

REVENUE BUDGET MANAGEMENT 2010/11**Projected General Fund Reserve at 31st March 2011**

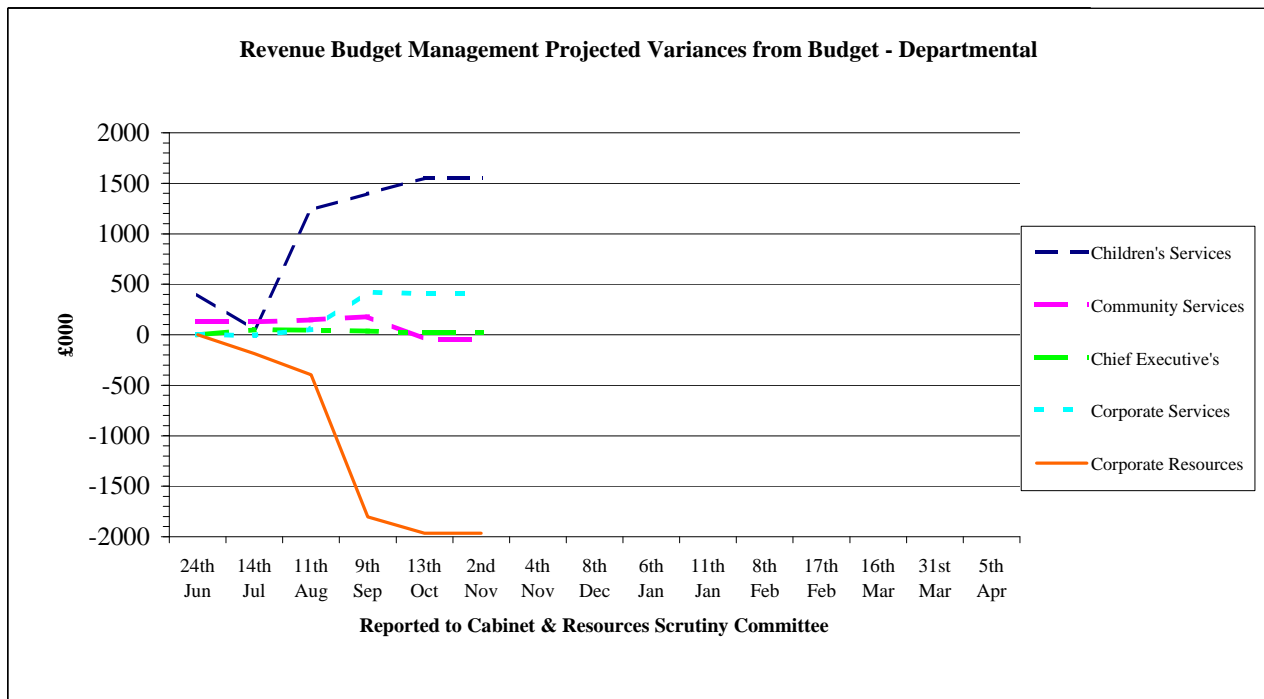
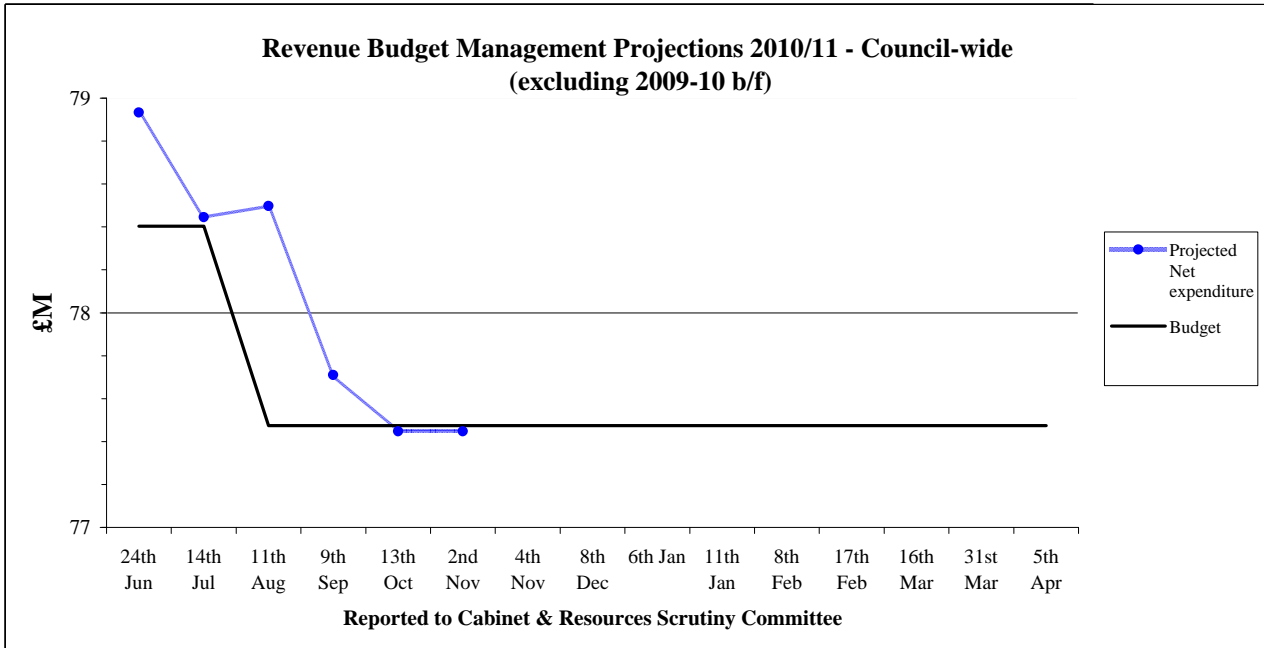
	2010-14 MTFP (Feb 2010)
Medium Term Financial Plan (MTFP) :-	£000
MTFP Planned Opening Balance 01/04/2010	11,560
Approved net contribution from balances	(321)
Planned Closing Balance 31/03/11	11,239
 Increase in opening balance from 2009-10 results	 655
 Projected corporate underspends / (overspends) :-	
Financing Costs	315
Joint Bodies & Levies	33
Area Based Grants	74
Mid-year Savings	1,213
In-year grant reduction	(919)
LAA Reward Grant	100
Insurance Fund	1,000
Insurance Claim	109
Freedom Marches	(11)
DSG adjustment	52
 Projected General Fund Reserve at 31st March 2011	 13,860
 Planned Balance at 31st March 2011	 11,239
Improvement	<u><u>2,621</u></u>

