

**REVENUE BUDGET MANAGEMENT 2011/12****Projected General Fund Reserve at 31st March 2012**

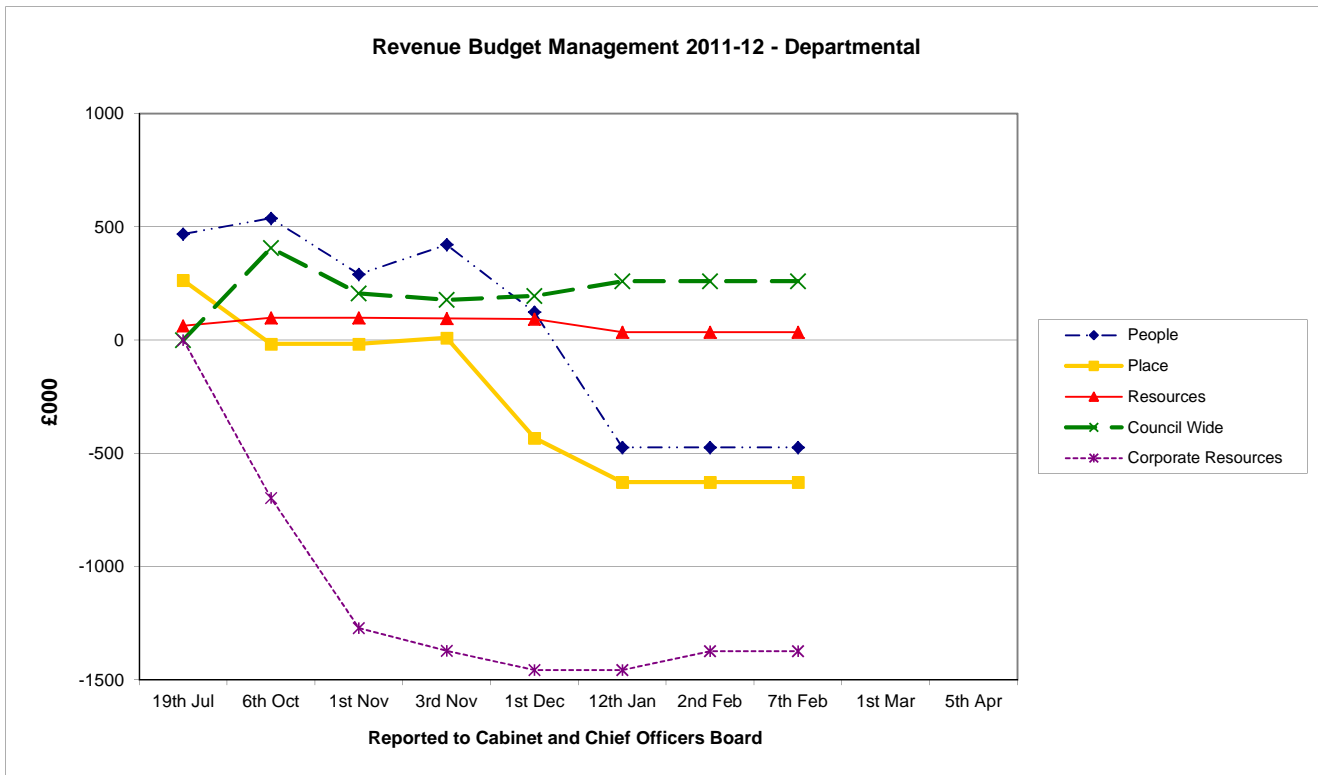
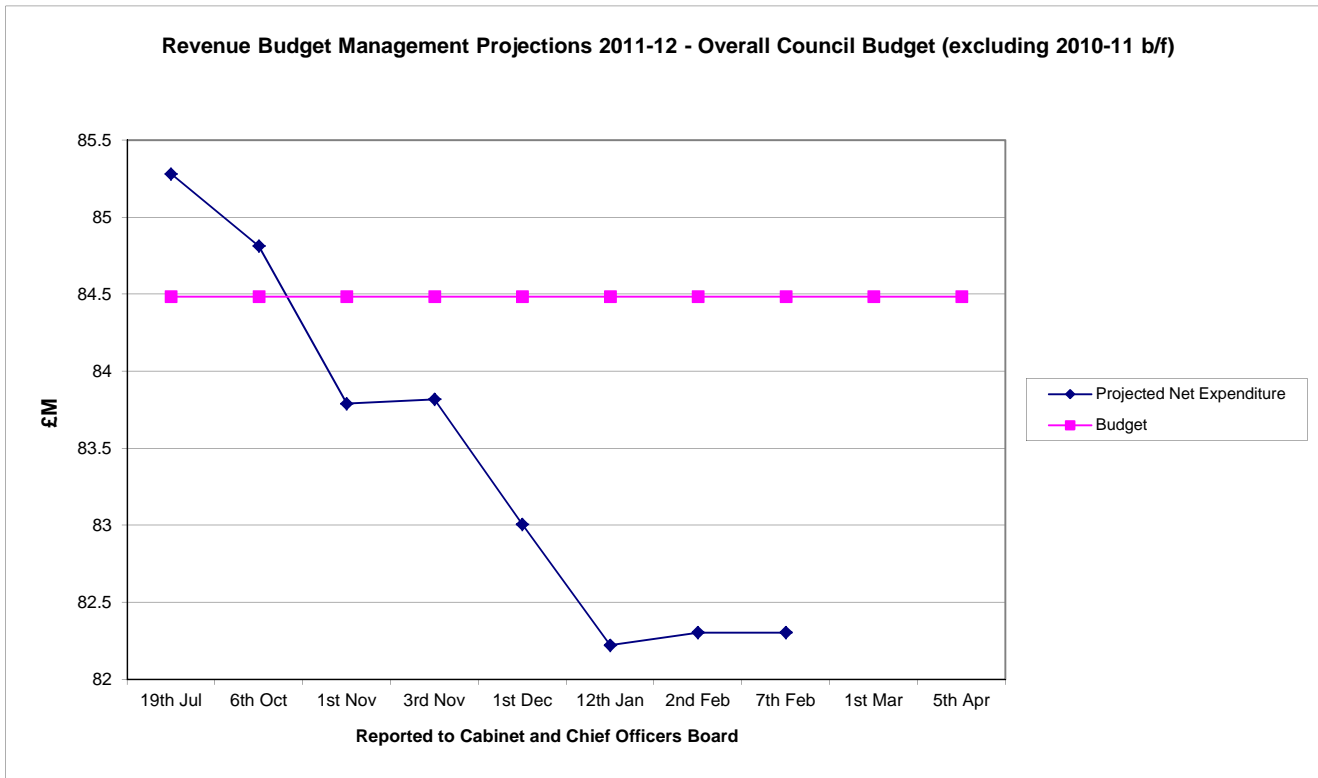
	2011-15 MTFP (Mar 2011) £000
<b>Medium Term Financial Plan (MTFP) :-</b>	
MTFP Planned Opening Balance 01/04/2011	9,279
Approved net contribution from balances	(2,095)
<b>Planned Closing Balance 31/03/2012</b>	<b>7,184</b>
Increase in opening balance from 2010-11 results	1,398
Projected corporate underspends / (overspends) :-	
Youth Offending Service Grant	321
Civic Theatre	(100)
Pathfinder Grant	21
Landfill Allowance Trading Scheme	35
Financing Costs	420
Pay Award Savings	575
Unused Adults Grant	100
Unused LSSG Grant	85
Softplay VAT underpayment	(83)
<b>Projected General Fund Reserve (excluding Departmental) at 31st March 2012</b>	<b>9,956</b>
<b>Planned Balance at 31st March 2012</b>	<b>7,184</b>
<b>Improvement</b>	<b><u>2,772</u></b>

