

REVENUE BUDGET MANAGEMENT 2012/13**Projected General Fund Reserve at 31st March 2013**

	2012-16 MTFP (Mar 2012) £000
Medium Term Financial Plan (MTFP) :-	
MTFP Planned Opening Balance 01/04/2012	10,683
Approved net contribution from balances	(4)
Planned Closing Balance 31/03/2013	10,679
Increase in opening balance from 2011-12 results	2,985
Projected corporate underspends / (overspends) :-	
Wheeled Bins	(374)
Arts Centre	(60)
Travellers Feasibility	(50)
Place based savings	397
People based savings	244
Resources based savings	412
Pay Award from Contingencies	500
Youth Offending Service Grant	279
Unused LSSG Grant	132
Social Care Reform Grant and Accrual Release	877
Council Wide (Pressures)/Savings	(312)
Projected General Fund Reserve (excluding Departmental) at 31st March 2013	15,709
Planned Balance at 31st March 2013	10,679
Improvement	5,030

Departmental projected year-end balances

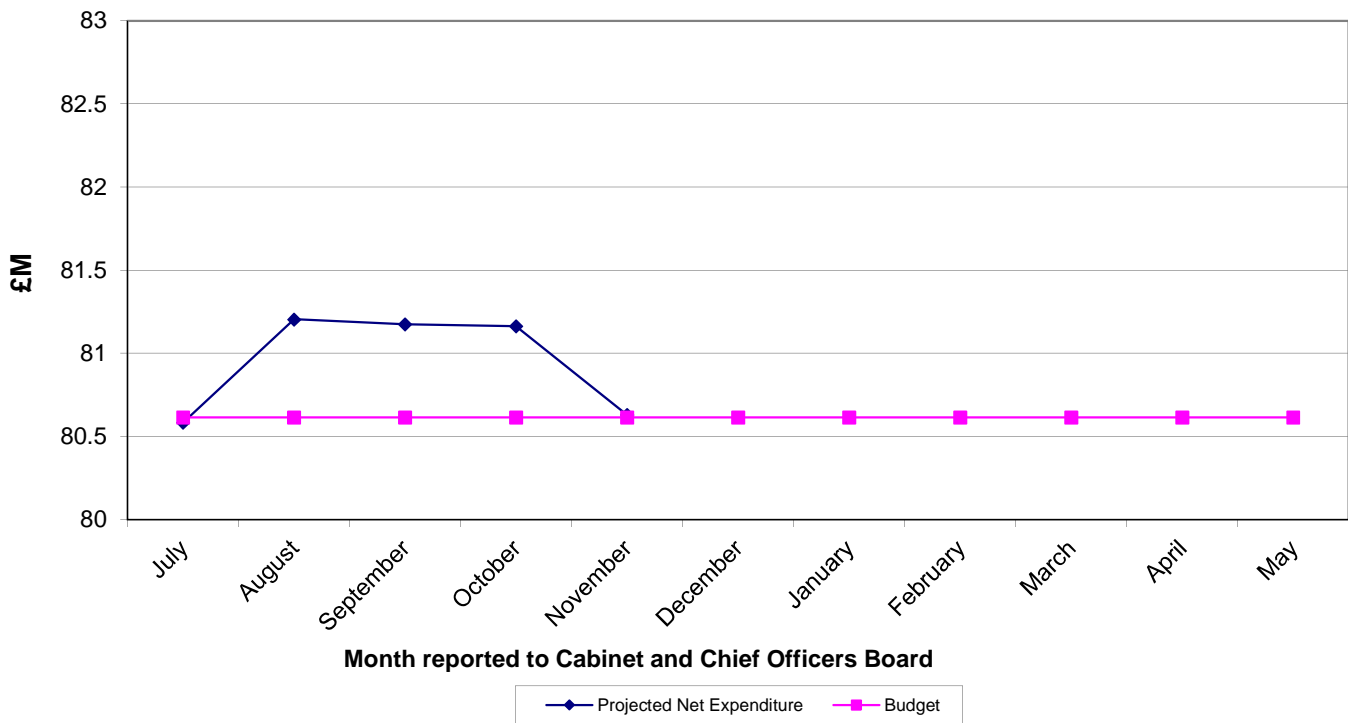
	Improvement / (decline) compared with 2012-16 MTFP £000
People	(2,107)
Place	112
Resources	(66)
TOTAL	(2,061)

