## **REVENUE BUDGET MANAGEMENT 2008/09**

#### FEBRUARY 2009

Projected General Fund Reserve at 31st March 2009		
Medium Term Financial Plan (MTFP) :-	£000	
MTFP Planned Opening Balance 1/4/2008	9,226	
Approved net contribution from balances 2007/08	(1,641)	
Planned Closing Balance 31/03/09	7,585	
Decrease in opening balance from 2007/08 results	(296)	(1)
Additional resource allocation approvals 2008/09		
2007/08 Additional Procurement Savings	(68)	(2)
Concessionary Fares Scheme	(200)	(3)
Darlington & District Bowls Club	(38)	(4)
Revitalisation of Covered Market	(29)	(5)
Projected corporate underspends / (overspends) :-		
Joint Board & Levies	(26)	
Financing Costs	144	
Reduced Superan Rate	208	
Energy Costs	(287)	
Support Service Recharges to HRA	156	
Leading Edge Savings	(122)	
LABGI Grant received Feb 09	<b>46</b> 3	
	7,490	
Additional Departmental Resources Revised MTFP	(586)	
Projected General Fund Reserves at 31st March 2009	6,904	
Corporate Balances Transferred to General Fund Reserves		
Insurance Reserve	1,000	
Pensions Reserve	700	
Various Small Balances	260	
Increased Area Based Grants	49	
Projected MTFP General Fund Reserve at 31/03/2009	8,913	
Leading Edge Savings	(107)	
Financing Costs	(20)	
Joint Board & Levies	(4)	
Revised Projection of General Fund Reserve available 31/03/2009	8,782	

Reported in 2007-08 Out-turn to Cabinet 8th July
Approved in 2007-08 Out-turn Report, Cabinet 8th July
Approved by Cabinet 8th July
Approved by Cabinet 22nd September

5. Approved by Cabinet 4th November

Summary		
	Revised MTFP approved by Council 26/02/09	8,913
	Latest Projection of GF Reserve Available 31/03/09	8,782
	Reduction compared with revised MTFP	131

	Projected Balance Overdrawn/	
	(Available) at 31/03/09	
	£000	
Children Services Community Services	19 (92)	
Chief Executive Corporate Services	(11) 26	
TOTAL	(58)	

#### **GENERAL FUND REVENUE BUDGET MANAGEMENT 2008/09**

#### FEBRUARY 2009

		Budge	t		Expenditure			
	Original 2008/09	Approved Adjustments	MTFP Feb 2009	Amended Approved Budget	Projected Outturn	Projected Variance	Planned Carry Forward	Projected Balance (Available)/Overdrawn 1/04/2009
	£000	£000		£000	£000	£000	£000	£000
Departmental Resources	70.000	(450)	00	00 700	00 50 4	(04.4)	(000)	10
Children's Services	70,220	(458)	36	69,798	69,584	(214)	(233)	19
Community Services	44,604	(468)	575	44,711	44,110	(601)	(509)	(92
Chief Executives Office	6,776	144	(31)	6,889	6,807	(82)	(71)	(11
Corporate Services	9,303	486	6	9,795	9,671	(124)	(150)	26
Total Departmental Resources	130,903	(296)	586	131,193	130,172	(1,021)	(963)	(58
Corporate Resources								
Joint Bodies & Levies	622	0	26	648	652	4		4
Financing Costs	2,354	0	(144)	2,210	2,230	20		20
Leading Edge Efficiencies	(1,039)	810	122	(107)	_,0	107		107
Support Service Recharges	0	0	(156)	(156)	(156)	0		
Pensions Contribution Rate	50	0	(50)	0	0	0		
Superannuation	0	158	(158)	0	0	0		
Change Fund	150	(60)	0	90	90	0		
Energy Costs	0	(287)	287	0	0	0		
Total Corporate Resources	2,137	621	(73)	2,685	2,816	131	0	131
Net Expenditure	133,040	325	513	133,878	132,988	(890)	(963)	73
Contributions To / From Reserves								
Planned Use of General Fund Reserves (MTFP)	(1,641)	0	0	(1,641)	(1,641)			
In Year Approvals by Council & Cabinet	0	(335)	0	(335)	(335)			
MTFP Contribution from Reserves	0	0	(513)	(513)	(513)			
LABGI Grant	0	463	0	463	463			
Departmental Reserves- Planned Use	0	(207)	0	(207)	(207)			
General Fund Total	131,399	246	0	131,645	130,755	(890)	(963)	73
	101,000	240	v	101,040	100,700	(000)	(300)	

