### AUDIT SERVICES ANNUAL AUDIT PLAN 2009/10 – PROGRESS REPORT

### SUMMARY REPORT

#### **Purpose of the Report**

1. To provide Members with a progress report against the 2009/10 Annual Audit Plan in accordance with Audit Services' role and terms of reference.

#### Summary

- 2. The report outlines progress during the first five months of the year on audit assignment work, consultancy/contingency activity and performance indicators.
- 3. Audit assignment work has resulted in substantial assurance opinions for Car Parking Administration and Enforcement and Petty Cash including Travel and subsistence Payments. Limited assurance opinions resulted from other audit reviews of Corporate Income, Stressholme Golf Course and Catering and Mobile Telephones. However, management have responded positively to the audit findings in these instances and action plans have been agreed to deliver the required improvements.
- 4. In terms of consultancy/contingency activity much of the focus has been on special investigation work and with regard to performance indicators the position is positive.

#### Recommendation

5. It is recommended that the progress report against the 2009/10 Annual Audit Plan be noted.

#### Reasons

6. The recommendation is supported to provide the Audit Committee with evidence to reflect on the Council's governance arrangements.

### Brian James Head of Corporate Assurance

#### **Background Papers**

- (i) Audit Services' Role and Terms of Reference.
- (ii) Audit Assignment Executive Summaries.
- (iii) Audit Advice and Consultancy Sheets

Brian James : Extension 2140

S17 Crime and Disorder	Other than the special investigation work there is no crime and disorder impact.
Health and Well Being	There is no specific health and well being impact.
Sustainability	There is no specific sustainability impact.
Diversity	There is no specific diversity impact.
Wards Affected	All wards are affected equally.
Groups Affected	All groups are affected equally.
Budget and Policy Framework	This report does not affect the budget or policy
	framework.
Key Decision	This is not a key decision.
Urgent Decision	This is not an urgent decision.
One Darlington: Perfectly Placed	There is no specific relevance to the strategy beyond
	a reflection on the Council's governance
	arrangements.
Efficiency	There is no specific efficiency impact.

### MAIN REPORT

### **Information and Analysis**

- 7. The Annual Audit Plan for 2009/10 was approved by the Audit Committee in March 2009 (Minute A38/March/09) and this report covers progress made during the first five months of the year i.e. to 31 August 2009.
- 8. The report should be considered in the context of fulfilling the function to monitor the adequacy and effectiveness of the Council's internal control environment and the Internal Audit service provided.
- 9. In order to portray progress three Appendices are attached:-
  - (a) **Appendix A** summarises the outcome from Audit Assignments undertaken and outlines those in progress.
  - (b) **Appendix B** details some of the more significant outputs from consultancy/corporate arrangements work/contingency activity carried out.
  - (c) Appendix C states Audit Services' Performance Indicators and gives results or yearend projections.
- 10. The results of audit assignments carried out to 31 August 2009 are shown at Appendix A. The audits of Car Parking Administration and Enforcement and Petty Cash including Travel and Subsistence Payments resulted in substantial assurance opinions. However, limited assurance opinions resulted from other audit reviews of Corporate Income where issues were identified with control of receipt books and Plastic Card industry (PCI) compliance; Stressholme Golf Course and Catering where issues were identified with control over driving range income and memberships, contract monitoring arrangements, control of confectionary sales, completion of prime financial records and control over bar/food waste; and Mobile Telephones where issues identified related to the need for a corporate policy to govern responsibilities. Management have responded positively to the audits and agreed improvement action plans to address the matters raised.
- 11. In line with good practice, at an appropriate time, Audit Services follow up with Managers progress on implementation of audit recommendations agreed in audit reports. It is pleasing to report generally no matters of concern on this point both from an internal and external audit perspective. However, across the EOTAS service, although improvements required to governance arrangements have been implemented, owing to the volume of work necessary to obtain a positive Ofsted inspection result, progress has been slower than anticipated in the establishment of a consistent procedural framework. Management have committed to the establishment of such a framework by the end of the calendar year.
- 12. The Section has worked on a number of consultancy projects identified in the original Audit Plan and with recognised flexibility some have been replaced by others at the request of individual Directors. Some of the more significant outputs from consultancy, corporate arrangements work and contingency activity carried out are identified in Appendix B. This appendix reflects that the focus of much of the audit effort has been on special investigation work.

- 13. In addition, work has continued to further implement/develop use of the new audit management software, MK Insight, to streamline the audit process.
- 14. The position is positive upon Key Performance Indicators (Appendix C) with operational targets likely to be achieved.
- 15. The Unit has also responded to routine requests from Department's for advice and guidance on operational matters.