**Departmental projected year-end balances**

	Improvement / (decline) compared with 2011-15 MTFP £000
Council Wide	(259)
People	474
Place	547
Resources	(35)
<b>TOTAL</b>	<b><u>727</u></b>

**Summary Comparison with :-**

	2011-15 MTFP £000
Corporate Resources - Improvement / (Decline)	2,772
Departmental - Improvement / (Decline)	727
Improvement / (Decline) compared with MTFP	<b><u>3,499</u></b>
<b>Projected General Fund Reserve at 31st March 2012</b>	<b><u>10,683</u></b>



**GENERAL FUND REVENUE BUDGET MANAGEMENT 2011/12**

	Budget			Expenditure	
	Original 2011/12	Approved Adjustments	Amended Approved Budget	Projected Outturn	Projected Variance
	£000	£000	£000	£000	£000
<b>Departmental Resources</b>					
People	107,996	(558)	107,438	106,964	(474)
Place	21,191	522	21,713	21,166	(547)
Resources	11,733	705	12,438	12,473	35
Council Wide	(1,066)	808	(258)	1	259
<b>Total Departmental Resources</b>	<b>139,854</b>	<b>1,477</b>	<b>141,331</b>	<b>140,604</b>	<b>(727)</b>
<b>Corporate Resources</b>					
Financing Costs	3,970	0	3,970	3,550	(420)
Contingencies Budget	1,569	(823)	746	746	0
Youth Offending Service Grant	0	321	321	0	(321)
Civic Theatre	0	(100)	(100)	0	100
Pathfinder Grant	0	21	21	0	(21)
Landfill Allowance Trading Scheme	0	0	0	(35)	(35)
Pay Award Savings	0	575	575	0	(575)
Unused Adults Grant	0	100	100	0	(100)
Unused LSSG Grant	0	(369)	(369)	(454)	(85)
Softplay VAT underpayment	0	0	0	83	83
<b>Total Corporate Resources</b>	<b>5,539</b>	<b>(275)</b>	<b>5,264</b>	<b>3,890</b>	<b>(1,374)</b>
<b>Net Expenditure</b>	<b>145,393</b>	<b>1,202</b>	<b>146,595</b>	<b>144,494</b>	<b>(2,101)</b>
<b>Contributions To / (From) Reserves</b>					
Planned Contribution from General Fund Reserves (MTFP)	(2,095)	0	(2,095)	(2,095)	0
Departmental Brought Forwards from 2010/11	0	(1,202)	(1,202)	(1,202)	0
<b>General Fund Total (excluding 2010-11 b/f)</b>	<b>143,298</b>	<b>0</b>	<b>143,298</b>	<b>141,197</b>	<b>(2,101)</b>

Note: Appendix 1 shows an increase in reserves of £1,398,000 brought forward from 2010/11.

**REVENUE BUDGET MANAGEMENT UPDATE 2011/12**

	<b>Budget</b>			<b>Expenditure</b>			<b>(Under)/ Over Spend</b>
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure to November	Projection to March	Total Projection	
	£000	£000	£000	£000	£000	£000	
<b><u>Council Wide</u></b>							
Carbon Reduction Commitment	160	0	160	1	159	160	0
Corporate Savings	(197)	370	173	0	147	147	(26)
Procurement Savings	(1,029)	438	(591)	(53)	(253)	(306)	285
	<b>(1,066)</b>	<b>808</b>	<b>(258)</b>	<b>(52)</b>	<b>53</b>	<b>1</b>	<b>259</b>
<b>Total Council Wide</b>	<b>(1,066)</b>	<b>808</b>	<b>(258)</b>	<b>(52)</b>	<b>53</b>	<b>1</b>	<b>259</b>