Note: Approved adjustments include LABGI Grant £463,000 and DSG (£217,000) = £246,000

#### Approved Adjustments

	Departmental Reserves B/Fwd	Leading Edge Efficiencies	DSG	Superan Reduction to Reserves	Energy Costs	Additional Resources Approved by Cabinet	Technical Transfers Between Depts	Total
	£000	£000	£000	£000	£000	£000	£000	£000
Children's Services	(72)	(134)	(217)	(33)	46		(48)	(458)
Community Services		(517)		(88)	162	67	(92)	(468)
Chief Executives Office	191	(212)		(13)		268	(90)	144
Corporate Services	88	113		(24)	79		230	486
Departmental Reserves- Planned Use	(207)							(207)
Departmental Resources	0	(750)	(217)	(158)	287	335	0	(503)
Joint Bodies & Levies								0
Financing Costs								0
Leading Edge Efficiencies		810						810
Pensions Contribution Rate								0
Change Fund		(60)						(60)
Dedicated School Grant Adjustment			217					217
Contribution to/(from) revenue balances Additional contribution to/(from) resources				158	(287)	(335)		(464)
Corporate Resources Total	0	750	217	158	(287)	(335)	0	503

Leading Edge Efficiencies	£000
Street Scene	(120)
Transport Review	31
Depot Relocation	(17)
Procurement	(200)
D&S Partnership	140
Admin Review	(213)
Insurance	(431)
	(810)

Additional Resources Approved by Cabinet	£000
Procurement	68
Concessionary Fares	200
Revite of Covered Market	29
Darlington & District Bowls Club	38
	335

			Budget			Expenditure		
				Amended				(Under)/
	Original	Approved	MTFP	Approved	Expenditure	Projection	Total	Over
	Budget	Adjustments	Feb 2009	Budget	April - Feb	Mar	Projection	Spend
	£000	£000	£000	£000	£000	£000	£000	£000
Childrens Services								
Schools Delegated Budget	50,411	(236)	0	50,175	48,998	1,177	50,175	0
Children's & Families	10,065	- 259	423	10,229	9,615	1,143	10,758	529
School Improvement & Development	5,052	976	95	6,123	4,095	2,222	6,317	194
Partnerhips	8,828	1275	(490)	9,613	7,322	1,593	8,915	(698)
Planning & Resources	6,988	(870)	8	6,126	1,685	4,202	5,887	(239)
Grant Income	(11,124)	(1,344)	0	(12,468)	(12,663)	195	(12,468)	0
Total Childrens Services	70,220	(458)	36	69,798	59,052	10,532	69,584	(214)

