ITEM NO.	
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#### **AUDIT SERVICES ANNUAL AUDIT PLAN 2008/09 – PROGRESS REPORT**

#### **SUMMARY REPORT**

#### **Purpose of the Report**

1. To provide Members with a progress report against the 2008/09 Annual Audit Plan in accordance with Audit Services' role and terms of reference.

### **Summary**

- 2. The report outlines progress during the first eight months of the year on audit assignment work, consultancy/contingency activity and performance indicators.
- 3. Audit assignment work to date has resulted in substantial assurance opinions with the exception of Payroll, Civic Theatre Front of House and the Corporate Premises Risk and Facilities Management Database where limited assurance opinions were given. However, management have responded positively to the audit findings in these instances and action plans have been agreed to deliver the required improvements.
- 4. In terms of consultancy/contingency activity much of the focus has been on special investigation work and with regard to performance indicators the position is positive.

#### Recommendation

5. It is recommended that the progress report against the 2008/09 Annual Audit Plan be noted.

#### Reasons

6. The recommendation is supported to provide the Audit Committee with evidence to reflect on the Council's governance arrangements.

### Brian James Head of Corporate Assurance

### **Background Papers**

- (i) Audit Services' Role and Terms of Reference.
- (ii) Audit Assignment Executive Summaries.
- (iii) Audit Advice and Consultancy Sheets

Brian James: Extension 2140

S17 Crime and Disorder	Other than the special investigation work there is no crime and disorder impact.	
Health and Well Being	There is no specific health and well being impact.	
Sustainability	There is no specific sustainability impact.	
Diversity	There is no specific diversity impact.	
Wards Affected	All wards are affected equally.	
Groups Affected	All groups are affected equally.	
Budget and Policy Framework	This report does not affect the budget or policy	
	framework.	
Key Decision	This is not a key decision.	
Urgent Decision	This is not an urgent decision.	
One Darlington: Perfectly Placed	There is no specific relevance to the strategy beyond	
	a reflection on the Council's governance	
	arrangements.	

#### **MAIN REPORT**

#### **Information and Analysis**

- 7. The Annual Audit Plan for 2008/09 was approved by the Audit Committee in March 2008 (Minute A40/March/08) and this report covers progress made during the first eight months of the year i.e. to 30<sup>th</sup> November, 2008.
- 8. The report should be considered in the context of fulfilling the function to monitor the adequacy and effectiveness of the Council's internal control environment and the Internal Audit service provided.
- 9. In order to portray progress three Appendices are attached:-
  - (a) **Appendix A** summarises the outcome from Audit Assignments undertaken and outlines those in progress.
  - (b) **Appendix B** details some of the more significant outputs from consultancy/corporate arrangements work/contingency activity carried out.
  - (c) **Appendix C** states Audit Services' Performance Indicators and gives results or year-end projections.
- 10. The results of audit assignments carried out to 30<sup>th</sup> November, 2008 are shown at Appendix A. Audit work was undertaken on the core financial systems of Corporate Income, Departmental Creditors and Payroll. All resulted in substantial assurance opinions with the exception of Payroll. The audit was undertaken on the residual elements not transferred to Xentrall Shared Services and a limited assurance opinion was given as authorised signatory lists were out of date and the six-monthly establishment checks to verify the accuracy of the payroll had lapsed. Management have responded positively to the audit findings and agreed an improvement action plan to deliver the improvements required.
- 11. Other limited assurance opinions resulted from audit reviews of the Corporate Premises Risk and Facilities Management Database where issues were identified with the methodology adopted for completion of the Database including the lack of management reporting and the Civic Theatre Front of House where issues were identified with certain stock/income reconciliations not carried out and the general quality of financial record keeping. Again management have responded positively to the audits and agreed an improvement action plan to address the matters raised.
- 12. In line with good practice, at an appropriate time, Audit Services follow up with Managers progress on implementation of audit recommendations agreed in audit reports. It is pleasing to report no matters of concern on this point both from an internal and external audit perspective.
- 13. The Section has worked on a number of consultancy projects identified in the original Audit Plan and with recognised flexibility some have been replaced by others at the request of individual Directors. Some of the more significant outputs from consultancy, corporate arrangements work and contingency activity carried out are identified in Appendix B. This

appendix reflects that the focus of much of the audit effort has been on special investigation work.

- 14. In addition, work has continued to further implement/develop use of the new audit management software, MK Insight, to streamline the audit process.
- 15. The position is positive upon Key Performance Indicators (Appendix C) with operational targets likely to be achieved.
- 16. The Unit has also responded to routine requests from Department's for advice and guidance on operational matters.

