

REVENUE BUDGET MANAGEMENT 2009/10**Projected General Fund Reserve at 31st March 2010**

Medium Term Financial Plan (MTFP) :-	£000
MTFP Planned Opening Balance 1/4/2009	8,913
Approved net contribution from balances 2007/08	(1,825)
Planned Closing Balance 31/03/10	7,088
Increase in opening balance from 2008-09 results	268
Collection Fund 2009-10 Projected Deficit	(200)
2009-10 Revenue Budget - Projected corporate underspends / (overspends) :-	
Joint Bodies & Levies	(40)
Financing Costs	530
Leading Edge Efficiencies	(340)
Change Fund	0
Pay award	600
Local Authority Business Growth Incentive	(56)
Revised projection of General Fund Reserve at 31st March 2010	7,850
Planned Balance at 31st March 2010	7,088
Improvement	<u>762</u>

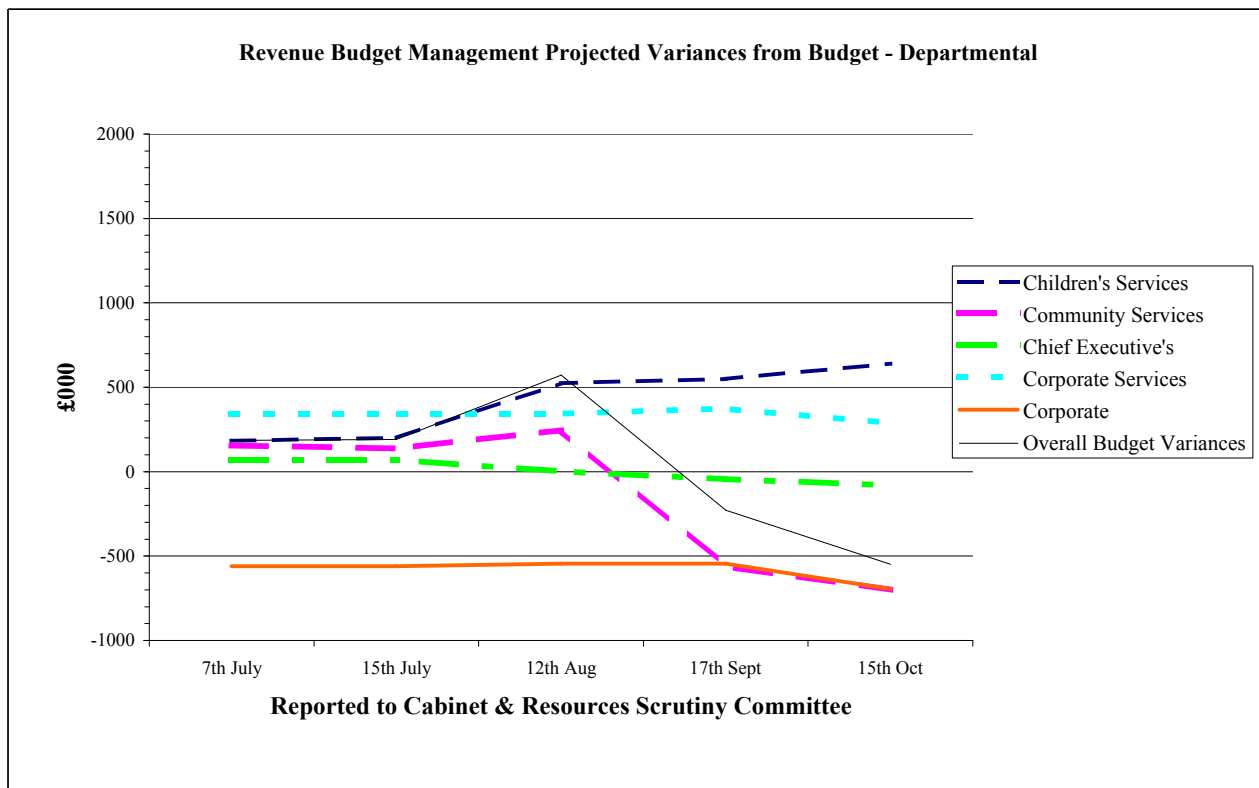
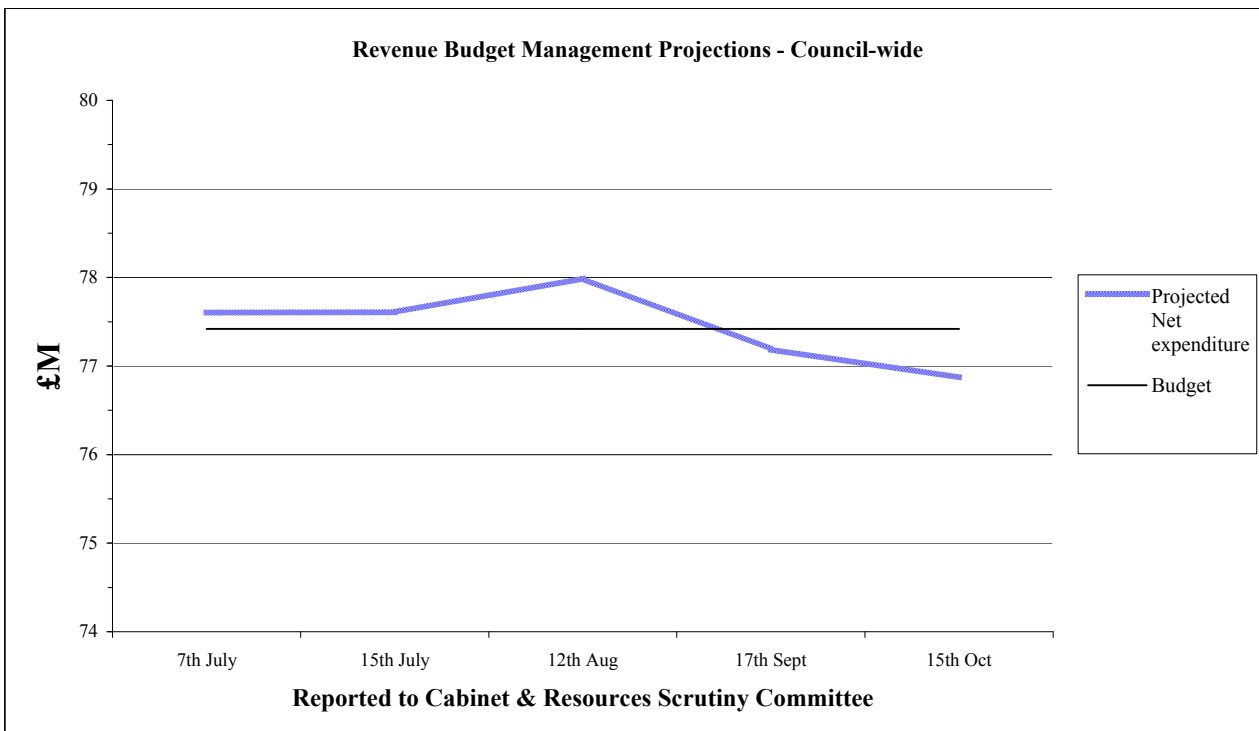
Departmental Projected Year-end carry-forward Balances