Summary Comparison with :-

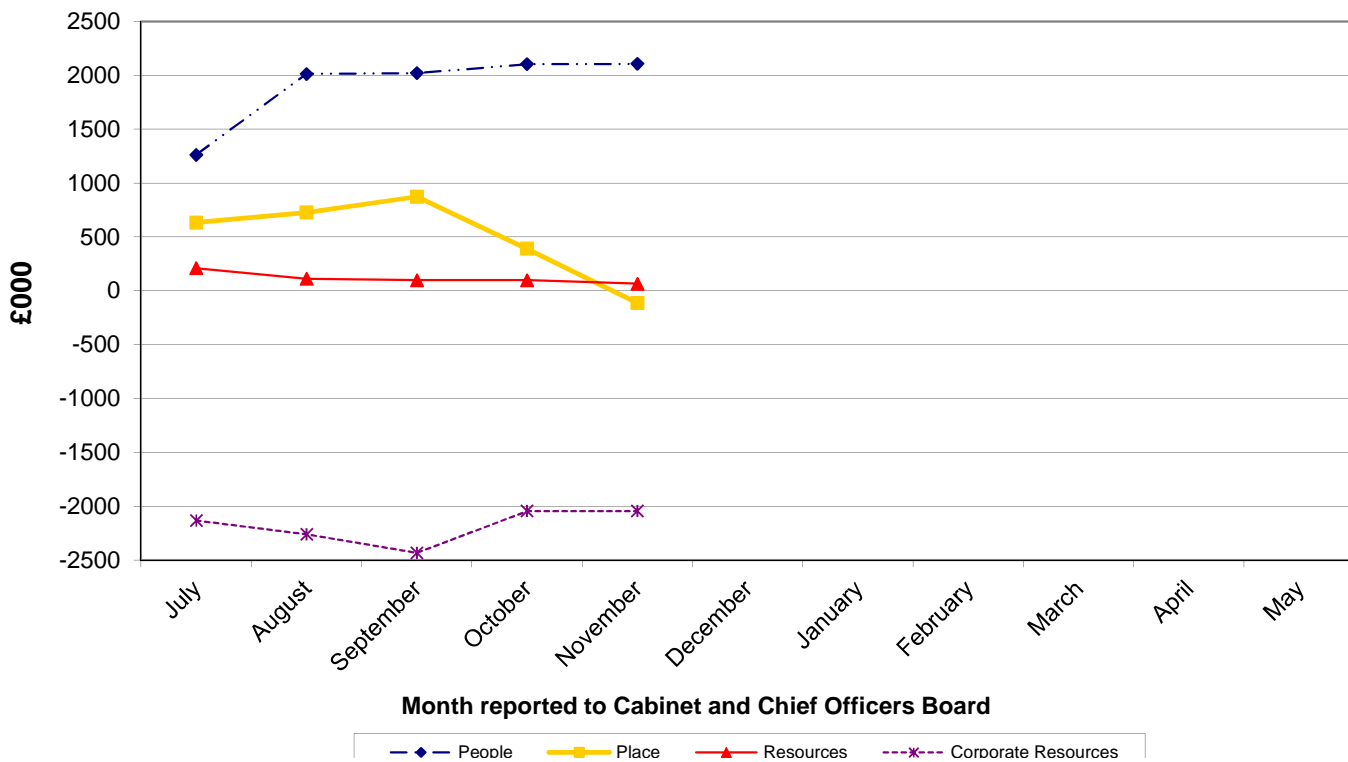
	2012-16 MTFP £000
Corporate Resources - Improvement / (Decline)	5,030
Departmental - Improvement / (Decline)	(2,061)
Improvement / (Decline) compared with MTFP	2,969
Projected General Fund Reserve at 31st March 2013	13,648

Revenue Budget Management Projections 2012-13 - Overall Council Budget
2011-12 b/f)