Departmental Projected Year-end carry-forward Balances

	Brought forward	Planned utilisation 2010-11 budget	2010-11 Projected Outturn
	£000	£000	£000
Children Services	0	0	(1,551)
Community Services	(197)	197	42
Chief Executive	(48)	48	(21)
Corporate Services	(53)	53	(410)
TOTAL	<u>(298)</u>	<u>298</u>	<u>(1,940)</u>

Summary Comparison with :-

	2010-14 MTFP £000
Corporate Resources - Improvement / (Decline)	2,621
Departmental - Improvement / (Decline)	(1,940)
 Improvement / (Decline) compared with MTFP	 681



GENERAL FUND REVENUE BUDGET MANAGEMENT 2010/11

	Budget			Expenditure	
	Original 2010/11	Approved Adjustments	Amended Approved Budget	Projected Outturn	Projected Variance
	£000	£000	£000	£000	£000
Departmental Resources					
Children's Services	73,050	(526)	72,524	74,075	1,551
Community Services	46,571	155	46,726	46,684	(42)
Chief Executives Office	5,949	475	6,424	6,445	21
Corporate Services	9,349	559	9,908	10,318	410
Total Departmental Resources	134,919	663	135,582	137,522	1,940
Corporate Resources					
Joint Bodies & Levies	650	0	650	617	(33)
Financing Costs	3,794	0	3,794	3,479	(315)
Area Based Grants			0	(74)	(74)
Mid-year Savings		1,213	1,213	0	(1,213)
In-year grant reduction		(919)	(919)	0	919
LAA Reward Grant			0	(100)	(100)
Insurance Fund			0	(1,000)	(1,000)
Insurance Claim			0	(109)	(109)
Total Corporate Resources	4,444	294	4,738	2,813	(1,925)
Net Expenditure	139,363	957	140,320	140,335	15
Contributions To / (From) Reserves					
Planned Contribution to General Fund Reserves (MTFP)	179	0	179	0	(179)
Change Fund	0	(500)	(500)	0	500
In Year Approvals by Council & Cabinet	0	(11)	(11)	0	11
DSG adjustment	0	52	52	0	(52)
Departmental B/Fwds from 2009/10	0	(298)	(298)	(298)	0
General Fund Total	139,542	200	139,742	140,037	295

Note: Appendix 1 shows an increase in reserves of £655,00 brought forward from 2009/10
Community Services Approved Adjustments excludes the £200k contribution from the Supporting People surplus, as this falls outside of the Department's Revenue Resource Allocation.

Approved Adjustments

	Departmental Reserves B/Fwd	Youth Offending Service	Corporate Savings	Mid-year Departmental Savings	Grant Reductions	Additional Resources Approved by Cabinet	Transformation Agenda	Technical Transfers Between Depts	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Children's Services	0	(594)	(23)	(539)	742		40	(152)	(526)
Community Services	197	0	(52)	(310)	157			(37)	(45)
Chief Executives Office	48	594	(7)	(364)	20			184	475
Corporate Services	53		82	0		11	460	(47)	559
Departmental Reserves - Planned Use	(298)								(298)
Departmental Resources	0	0	0	(1,213)	919	11	500	(52)	165
Joint Bodies & Levies									0
Financing Costs									0
Change Fund							(500)		(500)
Dedicated Schools Grant								52	52
Contribution to/(from) revenue balances				1,213	(919)				294
Additional contribution to/(from) resources						(11)			(11)
Corporate Resources Total	0	0	0	1,213	(919)	(11)	(500)	52	(165)

Note: of the £310,000 mid-year Community savings, £200,000 was offered up from the surplus carried forward in the Supporting People budget.