	(a)	(b)	(c)	(d)	(e)
	Brought forward	Planned utilisation 2009/10 budget	((a) + (b)) Total (available)/ to be recovered	2009/10 projected out-turn	(Improvement) / decline from planned position
	£000	£000	£000	£000	£000
Children Services	(183)	183	0	640	640
Community Services	(635)	635	0	(700)	(700)
Chief Executive	(115)	115	0	(81)	(81)
Corporate Services	(198)	198	0	374	374
TOTAL	(1,131)	1,131	0	233	233

- (a) Departmental balances brought forward from 2008/09, approved by Council 26th February 2009 and 2008-09 revenue outturn report to Cabinet 7th July 2009.
- (b) Planned reduction in departmental reserves during 2009/10.
- (c) Planned departmental reserves at 31st March 2009, adjusted for 2008/09 out-turn.
- (d) Projected variance against budgeted net expenditure for 2009/10.

Summary Comparison with 2009-13 MTFP

	£000
Corporate - Improvement	762
Departmental - Decline	(233)
Overall Improvement	<u>529</u>



GENERAL FUND REVENUE BUDGET MANAGEMENT 2009/10

	Budget			Expenditure	
	Original 2009/10	Approved Adjustments	Amended Approved Budget	Projected Outturn	Projected Variance
	£000	£000	£000	£000	£000
Departmental Resources					
Children's Services	70,918	615	71,533	72,173	640
Community Services	45,970	548	46,518	45,818	(700)
Chief Executives Office	6,929	15	6,944	6,863	(81)
Corporate Services	9,254	409	9,663	10,037	374
Total Departmental Resources	133,071	1,587	134,658	134,891	233
Corporate Resources					
Joint Bodies & Levies	641	0	641	681	40
Financing Costs	3,954	0	3,954	3,424	(530)
Leading Edge Efficiencies	(440)	100	(340)	0	340
Change Fund	100	0	100	100	0
Pay award				(600)	(600)
Local Authority Business Growth Incentive				56	56
Total Corporate Resources	4,255	100	4,355	3,661	(694)
Net Expenditure	137,326	1,687	139,013	138,552	(461)
Contributions To / From Reserves					
Planned Use of General Fund Reserves (MTFP)	(1,825)	0	(1,825)	(1,825)	0
In Year Approvals by Council & Cabinet	0	0	0	0	0
Departmental B/Fwds from 2008/09	0	(1,131)	(1,131)	(1,131)	0
General Fund Total	135,501	556	136,057	135,596	(461)

Note: Approved adjustments include £556k Dedicated School Grant
Appendix 1 shows an increase in reserves of £152,00 brought forward from 2008/09

Approved Adjustments

	Departmental Reserves B/Fwd	Leading Edge Efficiencies	DSG	Corporate Savings	Additional Resources Approved by Cabinet	Technical Transfers Between Depts	Total
	£000	£000	£000	£000	£000	£000	£000
Children's Services	183	(13)	556	(100)		(11)	615
Community Services	635	(220)		(208)		341	548
Chief Executives Office	93	0		(36)		(42)	15
Corporate Services	220	133		344		(288)	409
Departmental Reserves- Planned Use	(1,131)						(1,131)
Departmental Resources	0	(100)	556	0	0	0	456
Joint Bodies & Levies							0
Financing Costs							0
Leading Edge Efficiencies		100					100
Change Fund							0
Dedicated School Grant Adjustment			(556)				(556)
Contribution to/(from) revenue balances Additional contribution to/(from) resources							0
Corporate Resources Total	0	100	(556)	0	0	0	(456)

Transfers between Depts

Procurement & Leading Edge	264
Corporate Savings	(400)
Complaints	96
Secretarial Support	97
Stationery Virement	5
Past Service Deficit	(350)

(288)

REVENUE BUDGET MANAGEMENT UPDATE 2009/10

	Budget			Expenditure			(Under)/ Over Spend
	Original	Approved	Amended Approved	Expenditure Projection to Date	Projection March	Total Projection	
	Budget	Adjustments	Budget	to Date	March	Projection	
	£000	£000	£000	£000	£000	£000	
<u>Childrens Services</u>							
Schools Delegated Budget	51,761	(228)	51,533	57,561	(6,055)	51,506	(27)
School Improvement & Development	6,372	864	7,236	2,198	4,998	7,196	(40)
Partnerhips Budget	9,523	468	9,991	3,479	6,356	9,835	(156)
Planning & Resources	8,552	(291)	8,261	2,203	6,292	8,495	234
Children's & Families	11,068	339	11,407	4,251	7,785	12,036	629
Grant Income	(16,358)	(537)	(16,895)	(16,895)	0	(16,895)	0
	70,918	615	71,533	52,797	19,376	72,173	640
B/Fwd from 2008/09 Virement		183 (183)	183 (183)			183 (183)	183 (183)
Total Childrens Services	70,918	615	71,533	52,797	19,376	72,173	640

