

SUMMARY

PERFORMANCE & FINANCIAL MANAGEMENT 2006/07

APRIL -DECEMBER 2006

<i>Budget Head</i>	TARGETS	
	On target?	
	<i>Service</i>	<i>Finance</i>
<u>Chief Executive Office</u>		
Chief Executive	♦	●
Policy Unit	●	●
Communications Unit	●	●
Darlington Partnership	N/A	●
Anti Social Behaviour	⚡	●
Total Chief Executive Office	●	●
<u>Corporate Services</u>		
Finance	●	●
Legal and Administration	●	●
Human Resource Management	⚡	●
Information and Communications Technology	●	●
Corporate and Democratic Core	N/A	●
Total Corporate Services Department	●	●

SUMMARY

PERFORMANCE & FINANCIAL MANAGEMENT 2006/07

APRIL -DECEMBER 2006

<i>Budget Head</i>	TARGETS	
	On target?	
	<i>Service</i>	<i>Finance</i>
<i>Community Services</i>		
Property and Premises Support Support	N/A	●
Art Centre and Civic Theatre	●	●
Dolphin Centre	🔑	●
Outdoor Events	◆	●
Sports Development	🔑	●
Grants	N/A	●
Stressholme Golf Course and Club House	●	●
Street Scene	◆	●
Eastbourne Sports Complex	●	●
Christmas Lights	N/A	●
Community Partnership & Performance Development	●	●
Community Voluntary Service	N/A	●
Community Safety	N/A	●
Youth Service	🔑	●
<i>Total Community Services - General</i>		
	🔑	●
<i>DLO profits</i>		
		◆
Rent Rebates (Local Schemes)	N/A	●
Improvement Grants Admin.	N/A	●
Housing Renewal Team	◆	●
Housing Act Advances	N/A	●
Land Rental/Leasing Income	N/A	●
Housing Benefits Administration	🔑	●
Community Housing Services	N/A	●
Homelessness	🔑	●
Welfare Services	🔑	●
Northumbrian Water Commission	N/A	●
Service Strategy & Regulation	N/A	●
Voluntary Sector Payments	N/A	●
Asylum Seekers	?	●
Supporting People	●	●
<i>Total Community Services Housing</i>		
	🔑	●
<i>Total Community Services Adult Services</i>		
	●	◆
<i>Total Community Services</i>		
	🔑	◆

SUMMARY

PERFORMANCE & FINANCIAL MANAGEMENT 2006/07

APRIL -DECEMBER 2006

<i>Budget Head</i>	TARGETS	
	On target?	
	<i>Service</i>	<i>Finance</i>
<u>Development & Environment</u>		
Dept. Management & Support	♦	●
Highways	●	●
Project Cost & Commissioning	●	●
Land & Property	●	●
Planning & Building Control	♦	●
Economic Regeneration & Tourism	🔑	●
Transport Policy	♦	●
Tendered Bus Services	♦	●
Concessionary Fares	♦	●
Markets	N/A	●
Parking	●	♦
Cemeteries & Crematorium	🔑	●
Environmental Health	♦	●
Commercial & Licensing	?	●
Trading Standards	●	●
Waste Management	🔑	🔑
<i>Total Development & Environment</i>	♦	♦
<u>Children's Services</u>		
Individual Schools Budget	N/A	●
Pupil Support Services	♦	●
SEN Inclusion Service	●	●
Early Years	●	●
Children Centres	N/A	●
School Improvement & Development	●	●
Safeguarding & Specialist Support	●	●
Performance, Planning & Resources	?	●
Libraries & Community Learning	●	●
<i>Total Children's Services</i>	●	●
Total Darlington Borough Expenditure	●	●

SUMMARY

PERFORMANCE & FINANCIAL MANAGEMENT 2006/07

APRIL -DECEMBER 2006

<i>Budget Head</i>	TARGETS	
	On target?	
	<i>Service</i>	<i>Finance</i>

SUMMARY		
Chief Executive's Office	●	●
Corporate Services	●	●
Community Services	☞	◆
Development & Environment	◆	◆
Children's Services	●	●
DARLINGTON BC	●	●

BUDGET MANAGEMENT 2006/07

Appendix 2

DECEMBER 2006

						Comparison with 2006/07 MTFP			
	Budget			Expenditure		Balances			
	Original Budget	Approved Adjustments	Amended Approved Budget	Total Projection	Variance	Improvement In Opening Balance	Planned MTFP Balance @31/03/07	Projected Balance @31/03/07	(Imp)/Decline from Planned Position
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Children's Services	66,710	(503)	66,207	65,765	(442)	0	0	(442)	(442)
Community Services	28,671	757	29,428	30,456	1,028	0	(90)	938	1,028
Development & Environment	11,010	92	11,102	11,338	236	13	37	286	249
Chief Executives Office	1,037	75	1,112	1,112	0	0	0	0	0
Corporate Services	8,738	(82)	8,656	8,673	17	(83)	(134)	(200)	(66)
Departmental Reserves- Planned Use	(282)	(299)	(581)	(581)	0				
Departmental Total	115,884	40	115,924	116,763	839	(70)	(187)	582	769
Joint Bodies & Levies	581	0	581	597	16				
Financing Costs	3,588	0	3,588	2,745	(843)				
Single Status	2,500	0	2,500	2,500	0				
Leading Edge Efficiencies	(240)	206	(34)	(34)	0				
Contribution to/(from) revenue balances	(2,389)	0	(2,389)	(2,389)	0				
Additional contribution to/from resources		(246)	(246)	(246)	0				
Sub-total	4,040	(40)	4,000	3,173	(827)	0	0	0	0
Grand Total	119,924	0	119,924	119,936	12	(70)	(187)	582	769

Note : Approved adjustments include additional departmental balances b/fwd £369,000, approved by Cabinet on 6th June 2006, technical transfers between departments and additional resources approved by Cabinet.