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	Budget			Expenditure			(Under)/ Over Spend
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure to Aug	Projection to March	Total Projection	
	£000	£000	£000	£000	£000	£000	
<u>Childrens Services</u>							
Schools Delegated Budget	54,148	(995)	53,153	51,360	1,793	53,153	0
Planning & Resources	11,075	505	11,580	5,463	5,730	11,193	(387)
Partnerships Budget	7,552	(422)	7,130	2,400	4,619	7,019	(111)
School Improvement & Development	6,168	6,828	12,996	8,862	4,052	12,914	(82)
Children's & Families	11,706	154	11,860	5,196	8,795	13,991	2,131
Grant Income	(17,599)	(6,596)	(24,195)	(24,970)	775	(24,195)	0
	73,050	(526)	72,524	48,311	25,764	74,075	1,551
Total Childrens Services	73,050	(526)	72,524	48,311	25,764	74,075	1,551

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	Budget			Expenditure			(Under)/ Over Spend £000
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	to Aug	to March	Projection	
	£000	£000	£000	£000	£000	£000	£000
Community Services							
Art Centre, Civic Theatre & Art Collection	1,268	35	1,303	(5)	1,309	1,304	1
Building Design Services	(71)	10	(61)	(145)	84	(61)	0
Leisure and tourist facilities, events and sports development	2,964	(35)	2,929	1,125	1,868	2,993	64
CCTV	365	41	406	214	191	405	(1)
Cemeteries and Crematorium	(555)	(18)	(573)	(36)	(507)	(543)	30
Highways including management and administration	4,146	76	4,222	1,240	2,932	4,172	(50)
Markets	(146)	11	(135)	(223)	108	(115)	20
General support services	356	(18)	338	181	157	338	0
Street Scene, countryside, public conveniences, winter mtce.	6,490	(315)	6,175	3,006	3,183	6,189	14
Transport	(424)	30	(394)	(2,907)	2,513	(394)	0
Waste Management	3,268	6	3,274	678	2,596	3,274	0
Community Safety & Dog Wardens, abandoned vehicles	396	28	424	82	290	372	(52)
Total Community Services - Other	18,057	(149)	17,908	3,210	14,724	17,934	26
Rent Rebates/ Rent allowances	(150)	2	(148)	8,621	(8,719)	(98)	50
Housing Renewal Team	171	7	178	11	167	178	0
Housing Benefits Administration	358	(7)	351	533	(232)	301	(50)
Homelessness	129	19	148	20	128	148	0
Welfare Services	164	0	164	0	164	164	0
Service Strategy, Regulation and general services	158	0	158	(116)	274	158	0
Voluntary Sector Payments - CAB	134	0	134	67	67	134	0
Supporting People and Asylum Seekers	55	107	162	33	129	162	0
Total Community Services Housing	1,019	128	1,147	9,169	(8,022)	1,147	0
Purchase of External care	17,892	(44)	17,848	4,130	13,568	17,698	(150)
Learning Disability	2,453	87	2,540	932	1,608	2,540	0
Mental Health	868	0	868	251	617	868	0
Older People	820	0	820	185	635	820	0
Physical Disability	3,465	46	3,511	1,141	2,370	3,511	0
Service Development and Integration	2,492	46	2,538	547	1,991	2,538	0
Total Community Services Adults	27,990	135	28,125	7,186	20,789	27,975	(150)
DLO profits	(495)	41	(454)	3,033	(3,405)	(372)	82
In Year Over/(Under) Spend	46,571	155	46,726	22,598	24,086	46,684	(42)
Planned brought forward from 2009/10	0	197	197	0	0	0	(197)
Virement	0	(197)	(197)	0	0	0	197
Total Community Services	46,571	155	46,726	22,598	24,086	46,684	(42)

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	<i>Budget</i>			<i>Expenditure</i>			<i>(Under)/ Over Spend</i>
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Approved Budget	to Aug	to March	Projection	
	£000	£000	£000	£000	£000	£000	£000
Chief Executive	245	(1)	244	93	153	246	2
Assistant CE - Policy							
Policy & LSP	498	(69)	429	63	306	369	(60)
Corporate Savings	(230)	169	(61)	0	0	0	61
Communications	115	(10)	105	57	78	135	30
Connecting with Communities	593	5	598	150	416	566	(32)
Safer Communities	118	10	128	54	74	128	0
Youth Offending	0	635	635	301	338	639	4
Assistant CE - Regeneration							
Management & Admin	306	(13)	293	124	159	283	(10)
Planning & Economic Strategy	668	(46)	622	(574)	1,196	622	0
Development	290	(19)	271	244	53	297	26
Economic Regeneration	402	48	450	(312)	762	450	0
Transport	2,944	(234)	2,710	406	2,304	2,710	0
In Year Over/(Under) Spend	5,949	475	6,424	606	5,839	6,445	21
B/Fwd from 2009/10		48	48			48	48
Virement		(48)	(48)			(48)	(48)
Total Chief Executive's Office	5,949	475	6,424	606	5,839	6,445	21