REVENUE BUDGET MANAGEMENT UPDATE 2009/10

	<i>Budget</i>			<i>Expenditure</i>			<i>(Under)/ Over Spend</i>
	Original	Approved	Amended Approved	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	Projection to Date	March	Projection	
	£000	£000	£000	£000	£000	£000	
<i>Community Services</i>							
Art Centre, Civic Theatre & Art Collection	1,455	(53)	1,402	57	1,372	1,429	27
Building Design Services	(50)	(1)	(51)	(119)	25	(94)	(43)
Leisure and tourist facilities, events and sports development	3,226	21	3,247	672	2,520	3,192	(55)
CCTV	378	(2)	376	126	246	372	(4)
Cemeteries and Crematorium	(453)	(20)	(473)	(129)	(343)	(472)	1
Highways including management and administration	4,807	15	4,822	1,032	3,790	4,822	0
Markets	(157)	(10)	(167)	(234)	67	(167)	0
General support services	353	(10)	343	76	247	323	(20)
Street Scene, countryside and public conveniences	6,085	119	6,204	1,670	4,549	6,219	15
Transport	(327)	16	(311)	1,824	(2,071)	(247)	64
Waste Management	2,905	0	2,905	922	1,933	2,855	(50)
Community Safety & Dog Wardens, abandoned vehicles	543	(138)	405	85	311	396	(9)
	18,765	(63)	18,702	5,982	12,646	18,628	(74)
Rent Rebates/Rent Allowances	0	15	15	7,579	(7,664)	(85)	(100)
Housing Renewal Team	149	25	174	19	155	174	0
Housing Benefits Administration	297	(40)	257	521	(339)	182	(75)
Homelessness	129	(5)	124	21	103	124	0
Welfare Services	165	0	165	41	124	165	0
Service Strategy, Regulation and general services	173	(18)	155	(50)	205	155	0
Voluntary Sector Payments - CAB	132	0	132	113	19	132	0
Supporting people and Assylum Seekers	51	(7)	44	(11)	(445)	(456)	(500)
<i>Total Community Services Housing</i>	1,096	(30)	1,066	8,233	(7,842)	391	(675)
Purchase of External care	16,632	26	16,658	2,659	14,219	16,878	220
Learning Disability	2,412	48	2,460	788	1,672	2,460	0
Mental Health	779	0	779	395	384	779	0
Older People	703	0	703	247	455	702	(1)
Physical Disability	3,523	60	3,583	1,117	2,466	3,583	0
Service Development and Integration	2,824	124	2,948	918	1,980	2,898	(50)
<i>Total Community Services Adults</i>	26,873	258	27,131	6,124	21,176	27,300	169
<i>DLO profits</i>	(764)	383	(381)	233	(734)	(501)	(120)
In Year Over/(Under) Spend	45,970	548	46,518	20,572	25,246	45,818	(700)
B/Fwd from 2008/09		635	635			635	635
Virement		(635)	(635)			(635)	635
<i>Total Community Services</i>	45,970	548	46,518	20,572	25,246	45,818	(700)

REVENUE BUDGET MANAGEMENT UPDATE 2009/10

	<i>Budget</i>			<i>Expenditure</i>			<i>(Under)/ Over Spend</i>
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	Projection to	March	Projection	
	£000	£000	£000	Date	£000	£000	
Chief Executive	280	(38)	242	64	178	242	0
Assistant CE - Policy							
Policy & LSP	558	(20)	538	177	297	474	(64)
Corporate Savings	(420)	380	(40)	0	0	0	40
LE & Procurement	264	(264)	0	0	0	0	0
Communications	137	0	137	33	104	137	0
Community Partnerships	598	(7)	591	203	338	541	(50)
Community Safety	130	22	152	61	91	152	0
Assistant CE - Regeneration							
Management & Admin	363	(24)	339	130	184	314	(25)
Strategy	621	(18)	603	(398)	1,004	606	3
Development Control	343	6	349	178	171	349	0
Economic Development	435	(16)	419	(191)	622	431	12
Transport Policy	3,620	(6)	3,614	964	2,653	3,617	3
			0			0	0
In Year Over/(Under) Spend	6,929	15	6,944	1,221	5,642	6,863	(81)
B/Fwd		93	93			93	93
Virement		(93)	(93)			(93)	(93)
Total Chief Executive's Office	6,929	15	6,944	1,221	5,642	6,863	(81)

