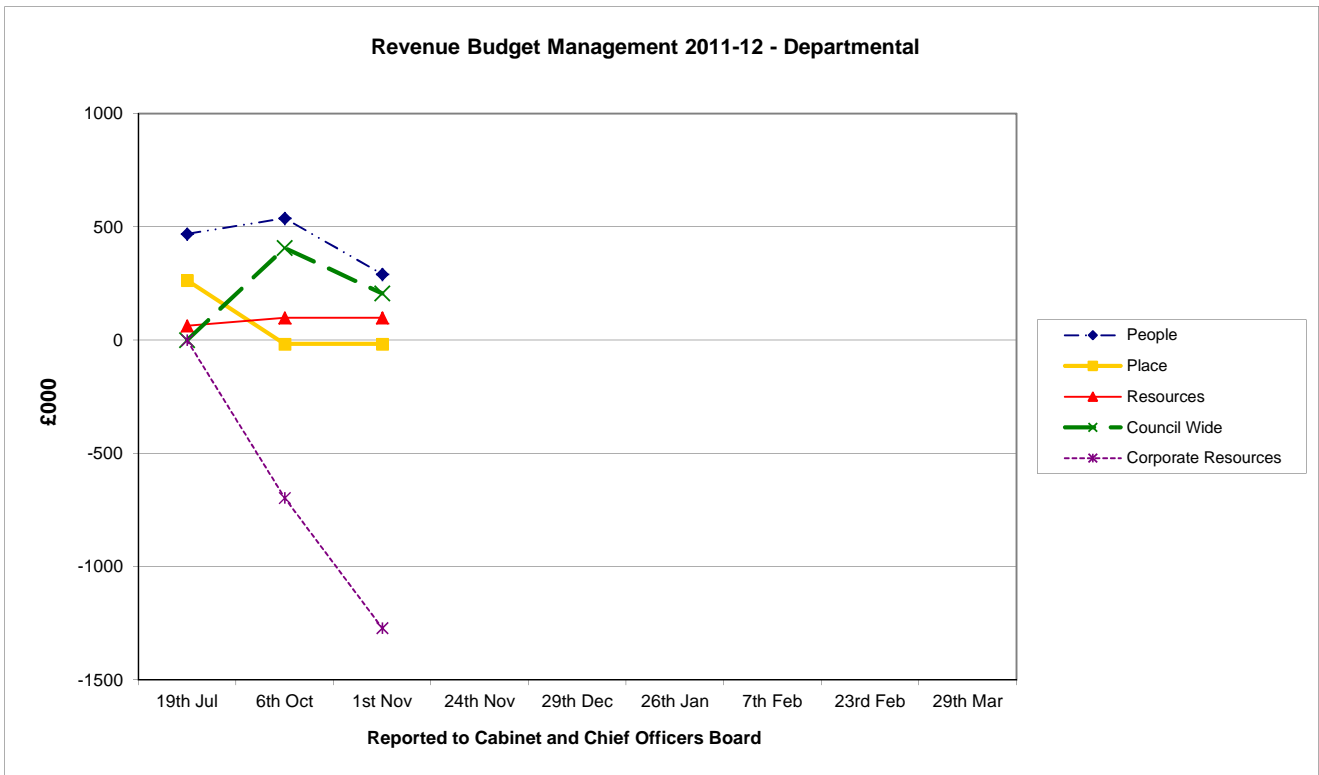