### **Outcome of Consultation**

16. There was no formal consultation undertaken in production of this report.

### AUDIT SERVICES SECTION

### SUMMARY OF AUDIT ASSIGNMENTS UNDERTAKEN FOR THE FIRST 5 MONTHS OF 2009/10

Department	Audit Assignment	Assurance Opinion	Where Assurance Opinion Less Than Substantial	
			Audit Comment	Management Response
Corporate Services	Corporate Income System	Limited	Issues identified in respect of the control of receipt books across the Authority and outstanding issues in relation to PCI compliance.	Management have responded positively to the audit findings and an action plan has been agreed to facilitate the improvements required.
	Car Parking – Administration Car Parking - Enforcement	Substantial Substantial		
Community Services	Stressholme Catering	Limited	Improvements required in the control of confectionary sales, completion of prime financial records and the control of waste both in respect of bar and food.	Management have responded positively to the audit findings and an action plan has been agreed to deliver the improvements required.
	Stressholme Golf Course	Limited	Issues identified in respect of the control of driving range income, control of memberships, performance issues with the Torex system, complimentary vouchers and contract monitoring arrangements.	Management have responded positively to the audit findings and an action plan has been agreed to facilitate the improvements required.
Children's Services	Trusts and Funds	N/A	Accounts audited in accordance with Charity Commission guidelines. A satisfactory position was noted.	

Department	Audit Assignment	Assurance Opinion	Where Assurance Opinion Less Than Substantial	
			Audit Comment	Management Response
Chief Executives	European Grants	N/A	Opinion not given as work non standard appraisal. Audit of grant expenditure completed in accordance with grant terms and conditions.	
Corporate Core	Local Area Agreement	N/A	Opinion not given as work non standard appraisal. Expenditure for 2008/09 verified in accordance with grant terms and conditions to enable the Director of Corporate Services to certify the grant statement.	
	Data Quality/Performance Indicators	N/A	Opinion not given as work non standard appraisal. Efforts concentrated upon assisting with implementation of the Council's Data Quality Strategy together with completion of a self assessment and provision of evidence in support of the Data Quality element of the 2009 Use of Resources assessment.	
Mobile Telephone	Mayors Charity Fund Mobile Telephones –Contract administration and usage	N/A Limited	Annual audit of accounts completed.Issues identified related to the needfor a Corporate Policy governingmanagementandemployeeresponsibilitiesincludingbusinesscasefor new phones, control overphonelocations in respect of leavers,transfers etc.	Management have responded positively to the audit report and the Central Procurement Unit is to prepare a report for the Efficiencies Board recommending the introduction of a Corporate Policy and addressing contract administration arrangements.

Department	Audit Assignment	Assurance Opinion	Where Assurance Opinion Less Than Substantial	
			Audit Comment	Management Response
	Petty Cash Imprests including Travel and Subsistence Payments	Substantial		

<u>OPINION</u>	DEFINITON
Full Assurance	All controls in place and operating effectively – the system will achieve its objectives.
Substantial Assurance	The majority of controls in place and operating effectively although some control improvements required- the system should achieve its objectives.
Limited Assurance	Certain important controls inadequate or in place but operating ineffectively – there is a risk that the system may not achieve its objectives.
Minimal Assurance	The majority of controls weak, not present or failing – it is likely that the system will not achieve its objectives

### SUMMARY OF AUDIT ASSIGNMENTS IN PROGRESS

Department	Audit Assignment	Stage of Audit
Corporate	Council Tax/NDR	Fieldwork commenced
	Creditors	Fieldwork commenced
	Contract Management Arrangements-Xentrall	Fieldwork commenced
Community	Creditors	Fieldwork commenced
	Direct Payments	Fieldwork commenced
	Adult Services - Contracting	Currently scoping
Corporate Core	Inventories	Fieldwork commenced
	Grants	Currently scoping
	Building Services	Currently scoping
Children's Services	Leaving Care Services	Awaiting Exit Meeting

# Summary of the More Significant Outputs from Consultancy/Corporate Arrangements

Department	Description	Output
Corporate Services	Darlington and Stockton Partnership	Work undertaken with colleagues in Stockton Internal Audit and the respective External Auditors, PwC and the District Audit Service, to further develop the approach to both the internal and external audit of the Partnership.
	Cheques and BACS upgraded systems	Assisted in the implementation of a new desk top cheque production system and the migration of the BACS transmission functions from Xentrall ICT to the service users to provide a more efficient and streamlined service. BACS system due to go live in Darlington in October 2009.
	PCI Standard	Work continues on implementation of the Plastic Card Industry Data Security Standard, a mandatory standard for organisations taking credit and debit card payments designed to provide assurance that processing and data storage systems holding personal credit and debit card information are robust and secure from external threats.
	Special Investigation	Provided continued support to Police in an investigation involving the submission of a number of cheques to the Council drawn fraudulently on a third party. The case has been to Crown Court where the defendant was found guilty and given a 12 months suspended sentence.
	Special Investigation	Provided continued support to Police in respect of a case involving an overpayment made by the Council to a supplier which has not been repaid. The case remains ongoing.
Community Services	Special Investigation	Investigation undertaken in respect of the submission of a significant number of potential bogus invoices. The internal investigation has been completed and the case referred to the Police.