REVENUE BUDGET MANAGEMENT UPDATE 2009/10

	Budget			Expenditure			(Under)/ Over Spend
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	Projection to Date	March	Projection	
	£000	£000	£000	£000	£000	£000	
Director	189	(1)	188	116	72	188	0
Finance							
Financial Services	211	1	212	424	(208)	216	4
Local Taxation	317	(43)	274	307	(21)	286	12
Borough Solicitor							
Legal Services	488	33	521	244	323	567	46
Democratic Services	4,340	(47)	4,293	1,581	2,616	4,197	(96)
Complaints	0	118	118	46	72	118	0
Corporate Assurance							
Audit	217	(1)	216	80	136	216	0
Risk Management & Insurance	70	0	70	31	39	70	0
Information Management	177	(35)	142	16	108	124	(18)
Public Protection							
Management & Admin	112	(10)	102	44	71	115	13
Emergency Planning	117	1	118	6	102	108	(10)
Parking	(1,909)	(2)	(1,911)	(591)	(933)	(1,524)	387
Licensing	7	(27)	(20)	24	(30)	(6)	14
Building Control	67	27	94	93	(11)	82	(12)
Env. Health	610	(1)	609	208	364	572	(37)
Trading Standards	405	0	405	179	207	386	(19)
Resources							
Management	110	0	110	29	93	122	12
Performance & Development	71	(7)	64	26	38	64	0
Finance/D&S Partnership	2,491	0	2,491	(177)	2,608	2,431	(60)
Procurement & Leading edge	0	264	264	105	159	264	0
Corporate Savings	0	(96)	(96)	(31)	(65)	(96)	0
Estates	675	126	801	341	493	834	33
Human Resource Management							
HR	363	28	391	166	289	455	64
Health & Safety	129	(1)	128	31	79	110	(18)
Corporate Savings	(90)	82	(8)	0	0	0	8
ICT							
Telephones	87	0	87	45	42	87	0
Home Computer Initiative	0	0	0	0	51	51	51
<i>In Year Over/(Under) Spend</i>	9,254	409	9,663	3,343	6,694	10,037	374
		220	220			220	220
		(220)	(220)			(220)	(220)
Total Corporate Services Department	9,254	409	9,663	3,343	6,694	10,037	374

REVENUE BUDGET MANAGEMENT UPDATE 2009/10

	Budget			Expenditure			(Under)/ Over Spend £000
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	Projection to	March	Projection	
	£000	£000	£000	Date	£000	£000	
<u>Joint Bodies and Levies</u>							
Coroners	137	0	137	(137)	302	165	28
Land Drainage Levy	66	0	66	80	0	80	14
Outside Contributions	438	0	438	157	279	436	(2)
Total Joint Bodies and Levies	641	0	641	100	581	681	40

BUDGET MANAGEMENT 2009/10

SCHOOLS PROJECTED BALANCES 2009/10					
School Name	Opening Balance at 1st April 2009	Formula Budget Allocation	Total Available	Projected Closing Balance at 31st March 2010	Projected Closing Balance as proportion of Formula Budget Allocation
	£000	£000	£000	£000	%
<u>Primary</u>					
Borough Road Nursery	64	226	289	1	0%
George Dent Nursery	24	329	353	9	3%
Skerne Park Primary	42	1,222	1,264	24	2%
Firthmoor Primary	39	939	978	4	0%
Alderman Leach Primary	32	1,116	1,147	32	3%
Corporation Road Primary	25	976	1,001	39	4%
Dodmire School	131	1,601	1,732	65	4%
Mount Pleasant Primary	85	973	1,059	30	3%
Gurney Pease Primary	72	679	751	30	4%
Northwood Primary	15	1,258	1,273	19	2%
Reid Street Primary	106	1,161	1,267	88	8%
Mowden Infant	9	588	597	11	2%
Red Hall Primary	54	730	784	15	2%
Mowden Junior	3	678	681	7	1%
Hurworth Primary	23	706	729	32	5%
Heathfield Primary	131	1,250	1,382	94	7%
Cockerton CE Primary	16	644	660	5	1%
Heighington CE Primary	35	713	749	28	4%
High Conniscliffe CE Primary	27	418	445	25	6%
Bishopton/Redmarshall CE Primary	23	335	358	25	8%
St. Johns CE Primary	80	702	782	53	8%
Holy Family RC Primary	50	594	644	25	4%
St. Augustines RC Primary	48	676	723	40	6%
St. Teresas RC Primary	23	877	900	20	2%
St. Bedes RC Primary	32	708	740	54	8%
St Georges CE Primary	51	916	967	75	8%
Whinfield Primary	37	1,585	1,622	10	1%
Harrowgate Hill Primary	71	1,534	1,605	30	2%
	122	1,735	1,857	146	8%
Primary Total	1,469	25,869	27,338	1,033	
<u>Secondary</u>					
Hurworth	37	2,639	2,675	35	1%
Branksome	113	2,802	2,915	(2)	0%
Longfield	164	3,527	3,691	204	6%
Hummersknott	(65)	4,669	4,605	65	1%
Carmel	107	4,876	4,983	0	0%
Secondary Total	356	18,513	18,869	302	
Education Village	235	7,991	8,227	40	1%
Overall Total	2,060	52,373	54,434	1,375	0