### **Outcome of Consultation**

17. There was no formal consultation undertaken in production of this report.

## **AUDIT SERVICES SECTION**

#### SUMMARY OF AUDIT ASSIGNMENTS UNDERTAKEN DURING THE FIRST 8 MONTHS OF 2008/09

	Audit Assignment	Assurance Opinion	Where Assurance Opinion Less Than Substantial	
Department				
			Audit Comment	Management Response
Corporate Services	Corporate Income System	Substantial		
	Creditors	Substantial		
	Payroll ( residual elements)	Limited	Issues identified in respect of the schedule of persons permitted to authorise payroll transactions (authorised signatories) being significantly out of date.  Six monthly establishment checks to verify the accuracy of the personnel on the payroll not undertaken.	responded positively to the audit findings and an action plan has been agreed to facilitate the improvements required.
	Corporate Premises Risk and Facilities Management Database	Limited	Issues identified in the methodology adopted in respect of populating the database, including access to the database, management reporting, scope of the database, capacity, and integration.	plan has been agreed to facilitate the improvements
	Treasury Management	Substantial		
Community Services	Arts Centre	Substantial		
	Arts Centre Catering	Substantial		
	Creditors	Substantial		
	Civic Theatre Front of House	Limited	Issues identified in respect of certain stock/income reconciliations not undertaken and around the general quality of financial record keeping.	Management have responded positively to the audit findings and an action plan has been agreed to facilitate the improvements

## APPENDIX A

_	Audit Assignment	Assurance Opinion	Where Assurance Opinion	<b>Less Than Substantial</b>
Department				
			Audit Comment	Management Response
				required.
	Civic Theatre Box Office	Substantial		
	Learning Disability Day Service	Substantial		
	Independent Sector – Assessment and Payments	Substantial		
Children's Services	Primary Schools x5	Substantial Assurance & FMSiS pass x4 Full Assurance & FMSiS pass x 1		
	Trusts and Funds	N/A	Accounts audited in accordance with Charity Commission guidelines. A satisfactory opinion was given	
Corporate Core	Local Area Agreement	N/A	Opinion not given as work non- standard appraisal. Expenditure for 2007/08 verified in accordance with grant terms and conditions to enable the Director of Corporate Services to certify the grant statement	
	Data Quality/Performance Indicators	N/A	Opinion not given as work non- standard appraisal. Efforts concentrated on assisting with delivery of the Council's Data Quality Strategy implementation plan and following up PwC's 2007 data quality review and spot checks report in preparation for the 2008 audit that resulted in a	

## APPENDIX A

	Audit Assignment	Assurance Opinion	Where Assurance Opinion Less Than Substantial	
Department			·	
			Audit Comment	Management Response
			positive outcome.	
	Mayors Charity Fund	N/A	Annual audit of accounts	
			completed.	

## SUMMARY OF AUDIT ASSIGNMENTS IN PROGRESS

Department	Audit Assignment	Stage of Audit
Community	School Meals	Fieldwork concluded
Children's	Creditors	Fieldwork ongoing
	Pupil Referral Unit	Fieldwork ongoing
	E Learning - Technical	Fieldwork commenced
	E Learning - Curriculum	Fieldwork commenced
	Primary School x1	Fieldwork concluded
Corporate	Licencing	Fieldwork commenced
	Council Tax/NDR	Fieldwork ongoing
Core Corporate	Grants	Field work ongoing

## **ASSURANCE OPINIONS**

<u>OPINION</u>	<u>DEFINTION</u>
Full Assurance	All controls in place and operating effectively – the system will achieve its objectives.
Substantial Assurance	The majority of controls in place and operating effectively although some control improvements required- the system should achieve its objectives.
Limited Assurance	Certain important controls inadequate or in place but operating ineffectively – there is a risk that the system may not achieve its objectives.
Minimal Assurance	The majority of controls weak, not present or failing – it is likely that the system will not achieve its objectives