**REVENUE BUDGET MANAGEMENT UPDATE 2011/12**

	<b>Budget</b>			<b>Expenditure</b>			<b>(Under)/ Over Spend £000</b>
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Expenditure to November £000	Projection to March £000	Total Projection £000	
	<b>People</b>						
<b>Director of People</b>	<b>1435</b>	<b>(562)</b>	873	<b>346</b>	<b>534</b>	880	7
<b>Assistant Director - Children, Families &amp; Learning</b>							
Children & Family Social Care	9,134	(733)	8,401	6,749	3,697	10,446	2,045
Educational Services	11,517	(9,988)	1,529	5,311	(3,991)	1,320	(209)
Family Support	5,279	(5,126)	153	266	(263)	3	(150)
Review & Development Safeguarding	290	(29)	261	225	83	308	47
Grant Income	(19,295)	17,080	(2,215)	(21)	(2,031)	(2,052)	163
Schools	62,477	(190)	62,287	48,887	13,430	62,317	30
	<b>69,402</b>	<b>1,014</b>	<b>70,416</b>	<b>61,417</b>	<b>10,925</b>	<b>72,342</b>	<b>1,926</b>
<b>Assistant Director - Development &amp; Commissioning</b>							
Assistant Director - Development & Commissioning	150	(38)	112	79	37	116	4
Public Health	10	0	10	10	0	10	0
Strategic Commissioning & Health Partnerships	4,308	(162)	4,146	2,296	1,443	3,739	(407)
People & Strategy Improvement	1,697	36	1,733	864	869	1,733	0
Darlington Together	1,186	202	1,388	701	647	1,348	(40)
Darlington Partnership	14	(3)	11	(112)	123	11	0
	<b>7,365</b>	<b>35</b>	<b>7,400</b>	<b>3,838</b>	<b>3,119</b>	<b>6,957</b>	<b>(443)</b>
<b>Adult Social Care &amp; Health</b>							
Intake & Reablement	1,801	(145)	1,656	(417)	1,748	1,331	(325)
Long Term Conditions Older People	2,377	(152)	2,225	1,302	903	2,205	(20)
Long Term Conditions Physical Disability	483	(14)	469	307	36	343	(126)
Long Term Conditions Learning Disability	2,664	(49)	2,615	2,028	779	2,807	192
Long Term Conditions Mental Health	951	89	1,040	619	397	1,016	(24)
Purchase of External Care	18,744	(331)	18,413	5,809	11,330	17,139	(1,274)
Service Development & Integration	1,054	(146)	908	(477)	1,117	640	(268)
Children's	795	(338)	457	447	130	577	120
	<b>28,869</b>	<b>(1,086)</b>	<b>27,783</b>	<b>9,618</b>	<b>16,440</b>	<b>26,058</b>	<b>(1,725)</b>
<b>Housing</b>							
Local Taxation	247	1	248	341	(177)	164	(84)
Rent Rebates/Rent Allowances	(100)	0	(100)	16,070	(16,170)	(100)	0
Housing Benefits Administration	335	0	335	740	(589)	151	(184)
Homelessness	137	40	177	106	80	186	9
Welfare Services	165	0	165	83	82	165	0
Service Strategy, Regulation and General Services	144	0	144	(7)	168	161	17
Supporting People & Asylum Seekers	(3)	0	(3)	(22)	22	0	3
	<b>925</b>	<b>41</b>	<b>966</b>	<b>17,311</b>	<b>(16,584)</b>	<b>727</b>	<b>(239)</b>
<b>In Year Over/(Under) Spend</b>	<b>107,996</b>	<b>(558)</b>	<b>107,438</b>	<b>92,530</b>	<b>14,434</b>	<b>106,964</b>	<b>(474)</b>
Brought forward from 2010/11	0	124	124	0	124	124	0
Virement	0	(124)	(124)	0	(124)	(124)	0
<b>Total People</b>	<b>107,996</b>	<b>(558)</b>	<b>107,438</b>	<b>92,530</b>	<b>14,434</b>	<b>106,964</b>	<b>(474)</b>