## Work/Contingency Activity Undertaken for the first 5 months of 2009/10

Department	Description	Output
	Special Investigation	Assisted in the investigation in to the alleged unauthorised use of mobile phones, Council vehicles and misappropriation of Council stock. The investigation has been completed and resulted in the dismissal of one employee. The case has been discussed with the Police.
	Special Investigation	Investigation undertaken in to three cases of suspected e mail abuse. The investigation has been concluded with appropriate disciplinary action taken against the employees concerned. Management controls have since been strengthened.
	Special Investigation	Continued to provide assistance with an investigation concerning a significant cash discrepancy. The investigation has been concluded and has resulted in the dismissal of an employee. The Police investigation remains ongoing.
	Open Contractor – Replacement IT System	Provided advice on the requisite control environment around the Stores, Procurement and Job Costing functions as part of the migration from the old system Contractor Plus to the new system Open Contractor.
Children's Services	Contact Point	Readiness assessment undertaken in preparation for organisational accreditation by the DCSF. Outcome reported to the Contact Point Steering Group who will monitor that outstanding issues are addressed.
	Procedural Documentation for Schools	Provided comment and assistance to Children's Services Schools Finance Team in the drafting of a procedural manual for primary schools. Drafted specific sections covering Audit Services' role and responsibilities, FMSiS assessment and anti fraud and corruption arrangements.
Chief Executives	Special Investigation	Assisting with an ongoing HR investigation.
Corporate Core	Use of Resources	Coordinated/assisted with the provision of evidence to support the external Use of Resources assessment by PwC.
	Anti Fraud Arrangements	Fraud newsletter drafted and due for issue late September 2009. Content updated in the Anti Fraud/Money Laundering module of the Council's learning management software.

Department	Description	Output
	Annual Governance Statement	Annual Governance Statement drafted in conjunction with the Management Group responsible, approved by the Audit committee in June 2009, signed by the Leader and the Chief Executive and to be published alongside the Statement of Accounts.
	Annual Review of Internal Audit Effectiveness	Participated in the independent review of internal audit effectiveness required by the Accounts and Audit Regulations 2006. Outcome of the review, that concluded the Council has an effective system of internal audit, was reported to the Audit Committee in June 2009.

Indicator		Target for Year	Outcome/Year End Projection	
1.	Use of Resources External Audit Assessment Governing the Business Theme – the Council manages its risks and maintains a sound system of internal control.	3/4	3/4	
2.	Outcome from annual review of internal audit effectiveness.	Effective	Effective	
3.	Days per auditor as per CIPFA Benchmarking Statistics for Unitary Authorities.	185	On target to achieve	
		Top Quartile		
4.	Cost per audit day as per CIPFA Benchmarking Statistics for	£297	On target to achieve	
	Unitary Authorities	Second bottom quartile		
5.	Customer satisfaction rating received from client surveys	Average	On target to achieve	
	following the completion of each audit assignment (where 1		-	
	= Very Poor to 5 = Very Good)	4		
6.	Maintain ISO Quality Accreditation	Achieve	On target to achieve	
7.	% of planned pre determined audit assignments completed within the year relative the agreed audit plan	92%	92%	
8.	% of audit recommendations accepted by client, with a priority of high or medium priority	100%	100%	
9.	% of agreed audit assignments carried out within the year on core financial systems	100%	100%	
10.	% of audit assignments completed within 10% of the planned time allocated for each assignment	92%	92%	
11.	% of draft audit reports for each audit assignment completed within 7 working days of the exit meeting	100%	100%	
12.	% of final reports for each audit assignment issued within 3 working days of receipt of response to draft	100%	100%	
13.	% of agreed consultancy project work concluded to the satisfaction of the client manager	100%	100%	
14.	Maintain service costs within budget	Achieve	On target to achieve	
15.	% of workforce receiving PDRs	100%	100%	
16.	% of planned audit assignments where the client was given 5 working days notice of, or agreed a timescale for, the commencement of the audit	100%	100%	

## AUDIT SERVICES – KEY PERFORMANCE INDICATORS 2009/10