(excluding



Revenue Budget Management 2012-13 - Departmental



GENERAL FUND REVENUE BUDGET MANAGEMENT 2012/13

	Budget			Expenditure	
	Original 2012/13	Approved Adjustments	Amended Approved Budget	Projected Outturn	Projected Variance
	£000	£000	£000	£000	£000
Departmental Resources					
People	45,298	(1,452)	43,846	45,953	2,107
Place	19,693	252	19,945	19,833	(112)
Resources	11,447	1,270	12,717	12,783	66
Chief Executive	230	(1)	229	229	0
Total Departmental Resources	76,668	69	76,737	78,798	2,061
Corporate Resources					
Council Wide	(1,300)	404	(896)	(584)	312
Financing Costs	3,410	0	3,410	3,410	0
Contingencies Budget	1,836	(500)	1,336	1,336	0
LSSG Grant	0	(288)	(288)	(420)	(132)
Place Based Savings	0	397	397	0	(397)
People Based Savings	0	244	244	0	(244)
Resources Savings	0	412	412	0	(412)
Pay Award contingencies	0	500	500	0	(500)
Youth Offending Service Grant	0	279	279	0	(279)
Wheeled Bins	0	(374)	(374)	0	374
Travellers Feasibility	0	(50)	(50)	0	50
Arts Centre	0	(60)	(60)	0	60
Adults Social Care Reform Grant and Accrual Release	0	0	0	(877)	(877)
Total Corporate Resources	3,946	964	4,910	2,865	(2,045)
Net Expenditure	80,614	1,033	81,647	81,663	16
Contributions To / (From) Reserves					
Planned Contribution from General Fund Reserves (MTFP)	(4)	0	(4)	(4)	0
Departmental Brought Forwards from 2011/12	0	(1,033)	(1,033)	(1,033)	0
General Fund Total (excluding 2011-12 b/f)	80,610	0	80,610	80,626	16

Note: Appendix 1 shows an increase in reserves of £2.985M brought forward from 2011/12.

REVENUE BUDGET MANAGEMENT UPDATE 2012/13

	Budget						(Under)/ Over Spend
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure to August	Projection to March	Total Projection	
	£000	£000	£000	£000		£000	
<u>Council Wide</u>							
Carbon Reduction Commitment	160	0	160	(17)	85	68	(92)
Council Wide Savings	(164)	73	(91)	0	(74)	(74)	17
Restructuring Costs	0	0	0	(138)	138	0	0
Procurement Savings	(1,296)	331	(965)	(578)	0	(578)	387
	(1,300)	404	(896)	(733)	149	(584)	312
Total Council Wide	(1,300)	404	(896)	(733)	149	(584)	312

REVENUE BUDGET MANAGEMENT UPDATE 2012/13

	<i>Budget</i>			<i>Expenditure</i>			(Under)/ Over Spend £000
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	to August	to March	Projection	
	£000	£000	£000	£000	£000	£000	
<u>People</u>							
<u>Director of People</u>	735	(47)	688	10	678	688	0
<u>Assistant Director - Children, Families & Learning</u>							
<u>Children & Family Social Care</u>							
Management & Social Work	1667	-225	1,442	708	986	1,694	252
Looked After Children	7597	-4	7,593	6704	2466	9,170	1,577
Youth Offending Service	591	-314	277	76	201	277	0
Other Children & Family	223	16	239	31	211	242	3
Educational Services	1,221	(45)	1,176	1,827	(648)	1,179	3
Family Support	448	(307)	141	(930)	1,341	411	270
Review & Development Safeguarding	284	0	284	82	204	286	2
Grant Income	(1,070)	(70)	(1,140)	(684)	(456)	(1,140)	0
Schools	(20)	0	(20)	20,441	(20,458)	(17)	3
	10,941	(949)	9,992	28,255	(16,153)	12,102	2,110
<u>Assistant Director - Development & Commissioning</u>							
Assistant Director - Development & Commissioning	112	(3)	109	49	60	109	0
Public Health	10	0	10	0	10	10	0
Strategic Commissioning & Health Partnerships	3,994	31	4,025	1,063	2,860	3,923	(102)
People & Strategy Improvement	1,509	(202)	1,307	232	1,125	1,357	50
<u>Darlington Together</u>							
Communities & Voluntary	713	39	752	177	575	752	0
Welfare Rights	45	10	55	27	28	55	0
Community Safety	226	(34)	192	84	108	192	0
Darlington Partnership	12	0	12	(105)	117	12	0
	6,621	(159)	6,462	1,527	4,883	6,410	(52)
<u>Adult Social Care & Health</u>							
Intake & Reablement	1,784	(526)	1,258	724	508	1,232	(26)
On-Going Long Term Care Children's	284	78	362	(40)	355	315	(47)
On-Going Long Term Care Learning Disability	2,416	(222)	2,194	613	1,495	2,108	(86)
On-Going Long Term Care Mental Health	923	(193)	730	205	499	704	(26)
On-Going Long Term Care Older People	1,976	(8)	1,968	811	1,184	1,995	27
On-Going Long Term Care Physical Disability	422	(95)	327	180	139	319	(8)
External Purchase of Care - Learning Disability	5,629	81	5,710	1,001	5,102	6,103	393
External Purchase of Care - Physical Disability	2,224	19	2,243	951	1,413	2,364	121
External Purchase of Care - Mental Health	792	22	814	289	643	932	118
External Purchase of Care - Older People	9,544	385	9,929	(950)	10,217	9,267	(662)
Children's Direct Payments	269	0	269	157	228	385	116
Direct Payments Support Service	217	1	218	43	185	228	10
Other External Purchase of Care	0	190	190	31	159	190	0
Service Development & Integration	521	(29)	492	(4)	615	611	119
	27,001	(297)	26,704	4,011	22,742	26,753	49
<u>In Year Over/(Under) Spend</u>	45,298	(1,452)	43,846	33,803	12,150	45,953	2,107
Brought forward from 2011/12		155	155			155	0
Virement		(155)	(155)			(155)	0
Total People	45,298	(1,452)	43,846	33,803	12,150	45,953	2,107

