,219 | 3 |

BUDGET MANAGEMENT 2007/08**MARCH 2008**

| Projected General Fund Reserve at 31st March 2008 | |
|--|----------------|
| Medium Term Financial Plan (MTFP) :- | |
| MTFP Planned Opening Balance 1/4/2007 | £000 12,701 |
| Approved net contribution from balances 2006/07 | (2,103) |
| Planned Closing Balance 31/03/08 | 10,598 |
| Increase in opening balance from 2006/07 results | 399 (1) |
| Additional resource allocation approvals 2007/08 | |
| Market Stalls | (54) (2) |
| Promotional Plan | (110) (3) |
| Mayoral Referendum | (170) (4) |
| Transport Review | (97) (5) |
| Talking Together | (145) (6) |
| Land Charges | (70) (7) |
| Additional LABGI grant received October 2007 | |
| | 142 |
| Salary Inflation | |
| | 243 |
| Job Evaluation | |
| | (679) |
| MTFP Approved February 2008 | |
| | (1,532) |
| Projected corporate underspends / (overspends) :- | |
| Joint Board & Levies | (12) |
| Financing Costs | 938 |
| Leading Edge | (225) |
| MTFP Approved by Council 28/02/08 | |
| | 9,226 |
| Additional resource allocation approvals 2007/08 | |
| Citizens Advice Bureau | (27) (8) |
| Projected corporate underspends / (overspends) :- | |
| Joint Board & Levies | (7) |
| Financing Costs | 65 |
| Leading Edge | (10) |
| Recharge to HRA | 122 |
| Local Area Business Growth Incentive | (223) |
| Additional Job Evaluation Appeals Cost | (137) |
| LPSA | 28 |
| DSG | 61 |
| Departmental Balances | |
| Year End Contributions from General Fund | (168) |
| General Fund Balance @ 31/03/08 | 8,930 |

- (1) Audited by PWC (28/09/2007)
- (2) Approved Cabinet 20th March
- (3) Approved by Cabinet 5th June
- (4) Approved by Council 18th May
- (5) Approved by Council 4th October
- (6) Approved by Cabinet 13th November
- (7) Approved by Cabinet 16th October
- (8) Approved by Cabinet 11th December

| | (a) | (b) | (c) | (d) | (e) | (f) | (g) |
|--------------------|-----------------|------------------------------------|------------------------------------|------------------|-----------------------------|--|---|
| | | | ((a) + (b)) | | ((c) + (d)) | | ((e) - (f)) |
| | Brought forward | Planned utilisation 2007/08 budget | Total (available)/ to be recovered | 2007/08 out-turn | 2007/08 (surplus) / deficit | Planned 2007/08 (surplus) / deficit per MTFP | (Improvement) / decline from planned position |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Children Services | 0 | 0 | 0 | 111 | 111 | 0 | 111 |
| Community Services | (98) | 98 | 0 | 220 | 220 | 0 | 220 |
| Chief Executive | 0 | 6 | 6 | (282) | (276) | 6 | (282) |
| Corporate Services | (419) | 411 | (8) | (88) | (96) | (8) | (88) |
| TOTAL | (517) | 515 | (2) | (39) | (41) | (2) | (39) |

| | |
|--------------------------|-----------|
| Departmental C/Fwd | 207 |
| Balances to General Fund | (168) |
| | 39 |

- (a) Departmental balances brought forward from 2006/07, approved by Cabinet 5th June 2007.
- (b) Planned reduction in departmental reserves during 2007/08.
- (c) Planned departmental reserves at 31st March 2008, adjusted for 2006/07 out-turn.
- (d) Projected variance against budgeted net expenditure for 2007/08.
- (e) Projected departmental reserves as at 31st March 2008.
- (f) Departmental reserves at 31st March 2008 as planned in MTFP, approved 8th March 2007.