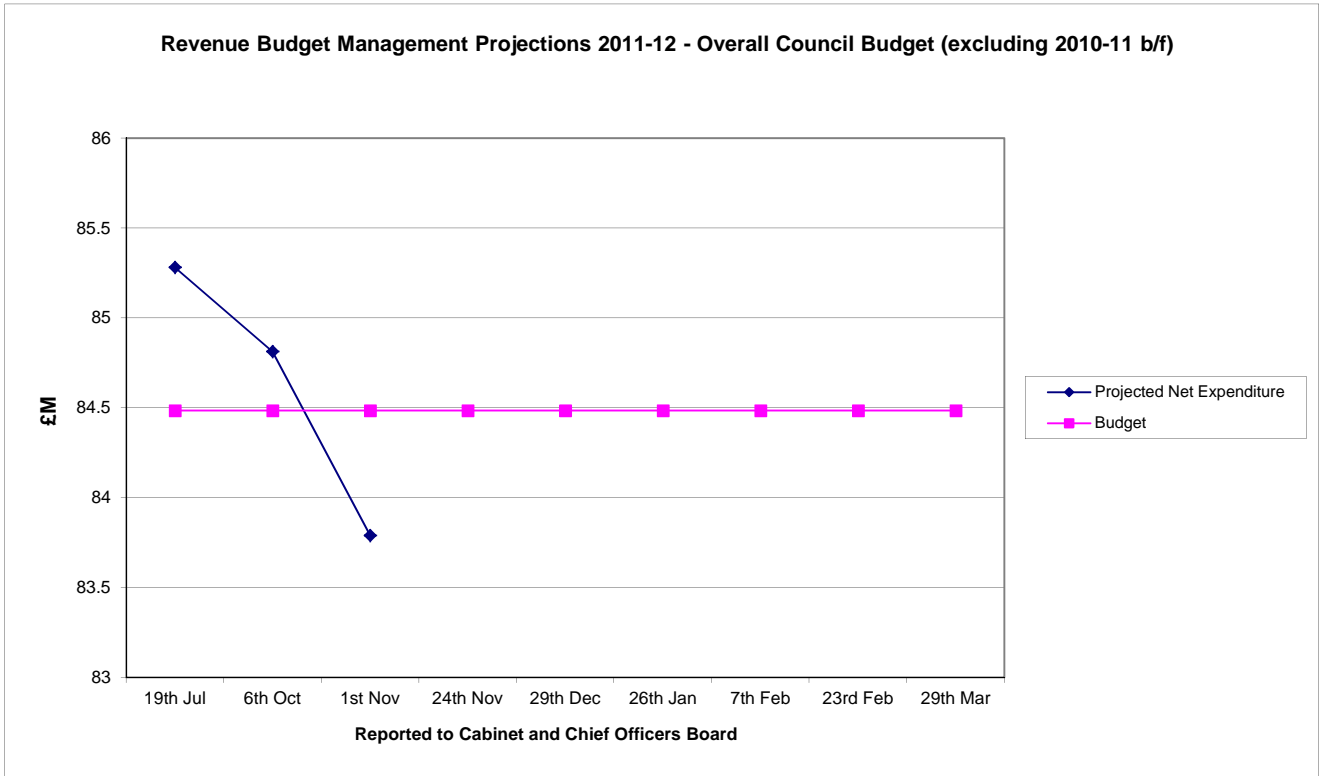