REVENUE BUDGET MANAGEMENT UPDATE 2012/13

Place	Budget			Expenditure			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Expenditure to August £000	Projection to March £000	Total Projection £000	
Director of Place	117	43	160	93	71	164	4
<u>Policy & Regeneration</u>							
Management & Administration	133	19	152	77	79	156	4
<u>Business Engagement</u>							
Economic Regeneration	309	42	351	(180)	526	346	(5)
<u>Strategy & Commissioning</u>							
Strategy & Commissioning	632	(8)	624	(135)	876	741	117
<u>Programme & Projects</u>							
Programme & Projects	467	39	506	101	365	466	(40)
Supported Buses	167	19	186	(61)	247	186	0
Concessionary Fares	2,704	0	2,704	53	2,962	3,015	311
LSTF	0	0	0	550	(550)	0	0
<u>Regulatory Services</u>							
Building Control	151	3	154	77	77	154	0
Commercial & Licensing	(43)	(16)	(59)	(52)	(7)	(59)	0
Development Management	(73)	(10)	(83)	(1)	(82)	(83)	0
Emergency Planning	93	(1)	92	8	84	92	0
Environmental Health	528	(8)	520	200	320	520	0
Flood & Water Act	0	98	98	0	83	83	(15)
Private Sector Housing	148	5	153	24	140	164	11
Management & Administration	173	(9)	164	70	98	168	4
Parking	(2,408)	(12)	(2,420)	(874)	(1,446)	(2,320)	100
Trading Standards	269	0	269	98	171	269	0
CCTV	298	(1)	297	99	199	298	1
<u>Community Services</u>							
AD Community Services	0	108	108	45	63	108	0
Strategic Development of Arts	100	40	140	1	139	140	0
Arts & Civic	172	2	174	(228)	342	114	(60)
Bowling Centre	14	0	14	6	8	14	0
Cemeteries & Crematorium	(639)	(106)	(745)	(176)	(539)	(715)	30
Christmas Lights	31	0	31	(28)	59	31	0
Community Grants	22	(19)	3	2	1	3	0
Countryside	208	(60)	148	4	144	148	0
Dolphin Centre	1,707	73	1,780	639	1,241	1,880	100
Eastbourne Complex	121	(5)	116	52	64	116	0
Head of Steam	252	4	256	119	137	256	0
Libraries	890	51	941	381	575	956	15
Markets	(128)	(123)	(251)	(279)	48	(231)	20
Public Conveniences	63	(43)	20	17	3	20	0
Sports Development	64	(2)	62	(188)	250	62	0
Stray Dogs	70	(9)	61	25	36	61	0
Street Scene	4,760	(25)	4,735	2,296	2,539	4,835	100
Stressholme Golf Course	52	(16)	36	67	29	96	60
Tourist Information	0	0	0	0	0	0	0
Transport Unit - Passenger Transport	(114)	114	0	769	(869)	(100)	(100)
Transport Unit - Fleet Management	(300)	296	(4)	(1,443)	1,439	(4)	0
Waste Management	3,352	(21)	3,331	1,189	2,172	3,361	30
Winter Maintenance	466	(24)	442	280	162	442	0