			Budget			Expenditure	)	
	0.1.1.1	A	MITED	Amended	-	Destautes	<b>T</b> . ( . )	(Under)/
	Original Budget	Approved Adjustments	MTFP Feb 2009	Approved	Expenditure	Mar	Total	Over
	£000	£000	£000	Budget £000	April - Feb £000	£000	Projection £000	Spend £000
Community Services								
Art Centre, Civic Theatre & Art Collection	1,441	(15)	165	1,591	715	847	1,562	(29)
Building Design Services	(25)	(1)	(24)	(50)	(84)	33	(51)	(1)
Leisure and tourist facilities, events and sports development	2,853	151	85	3,089	2,171	812		(106)
CCTV	402	(1)	(5)		353	18	-	(25)
Cemeteries and Crematorium	(651)	45	(20)		(448)	(167)	· · ·	11
Highways including management and administration	3,709	300	484	4,493	3,121	1,282	,	(90)
Markets	(190)	38	38	(114)	(119)	9	( - )	4
General support services	280	26	20	326	169	157	326	0
Street Scene, countryside and public conveniences	6,698	(649)	140	6,189	5,115	1,049	6,164	(25)
Transport	0	31	0	31	2,102	(2,071)		0
Waste Management	2,950	(52)	(19)	,	2,091	765	,	(23)
Community Safety & Dog Wardens, abandoned vehicles	532	(2)	(53)	477	417	43	460	(17)
	17,999	(129)	811	18,681	15,603	2,777	18,380	(301)
Housing Renewal Team	147	1	0	148	135	12	147	(1)
Housing Benefits Administration	294	(12)	(5)	277	1,159	(880)	279	2
Homelessness	160	(1)	0	159	146	7	153	(6)
Welfare Services	176	0	0	176	176	0	176	0
Service Strategy, Regulation and general services	180	0	0	180	15,610	(15,426)	184	4
Voluntary Sector Payments - CAB	90	0	0	90	90	0	90	0
Supporting people and Assylum Seekers	20	(2)	0	18	79	(65)	14	(4)
Total Community Services Housing	1,067	(14)	(5)	1,048	17,395	(16,352)	1,043	(5)
AD Adults & Older People	0	0	0	0	0	0	0	0
Purchase of External care	16,008	52	(371)		11,571	3,967	-	(151)
Learning Disability	2,430	(31)	(121)		2,073	205		0
Mental Health	573	(4)	26	595	653	(58)	,	0
Older People	858	(28)	(72)	758	534	224		0
Physical Disability	3,453	(47)	(128)		2,619	659		0
Service Development and Integration	2,929	(54)	21	2,896	2,136	692	2,828	(68)
Total Community Services Adults	26,251	(112)	(645)	25,494	19,586	5,689	25,275	(219)
DLO profits	(713)	(213)	414	(512)	(320)	(268)	(588)	(76)
			<b>F7F</b>		. ,			
In Year Over/(Under) Spend	44,604	(468)	575	44,711	52,264	(8,154)	44,110	(601)
Total Community Services	44,604	(468)	575	44,711	52,264	(8,154)	44,110	(601)

#### FEBRUARY 2009

[			Budget			Expenditure	)	
				Amended				(Under)/
	Original	Approved	MTFP	Approved	Expenditure	Projection	Total	Over
	Budget	Adjustments	Feb 2009	Budget	April - Feb	Mar	Projection	Spend
	£000	£000	£000	£000	£000	£000	£000	£000
Chief Executive								
Community Partnership	609	(1)	(40)	568	460	36	496	(72)
Community Safety	128	(1)	20	147	137	(36)	101	(46)
Development	360	(100)	60	320	195	85	280	(40)
Economic Regeneration	630	12	(36)	606	(40)	607	567	(39)
Management & Admin	418	(83)	26	361	333	31	364	3
Policy & Procurement	1,230	51	(68)	1,213	1,006	184	1,190	(23)
Strategy	381	70	(15)	436	(226)	659	433	(3)
Transport Policy	3,020	196	22	3,238	2,150	1,226	3,376	138
Sub Total	6,776	144	(24)	6,889	4,015	2,792	6,807	(82)
Sub Total	0,770	144	(31)	0,009	4,015	2,792	6,007	(82)
Virement		(191)		(191)				
Planned B/Fwd from 2007/08		191		191				0
Total Chief Esceutive's Office	6,776	144	(31)	6,889	4,015	2,792	6,807	(82)

Planned carry forward to 2009/10 in MTFP reported to Cabinet 17th February and Council 26th February - £71,000