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	Budget			Expenditure			(Under)/ Over Spend
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	to Aug	to March	Projection	
	£000	£000	£000	£000	£000	£000	£000
<u>Corporate Services</u>							
Director	212	0	212	88	124	212	0
Corporate Savings	0	0	0	63	(63)	0	0
Finance							
Financial Services	427	(60)	367	437	(86)	351	(16)
Local Taxation	295	(3)	292	266	47	313	21
Borough Solicitor							
Legal Services	597	10	607	250	467	717	110
Democratic Services	3,515	4	3,519	1,327	2,178	3,505	(14)
Customer Services	513	(8)	505	300	212	512	7
Complaints	110	(1)	109	46	65	111	2
Corporate Assurance							
Audit	201	(1)	200	81	109	190	(10)
Risk Management & Insurance	54	0	54	22	32	54	0
Information Management	88	0	88	9	70	79	(9)
Public Protection							
Management & Admin	113	(12)	101	39	60	99	(2)
Emergency Planning	118	0	118	9	99	108	(10)
Parking	(1,573)	32	(1,541)	(451)	(1,112)	(1,563)	(22)
Licensing	(46)	0	(46)	(16)	(32)	(48)	(2)
Building Control	146	0	146	69	77	146	0
Env. Health	598	0	598	220	379	599	1
Trading Standards	384	(1)	383	191	191	382	(1)
Resources							
Management	135	0	135	51	84	135	0
Performance & Development	62	0	62	26	36	62	0
Procurement & Leading edge	265	459	724	61	663	724	0
Corporate Savings	(268)	47	(221)	(184)	(37)	(221)	0
Estates	824	(19)	805	298	605	903	98
Human Resource Management							
HR	370	51	421	211	198	409	(12)
Health & Safety	125	0	125	67	8	75	(50)
Corporate Savings	(329)	0	(329)	0	0	0	329
Home Computer Initiative	0	0	0	0	0	0	0
Xentrall							
D&S Partnership	2,413	61	2,474	23	2,441	2,464	(10)
<i>In Year Over/(Under) Spend</i>	9,349	559	9,908	3,503	6,815	10,318	410
B/Fwd from 2009/10 Virement		53 (53)	53 (53)			53 (53)	53 (53)
Total Corporate Services Department	9,349	559	9,908	3,503	6,815	10,318	410

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	Budget			Expenditure			(Under)/ Over Spend
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	to Aug	to March	Projection	
	£000	£000	£000	£000	£000	£000	£000
<u>Joint Bodies and Levies</u>							
Coroners	143	0	143	(12)	150	138	(5)
Land Drainage Levy	81	0	81	41	41	82	1
Outside Contributions	426	0	426	-11	408	397	(29)
Total Joint Bodies and Levies	650	0	650	18	599	617	(33)

BUDGET MANAGEMENT 2010/11

SCHOOLS PROJECTED BALANCES 2010/11					
School Name	Opening Balance at 1st April 2010	Formula Budget Allocation	Total Available	Projected Closing Balance at 31st March 2011	Projected Closing Balance as proportion of Formula Budget Allocation
	£000	£000	£000	£000	%
<u>Primary</u>					
Borough Road Nursery	14	253	267	19	8%
George Dent Nursery	2	347	350	12	4%
Skerne Park Primary	72	1,283	1,355	57	2%
Firthmoor Primary	17	1,030	1,047	2	0%
Alderman Leach Primary	42	1,141	1,183	24	1%
Corporation Road Primary	89	1,047	1,136	88	5%
Dodmire School	66	1,729	1,795	62	1%
Mount Pleasant Primary	72	976	1,048	61	6%
Gurney Pease Primary	2	669	671	11	2%
Northwood Primary	21	1,355	1,376	43	4%
Reid Street Primary	107	1,180	1,287	90	9%
Mowden Infant	13	615	629	59	8%
Red Hall Primary	54	767	821	32	4%
Mowden Junior	31	700	731	26	5%
Hurworth Primary	67	730	797	32	3%
Heathfield Primary	130	1,309	1,439	105	5%
Cockerton CE Primary	12	666	678	12	2%
Heighington CE Primary	13	756	769	2	0%
High Coniscliffe CE Primary	27	428	455	20	4%
Bishopston/Redmarshall CE Primary	35	366	401	35	10%
St. Johns CE Primary	76	734	810	53	6%
Holy Family RC Primary	52	607	659	36	6%
St. Augustines RC Primary	67	667	733	18	2%
St. Teresas RC Primary	47	947	994	46	5%
St. Bedes RC Primary	37	713	749	32	3%
St Georges CE Primary	70	943	1,013	28	2%
Whinfield Primary	23	1,625	1,648	10	1%
Harrowgate Hill Primary	114	1,564	1,678	121	3%
Abbey Junior & Infant	80	1,735	1,815	68	2%
Primary Total	1,452	26,882	28,335	1,206	
<u>Secondary</u>					
Hurworth	183	2,753	2,936	81	3%
Branksome	83	2,784	2,868	103	4%
Longfield	146	3,622	3,768	30	1%
Hummersknott	(172)	4,878	4,706	(48)	-1%
Carmel	163	3,806	3,969	29	0%
Secondary Total	404	17,843	18,247	194	
Education Village	461	8,036	8,497	284	4%
Overall Total	2,317	52,761	55,078	1,394	