## REVENUE BUDGET MANAGEMENT UPDATE 2011/12

	<b>Budget</b>			<b>Expenditure</b>			<b>(Under)/ Over Spend £000</b>
	<b>Original Budget £000</b>	<b>Approved Adjustments £000</b>	<b>Amended Approved Budget £000</b>	<b>Expenditure to November £000</b>	<b>Projection to March £000</b>	<b>Total Projection £000</b>	
<b><u>Place</u></b>							
Director of Place	131	42	173	121	40	161	(12)
<b><u>Policy &amp; Regeneration</u></b>							
Management & Administration	104	48	152	104	43	147	(5)
<b><u>Business Engagement</u></b>							
Economic Regeneration	434	(3)	431	(116)	463	347	(84)
<b><u>Strategy &amp; Commissioning</u></b>							
Strategy & Commissioning	593	202	795	(75)	808	733	(62)
<b><u>Programme &amp; Projects</u></b>							
Programme & Projects	555	100	655	192	373	565	(90)
Supported Buses	368	0	368	113	279	392	24
Concessionary Fares	3,304	0	3,304	1,195	1,362	2,557	(747)
LSTF	0	0	0	89	(89)	0	0
<b><u>Regulatory Services</u></b>							
Building Control	20	(2)	18	150	17	167	149
Commercial & Licensing	(46)	(10)	(56)	(86)	30	(56)	0
Development Management	222	(178)	44	194	(1)	193	149
Emergency Planning	120	0	120	100	2	102	(18)
Environmental Health	523	4	527	326	189	515	(12)
Flood & Water Act	0	95	95	0	20	20	(75)
Private Sector Housing	127	(1)	126	55	68	123	(3)
Management & Administration	185	4	189	105	72	177	(12)
Parking	(1,610)	(688)	(2,298)	(1,479)	(819)	(2,298)	0
Trading Standards	272	(4)	268	160	132	292	24
<b><u>Community Services</u></b>							
Arts & Civic	783	(77)	706	(70)	676	606	(100)
Bowling Centre	24	0	24	0	24	24	0
CCTV	333	(1)	332	226	91	317	(15)
Cemeteries & Crematorium	(648)	4	(644)	(296)	(300)	(596)	48
Christmas Lights	31	0	31	2	29	31	0
Community Grants	34	(2)	32	16	4	20	(12)
Countryside	195	5	200	104	97	201	1
Dolphin Centre	1,639	225	1,864	1,118	746	1,864	0
Eastbourne Complex	133	(12)	121	57	64	121	0
Head of Steam	263	19	282	173	109	282	0
Libraries	1,034	(23)	1,011	592	385	977	(34)
Markets	(109)	(14)	(123)	(24)	(99)	(123)	0
Public Conveniences	53	(7)	46	46	32	78	32
Sports Development	137	(76)	61	(182)	243	61	0
Stray Dogs	68	1	69	40	28	68	(1)
Street Scene	4,781	(81)	4,700	3,369	1,416	4,785	85
Stressholme Golf Course	30	49	79	67	62	129	50
Tourist Information	15	0	15	11	4	15	0
Transport Unit	(416)	134	(282)	(2,653)	2,401	(252)	30
Waste Management	3,395	(18)	3,377	1,937	1,474	3,411	34
Winter Maintenance	401	63	464	332	132	464	0
<b><u>Highways, Design &amp; Projects</u></b>							
Building Design Services	(59)	(3)	(62)	(113)	51	(62)	0
Capital Projects	7	92	99	64	60	124	25
Highways	4,107	(101)	4,006	1,728	2,278	4,006	0
Car Parking R&M	0	684	684	527	157	684	0
<b><u>Joint Levies &amp; Boards</u></b>							
Coroners	154	0	154	72	154	226	72
Environment Agency Levy	84	0	84	64	21	85	1
Contributions	408	0	408	306	102	408	0
<b><u>General Support Services</u></b>							
Property & Premises Support	121	0	121	32	0	32	(89)
Works Property & Other	112	0	112	0	112	112	0
<b><u>DLO Profits</u></b>							
DLO	(1,221)	52	(1,169)	3,675	(4,744)	(1,069)	100
<b>In Year Over/(Under) Spend</b>	<b>21,191</b>	<b>522</b>	<b>21,713</b>	<b>12,368</b>	<b>8,798</b>	<b>21,166</b>	<b>(547)</b>
Brought forward from 2010/11	0	519	519			519	519
Virement	0	(519)	(519)			(519)	(519)
<b>Total Place</b>	<b>21,191</b>	<b>522</b>	<b>21,713</b>	<b>12,368</b>	<b>8,798</b>	<b>21,166</b>	<b>(547)</b>