REVENUE BUDGET MANAGEMENT 2011/12

<u>Projected General Fund Reserve at 31st March 2012</u>	
	2011-15 MTFP (Mar 2011)
Medium Term Financial Plan (MTFP) :-	£000
MTFP Planned Opening Balance 01/04/2011	9,279
Approved net contribution from balances	(2,095)
Planned Closing Balance 31/03/2012	7,184
 Increase in opening balance from 2010-11 results	 1,398
 Projected corporate underspends / (overspends) :-	
Youth Offending Service Grant	321
Civic Theatre	(100)
Pathfinder Grant	21
Landfill Allowance Trading Scheme	35
Financing Costs	420
Pay Award Savings	575
 Projected General Fund Reserve at 31st March 2012	 9,854
 Planned Balance at 31st March 2012	 7,184
Improvement	<u>2,670</u>

<u>Departmental projected year-end balances</u>	
	Improvement / (decline) compared with 2011-15 MTFP
	£000
Chief Executive	0
Council Wide	(206)
People	(290)
Place	17
Resources	(98)
 TOTAL	 <u>(577)</u>

<u>Summary Comparison with :-</u>	
	2011-15 MTFP £000
Corporate Resources - Improvement / (Decline)	2,670
Departmental - Improvement / (Decline)	(577)
 Improvement / (Decline) compared with MTFP	 <u>2,093</u>



GENERAL FUND REVENUE BUDGET MANAGEMENT 2011/12

	Budget			Expenditure	
	Original 2011/12	Approved Adjustments	Amended Approved Budget	Projected Outturn	Projected Variance
	£000	£000	£000	£000	£000
Departmental Resources					
Chief Executive	233	0	233	233	0
People	108,010	(429)	107,581	107,871	290
Place	21,191	308	21,499	21,482	(17)
Resources	11,470	746	12,216	12,314	98
Council Wide	(1,066)	514	(552)	(346)	206
Total Departmental Resources	139,838	1,139	140,977	141,554	577
Corporate Resources					
Financing Costs	3,970	0	3,970	3,550	(420)
Contingencies Budget	1,569	(823)	746	746	0
Council Wide Savings / Pressures	16	(29)	(13)	(13)	0
Youth Offending Service Grant	0	321	321	0	(321)
Civic Theatre	0	(100)	(100)	0	100
Pathfinder Grant	0	21	21	0	(21)
Landfill Allowance Trading Scheme	0	0	0	(35)	(35)
Pay Award Savings	0	575	575	0	(575)
Total Corporate Resources	5,555	(35)	5,520	4,248	(1,272)
Net Expenditure	145,393	1,104	146,497	145,802	(695)
Contributions To / (From) Reserves					
Planned Contribution from General Fund Reserves (MTPF)	(2,095)	0	(2,095)	(2,095)	0
Departmental Brought Forwards from 2010/11	0	(1,104)	(1,104)	(1,104)	0
General Fund Total (excluding 2010-11 b/f)	143,298	0	143,298	142,603	(695)

Note: Appendix 1 shows an increase in reserves of £1,398,000 brought forward from 2010/11.

REVENUE BUDGET MANAGEMENT UPDATE 2011/12

	Budget			Expenditure			(Under)/ Over Spend
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure to August	Projection to March	Total Projection	
	£000	£000	£000	£000	£000	£000	
Chief Executive	233	0	233	88	145	233	0
<u>Council Wide</u>							
Carbon Reduction Commitment	160	0	160	0	160	160	0
Corporate Savings	(197)	214	17	0	123	123	106
Procurement Savings	(1,029)	300	(729)	(86)	(543)	(629)	100
	(1,066)	514	(552)	(86)	(260)	(346)	206
Total Chief Executive and Council Wide	(833)	514	(319)	2	(115)	(113)	206