HOUSING REVENUE ACCOUNT 2010/11

	Budget			Actual / Projections			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustment £000	Amended Approved Budget £000	Actual Apr-Jul £000	Projection to Mar £000	Total Projection £000	
<u>Housing Revenue Account</u>							
<u>Income</u>							
Working Balance Brought Forward	(500)	0	(500)	(842)	0	(842)	(342)
Rents Of Dwellings (Gross)	(15,411)	0	(15,411)	0	(15,440)	(15,440)	(29)
Sundry Rents (Including Garages & Shops)	(370)	0	(370)	(26)	(343)	(369)	1
Charges For Services & Facilities	(1,735)	0	(1,735)	(186)	(1,563)	(1,749)	(14)
Contribution towards expenditure	(474)	0	(474)	(97)	(371)	(468)	6
Interest Receivable	(36)	0	(36)	0	(10)	(10)	26
Total Income	(18,526)	0	(18,526)	(1,151)	(17,727)	(18,878)	(352)
<u>Expenditure</u>							
Management	5,125	34	5,159	1,635	3,518	5,153	(6)
Maintenance	3,619	0	3,619	73	3,618	3,691	72
Capital Financing Costs	1,834	0	1,834	0	1,540	1,540	(294)
R.C.C.O.	2,124	200	2,324	0	2,588	2,588	264
Increase in Bad Debt Provision	150	0	150	0	150	150	0
Housing Subsidy Payable	5,174	0	5,174	0	5,174	5,174	0
Working Balance Carried Forward	500	(234)	266	(557)	1,139	582	316
Total Expenditure	18,526	0	18,526	1,151	17,727	18,878	352
(Surplus)/Deficit	0	0	0	0	0	0	0

SAVINGS MONITORING 2010/11						
Service	Saving	Planned Saving	Projected saving	Variance	Status	Notes
		2010/11	2010/11	2010/11		
Chief Executives						
Community Engagement	Review of service delivery (Talking Together)	15	15	0	★	Achieved
Community Partnership	Restructure of team	15	15	0	★	Achieved
Communications	Review of the production of the Town Crier and advertising income	30	30	0	●	Review of income and costs underway
Communications	Consolidation of marketing and publicity budgets across the Council	30	30	0	●	A number of reviews are underway
Policy and Performance	Review of structures across the Council	200	200	0	●	Majority of savings extracted, balance identified from pending retirements
Planning	Introduce charges for pre-application planning advice	10	0	10	●	Charges not being introduced
Policy/CWC	Merger of Social Inclusion/Race Equality Budget	15	15	0	★	Achieved
Connecting with Communities	Talking Together Budget Reduction	0	0	0	★	Starts 11/12
Development Control	Removal of vacant admin post	10	10	0	★	Achieved
Policy	Reduction in Supplies & Services Budgets	9	9	0	★	Budget removed in year monitoring required
Economic & Planning Strategy	Reduction in Supplies & Services Budgets	8	8	0	★	Budget removed in year monitoring required
Community Safety	Reduction in Projects	3	3	0	★	Budget removed in year monitoring required
Community Safety	Reduced hours for Management Information post	7	7	0	★	Post holder working part time
Community Safety	Reduction in Supplies & Services Budgets	2	2	0	★	Budget removed in year monitoring required
Communications	Redesign of Flyer and reduction in printed copies	6	6	0	●	Savings to be identified as part of review
Connecting with Communities	Reduction in Supplies & Services Budgets	1	1	0	★	Budget removed in year monitoring required
Economic & Environmental Strategy	Reduce Council's Single Programme match-funding budget	20	20	0	★	Achieved
Development Control	Increased level of fee income from planning applications and subsequent discharge of planning conditions as economic recovery progresses	40	0	40	▲	Income to be monitored during the year
Chief Executives	Remove non committed inflation	27	27	0	★	Budget removed in year monitoring required
Chief Executives	Provision for staff turnover	37	37	0	★	Budget removed in year monitoring required
Economic & Planning Strategy	ABG - Surrendered allocation for Economic Assessment	0	30	(30)	★	Achieved
Communications	Delete press response post	10	10	0	★	Achieved, post vacant
Policy and Performance	Reduce capacity as part of PPP review	5	5	0	★	Saving identified. 11/12 targets still to be extracted
Policy and Performance	Do not undertake Place Survey	4	4	0	★	Budget removed in year monitoring required
Connecting with Communities	Remove capacity to undertake cohesion and social inclusion activity	20	20	0	★	Achieved, post vacant
Regeneration	Reduce Single Programme Matched funding	30	30	0	★	Budget removed in year monitoring required
Regeneration	Cease climate change project work	15	15	0	★	Achieved, post vacant
Regeneration	Supplies and services, training and advertising	12	12	0	★	Budget removed in year monitoring required
Development Management	Reduction of staff hours	6	6	0	★	Budget removed in year monitoring required
Development Management	Maternity cover	13	13	0	★	Budget removed in year monitoring required
Transportation	Concessionary fares - return to statutory scheme	200	200	0	★	Change in patronage behaviour to be assessed following change in scheme
Transportation	Withdraw taxi vouchers from September 2010	25	25	0	★	Budget removed in year monitoring required
Transportation	Withdraw funding for Bishop Auckland Sunday train service	4	0	4	★	First year saving not achieved as notice period required
Policy and Performance	Community Survey	10	10	0	★	Budget removed in year monitoring required
Transportation	Withdraw ring-a-ride service from 1st January 2011	6	6	0	★	Budget removed in year monitoring required
Transportation	Reduce grant for Shopmobility service	4	4	0	★	Budget removed in year monitoring required
TOTAL Chief Executives		849	825	24		
Corporate Services						
HR	Reduce spending on training courses, seminars, and conferences across the council by 10%	34	0	34	●	Savings are being achieved within departments, hence will show as savings departmentally rather than in corporate services
Procurement	Identification of savings arising from procurement of goods and services at lower contract values	200	200	0	●	Future years savings still being identified
Land & Property	Mayors Charity Shop, vacate premises and rent out commercially	25	17	8	●	Tenant identified
HR	Review structures for the delivery of the workforce development function across the Council	35	0	35	●	Savings achieved, however identified through departmental savings so not shown here as double count
Secretarial Support	Reduce Personal Assistant level by one PA	21	50	(29)	★	Achieved, additional post deleted
Leading Edge	Review of service delivery across the Authority to identify budget efficiencies	75	0	75	▲	No savings identified
Corporate	Deletion of Essential User Allowance across the Council	50	0	50	●	Union acceptance of proposal. Figures based on current structure, expected additional savings when the Councils new structure is implemented
Corporate	Removal of Sunday payments allowance across the Council	140	0	140	●	Union rejected proposal. Expected no savings made in year 1, possible higher savings in future years.
Corporate	Remove all premium payments for overtime	70	0	70	●	Union rejected proposal. Expected no savings made in year 1, possible higher savings in future years.
Audit	Reduced consultancy support	17	17	0	★	Achieved
Archives	Reduced budget	4	4	0	★	Achieved
Members	Delete maintenance of mayor's garden maintenance budget	1	1	0	★	Budget removed in year monitoring required
Members	Reduced training budget	2	2	0	★	Budget removed in year monitoring required
Risk Management/Financial Services	Restructure	0	16	(16)	●	Saving identified in Finance, Risk management still being developed
Systems	Delete budget for systems upgrades	30	30	0	★	Achieved
Performance	Re-allocation of non-policy and performance work	0	0	0	●	Saving identified through PPP review
Xentrall	Speed up business case implementation	0	0	0	★	Savings planned to start in 12/13
Xentrall	Reduce non-staff budgets	15	15	0	★	management fee reduced in line with savings