REVENUE BUDGET MANAGEMENT UPDATE 2009/10

	Budget			Expenditure			(Under)/ Over Spend £000
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	Projection to	March	Projection	
	£000	£000	£000	Date	£000	£000	
<u>Housing Revenue Account</u>							
<u>Income</u>							
Working Balance Brought Forward	(500)	0	(500)	(777)	0	(777)	(277)
Rent of HRA Dwellings	(15,598)	449	(15,149)	0	(15,179)	(15,179)	(30)
Sundry Rents (Including Garages & Shops)	(370)	0	(370)	(31)	(336)	(367)	3
Charges For Services & Facilities	(1,710)	0	(1,710)	(195)	(1,508)	(1,703)	7
Contribution towards expenditure	(417)		(417)	(119)	(341)	(460)	(43)
Interest Receivable	(42)	0	(42)	0	(32)	(32)	10
Total Income	(18,637)	449	(18,188)	(1,122)	(17,396)	(18,518)	(329)
<u>Expenditure</u>							
Management	5,112	15	5,127	1,686	3,388	5,074	(53)
Maintenance - Revenue Repairs	3,509	0	3,509	585	3,000	3,585	76
Capital Financing Costs	2,255	0	2,255	0	1,967	1,967	(288)
R.C.C.O.	2,208	0	2,208	0	2,786	2,786	578
Increase in Bad Debt Provision	150	0	150	0	150	150	0
Housing Subsidy Payable	4,903	(449)	4,454	0	4,456	4,456	2
Working Balance Carried Forward	500	(15)	485	(1,149)	1,649	500	15
Total Expenditure	18,637	(449)	18,188	1,122	17,396	18,518	329
(Surplus)/Deficit	0	0	0	0	0	0	0

DARLINGTON BOROUGH COUNCIL 2009- 10 PLANNED AND PROJECTED BUDGET SAVINGS

	C= corporate D= departmental L= Leading Edge	Planned	Projected	Notes
		Gains	Out-turn	
		2009/10	2009/10	
		£000	£000	
<u>Children Services</u>				
<i>Support Services Savings</i>				
Deletion of Nursery Admission Post	C	25	25	Vacant Post deleted from establishment
Administration Rationalisation	C	50	50	As above
Support Services Review	C	50	50	
Increase Capital contribution towards Capital Team	C	50	50	Built into both Capital & Revenue MTFP
Area Based Grants Efficiencies	C	150	150	Report approved via CSSMT to achieve this saving, via utilisation of extended services funding.
Commissioning Efficiency Target	C	40	40	
Mainstreaming of Insurance Fund	C	300	300	£100k sitting in reserves, £200k approved via Schools Forum
Library Service Review	C	146	146	Review of library staffing and purchasing commitments complete. Various posts identified, and £50k proposal on the book fund identified. Detailed work almost completed and savings £146k, identified. Final scrutinisation being undertaken before being built into budget.
Mainstreaming of Anticipated External Grants	C	100	100	Children Services Management Team reviewing each new grant it receives, still reviewing which grants can be mainstreamed against existing costs. Some grant funding has been mainstreamed, 14-19 Development, 2 year old funding and flexible offer.
<i>More Efficient Working</i>				
Locality Working	C	40	40	Project team set up to drive this forward. Some savings identified. Work is progressing with the integration. Agreement with PCT, regarding which organisation is funding various posts. Restructure 3rd & 4th tier have been confirmed, staff consultation process commenced. Further savings of £40k per area still to be identified (i.e 3 * £40k = £120k)
Early Years, Service Efficiencies	C	100	100	Built into Early Years MTFP
Children's & Families Review	C	72	72	Work underway, but exact posts still to be identified.
Allowance for staff turnover	D	400	400	Budget removed
Centralised Procurement Processing	D	50	50	As above
Cash limit supplies and services budgets where no contractual information	D	50	50	As above
		1,623	1,623	
<u>Community Services</u>				
High level review of Adult Social Care	C	257	0	Based on tender bid and contractual savings, majority of savings profiled in 2010/11
Efficiencies from improved working methods and structure changes	C	258	289	Various savings
Allowance for Staff Turnover	D	256	256	Budget removed
Deleting non contractual inflation	D	87	87	As above
		858	632	