REVENUE BUDGET MANAGEMENT UPDATE 2011/12

	Budget			Expenditure			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Expenditure to August £000	Projection to March £000	Total Projection £000	
	People						
Director of People	333	-56	277	124	139	263	(14)
Assistant Director - Children, Families & Learning							
Children & Family Social Care	10,299	(1,293)	9,006	4,381	6,510	10,891	1,885
Educational Services	11,517	(10,066)	1,451	6,451	(4,804)	1,647	196
Family Support	5,279	(4,966)	313	1,594	(1,335)	259	(54)
Review & Development Safeguarding	290	16	306	102	249	351	45
Grant Income	(19,295)	17,080	(2,215)	(2)	(2,117)	(2,119)	96
Schools	62,477	(180)	62,297	60,480	1,817	62,297	0
Assistant Director - Development & Commissioning							
Assistant Director - Development & Commissioning	145	(33)	112	50	66	116	4
Public Health	10	0	10	10	0	10	0
Strategic Commissioning & Health Partnerships	4,308	(242)	4,066	1,445	2,234	3,679	(387)
People & Strategy Improvement	1,813	(87)	1,726	797	929	1,726	0
Darlington Together	1,186	29	1,215	380	815	1,195	(20)
Darlington Partnership	14	0	14	(121)	135	14	0
Adult Social Care & Health							
Intake & Reablement	1,840	(185)	1,655	(211)	1,777	1,566	(89)
Long Term Conditions Older People	2,377	(152)	2,225	877	1,298	2,175	(50)
Long Term Conditions Physical Disability	483	(14)	469	133	311	444	(25)
Long Term Conditions Learning Disability	2,625	54	2,679	1,458	1,306	2,764	85
Long Term Conditions Mental Health	891	36	927	386	509	895	(32)
Purchase of External Care	18,744	(239)	18,505	1,493	16,019	17,512	(993)
Service Development & Integration	954	187	1,141	(120)	986	866	(275)
Children's	795	(319)	476	395	189	584	108
Housing							
Local Taxation	247	1	248	216	(25)	191	(57)
Rent Rebates/Rent Allowances	(100)	0	(100)	9,240	(9,340)	(100)	0
Housing Benefits Administration	335	0	335	471	(285)	186	(149)
Homelessness	137	0	137	32	110	142	5
Welfare Services	165	0	165	0	165	165	0
Service Strategy, Regulation and General Services	144	0	144	(137)	298	161	17
Supporting People & Asylum Seekers	(3)	0	(3)	(49)	40	(9)	(6)
In Year Over/(Under) Spend	108,010	(429)	107,581	89,875	17,996	107,871	290
Brought forward from 2010/11	0	124	124	0	124	124	0
Virement	0	(124)	(124)	0	(124)	(124)	0
Total People	108,010	(429)	107,581	89,875	17,996	107,871	290

REVENUE BUDGET MANAGEMENT UPDATE 2011/12

	Budget			Expenditure			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Expenditure to August £000	Projection to March £000	Total Projection £000	
Place							
Director of Place	131	1	132	50	82	132	0
Policy & Regeneration							
Management & Administration	104	25	129	50	75	125	(4)
Business Engagement							
Economic Regeneration	434	16	450	-200	650	450	0
Strategy & Commissioning							
Strategy & Commissioning	593	192	785	-279	1,064	785	0
Programme & Projects							
Programme & Projects	555	102	657	111	546	657	0
Supported Buses	368	0	368	13	379	392	24
Concessionary Fares	3,304	0	3,304	377	2,277	2,654	(650)
Regulatory Services							
Building Control	20	(1)	19	86	33	119	100
Commercial & Licensing	-46	(9)	(55)	-63	8	(55)	0
Development Management	222	(173)	49	100	(51)	49	0
Environmental Health	523	7	530	198	332	530	0
Private Sector Housing	127	0	127	41	86	127	0
Management & Administration	305	26	331	87	244	331	0
Parking	-1610	(683)	(2,293)	(858)	(1,435)	(2,293)	0
Trading Standards	272	(2)	270	97	196	293	23
Community Services							
Arts & Civic	783	(54)	729	(110)	839	729	0
Bowling Centre	24	0	24	13	11	24	0
CCTV	333	1	334	148	171	319	(15)
Cemeteries & Crematorium	-648	4	(644)	(155)	(452)	(607)	37
Christmas Lights	31	0	31	2	29	31	0
Community Grants	34	0	34	8	14	22	(12)
Countryside	195	13	208	23	185	208	0
Dolphin Centre	1639	248	1,887	845	1,042	1,887	0
Eastbourne Complex	133	(12)	121	38	83	121	0
Head of Steam	263	23	286	103	183	286	0
Libraries	1034	2	1,036	385	651	1,036	0
Markets	-109	(8)	(117)	4	(121)	(117)	0
Public Conveniences	53	(5)	48	19	54	73	25
Sports Development	137	(75)	62	(189)	251	62	0
Stray Dogs	68	0	68	28	40	68	0
Street Scene	4781	(62)	4,719	2,223	2,638	4,861	142
Stressholme Golf Course	30	50	80	58	22	80	0
Tourist Information	15	0	15	11	4	15	0
Transport Unit	-416	(9)	(425)	(3,635)	3,260	(375)	50
Waste Management	3395	(12)	3,383	1,197	2,186	3,383	0
Winter Maintenance	401	64	465	276	189	465	0
Highways, Design & Projects							
Building Design Services	-59	0	(59)	(111)	52	(59)	0
Capital Projects	7	49	56	46	10	56	0
Highways	4107	(35)	4,072	277	3,795	4,072	0
Car Parking R&M	0	681	681	453	228	681	0
Joint Levies & Boards							
Coroners	154	0	154	72	154	226	72
Environment Agency Levy	84	0	84	43	42	85	1
Contributions	408	0	408	204	204	408	0
General Support Services							
Property & Premises Support	121	0	121	(36)	157	121	0
Works Property & Other	112	0	112	0	112	112	0
DLO Profits							
DLO	-1221	(56)	(1,277)	2,038	(3,125)	(1,087)	190
In Year Over/(Under) Spend	21,191	308	21,499	4,088	17,394	21,482	(17)
Brought forward from 2010/11	0	519	519			519	519
Virement	0	(519)	(519)			(519)	(519)
Total Place	21,191	308	21,499	4,088	17,394	21,482	(17)