SAVINGS MONITORING 2010/11						
Service	Saving	Planned Saving	Projected saving	Variance	Status	Notes
		2010/11	2010/11	2010/11		
Xentrall	Reduce management costs	0	0	0	★	Savings planned to start in 12/13
Environmental Health	Reduced spend on sampling of lower risk items	5	5	0	★	Budget removed in year monitoring required
General Licensing	Delete post	20	20	0	★	Achieved
Emergency Planning	Reduce expenditure	2	2	0	★	Budget removed in year monitoring required
Trading Standards	Reduce spending on intellectual property enforcement	7	7	0	★	Budget removed in year monitoring required
Building Control	Reduce running costs	8	8	0	★	Budget removed in year monitoring required
Building Control	Remove vacant admin post	0	0	0	★	Post to be removed
HR	Reduction in staff hours	2	2	0	★	Achieved
Democracy	Publish members expenses online only	3	3	0	★	Budget removed in year monitoring required
Democracy	Reduce printed literature	3	3	0	★	Budget removed in year monitoring required
Register of Electors	Change supplier for online and telephone registrations	2	2	0	★	Budget removed in year monitoring required
Secretarial Support	Reduced hours and stationery	4	4	0	★	Budget removed in year monitoring required
Post Room	Reduction in equipment budget	1	1	0	★	Budget removed in year monitoring required
Town Hall	Reduce Cleaning contract	3	3	0	★	Budget removed in year monitoring required
Town Hall	Retender of lift maintenance contract	8	8	0	●	
Financial Services	Reduce running costs	4	4	0	★	Budget removed in year monitoring required
Financial Services	Restructure	4	4	0	★	Restructure complete
Town Hall	Furniture lease non-renewal	24	24	0	★	Lease not renewed
Registrars	Reduce spending on casual employees	10	10	0	★	Budget removed in year monitoring required
Post Room	Reduce postage contract and volume of post	50	50	0	★	Budget removed in year monitoring required
Corporate Landlord	Improved procurement and use of resources	0	0	0	●	Systems being developed
Building Control	Reduction in staff	25	25	0	●	Achieved
Council Tax / Customer Services / Benefits	Transformation Project	0	0	0	●	Transformation project underway
	Remove non committed inflation	70	70	0	★	Budget removed in year monitoring required
	Provision for staff turnover	56	56	0	★	Budget removed in year monitoring required
Members	Stop Mayoress at Home event	2	2	0	★	Budget removed in year monitoring required
Health & Safety	Increase income from the provision of training courses	10	10	0	★	Budget removed in year monitoring required
Environmental Health	Reduce low risk inspections	0	0	0	●	Restructure being worked up
Trading Standards	Reduce low risk inspections	0	0	0	●	Post identified
Building Control	Increased prices	14	14	0	★	Budget removed in year monitoring required
Registrars	Increased prices	8	8	0	★	Budget removed in year monitoring required
Building Cleaning	Reduce standard of office cleaning	9	9	0	★	Budget removed in year monitoring required
TOTAL Corporate Services		1,073	706	367		
Children's Services						
Partnerships	Integrated Working	206	206	0	●	Restructure nearing completion. Posts to be deleted still to be identified.
Planning & Resources	Anticipated External Grants	100	0	100	▲	Concern, as number of grants anticipated have reduced significantly
School Improvement & Development	School Improvement & Development - restructure	250	250	0	★	Restructure complete, budget removed.
School Improvement & Development	Skills Plus	200	170	30	★	Restructure complete, budget removed.
School Improvement & Development	Admin restructure	35	35	0	★	Restructure complete, budget removed.
Planning & Resources	Delete Personal Assistant post	25	25	0	★	Restructure complete, budget removed.
Performance & Policy	Corporate review of P & P team	25	25	0	★	Restructure complete, budget removed.
Pupil Referral Unit / Behaviour Support	Behaviour service review	290	290	0	●	Initial restructure complete. Budget removed
Children's Services Capital Team	Increased Capital contribution	50	50	0	★	Budget removed in year monitoring required
Resources Team	School's Finance Team Review	10	10	0	●	Accommodated via increased re-charged to schools.
Schools Budget	Increase Schools Central Expenditure Limit	200	200	0	★	Complete, budget removed.
School Improvement & Development	Management recharge for Schools Broadband	40	40	0	●	Anticipated to be achieved. However grant has been reduced significantly which under pins the Broadband Service, so detailed discussions required with Schools.
Ethnic Minority	Ethnic Minority service review	0	0	0	★	Restructure complete, budget removed, further restructure taking place.
School Improvement & Development	Third Tier restructure	0	0	0	●	Restructure still to be implemented.
Special Educational Needs	SEN Provision review	20	20	0	●	One admin post already deleted from the establishment. Further posts to be reviewed
Curriculum Support	Cease service	0	0	0	●	Proposal could be brought forward.
Foster Care	Review of External Placements / In-house foster care provision	100	0	100	▲	Given the increase in External Placements, unlikely to be achieved.
Adult & Community Learning	Additional income target	20	20	0	●	Assumes income for courses will continue to be received
Planning & Resources	Reduced management costs	160	50	110	●	Initial years achieved via moving senior staff to Building Schools for the Future. This position to be clarified
Children's Commissioning	Story Sack / Toy Library - provision at Children Centres	17	17	0	●	Passed to Children's Commissioning Unit to progress saving. Discussions ensuing with provider.
Children Services	Allowance for staff turnover	400	400	0	●	Assumed to be achieved. However not the same rate of staff turnover as experienced in previous years.
Planning & Resources	Mainstreaming of future grant income	100	0	100	●	Anticipated to be achieved.
14-19 Development	Remove non committed inflation	20	20	0	★	Complete, resources retained centrally.
14-19 Development	ABG - Surrendered allocation for LSC Staff Transfer	0	19	(19)	★	
Partnerships	Reduce ContactPoint service	47	47	0	★	Budget removed in year monitoring required