**REVENUE BUDGET MANAGEMENT UPDATE 2011/12**

	<b>Budget</b>			<b>Expenditure</b>			<b>(Under)/ Over Spend £000</b>
	<b>Original Budget £000</b>	<b>Approved Adjustments £000</b>	<b>Amended Approved Budget £000</b>	<b>Expenditure to November £000</b>	<b>Projection to March £000</b>	<b>Total Projection £000</b>	
<b><u>Resources</u></b>							
<b>CEO</b>	233	(3)	230	143	87	230	0
<b>Director of Resources</b>	201	13	214	137	60	197	(17)
<b><u>Assistant Director - Resources</u></b>							
Assistant Director - Resources	103	0	103	73	30	103	0
Information & Insight	206	16	222	114	108	222	0
Customer Services	527	(6)	521	441	79	520	(1)
Web Team	149	(3)	146	91	55	146	0
Legal	432	(11)	421	392	118	510	89
Democratic Services	2,319	(56)	2,263	1,045	1,134	2,179	(84)
Registrars	(9)	(3)	(12)	-91	79	(12)	0
Secretarial Services	188	(13)	175	98	47	145	(30)
Communications	334	102	436	240	244	484	48
Town Hall	840	(11)	829	640	191	831	2
Complaints & FOI	165	1	166	110	51	161	(5)
<b><u>Assistant Director - Finance</u></b>							
Financial Services & Governance	1,612	10	1,622	1,469	107	1,576	(46)
D&S Partnership	2,093	0	2,093	122	2,021	2,143	50
<b><u>Assistant Director - ICT</u></b>	271	20	291	180	101	281	(10)
<b><u>Assistant Director - Transformation</u></b>							
Assistant Director - Transformation	107	(1)	106	36	70	106	0
Property Management & Estates	747	84	831	557	277	834	3
Procurement	169	(1)	168	107	63	170	2
Transformation	336	233	569	406	173	579	10
<b><u>Assistant Director - Human Resources</u></b>							
Human Resources	577	18	595	605	14	619	24
Health & Safety	133	(8)	125	43	25	68	(57)
Equal Pay	0	324	324	91	290	381	57
<b><i>In Year Over/(Under) Spend</i></b>	<b>11,733</b>	<b>705</b>	<b>12,438</b>	<b>7,049</b>	<b>5,424</b>	<b>12,473</b>	<b>35</b>
Brought forward from 2010/11		559	559			559	559
Virement		(559)	(559)			(559)	(559)
<b>Total Resources</b>	<b>11,733</b>	<b>705</b>	<b>12,438</b>	<b>7,049</b>	<b>5,424</b>	<b>12,473</b>	<b>35</b>

**BUDGET MANAGEMENT 2011/12**

<b>SCHOOLS PROJECTED BALANCES 2011/12</b>					
School Name	Opening Balance at 1st April 2011	Formula Budget Allocation	Total Available	Projected Closing Balance at 31st March 2012	Projected Closing Balance as proportion of Formula Budget Allocation
	£000	£000	£000	£000	%
<u>Primary</u>					
Borough Road Nursery	6	264	270	(2)	-1%
George Dent Nursery	44	409	454	57	14%
Skerne Park Primary	4	1,499	1,502	20	1%
Firthmoor Primary	21	1,207	1,227	55	5%
Alderman Leach Primary *	87	1,333	1,420	0	0%
Corporation Road Primary	138	1,398	1,536	106	8%
Dodmire School	75	2,021	2,096	70	3%
Mount Pleasant Primary	59	1,136	1,195	65	6%
Gurney Pease Primary	50	763	812	4	0%
Northwood Primary	40	1,637	1,677	136	8%
Reid Street Primary *	70	1,350	1,420	0	0%
Red Hall Primary	101	917	1,018	67	7%
Hurworth Primary	64	775	840	18	2%
Heathfield Primary	285	1,449	1,734	131	9%
Cockerton CE Primary	29	747	776	37	5%
High Coniscliffe CE Primary	17	481	498	1	0%
St. Johns CE Primary	92	829	922	57	7%
Holy Family RC Primary	46	726	772	54	7%
St. Augustines RC Primary	29	736	765	33	4%
St. Teresas RC Primary	90	1,082	1,172	108	10%
St. Bedes RC Primary	77	758	835	44	6%
St Georges CE Primary	51	1,023	1,074	72	7%
Whinfield Primary	48	1,814	1,862	39	2%
Harrowgate Hill Primary	42	1,775	1,818	45	3%
Abbey Federation #	73	2,015	2,089	0	0%
Mowden Federation	105	1,452	1,558	94	6%
Heighington/Bishopton Federation #	49	1,389	1,438	0	0%
<b>Primary Total</b>	<b>1,791</b>	<b>30,987</b>	<b>32,778</b>	<b>1,310</b>	
<u>Secondary</u>					
Hurworth - Academy 01/04/2011	208	-	-	-	-
Branksome - proposed 01/01/2012	36	3,139	3,176	(93)	-3%
Longfield #	(2)	4,313	4,311	0	0%
Hummersknott *	50	5,742	5,792	0	0%
Carmel - Academy 01/11/2011	111	4,529	4,639	91	2%
<b>Secondary Total</b>	<b>403</b>	<b>17,723</b>	<b>17,918</b>	<b>(2)</b>	
<b>Education Village</b>	<b>535</b>	<b>9,769</b>	<b>10,304</b>	<b>443</b>	<b>5%</b>
<b>Overall Total</b>	<b>2,729</b>	<b>58,478</b>	<b>60,999</b>	<b>1,751</b>	
* Converted to Academy 01/07/2011					
# Converted to Academy 01/08/2011					