REVENUE BUDGET MANAGEMENT UPDATE 2012/13

Place	Budget			Expenditure			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Expenditure to August £000	Projection to March £000	Total Projection £000	
Highways, Design & Projects							
AD Highways, Design & Projects	158	(70)	88	38	52	90	2
Building Design Services	(67)	4	(63)	29	(142)	(113)	(50)
Capital Projects	103	1	104	62	42	104	0
Highways	3,723	189	3,912	249	3,588	3,837	(75)
Car Parking R&M	557	8	565	408	196	604	39
Joint Levies & Boards							
Coroners	158	0	158	0	158	158	0
Environment Agency Levy	86	0	86	44	44	88	2
Contributions	347	0	347	173	174	347	0
General Support Services							
Property & Premises Support	123	(108)	15	61	0	61	46
Works Property & Other	119	(9)	110	0	110	110	0
DLO Profits							
	(930)	(253)	(1,183)	722	(2,705)	(1,983)	(800)
Housing							
Local Taxation	32	44	76	198	(100)	98	22
Rent Rebates/Rent Allowances	(70)	(30)	(100)	9,192	(9,292)	(100)	0
Housing Benefits Administration	36	(57)	(21)	415	(457)	(42)	(21)
Homelessness	147	90	237	15	219	234	(3)
Welfare Services	165	0	165	82	83	165	0
Service Strategy, Regulation and General Services	178	5	183	29	153	182	(1)
	488	52	540	9,931	(9,394)	537	(3)
In Year Over/(Under) Spend	19,693	252	19,945	15,414	4,379	19,793	(152)
Brought forward from 2011/12		621	621			621	621
Virement		(621)	(621)			(621)	(621)
Total Place	19,693	252	19,945	15,414	4,379	19,793	(152)
Proposed Carry Forward Requests to 2013/14							
Programmes & Projects - 1 year fixed term funding team officer and part match-funding LSTF post							40
Revised Place							(112)

REVENUE BUDGET MANAGEMENT UPDATE 2012/13

	Budget			Expenditure			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Expenditure to August £000	Projection to March £000	Total Projection £000	
<u>Resources</u>							
Director of Resources	223	(21)	202	291	-93	198	(4)
<u>Assistant Director - Resources</u>							
Assistant Director - Resources	104	0	104	46	58	104	0
Information & Insight	230	0	230	119	111	230	0
Customer Services	382	0	382	206	196	402	20
Web Team	147	0	147	47	100	147	0
Legal	439	233	672	376	335	711	39
Democratic Services	2,046	(338)	1,708	598	1,083	1,681	(27)
Registrars	(13)	(2)	(15)	-126	111	(15)	0
Secretarial Services	154	157	311	132	169	301	(10)
Communications	444	160	604	158	446	604	0
Town Hall	493	75	568	373	211	584	16
Complaints & FOI	146	0	146	63	83	146	0
<u>Assistant Director - Finance</u>							
Financial Services & Governance	1,536	(37)	1,499	1,054	521	1,575	76
D&S Partnership	2,139	(1)	2,138	655	1,433	2,088	(50)
<u>Assistant Director - ICT</u>	271	(39)	232	329	-97	232	0
<u>Assistant Director - Transformation</u>							
Assistant Director - Transformation	105	15	120	33	87	120	0
Property Management & Estates	1,077	840	1,917	725	1,195	1,920	3
Procurement	169	(1)	168	62	106	168	0
Transformation	680	(6)	674	224	450	674	0
<u>Assistant Director - Human Resources</u>							
Human Resources	553	1	554	198	309	507	(47)
Health & Safety	122	(2)	120	49	71	120	0
Equal Pay	0	236	236	48	238	286	50
<i>In Year Over/(Under) Spend</i>	11,447	1,270	12,717	5,660	7,123	12,783	66
Brought forward from 2011/12		275	275			275	275
Virement		(275)	(275)			(275)	(275)
Total Resources	11,447	1,270	12,717	5,660	7,123	12,783	66