SAVINGS MONITORING 2010/11						
Service	Saving	Planned Saving	Projected saving	Variance	Status	Notes
		2010/11	2010/11	2010/11		
Children's Commissioning	Remove School's Commissioning budget	64	64	0	★	Budget removed in year monitoring required
Partnerships	Reduce Extended Schools funding	100	100	0	★	Budget removed in year monitoring required
School Improvement & Development	Restructure Pupil Referral Unit	94	94	0	★	Budget removed in year monitoring required
School Improvement & Development	Delete vacant 14-19 posts	50	50	0	★	Budget removed in year monitoring required
Children's & Families	Review Children & Families structure	62	0	62	★	Budget removed in year monitoring required
School Improvement & Development	Review the School Improvement Management structure	67	43	24	★	Budget removed in year monitoring required
Planning & Resources	Cease free concessionary transport	25	25	0	★	Budget removed in year monitoring required
School Improvement & Development	Hold vacant Ethnic Minority and Traveller Service posts	30	30	0	★	Budget removed in year monitoring required
Building Cleaning	Reduce standard of office cleaning	1	1	0	★	Budget removed in year monitoring required
TOTAL Children's Services		2,808	2,301	507		
Community Services						
Adult Social Care	High level review of Adults social care	334	334	0	★	Budget removed in year monitoring required
Adult Social Care	Mobile working in Financial Assessments	50	50	0	★	Budget removed in year monitoring required
Adult Social Care	Learning Disability in External Placements	100	100	0	★	Budget removed in year monitoring required
Street Scene	Promote bio-diversity in a number of large open spaces	20	20	0	★	Budget reduced
South Park Aviary	Work in partnership with Friends of the Park to manage the aviary	15	15	0	★	Budget reduced in year monitoring required
Trade Waste	Actively market and increase business for trade waste collections	10	10	0	★	Budget increased in year monitoring required as dependant on securing additional business in current climate
Waste Disposal	Waste reduction	50	50	0	★	Budget reduced in year monitoring required
Countryside	Reduced contributions to Groundwork	15	15	0	★	Budget reduced
Anti Social Behaviour	ASB equipment rationalisation	8	8	0	★	Budget reduced in year monitoring required
CCTV	Technology efficiencies	7	7	0	★	Budget reduced in year monitoring required
Street Scene	Lower maintenance planting	10	10	0	★	Budget reduced in year monitoring required
Tree Team	Increase turnover and partnership working	33	33	0	★	Achieved 2010/11 but additional savings not anticipated to be achieved for 2011/12
Environmental Crime	Increase enforcement	10	10	0	★	Budget reduced in year monitoring required
Transport	Driver training initiative	10	10	0	★	Budget reduced
Housing	Review of exempt accommodation cases	150	100	50	▲	Current 2010/11 projections show a shortfall of £50k for the year.
Administration	PA restructure	11	11	0	★	Post reduced, budget adjusted
Quality	Restructure	0	0	0	●	Post anticipated to be removed from 2011/12
Finance	Restructure	35	35	0	★	Post reduced, budget adjusted
Building Design	Increased use of electronic tendering	2	2	0	★	Budget reduced in year monitoring required
Building Design	Increased turnover due to PCP	20	20	0	★	Budget increased in year monitoring required
Engineers	Reduce engineer hours	9	9	0	★	Budget reduced
Road Safety	Delete road safety assistant post	21	21	0	★	Post reduced, budget adjusted
Highways	Delete traffic technician post	23	23	0	★	Post reduced, budget adjusted
Highways	Restructure	36	36	0	★	Budget reduced in year monitoring required
Engineers	Delete private street works engineer post	36	36	0	★	Post reduced, budget adjusted
Highways	Prudential Borrowing expenditure reprofiling	34	34	0	★	Budget adjusted
Highways	Provision of specialist structural advice	40	40	0	★	Budget reduced in year monitoring required
Highways	Restructure	0	0	0	●	Restructure anticipated for 2012/13
Winter Maintenance	Reduced costs via partner working	0	0	0	▲	Partnership working from 2011/12 onwards not anticipated to be achieved
Catering	Cease internal sandwich van and tea trolley service	(1)	(1)	0	★	Budget reduced in year monitoring required
Arts Centre	Front of house restructure	(4)	(4)	0	★	Budget reduced in year monitoring required
Civic Theatre	Front of house restructure	15	15	0	★	Budget reduced in year monitoring required
Culture	Utilise service engineers and reduce R & M	15	15	0	★	Budget reduced in year monitoring required
Markets	Waste reduction	3	3	0	★	Budget reduced in year monitoring required
Highways	Withdraw speed visor service	0	0	0	●	Anticipated to be achieved from 2011/12
Culture	Arts Development Restructure	15	15	0	★	Restructure completed & budget reduced
Countryside	Countryside Staffing Reduced Hours	10	10	0	★	Budget reduced in year monitoring required
Community Services	Non Committed Inflation	90	90	0	★	Budget reduced in year monitoring required
Community Services	Allowance for Staff Turnover	278	278	0	★	Budget reduced in year monitoring required
CCTV	Cease CCTV at bus stops	0	0	0	●	Anticipated to be achieved from 2011/12