**HOUSING REVENUE ACCOUNT 2011/12**

	Budget			Actual / Projections			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Actual to November £000	Projection to Mar £000	Total Projection £000	
<b><u>Housing Revenue Account</u></b>							
<b><u>Income</u></b>							
Working Balance Brought Forward	(582)	0	(582)	(4,583)	0	(4,583)	(4,001)
Rents Of Dwellings (Gross)	(16,420)	(204)	(16,624)	0	(16,603)	(16,603)	21
Sundry Rents (Including Garages & Shops)	(375)	0	(375)	(38)	(330)	(368)	7
Charges For Services & Facilities	(1,840)	0	(1,840)	(220)	(1,846)	(2,066)	(226)
Contribution towards expenditure	(466)	0	(466)	(233)	(225)	(458)	8
Interest Receivable	(11)	0	(11)	0	(11)	(11)	0
<b>Total Income</b>	<b>(19,694)</b>	<b>(204)</b>	<b>(19,898)</b>	<b>(5,074)</b>	<b>(19,015)</b>	<b>(24,089)</b>	<b>(4,191)</b>
<b><u>Expenditure</u></b>							
Management	5,010	90	5,100	2,460	2,783	5,243	143
Maintenance	3,705	0	3,705	1,630	2,042	3,672	(33)
Capital Financing Costs	1,753	157	1,910	0	1,886	1,886	(24)
R.C.C.O.	2,339	0	2,339	0	5,590	5,590	3,251
Increase in Bad Debt Provision	180	0	180	0	180	180	0
Housing Subsidy Payable	6,127	0	6,127	0	6,127	6,127	0
Working Balance Carried Forward	580	(43)	537	984	407	1,391	854
<b>Total Expenditure</b>	<b>19,694</b>	<b>204</b>	<b>19,898</b>	<b>5,074</b>	<b>19,015</b>	<b>24,089</b>	<b>4,191</b>
<b>(Surplus)/Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## SAVINGS MONITORING 2011/12