REVENUE BUDGET MANAGEMENT UPDATE 2011/12

	Budget			Expenditure			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Expenditure to August £000	Projection to March £000	Total Projection £000	
<u>Resources</u>							
Director of Resources	201	0	201	92	109	201	0
<u>Assistant Director - Resources</u>							
Assistant Director - Resources	103	0	103	46	57	103	0
Information & Insight	206	16	222	69	153	222	0
Customer Services	527	0	527	207	320	527	0
Web Team	149	0	149	52	97	149	0
Legal	432	(1)	431	233	278	511	80
Democratic Services	2,283	0	2,283	703	1,510	2,213	(70)
Registrars	(9)	0	(9)	-79	70	(9)	0
Secretarial Services	188	(9)	179	61	88	149	(30)
Communications	334	102	436	113	363	476	40
Town Hall	840	(10)	830	410	420	830	0
Complaints & FOI	165	1	166	71	95	166	0
<u>Assistant Director - Finance</u>							
Financial Services & Governance	1,618	11	1,629	1,005	610	1,615	(14)
D&S Partnership	2,093	0	2,093	226	1,867	2,093	0
<u>Assistant Director - ICT</u>	271	20	291	133	148	281	(10)
<u>Assistant Director - Transformation</u>							
Assistant Director - Transformation	107	0	107	14	93	107	0
Property Management & Estates	747	93	840	546	294	840	0
Procurement	169	(1)	168	97	71	168	0
Transformation	336	200	536	207	339	546	10
<u>Assistant Director - Human Resources</u>							
Human Resources	577	0	577	172	462	634	57
Health & Safety	133	0	133	8	69	77	(56)
Equal Pay	0	324	324	71	344	415	91
<i>In Year Over/(Under) Spend</i>	11,470	746	12,216	4,457	7,857	12,314	98
Brought forward from 2010/11		559	559			559	559
Virement		(559)	(559)			(559)	(559)
Total Resources	11,470	746	12,216	4,457	7,857	12,314	98