SAVINGS MONITORING 2010/11						
Service	Saving	Planned Saving	Projected saving	Variance	Status	Notes
		2010/11	2010/11	2010/11		
Outdoor Events	Reduce events budget	100	25	75	▲	Budget reduced but pressures continue to impact on service area
Highways Maintenance	Reduce level of testing	40	40	0	★	Budget reduced in year monitoring required
Countryside	Reduce the maintenance budget	20	20	0	★	Budget reduced in year monitoring required
Countryside	Delete Head Ranger and Ranger posts and reduce service levels	10	0	10	★	Budget removed in year monitoring required
CCTV	Delete Manager and potentially one Operator posts and reduce service levels	15	0	15	★	Budget removed in year monitoring required
Building Cleaning	Reduce standard of office cleaning	10	10	0	★	Budget removed in year monitoring required
Technical Services	Delete Facilities Manager post	12	12	0	★	Budget removed in year monitoring required
Quality	Reduce service auditing	6	0	6	★	Budget removed in year monitoring required
Highways	Reduce school crossing patrols budget	15	15	0	★	Budget removed in year monitoring required
Highways	Reduce supplies and services budgets	15	15	0	★	Budget removed in year monitoring required
Highways	Reduce Traffic Management budget	10	10	0	★	Budget removed in year monitoring required
Highways	Reduce road safety education, training and publicity	7	7	0	★	Budget removed in year monitoring required
Supporting People	Utilise one year buffer to offset grant reductions	200	200	0	★	Budget removed in year monitoring required
Total Community Services		1,970	1,814	156		
SAVINGS TARGET 2010-11		6,700	5,646	1,054		

Key

- ▲ Forecast to be below target
- Forecast to be on target
- ★ Saving delivered