BUDGET MANAGEMENT 2012/13

SCHOOLS PROJECTED BALANCES 2012/13					
School Name	Opening Balance at 1st April 2012	Formula Budget Allocation	Total Available	Projected Closing Balance at 31st March 2013	Projected Closing Balance as proportion of Formula Budget Allocation
	£000	£000	£000	£000	%
<u>Primary</u>					
Borough Road Nursery	3	243	246	(17)	-7%
George Dent Nursery	53	381	434	36	9%
Skerne Park Primary #	31	1,524	1,555	101	7%
Firthmoor Primary *	90	1,270	1,360	169	13%
Corporation Road Primary	151	1,389	1,540	59	4%
Dodmire School #	0	2,048	2,048	11	1%
Mount Pleasant Primary	108	1,118	1,226	62	6%
Gurney Pease Primary **	69	828	897	117	14%
Northwood Primary	189	1,674	1,863	223	13%
Red Hall Primary	144	889	1,033	52	6%
Hurworth Primary *	17	788	805	16	2%
Heathfield Primary *	122	1,480	1,602	200	14%
Cockerton CE Primary	35	769	804	50	7%
High Coniscliffe CE Primary	3	487	490	4	1%
St. Johns CE Primary *	111	869	980	118	14%
Holy Family RC Primary	72	698	770	24	3%
St. Augustines RC Primary	36	705	741	30	4%
St. Teresas RC Primary	168	1,100	1,268	127	12%
St. Bedes RC Primary ***	63	786	849	52	7%
Whinfield Primary	58	1,892	1,950	84	4%
Harrowgate Hill Primary	(3)	1,888	1,885	6	0%
Mowden Federation *	38	1,485	1,523	110	7%
Primary Total	1,558	24,311	25,869	1,634	

* converted to Academy status 01/05/2012

** converted to Academy status 01/06/2012

*** converted to Academy status 01/07/2012

expected to convert to Academy status during 2012/13

HOUSING REVENUE ACCOUNT 2012/13

	Budget			Actual / Projections			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Actual to August £000	Projection to March £000	Total Projection £000	
<u>Housing Revenue Account</u>							
<u>Income</u>							
Working Balance Brought Forward	(1,391)	0	(1,391)	(4,294)	0	(4,294)	(2,903)
Rents Of Dwellings (Gross)	(17,773)	0	(17,773)	0	(17,809)	(17,809)	(36)
Sundry Rents (Including Garages & Shops)	(377)	0	(377)	(32)	(347)	(379)	(2)
Charges For Services & Facilities	(2,171)	0	(2,171)	(226)	(1,961)	(2,187)	(16)
Contribution towards expenditure	(460)	0	(460)	(235)	(210)	(445)	15
Interest Receivable	(10)	0	(10)	0	(25)	(25)	(15)
Total Income	(22,182)	0	(22,182)	(4,787)	(20,352)	(25,139)	(2,957)
<u>Expenditure</u>							
Management	5,349	36	5,385	1,694	3,595	5,289	(96)
Maintenance	3,738	0	3,738	1,493	2,232	3,725	(13)
Capital Financing Costs	4,896	0	4,896	0	4,753	4,753	(143)
R.C.C.O.	5,550	1,560	7,110	0	7,393	7,393	283
Increase in Bad Debt Provision	150	0	150	0	150	150	0
Housing Subsidy Payable	0	0	0	0	0	0	0
Working Balance Carried Forward	2,499	(1,596)	903	1,600	2,229	3,829	2,926
Total Expenditure	22,182	0	22,182	4,787	20,352	25,139	2,957
(Surplus)/Deficit	0	0	0	0	0	0	0