DARLINGTON BOROUGH COUNCIL 2009- 10 PLANNED AND PROJECTED BUDGET SAVINGS

	C= corporate D= departmental L= Leading Edge	Planned	Projected	Notes
		Gains	Out-turn	
		2009/10	2009/10	
		£000	£000	
<u>Chief Executive</u>				
Economic Regeneration, restructure/reduction of team	C	45	36	Restructure complete. First year shortfall due to post holder leaving June rather than April
Town Centre and Business promotion and projects: reduce expenditure budgets by 20% for 3 years	C	16	16	Budget reduced. Monitoring required in year to ensure saving achieved
Re-focus skills project for two years, replacing with other external funding	C	35	35	As above
Community Engagement, review of service delivery	C	30	41	Post removed from structure & admin staffing changes
Community Partnerships, restructure of team.	C	20	9	Budget reduced. Monitoring required in year to ensure saving achieved. Future years saving still to be fully identified through Communicating
Communications, review of the production of the Town Crier and advertising income	C	20	20	Budget reduced. Monitoring required in year to ensure saving achieved
Communications, consolidation of marketing and publicity budgets across the Council.	C	20	10	Ongoing work to identify savings
Amalgamation of marketing with Community Services marketing team.	C	16	16	One post removed
Transport Policy, restructure of team, allowing for possible need to re-introduce later.	C	9	9	Restructure complete
Removal of non committed inflation from budgets	D	23	23	Budget removed
Budget allowance for staff turnover	D	44	44	As above
		278	259	
<u>Corporate Services</u>				
Legal Services, reduced expenditure through joint purchasing across the Tees Valley	C	5	5	Budget reduced. In year monitoring required to ensure spend remains within new budget
Register office, deletion of admin post	C	5	5	Post holder has retired
Reduced expenditure on training across the Council	C	65	57	Saving identified to date, ongoing work to identify further savings
Reduced expenditure on recruitment advertising across the Council	C	25	25	In year monitoring required. Additional savings currently accruing, therefore possible higher saving if the same level of recruitment continues throughout the year
Trading Standards, reduction in budgets	C	5	5	Budget reduced. In year monitoring required to ensure spend remains within new budget
Building Control, removal of part time consultant	C	5	5	Agency worker no longer with the service
Reduction in corporate training	C	26	26	Budget reduced. In year monitoring required to ensure spend remains within new budget
Mayoral Support, reduction in budget	C	2	2	Budget removed
Scrutiny, reduction in budget.	C	2	2	Service from Middlesbrough Borough Council ceased
Reduction in members training budgets.	C	13	13	Budget reduced. In year monitoring required to ensure spend remains within new budget
Local Taxation, savings in running costs	C	38	38	As above
Town Hall, savings in printing, postage and other running costs.	C	50	50	As above
Democratic Services, restructure of support staff.	C	10	10	As above
Pest Control & Environment Health, reduced running costs.	C	20	20	As above
Removal of non-committed inflation from budgets	D	55	55	Budget removed
Budget allowance for staff turnover	D	50	50	As above
Procurement savings across the Council	C	200	200	Estimated savings of £200k to be achieved through savings on utility charges. Programme of works still being finalised to achieve balance of savings
		576	568	

DARLINGTON BOROUGH COUNCIL 2009- 10 PLANNED AND PROJECTED BUDGET SAVINGS

	C= corporate D= departmental L= Leading Edge	Planned Gains	Projected Out-turn	Notes
		2009/10	2009/10	
		£000	£000	
<u>Council Wide Efficiencies</u>				
Depot Relocation	L	58	0	
Admin Review	L	282	0	
Energy Efficiencies	L	100	100	Achieved
Street Scene	L	200	200	Budgets reduced and saving areas identified
Transport Review	L	326	276	£50k down also reliant upon Northgate Kendric Ash producing saving - concerns over large figure
Darlington & Stockton Partnership	L	54	54	
		1,020	630	
		<u>4,355</u>	<u>3,712</u>	
Leading Edge Savings (L)		1,020	630	
Corporate Plan Savings (C)		2,320	2,067	
Departmental Savings (D)		1,015	1,015	
		<u>4,355</u>	<u>3,712</u>	
<u>Total Forecast</u>			<u>3,712</u>	
Baseline			<u>3,516</u>	