Service	Saving	2011/12			2012/13			2013/14			2014/15			Summary			Status	Notes
		Planned Saving	Projected saving	Variance	Planned Saving	Projected saving	Variance	Planned Saving	Projected saving	Variance	Planned Saving	Projected saving	Variance	Total Identified Savings Over Life of 2011/15 MTFP	Total projected Savings Over Life of 2011/15 MTFP	Variance		
Development & Commissioning	Supporting People Efficiencies	169	169	0	169	169	0	169	169	0	169	169	0	676	676	0	★	Achieved
Development & Commissioning	Community Safety	212	212	0	212	212	0	212	212	0	212	212	0	848	848	0	★	Budget removed, in year monitoring required to ensure balance
Adult Social Care & Health	Adult Social Care - Reducing level of Disregard	200	0	(200)	400	400	0	400	400	0	400	400	0	1,400	1,200	(200)	▲	This proposal will be reconsidered as part of the 2012/13 MTFP process.
Adult Social Care & Health	Adult Social Care - Personalised Budgets - Review of Eligibility Criteria	375	0	(375)	675	126	(549)	675	250	(425)	675	250	(425)	2,400	626	(1,774)	▲	This proposal will be reconsidered as part of the 2012/13 MTFP process.
Children, Families & Learning	Local Education Authority Functions	800	800	0	1,600	1,100	(500)	1,600	1,100	(500)	1,600	1,100	(500)	5,600	4,100	(1,500)	▲	Current shortfall of £500k pa for future years, work is ongoing to identify savings to pull this back
Children, Families & Learning	Children's Early Intervention and Prevention	990	990	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	5,190	5,190	0	★	Future years expected to be on target, monitoring required to ensure remain on target
Children, Families & Learning	Early Years Inclusion	50	50	0	60	60	0	60	60	0	60	60	0	230	230	0	★	
Community Services	Library Service	130	124	(7)	250	250	0	250	250	0	250	250	0	880	874	(7)	●	
Community Services	Reduction in Countryside & Rights of Way Service	100	100	0	100	100	0	100	100	0	100	100	0	400	400	0	★	
Community Services	Cycle and Pedestrian Training	49	49	0	80	580	500	80	80	0	80	80	0	289	789	500	★	
Community Services	Road Safety Education Training and Publicity	45	45	0	49	49	0	49	49	0	49	49	0	192	192	0	★	
Resources	Anti Social Behaviour Team	101	101	0	110	110	0	110	110	0	110	110	0	431	431	0	★	Budget removed, monitoring required
Programme & Projects	Supported Bus Services	72	48	(24)	130	130	0	115	115	0	100	100	0	417	393	(24)	●	
Regulatory Services	Car Parking	44	44	0	144	144	0	144	144	0	144	144	0	476	476	0	★	Implementation from August 2011, monitoring required
Regulatory Services	Contract Parking	(40)	(40)	0	37	37	0	37	37	0	38	38	0	72	72	0	★	Implementation from October 2011, monitoring required
Community Services	Public Toilets - closure and introduction of charging	50	25	(25)	50	25	(25)	50	25	(25)	50	25	(25)	200	100	(100)	▲	Patronage 50% of anticipated
Regulatory Services	Environmental Health - cease some discretionary services	38	38	0	38	38	0	38	38	0	38	38	0	152	152	0	★	
Regulatory Services	Trading Standards - cease some discretionary services	35	23	(12)	35	35	0	35	35	0	35	35	0	140	128	(12)	▲	
Community Services	Street Scene	659	654	(5)	659	654	(5)	700	695	(5)	700	695	(5)	2,718	2,698	(20)	●	Protection for staff costs
Transformation	Corporate Landlord	70	70	0	170	170	0	350	350	0	350	350	0	940	940	0	★	Implementation plans still to be finalised
Resources	Democratic Support	39	39	0	39	39	0	39	39	0	39	39	0	156	156	0	★	Post deleted
Resources	Local Government Association Fees	0	0	0	34	34	0	34	34	0	34	34	0	102	102	0	●	Notice served
Council Wide	Transforming Procurement	700	560	(140)	1,500	1,500	0	1,500	1,500	0	1,500	1,500	0	5,200	5,060	(140)	●	Implementation plans still to be finalised
Council Wide	Asset Rationalisation	0	0	0	0	0	0	430	430	0	430	430	0	860	860	0	●	Implementation plans still to be finalised
Council Wide	Management and Departmental Restructuring	1,100	1,331	231	1,500	1,500	0	1,500	1,500	0	1,500	1,500	0	5,600	5,831	231	★	Additional savings brought forward in 11/12, future years still slightly short (£20k pa) but expected to be delivered
Council Wide	Strategic Funding Review of the Third Sector	95	60	(35)	132	94	(38)	137	99	(38)	147	109	(38)	511	362	(149)	●	Some savings still to be delivered in 11/12 but expected to be on target. Future years additional savings still to be confirmed
Community Services	Cultural Services	900	794	(107)	1,573	1,373	(200)	1,580	1,480	(100)	1,580	1,480	(100)	5,633	5,127	(507)	▲	Additional £300k resources awarded to keep Civic Theatre open until July 2012 - £100k there on
		<b>6,983</b>	<b>6,285</b>	<b>(698)</b>	<b>11,146</b>	<b>10,329</b>	<b>(817)</b>	<b>11,794</b>	<b>10,701</b>	<b>(1,093)</b>	<b>11,790</b>	<b>10,697</b>	<b>(1,093)</b>	<b>41,713</b>	<b>38,012</b>	<b>(3,701)</b>		

▲ Forecast to be below target

● Forecast to be on target

★ Saving delivered