SAVINGS MONITORING 2012/13																		
Service	Saving	2012/13			2013/14			2014/15			2015/16			Summary			Status	Notes
		Planned Saving	Projected saving	Variance	Planned Saving	Projected saving	Variance	Planned Saving	Projected saving	Variance	Planned Saving	Projected saving	Variance	Total Identified Savings Over Life of 2012/16 MTFP	Total projected Savings Over Life of 2012/16 MTFP	Variance		
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Savings Proposals																		
How We Operate																		
Council Wide	3 Year Pay Freeze	0	0	0	466	466	0	917	917	0	917	917	0	2,300	2,300	0	● No saving current year. Future years require monitoring	
Council Wide	3 Days Unpaid Leave	0	0	0	294	294	0	294	294	0	294	294	0	882	882	0	● No saving current year. Future years require monitoring	
Council Wide	Debt Repayment	0	0	0	0	0	0	320	320	0	320	320	0	640	640	0	● No saving current year. Future years require monitoring	
Commissioning	Reduce support to involve young people in the production of the Children and Young Peoples Plan	15	15	0	15	15	0	15	15	0	15	15	0	60	60	0	★ 12/13 achieved, assumed future years on target	
	Review of support and consultation with older adults	0	0	0	0	0	0	0	0	0	27	27	0	27	27	0	● Anticipated to achieved	
	Fundamental review of Social Capital, Equalities Budgets	157	157	0	216	216	0	216	216	0	216	216	0	805	805	0	★ 12/13 achieved, assumed future years on target	
Adult Social Care	Review of Carers Service contracts	25	25	0	50	50	0	50	50	0	50	50	0	175	175	0	● Anticipated to achieved	
Programme & Projects	Cease rent support to DAD	3	3	0	7	7	0	13	13	0	26	26	0	49	49	0	● New lease agreement with DAD expected to come into effect 2nd half of 2012/13	
Development Management	Planning fees increase	50	0	(50)	100	100	0	100	100	0	100	100	0	350	300	(50)	▲ Implementation of localised planning fees have been delayed by central government. There is some uncertainty of when they will be introduced so future year savings are also at risk	
Waste Disposal	Household Waste Recycling Centre	45	45	0	45	45	0	45	45	0	45	45	0	180	180	0	● Anticipated to be achieved. Quarter monitoring required	
Council Wide	Cancel terrorism insurance	16	16	0	16	16	0	16	16	0	16	16	0	64	64	0	★ Saving achieved	
Finance	Financial Protection service - charging	11	11	0	15	15	0	15	15	0	15	15	0	56	56	0	● 12/13 on target with any shortfall covered by savings elsewhere within the budget	
Total How We Operate Proposals		322	272	(50)	1,224	1,224	0	2,001	2,001	0	2,041	2,041	0	5,588	5,538	(50)		
What We Deliver																		
Darlington Together	Welfare Rights	10	10	0	10	10	0	10	10	0	10	10	0	40	40	0	★ Saving achieved	
Finance	Parish Council Grants	0	0	0	35	35	0	35	35	0	35	35	0	105	105	0	● No saving current year. Future years require monitoring	
CDC	Withdraw LGA subscriptions	34	34	0	34	34	0	34	34	0	34	34	0	136	136	0	● Saving achieved in 12/13 through other budgets. Future years still to be achieved	
Family Support	Reduction in Childrens' Centre funding	7	7	0	9	9	0	9	9	0	9	9	0	34	34	0	★ Saving achieved	
Education	Stop Post 16 Free Transport	0	0	0	15	15	0	30	30	0	45	45	0	90	90	0	● No saving in 12/13, plans still being developed for future years transport budget requirements	
Education	Review of transport of pupils to Greenfield and Woodham schools	0	0	0	7	7	0	14	14	0	21	21	0	42	42	0	● No saving in 12/13, plans still being developed for future years transport budget requirements	
Education	Review of early years / childcare development service	25	25	0	30	30	0	30	30	0	30	30	0	115	115	0	★ Saving achieved	
Family Support	Parenting Programmes	6	6	0	6	6	0	6	6	0	6	6	0	24	24	0	★ Saving achieved	
Family Support	Reduction in services to 12-19 (Youth and Connexions service)	127	127	0	300	300	0	300	300	0	300	300	0	1,027	1,027	0	● 12/13 savings achieved. Options still being considered for future years	
Education	Secondary School Home to School Transport	0	0	0	78	78	0	157	157	0	236	236	0	471	471	0	● No saving in 12/13, plans still being developed for future years transport budget requirements	