BUDGET MANAGEMENT 2011/12

SCHOOLS PROJECTED BALANCES 2011/12					
School Name	Opening Balance at 1st April 2011	Formula Budget Allocation	Total Available	Projected Closing Balance at 31st March 2012	Projected Closing Balance as proportion of Formula Budget Allocation
	£000	£000	£000	£000	%
<u>Primary</u>					
Borough Road Nursery	6	264	270	2	1%
George Dent Nursery	44	409	454	57	14%
Skerne Park Primary	4	1,499	1,502	27	2%
Firthmoor Primary	21	1,207	1,227	55	5%
Alderman Leach Primary *	87	1,333	1,420	0	0%
Corporation Road Primary	138	1,398	1,536	105	8%
Dodmire School	75	2,021	2,096	70	3%
Mount Pleasant Primary	59	1,136	1,195	130	11%
Gurney Pease Primary	50	763	812	4	0%
Northwood Primary	40	1,637	1,677	105	6%
Reid Street Primary *	70	1,350	1,420	0	0%
Red Hall Primary	101	917	1,018	67	7%
Hurworth Primary	64	775	840	63	8%
Heathfield Primary	285	1,449	1,734	134	9%
Cockerton CE Primary	29	747	776	18	2%
High Coniscliffe CE Primary	17	481	498	4	1%
St. Johns CE Primary	92	829	922	49	6%
Holy Family RC Primary	46	726	772	57	8%
St. Augustines RC Primary	29	736	765	38	5%
St. Teresas RC Primary	90	1,082	1,172	107	10%
St. Bedes RC Primary	77	758	835	47	6%
St Georges CE Primary	51	1,023	1,074	72	7%
Whinfield Primary	48	1,814	1,862	46	3%
Harrowgate Hill Primary	42	1,775	1,818	3	0%
Abbey Federation #	73	2,015	2,089	0	0%
Mowden Federation	105	1,452	1,558	94	6%
Heighington/Bishopton Federation #	49	1,389	1,438	0	0%
Primary Total	1,791	30,987	32,778	1,352	
<u>Secondary</u>					
Hurworth - Academy 01/04/2011	208	-	-	-	-
Branksome - proposed 01/01/2012	36	3,139	3,176	(26)	-1%
Longfield #	(2)	4,313	4,311	0	0%
Hummersknott *	50	5,742	5,792	0	0%
Carmel	111	4,529	4,639	59	1%
Secondary Total	403	17,723	17,918	33	
Education Village	535	9,769	10,304	443	5%
Overall Total	2,729	58,478	60,999	1,828	
* Converted to Academy 01/07/2011					
# Converted to Academy 01/08/2011					

HOUSING REVENUE ACCOUNT 2011/12

	Budget			Actual / Projections			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Actual to August £000	Projection to Mar £000	Total Projection £000	
Housing Revenue Account							
<u>Income</u>							
Working Balance Brought Forward	(582)	0	(582)	(4,583)	0	(4,583)	(4,001)
Rents Of Dwellings (Gross)	(16,420)	(204)	(16,624)	0	(16,624)	(16,624)	0
Sundry Rents (Including Garages & Shops)	(375)	0	(375)	(26)	(343)	(369)	6
Charges For Services & Facilities	(1,840)	0	(1,840)	(213)	(1,837)	(2,050)	(210)
Contribution towards expenditure	(466)	0	(466)	(85)	(375)	(460)	6
Interest Receivable	(11)	0	(11)	0	(11)	(11)	0
Total Income	(19,694)	(204)	(19,898)	(4,907)	(19,190)	(24,097)	(4,199)
<u>Expenditure</u>							
Management	5,009	83	5,092	1,458	3,806	5,264	172
Maintenance	3,705	0	3,705	1,211	2,494	3,705	0
Capital Financing Costs	1,753	157	1,910	0	1,880	1,880	(30)
R.C.C.O.	2,339	0	2,339	0	5,543	5,543	3,204
Increase in Bad Debt Provision	180	0	180	0	180	180	0
Housing Subsidy Payable	6,127	0	6,127	0	6,127	6,127	0
Working Balance Carried Forward	580	(43)	537	2,238	(840)	1,398	861
Total Expenditure	19,693	197	19,890	4,907	19,190	24,097	4,207
(Surplus)/Deficit	(1)	(7)	(8)	0	0	0	8