### FEBRUARY 2009

		Budget			E	xpenditure		
				Amended		-		(Under)/
	Original	Approved	MTFP	Approved	Expenditure	Projection	Total	Over
	Budget	Adjustments	Feb 2009	Budget	April - Feb	Mar	Projection	Spend
F	£000	£000	£000	£000	£000	£000	£000	£000
Corporate Services								
Audit	209	(1)	(5)	203	208	(10)	198	(5)
Building Control	76	25	0	101	250	(149)	101	0
Democratic & Customer Services	4,271	126	(39)	4,358	3,691	617	4,308	(50)
Director	417	(94)	0	323	191	139	330	7
Env Health	602	37	(22)	617	511	80	591	(26)
Estates	554	75	0	629	266	240	506	(123)
Finance	515	2,324	(15)	2,824	2,054	813	2,867	43
Health & Safety	125	(2)	(5)	118	130	(19)	111	(7)
Human Resources	763	(318)	(61)	384	486	(198)	288	(96)
ICT	1,558	(1,459)	(10)	89	143	(73)	70	(19)
Information Management	168	(1)	(8)	159	143	17	160	1
Legal Services	472	10	73	555	658	(53)	605	50
Licencing & Parking	(1,893)	32	168	(1,693)	(1,488)	(72)	(1,560)	133
Local Taxation	339	(4)	(9)	326	612	(318)	294	(32)
Payroll	264	(179)	0	85	99	(47)	52	(33)
Performance & Development	68	2	3	73	61	8	69	(4)
PP Management & Admin	409	(159)	(24)	226	201	42	243	
Printing	(81)	81	0	0	7	(7)	0	0
Risk Management & Insurance	66	0	(5)	61	80	(19)	61	0
Trading Standards	420	(9)	(35)	376	332	45	377	1
In Year Over/(Under) Spend	9,322	486	6	9,814	8,635	1,036	9,671	(143)
Virement		(88)		(88)				88
Planned B/Fwd from 2007/08		88		88				(88)
Planned C/Fwd to 2009/10	(19)			(19)			0	19
Total Corporate Services Department	9,303	486	6	9,795	8,635	1,036	9,671	(124)

Planned carry forward to 2009/10 in MTFP reported to Cabinet 17th February and Council 26th February - £150,000

		Bud	get		E	xpenditure		
				Amended				(Under)/
	Original	Approved	MTFP	Approved	Expenditure	Projection	Total	Over
	Budget	Adjustments	Feb 2009	Budget	April - Feb	Mar	Projection	Spend
	£000	£000	£000	£000	£000	£000	£000	£000
Joint Bodies and Levies								
Coroners	133	0	17	150	13	137	150	0
Land Drainage Levy	57	0	9	66	66	0	66	0
Outside Contributions	432	0	0	432	372	64	436	4
Total Joint Bodies and Levies	622	0	26	648	451	201	652	4

SCHOOLS PRO	JECTED B	ALANCES	2008/09	-	-
School Name	Opening Balance at 1st April 2008	Allocation	Total Available	Projected Closing Balance at 31st March 2009	proportion of Formula Budget Allocation
Primary	£000	£000	£000	£000	%
Borough Road Nursery George Dent Nursery Skerne Park Primary Firthmoor Primary Alderman Leach Primary Corporation Road Primary Abbey Junior Mount Pleasant Primary Dodmire Junior Dodmire Infant Gurney Pease Primary North Road Primary Reid Street Primary Abbey Infant Mowden Infant Red Hall Primary Mowden Junior Hurworth Primary Heathfield Primary Cockerton CE Primary High Conniscliffe CE Primary Bishopton/Redmarshall CE Primary St. Johns CE Primary St. Augustines RC Primary St. Augustines RC Primary St. Bedes RC Primary St. Bedes RC Primary St Georges CE Primary Whinfield Primary Harrowgate Hill Primary	82 62 14 94 35 30 98 67 46 102 81 11 93 45 11 91 5 10 100 4 97 32 26 102 45 88 38 (0) 99 33 12	250 349 1,422 1,078 1,049 1,130 1,046 908 911 817 1,433 1,251 839 635 831 719 709 1,351 706 732 465 357 756 633 680 946 755 921 1,704 1,641	332 411 1,437 1,172 1,085 1,160 1,104 1,113 953 1,013 898 1,444 1,344 884 646 922 724 719 1,451 710 829 496 383 858 678 767 984 755 1,019 1,737 1,653	$\begin{array}{c} 65\\ 30\\ 8\\ 34\\ 53\\ 20\\ 97\\ 45\\ 10\\ 55\\ 49\\ 30\\ 86\\ 29\\ 5\\ 31\\ 2\\ 1\\ 70\\ 1\\ 16\\ 16\\ (1)\\ 49\\ 29\\ 67\\ 2\\ 15\\ 30\\ 2\\ 53\end{array}$	26% 9% 1% 3% 5% 2% 10% 6% 6% 2% 7% 3% 0% 0% 0% 5% 0% 2% 3% 0% 5% 10% 0% 2% 3% 0% 3%
Primary Total	1,651	28,028	29,679	997	
<u>Secondary</u>					
Hurworth Branksome Longfield Hummersknott Carmel	10 67 352 32 92	2,889 3,210 4,015 5,123 5,171	2,899 3,277 4,367 5,156 5,262	11 64 187 (57) 2	0% 2% 5% -1% 0%
Secondary Total	553	20,408	20,961	208	
Education Village Overall Total	15 2,219	8,783 57,220	8,798	(12)	0%
	2,219	31,220	59,439	1,192	(0)