BUDGET MANAGEMENT 2007/08**MARCH 2008**

| | <i>Budget</i> | | | <i>Expenditure</i> | |
|--|-----------------|-------------|-----------------|--------------------|---------------------------|
| | Original | Approved | Amended | Expenditure | (Under)/ Over Spend |
| | Budget | Adjustments | Budget | | |
| | £000 | £000 | £000 | £000 | £000 |
| <u>Housing Revenue Account</u> | | | | | |
| <u>Income</u> | | | | | |
| Working Balance Brought Forward | (499) | 0 | (499) | (600) | (101) |
| Rents Of Dwellings (Gross) | (13,842) | 0 | (13,842) | (14,209) | (367) |
| Sundry Rents (Including Garages & Shops) | (364) | 0 | (364) | (353) | 11 |
| Charges For Services & Facilities | (99) | 0 | (99) | (105) | (6) |
| Interest Receivable | (63) | 0 | (63) | (44) | 19 |
| Total Income | (14,867) | 0 | (14,867) | (15,311) | (444) |
| <u>Expenditure</u> | | | | | |
| Management | 3,081 | 24 | 3,105 | 3,147 | 42 |
| Maintenance | 2,802 | 140 | 2,942 | 2,904 | (38) |
| Capital Financing Costs | 1,899 | 2 | 1,901 | 1,354 | (547) |
| R.C.C.O. | 2,140 | (126) | 2,014 | 2,783 | 769 |
| Rent Rebate Subsidy Limitation | 0 | 0 | 0 | 0 | 0 |
| Increase in Bad Debt Provision | 120 | 0 | 120 | 94 | (26) |
| Housing Subsidy Payable | 4,326 | 24 | 4,350 | 4,404 | 54 |
| Working Balance Carried Forward | 499 | (64) | 435 | 625 | 190 |
| Total Expenditure | 14,867 | 0 | 14,867 | 15,311 | 444 |
| (Surplus)/Deficit | 0 | 0 | 0 | 0 | 0 |

DARLINGTON BOROUGH COUNCIL 2007- 08 FORWARD LOOK AES

| | Planned Gains | | Projected Out-turn | |
|---|------------------------|--------------------------------------|--|--------------------------------------|
| | AES 2007-08 £000 | Category Total 2007-08 £000 | Projected Out-turn 2007-08 £000 | Category Total 2007-08 £000 |
| Children's Services | | | | |
| Allowance for staff turnover | 150 | | 150 | |
| Procurement - centralised processing | 19 | | 19 | |
| Services Structure Reviews - Third Tier & Support Services | 200 | | 200 | |
| Home to School Transport - re-tendering of contracts | 20 | | 20 | |
| | | 389 | | 389 |
| Community Services | | | | |
| Arts Review | 53 | | 53 | |
| Repairs and Maintenance | 45 | | 45 | |
| Dolphin Centre Refurbishment | 194 | | 194 | |
| Depot Relocation | 110 | | 0 | |
| | | 402 | | 292 |
| Adult Services | | | | |
| Improve the quality of life by helping older people to remain in their own homes, saving on residential fees. Reviewing transport arrangements. | | | | |
| Appointment of an Independent Living Fund Officer to maximise income by claiming from the Independent Living Fund. | 200 | | 200 | |
| | | 200 | | 0 |
| Housing | | | | |
| Housing Benefit Overpayments | 100 | | 100 | |
| | | 100 | | 100 |
| Development & Environment | | | | |
| Improve effectiveness of Economic Regeneration Budget | 40 | | 40 | |
| Rental Income | 20 | | 20 | |
| Non committed inflation | 80 | | 80 | |
| Management/staffing structures | 70 | | 70 | |
| | | 210 | | 210 |
| Corporate Services | | | | |
| Payroll Manager post held vacant | 40 | | 40 | |
| Insurance Tender Saving | 40 | | 40 | |
| Additional Insurance Saving | 90 | | 90 | |
| Health & Safety admin support - post deletion | 10 | | 10 | |
| Legal Services Income from Teesdale Council | 20 | | 20 | |
| Delete non-committed inflation and other management savings | 104 | | 104 | |
| | | 304 | | 304 |
| Chief Executive's | | | | |
| Procurement | 100 | | 100 | |
| Admin Review | 150 | | 50 | |
| | | 250 | | 150 |
| Forward Look Annual Efficiency Statement Total | 1,855 | 1,855 | 1,645 | 1,445 |
| Additional efficiency gains identified in-year | | | | |
| Children Services - Misc | | | | 343 |
| HRA | | | | 42 |
| Community Services | | | | 252 |
| Adult Services | | | | 426 |
| Total Projected Efficiency Gains 2007-08 | | | | 2,508 |

Summary Position of On-going Efficiency gains

| | | |
|--|--------------|------|
| Efficiency Gains Achieved 2004-05 | 714 | |
| Efficiency Gains Achieved 2005-06 | 2,127 | |
| Efficiency Gains Achieved 2006-07 | 2,039 | |
| Projected Efficiency Gains 2007-08 | 2,508 | |
| Cumulative Gains Projected to 31st March 2008 | <u>7,388</u> | 3.4% |
| Cumulative Target / Requirement to 31st March 2008 | 5,367 | 2.5% |