SAVINGS MONITORING 2011/12												
Department	Service	Saving	Total Identified Savings Over Life of 2011/15 MTFP	2011/12			2012/15			Status	Notes	
				Planned Saving	Projected saving	Variance	Planned Saving	Projected saving	Variance			
				£000	£000	£000	£000	£000	£000			
Savings included in the approved budget												
People	Housing	Housing - NWA Commission	68	17	0	(17)	51	0	(51)	▲	Will not be achieved as NWA would not increase rate.	
People	Adult Social Care & Health	Savings on residential care calculator	1,368	342	342	0	1,026	1,026	0	★		
People	Adult Social Care & Health	Additional income re full fee payers	840	210	210	0	630	630	0	★		
People	Adult Social Care & Health	Reduction in resources for Adults - revised demographics projections	830	150	150	0	680	680	0	★		
People	Adult Social Care & Health	Reduction in resources for Adults - review of costs	1,120	250	250	0	870	870	0	★		
People	Adult Social Care & Health	Contact/Access - better management of initial contact, review recommended and use lower level staff	182	26	26	0	156	156	0	★		
People	Adult Social Care & Health	Brokerage - DAD / set up trading service	70	10	10	0	60	60	0	★		
People	Adult Social Care & Health	British Sign Language Framework reduction	16	4	4	0	12	12	0	★		
People	Adult Social Care & Health	Older Peoples bathing service	80	20	20	0	60	60	0	★		
People	Adult Social Care & Health	Mainstream Learning Disability Development Learning Fund	80	20	20	0	60	60	0	★		
People	Children, Families & Learning	Multi Agency Panel - Low level LAC commissioning	144	36	36	0	108	108	0	★		
Place	Regulatory Services	Review of charges for private sector Housing Team Enforcement and multiple occupancy licences	70	41	41	0	29	29	0	★		
People	Development & Commissioning	Darlington Partnership	48	12	12	0	36	36	0	★	Budget removed, in year monitoring required to ensure balance	
Place	Community Services	CCTV - Management Restructure	88	22	22	0	66	66	0	★		
Place	Community Services	Waste Disposal - Waste Reduction	80	20	20	0	60	60	0	★		
Place	Highways, Design & Projects	Building Design Services - reduction in supplies & services	20	5	5	0	15	15	0	★		
Place	Community Services	Transport Unit - reduction in supplies and services	148	37	37	0	111	111	0	★		
Place	Community Services	Community Services in year management savings	264	66	66	0	198	198	0	★		
Place	Highways, Design & Projects	Highways - cease repainting of lamp posts	60	15	15	0	45	45	0	★		
Place	Highways, Design & Projects	Highways - reduce reactive maintenance	76	19	19	0	57	57	0	★		
Place	Highways, Design & Projects	Highways - reduction in traffic management	20	5	5	0	15	15	0	★		
Place	Highways, Design & Projects	Highways - street lighting electricity	236	59	59	0	177	177	0	★		
Place	DLO	Reduction in School Meals net costs	1,200	300	270	(30)	900	900	0	▲	Late implementation of Single Choice (May 2011)	
Place	Joint Levies & Boards	Joint Boards and Levies	89	(30)	(30)	0	119	119	0	★		
Council Wide	Council Wide	Savings on 2010/11 Pay Award	1,100	275	275	0	825	825	0	★	Budget removed.	
			8,297	1,931	1,884	(47)	6,366	6,315	(51)			