		Budget		E			
	Amended				(Under)/		
	Original	Approved	Approved	Expenditure	Projection	Total	Over
	Budget	Adjustments	Budget	April - Feb	Mar	Projection	Spend
	£000	£000	£000	£000	£000	£000	£000
Housing Revenue Account							
Income							
Working Balance Brought Forward	(500)	0	(500)	(652)	0	(652)	(152)
Rents Of Dwellings (Gross)	(14,550)	0	(14,550)	(238)	(14,910)	(15,148)	(598)
Sundry Rents (Including Garages & Shops	(365)	0	(365)	(55)	(316)	(371)	(6)
Charges For Services & Facilities	(106)	0	(106)	(23)	(89)	(112)	(6)
Interest Receivable	(62)	0	(62)	0	(25)	(25)	37
Total Income	(15,583)	0	(15,583)	(968)	(15,340)	(16,308)	(725)
<u>Expenditure</u>							
Management	3,211	16	3,227	2,588	429	3,017	(210)
Maintenance	3,379	59	3,438	1,641	1,760	3,401	(37)
Capital Financing Costs	2,074	0	2,074	0	1,778	1,778	(296)
R.C.C.O.	1,871	0	1,871	0	3,009	3,009	1,138
Increase in Bad Debt Provision	120	0	120	0	150	150	30
Housing Subsidy Payable	4,428	0	4,428	0	4,453	4,453	25
Working Balance Carried Forward	500	(75)	425	(3,261)	3,761	500	75
Total Expenditure	15,583	0	15,583	968	15,340	16,308	725
(Surplus)/Deficit	0	0	0	0	0	0	0

#### DARLINGTON BOROUGH COUNCIL 2008- 09 PLANNED AND PROJECTED BUDGET SAVINGS

Appendix	5
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	C= corporate D= departmental	Iding	Plann	ed	Projecte	
	C= cor D= depart	L= Leading Edge	2008/	2008/09		)
	000	ш	£000	)	£000	
Children Services Staff reorganisation Cash limit supplies & serv budgets where no contra- information		C D	403 20		403 20	Already deducted from Resource Allocation
Locality working strategy		D	100		109	A lot of work is currently being undertaken regarding working up new structures in conjunction with various partners. It is unlikely that this will be fully implemented this year. A small working party has been established to move this project forward. However various vacant posts are currently being held until such time that the revised structure has been implemented.
More efficient services - t budget sustainable	o make	D	280	902	261	Various initiative have been implemented to ensure that the Children Services budget is more sustainable in the future. These include the deletion of certain posts and different ways of working and where possible the commissioning of services.
Community Services				803		93
One Ohen Ohen for Leisur		0			20	Due to short notice of move not all staff savings where achievable and income from rental not applicable as now used internally by chief exc.
One Stop Shop for Leisur Environmental Services -		C D	55 30		30 30	These have already been achieved as stripped
Review Culture & Catering Revie	w	D	68		68	out of MTFP at budget round 08/09 These have already been achieved as stripped out of MTFP at budget round 08/09
Reduce Winter Gritting		С	30		0	Following review implementation of savings deferred
Repairs & Maintenance		D	31		31	These have already been achieved as stripped out of MTFP at budget round 08/09
Street Scene		L	160		120	Agreed £120k from Street Scene & £40k to be contributed from previous D&E areas
Stores Staffing Reductior DLO Profits	1	D C	17 325		17 0	Following unsuccessful tender for North Road School we do not anticipate being able to deliver the original £325k savings
Adult Services - Staffing   Adult Services - Review ( Packages		D D	105 60		105 60	Already deducted from Resource Allocation Already deducted from Resource Allocation
Housing - Staffing Review	v	D	24	905	24 <b>4</b>	Already deducted from Resource Allocation 85
Chief Executive Depot Relocation		L	58		0	Delays in the establishment of lots for the new materials tenders have resulted in the contracts not commencing until the last quarter of the 08/09 financal year. The savings idenfied reflect a single quarter of anticipated savings.
Admin Review		L	300		213	Although the cashable savings have been removed from the changes implemented to date further work is still ongoing to implement changes to postal services delivered throughout the authority. The revised out turn savings only account for a part year savings against the postal activities.