## **AUDIT SERVICES SECTION**

# Summary of the More Significant Outputs from Consultancy/Corporate Arrangements Work/Contingency

# Activity undertaken during the first 8 months of 2008/09

Department	Description	Output	
	D 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
Partnership Auditors, PwC and the District		Work ongoing with colleagues in Stockton Internal Audit and the respective External Auditors, PwC and the District Audit Service, to further develop and help facilitate the approach to both the internal and external audit of the Partnership.	
	Information Governance	Participating in a review, assisted by PwC, of the governance arrangements in place in respect of personal data held by the Council. A pilot review is being undertaken in Cor Services to be complete by the end of 2008/09 to develop the approach for roll out acro Council in 2009/10.	
	Cheques and BACS upgraded systems	Assisting in the implementation of a new desk top cheque production system and in the migration of the BACS transmission functions from Xentrall ICT to the service users with a view to providing a more efficient and streamlined service.	
	Plastic Card Industry Data Security Standard	ata Work continuing in conjunction with Xentrall ICT to facilitate the implementation of the Standard.	
<b>Community Services</b>	Upgrade of Bankline	Implementation of the web based Bankline system completed.	
	Special Investigation Investigation undertaken following an allegation of management investigation has concluded with no further action to be taken		
	Artifax Leisure Facilities Management system	Initial scoping meetings held in respect of the introduction of the Artifax Events Management system	
	Special Investigation	Investigation completed in respect of a significant cash discrepancy. At Crown Court, the defendant pleaded guilty to theft and was sentenced to twelve months imprisonment, suspended for two years	

	Description	Output	
Department			
	Special Investigation	Provided assistance with an investigation undertaken in respect of alleged misappropriation of Council stock. The investigation has been concluded with action being taken by management to strengthen appropriate internal control mechanisms.	
	Special Investigation	Provided assistance with an investigation undertaken into an allegation of unauthorised payments made to an employee. The investigation has been concluded with action being taken by management to strengthen appropriate internal control mechanisms.	
Children's Services	Special Investigation	Provided assistance with an investigation into allegations of misuse of Council funds and assets. The investigation has been concluded with no further action to be taken	
Corporate Core	NFI 2008	Review of fair processing notice requirements carried out in accordance with the new Code of Data Matching Practice (July 2008), relevant application forms and internet updated. Data extracts completed and submitted to the Audit Commission. Results due February/March 2009.	
	CPA 2008	Compiled and referenced evidence base for Internal Control KLOE in preparation for the external Use of Resources Assessment by PwC.	
	Annual Review of Internal Audit Effectiveness	Participated in the independent review of Internal Audit effectiveness required by the Accounts and Audit Regulations 2006. Outcome of the review, that concluded the Council has an effective system of Internal Audit, was reported to the Audit Committee in June 2008.	

# **AUDIT SERVICES – KEY PERFORMANCE INDICATORS 2008/09**

Ind	icator	Target for Year	Outcome/Year End Projection
1.	The Council's Internal Control environment overall – as evaluated through CPA Use of Resources Key Lines of Enquiry (KLOE).	4/4	Results published February 2009
2.	Elements of the Internal Control KLOE :		
	• The Council manages its significant business risks.	4/4	Results published
	<ul> <li>The Council has arrangements in place to maintain a sound system of internal control.</li> </ul>	4/4	February 2009
	The Council has arrangements in place that are designed	., .	
	to promote and ensure probity and propriety in the conduct of its business.	4/4	
3.	Days per auditor as per CIPFA Benchmarking Statistics for Unitary Authorities.	183	On target to achieve
	•	Top Quartile	
4.	Cost per audit day as per CIPFA Benchmarking Statistics for Unitary Authorities	£284	On target to achieve
		Second bottom	
5.	Customer satisfaction rating received from client surveys	quartile Average	On target to achieve
3.	following the completion of each audit assignment (where 1	Average	On target to achieve
	= Very Poor to 5 = Very Good)	4	
6.	Maintain ISO 9001 : 2000 Quality Accreditation	Achieve	Achieved
7.	% of planned pre determined audit assignments completed within the year relative the agreed audit plan	92%	92%
8.	% of audit recommendations accepted by client, with a priority of high or medium priority	100%	100%
9.	% of agreed audit assignments carried out within the year on core financial systems	100%	100%
10.	% of audit assignments completed within 10% of the planned time allocated for each assignment	92%	92%
11.	% of draft audit reports for each audit assignment completed within 7 working days of the exit meeting	100%	100%
12.	% of final reports for each audit assignment issued within 3 working days of receipt of response to draft	100%	100%
13.	% of agreed consultancy project work concluded to the satisfaction of the client manager	100%	100%
14.	Maintain service costs within budget	Achieve	On target to achieve
15.	% of workforce receiving PDRs	100%	100%
16.	% of planned audit assignments where the client was given 5 working days notice of, or agreed a timescale for, the commencement of the audit	100%	100%