SAVINGS MONITORING 2011/12												
Department	Service	Saving	Total Identified Savings Over Life of 2011/15 MTFP	2011/12			2012/15			Status	Notes	
				Planned Saving	Projected saving	Variance	Planned Saving	Projected saving	Variance			
				£000	£000	£000	£000	£000	£000			
Savings Proposals												
People	Development & Commissioning	Supporting People Efficiencies	676	169	169	0	507	507	0	★	Achieved	
People	Development & Commissioning	Community Safety	848	212	212	0	636	636	0	★	Budget removed, in year monitoring required to ensure balance	
People	Adult Social Care & Health	Adult Social Care - Reducing level of Disregard	1,400	200	0	(200)	1,200	0	(1,200)	▲	This proposal will be reconsidered as part of the 2012/13 MTFP process.	
People	Adult Social Care & Health	Adult Social Care - Personalised Budgets - Review of Eligibility Criteria	2,400	375	0	(375)	2,025	0	(2,025)	▲	This proposal will be reconsidered as part of the 2012/13 MTFP process.	
People	Children, Families & Learning	Local Education Authority Functions	5,600	800	800	0	4,800	3,300	(1,500)	▲	Current shortfall of £500k pa for future years, work is ongoing to identify savings to pull this back	
People	Children, Families & Learning	Children's Early Intervention and Prevention	5,190	990	990	0	4,200	4,200	0	★	Future years expected to be on target, monitoring required to ensure remain on target	
People	Children, Families & Learning	Early Years Inclusion	230	50	50	0	180	180	0	★		
Place	Community Services	Library Service	880	130	124	(7)	750	750	0	●		
Place	Community Services	Reduction in Countryside & Rights of Way Service	400	100	100	0	300	300	0	★		
Place	Community Services	Cycle and Pedestrian Training	289	49	49	0	240	240	0	★		
Place	Community Services	Road Safety Education Training and Publicity	192	45	45	0	147	147	0	★		
People	Resources	Anti Social Behaviour Team	431	101	101	0	330	330	0	★	Budget removed, monitoring required	
Place	Programme & Projects	Supported Bus Services	417	72	48	(24)	345	345	0	●		
Place	Regulatory Services	Car Parking	476	44	44	0	432	432	0	★	Implementation from August 2011, monitoring required	
Place	Regulatory Services	Contract Parking	72	(40)	(40)	0	112	112	0	★	Implementation from October 2011, monitoring required	
Place	Community Services	Public Toilets - closure and introduction of charging	200	50	25	(25)	150	75	(75)	▲	Patronage 50% of anticipated	
Place	Regulatory Services	Environmental Health - cease some discretionary services	152	38	38	0	114	114	0	★		
Place	Regulatory Services	Trading Standards - cease some discretionary services	140	35	23	(12)	105	105	0	▲		
Place	Community Services	Street Scene	2,718	659	654	(5)	2,059	2,044	(15)	●	Protection for staff costs	
Resources	Transformation	Corporate Landlord	940	70	70	0	870	870	0	★	Implementation plans still to be finalised	
Resources	Resources	Democratic Support	156	39	39	0	117	117	0	★	Post deleted	
Resources	Resources	Local Government Association Fees	102	0	0	0	102	102	0	●	Notice served	
Resources	Resources	Transformation Team Costs	(1,537)	(155)	(155)	0	(1,382)	(1,382)	0	★	Future years subject to change as Transformation programme changes	
Council Wide	Council Wide	Transforming Procurement	5,200	700	600	(100)	4,500	4,500	0	●	Implementation plans still to be finalised	
Council Wide	Council Wide	Asset Rationalisation	860	0	0	0	860	860	0	●	Implementation plans still to be finalised	
Council Wide	Council Wide	Management and Departmental Restructuring	5,600	1,100	1,331	231	4,500	4,500	0	★	Additional savings brought forward in 11/12, future years still slightly short (£20k pa) but expected to be delivered	
Council Wide	Council Wide	Strategic Funding Review of the Third Sector	511	95	95	0	416	416	0	●	Some savings still to be delivered in 11/12 but expected to be on target. Future years additional savings still to be confirmed	
Place	Community Services	Cultural Services	5,633	900	794	(107)	4,733	4,533	(200)	▲	Additional £300k resources awarded to keep Civic Theatre open until July 2012	
			40,176	6,828	6,205	(623)	33,348	28,333	(5,015)			

- ▲ Forecast to be below target
- Forecast to be on target
- ★ Saving delivered