County Durham and Darlington

# **Decommissioning**

Overview & Scrutiny Review 22<sup>nd</sup> September 2011

> lan Makinson & Kaeti Seth NHS County Durham



### **Definitions**

NHS

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- Decommissioning is when a service procured by the PCT is withdrawn consistent with contractual terms whilst ensuring adverse impact on patients is minimal.
- Termination is cessation of a service by the PCT or the provider consistent with the contractual conditions.

#### **NHS Standard Acute Contract:**

Clause 36.3: on termination of this agreement or termination of any services or part of the services......the provider shall.......

Clause 36.3.1: cooperate fully with the ... commissioner and any successor provider...ensure continuity and a smooth transfer....to avoid any inconvenience or any risk to the health & safety of patients...

[Neither of the above may result in a replacement service]



# Proactive decommissioning

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The precipitants for proactive decommissioning:

- ·Not a clinical priority
- •Provider is not demonstrably delivering despite agreed remedial action
- •Insufficient need/demand for current volume of service or number of providers
- •The service represents poor value for money
- Market Management initiatives



## **Reactive Decommissioning**

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The drivers for reactive decommissioning:

- •Advance mitigation of impact prior to natural expiry of a time-limited contract
- •Notice of termination of contract from the provider
- •Breach of contract due to patient safety issues or irreconcilably poor performance or clinical governance



### Circumstances

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### Degrees of Decommissioning

- · Same service different location
- · Same service different provider
- Same location different service
- · Decommissioning by another NHS body



#### Issues

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- Specifications
- · Timescales notice vs future option
- · Local vs County Wide
- Decisions out of area & impact on Darlington residents
- · AQP policy / choice
- · Responsibility on provider
- · Exit plans
- Appeals process contractual & patient input.



# **Documentation**

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- · Decommissioning Impact Assessment
- · Contract Review Proforma
- · Process Flowchart