Appendix	5
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ooratte nenta	Buid	Planned	Projected	Notes
C= corporate D= d=	L= Leading Edge	2008/09	Out-turn 2008/09	
Procurement	L	£000 200	£000 136	Expected to be met this year by in year savings. Issues for long term sustainability at present
Energy Review	L	100	0	A number of measures have been introduced to help reduce energy consumption within the authority. A plan detailed more actions has also been developed but will take some time to have the desired effects on reducing energy usage. The out turn savings represent the reduction in energy consumtion from the auto PC switch off.
Enhanced Leading Edge Programme	L	150	0	The predicted out turn savings for the enhanced Leading Edge headings will be delivered through primarily a number of improvements relating specifically to procurement activity. Work is currently ongoing to help increase the identified returns from these areas prior to the end of the financial year.
Relocate Dton Partnership CE Printing & Advertising	C C	15 20	15 20	Re-location taken place Achieved this year from savings across CE budget
Reduce Communications Staff	С	35	25	Post removed £25k in first year to cover
Reorganise Staffing within Economic Development	С	37	37	turnover period £17k covered by staff member working reduced hours, £10k covered by income from Single Programme. £10k currently covered by vacant post
Remove one planning officer post	С	44	0	Not an efficiency gain, as post grant funded. Allows grant to fund other posts for future years
Charging a fee for processing Section 106 agreements	С	10	10	Not started as yet, will be achieved by additional income in 2008/09
Stop giving business support grants	s C	50	50	Support stopped budget removed
(ERU) Reduce Marketing Activities	С	39	39	Support stopped budget removed
Reorganise staffing in Community Partnership	С	30	30	Post removed
Restructure supported bus routes	С	20	20	Achieved, contracts let with budget (providing inflation rise within 7%)
		1,108	595	
<u>Corporate Services</u> Reorganise staffing within Legal Services	С	20	20	Restructure taken place and within overall budget. In year pressures from redundancy and staff cover requirements.
Change CT instalment dates	С	40	40	Date change implemented
Reorganise staffing within Audit Services Delete non-committed inflation	C D	20 36	20 36	Covered by vacant post removed from budget and expected to be met
Insurance Renewal	L	225	431	overall. Planned saving exceeded
Stop providing advice on Trading Standards issues - A national scheme provides telephone & internet advice	C	27	39	This was changed to £39k for part year (split EH/TS). Two posts removed, additional redundancy costs offset by staff turnover elsewhere

368

586

Notes

C= corporate D= departmental Edge	<b>Planned</b> 2008/09	Projected Out-turn 2008/09
	£000	£000
Council Wide Efficiencies Increase Car Parking Charges for C staff & Councillors	3	3
Reduce car allow & mileage rates C payable to the lowest band	120	80
Reduce frequency of inspection of C	12	12
electrical equip	135	95
	3,319	2,554
Leading Edge Savings (L) Corporate Plan Savings (C) Departmental Savings (D)	1,193 1,355 771 <b>3,319</b>	900 893 761 <b>2,554</b>
<b>B/Forward from 2007/08</b> Sustainable Cash Savings over 2004/07 Target (Includes Infl) ICS Bed Reductions		510 123
Culture & Sport Equipment Budget Public Conveniences C/Fwd from 2007/08		8 17 <b>658</b>
Total Forecast		3,212
Baseline		3,414