SAVINGS MONITORING 2012/13																		
Service	Saving	2012/13			2013/14			2014/15			2015/16			Summary			Status	Notes
		Planned Saving £000	Projected saving £000	Variance £000	Planned Saving £000	Projected saving £000	Variance £000	Planned Saving £000	Projected saving £000	Variance £000	Planned Saving £000	Projected saving £000	Variance £000	Total Identified Savings Over Life of 2012/16 MTFP £000	Total projected Savings Over Life of 2012/16 MTFP £000	Variance £000		
Savings Proposals																		
Adult Social Care	Review of Adults Transport	30	30	0	40	40	0	50	50	0	50	50	0	170	170	0	●	Savings still to be achieved
Business Engagement	Rationalise Business Engagement and Town Centre management team	125	125	0	155	155	0	155	155	0	155	155	0	590	590	0	●	Achieved in 2012/13. Staffing to be reviewed from 2013/14 for remaining post
Programme & Projects	Review of LA 21 Grant Funds	6	6	0	6	6	0	6	6	0	6	6	0	24	24	0	★	Achieved
Programme & Projects	Shopmobility Funding	32	32	0	32	32	0	32	32	0	32	32	0	128	128	0	●	Funded through LSTF for year 1 to allow DAD more time to secure future year funding. Future year saving anticipated to be achieved
Programme & Projects	Review of Supported Bus Service	44	44	0	236	236	0	325	325	0	345	345	0	950	950	0	●	Anticipated to be achieved
Regulatory Services	Review Parking Charges	60	0	(60)	101	3	(98)	112	14	(98)	112	14	(98)	385	31	(354)	▲	Normal car parking charges on a Sunday reversed creating a pressure of £98k per annum.
Community Services	Darlington Indoor Bowls Club funding	10	10	0	25	25	0	25	25	0	25	25	0	85	85	0	●	Anticipated to be achieved. First rental income expected from second half of 2012/13. Quarter monitoring required
Regulatory Services	Cease funding of CCTV in outlying areas	23	23	0	46	46	0	46	46	0	46	46	0	161	161	0	●	Anticipated to be achieved for 2012/13 as DC income billed quarterly for annual £23k. Performance reward grant released £48k to help keep camera's on for 2013/14 & 2014/15
Community Services	Close East Row toilets	18	33	15	38	38	0	38	38	0	38	38	0	132	147	15	★	Early closure of East Row released an additional £15k saving in 2012/13
Community Services	Close Dolphin Centre on Bank Holidays	20	20	0	20	20	0	20	20	0	20	20	0	80	80	0	●	Anticipated to be achieved
Community Services	Review of Library Service	29	29	0	29	29	0	29	29	0	29	29	0	116	116	0	★	Achieved
Community Services	Review of Events Team	65	65	0	100	100	0	100	100	0	100	100	0	365	365	0	●	Anticipated to be achieved
Community Services	Restructure of Cemeteries Team	23	23	0	23	23	0	23	23	0	23	23	0	92	92	0	★	Achieved
Community Services	Bowling Green maintenance	10	8	(2)	10	10	0	10	10	0	10	10	0	40	38	(2)	▲	Out of 5 greens, 4 have been given over for maintenance, 5th is expected to be released in 2013/14
Community Services	Review of Environmental Crime team	20	20	0	20	20	0	20	20	0	20	20	0	80	80	0	★	Achieved
Community Services	South Park budget reduction	30	30	0	30	30	0	30	30	0	30	30	0	120	120	0	★	Achieved
Community Services	Reduce floral displays across Borough	20	20	0	20	20	0	20	20	0	20	20	0	80	80	0	●	Anticipated to be achieved
Highways, Design & Projects	Cease verge hardening programme	25	25	0	25	25	0	25	25	0	25	25	0	100	100	0	★	Achieved
Highways, Design & Projects	Reduce highway and footpath maintenance budgets	20	20	0	20	20	0	20	20	0	20	20	0	80	80	0	★	Achieved
Highways, Design & Projects	Reduce Traffic Management regulation and maintenance budgets	5	5	0	5	5	0	5	5	0	5	5	0	20	20	0	★	Achieved
Highways, Design & Projects	Decommission Real Time variable message parking guidance	0	0	0	10	10	0	10	10	0	10	10	0	30	30	0	●	Anticipated to be achieved from 2013/14
Highways, Design & Projects	Reduce road safety ETP budget	5	5	0	5	5	0	5	5	0	5	5	0	20	20	0	★	Achieved
Adults	Review of eligibility criteria policy for adult social care	0	10	10	126	211	85	250	266	16	250	266	16	626	753	127	★	Achieved
Total What We Deliver Proposals		829	792	(37)	1,646	1,633	(13)	1,981	1,899	(82)	2,102	2,020	(82)	6,558	6,344	(214)		
		1,151	1,064	(87)	2,870	2,857	(13)	3,982	3,900	(82)	4,143	4,061	(82)	12,146	11,882	(264)		

▲ Forecast to be below target

● Forecast to be on target

★ Saving delivered

SAVINGS MONITORING 2012/13

		2012/13			2013/14			2014/15			2015/16			Summary				
Service	Saving	Planned Saving £000	Projected saving £000	Variance £000	Planned Saving £000	Projected saving £000	Variance £000	Planned Saving £000	Projected saving £000	Variance £000	Planned Saving £000	Projected saving £000	Variance £000	Total Identified Savings Over Life of 2012/16 MTFP £000	Total projected Savings Over Life of 2012/16 MTFP £000	Variance £000	Status	Notes
Savings Proposals																		