BUDGET MANAGEMENT 2006/07**DECEMBER 2006**

	<i>Budget</i>			<i>Expenditure</i>			<i>(Under)/ Over Spend</i>
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	Apr-Dec	Jan-Mar	Projection	
	£000	£000	£000	£000	£000	£000	£000
<u>Childrens Services</u>							
Individual Schools Budget	49,533	636	50,169	29,860	20,309	50,169	0
Pupil Support Services	2,295	103	2,398	1,750	671	2,421	23
SEN Inclusion Services	1,033	(716)	317	191	151	342	25
Early Years	870	(27)	843	(210)	1,046	836	(7)
Children's Centres	0	0	0	(605)	583	(22)	(22)
School Improvement & Development	554	(7)	547	(226)	532	306	(241)
Safeguarding & Specialist Support	5,633	15	5,648	4,394	1,306	5,700	52
Performance, Planning & Resources	5,112	(39)	5,073	3,366	1,450	4,816	(257)
Libraries & Community Learning	1,212	0	1,212	536	661	1,197	(15)
Social Care Support Services	468	(468)	0	0		0	0
Total Childrens Services	66,710	(503)	66,207	39,056	26,709	65,765	(442)

BUDGET MANAGEMENT 2006/07**DECEMBER 2006**

	<i>Budget</i>			<i>Expenditure</i>			(Under)/ Over Spend £000
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure Apr-Dec	Projection Jan-Mar	Total Projection	
	£000	£000	£000	£000	£000	£000	
<i>Community Services</i>							
Property and Premises Support	70	0	70	(99)	144	45	(25)
Art Centre and Civic Theatre & Art Collection	1,238	0	1,238	569	669	1,238	0
Dolphin Centre	1,813	77	1,890	574	1,176	1,750	(140)
Outdoor Events	93	27	120	116	4	120	0
Sports Development	15	0	15	21	(6)	15	0
Grants	41	0	41	0	86	86	45
Stressholme Golf Course and Club House	2	0	2	295	(281)	14	12
Eastbourne Sports Complex	129	0	129	76	38	114	(15)
Street Scene	4,911	200	5,111	5,344	(173)	5,171	60
Public Conveniences	161	0	161	86	75	161	0
Works Property and Other Expenses	90	0	90	67	23	90	0
Christmas Lights	29	0	29	1	38	39	10
Community Partnership & Performance Developments	366	0	366	257	89	346	(20)
Welfare Rights Unit	58	0	58	20	16	36	(22)
Community Voluntary Service	38	0	38	37	1	38	0
Community Safety Partnership	517	(68)	449	275	174	449	0
Community Safety Wardens	459	0	459	297	117	414	(45)
Youth Service	965	0	965	405	510	915	(50)
<i>Total Community Services - General</i>	10,995	236	11,231	8,341	2,700	11,041	(190)
Rent Rebates (Local Schemes)	33	0	33	0	25	25	(8)
Improvement Grants Admin.	16	0	16	(29)	45	16	0
Housing Renewal Team	105	15	120	65	58	123	3
Housing Act Advances	1	0	1	9	(8)	1	0
Land Rental/Leasing Income	(19)	0	(19)	(14)	(5)	(19)	0
Housing Benefits Administration	366	(4)	362	991	(866)	125	(237)
Community Housing Services	241	0	241	241	0	241	0
Homelessness	14	0	14	(27)	41	14	0
Welfare Services	147	0	147	147	0	147	0
Northumbrian Water Commission	(130)	0	(130)	(167)	37	(130)	0
Service Strategy & Regulation	20	0	20	20	0	20	0
Voluntary Sector Payments	90	0	90	(77)	167	90	0
Asylum Seekers	0	0	0	(12)	12	0	0
Supporting People	0	0	0	(32)	32	0	0
<i>Total Community Services Housing</i>	884	11	895	1,115	(462)	653	(242)
<i>DLO profits</i>	(1,307)	50	(1,257)	(415)	(297)	(712)	545
<i>Community Services Adult Services</i>							
Assistant Director - Adults & Older People	408	0	408	(632)	1,118	486	78
Purchase of External Care	10,658	0	10,658	8,346	2,981	11,327	669
Learning Disability	2,373	0	2,373	1,320	1,105	2,425	52
Mental Health	550	0	550	596	(39)	557	7
Older People	1,351	0	1,351	963	231	1,194	(157)
Physical Disability	2,759	0	2,759	2,873	55	2,928	169
Support Services	0	460	460	468	89	557	97
<i>Total Community Services Adult Services</i>	18,099	460	18,559	13,934	5,540	19,474	915
<i>Total Detailed Estimates</i>	28,671	757	29,428	22,975	7,481	30,456	1,028
Planned brought forward from 2005/06	(187)	0	(187)	0	(187)	(187)	0
Additional brought forward from 2005/06	0	86	86				(86)
Virement		(86)	(86)				86
Planned carry forward to 2007/08	90	0	90	0		(90)	(90)
<i>Total Community Services</i>	28,574	757	29,331	22,975	7,294	30,179	938

BUDGET MANAGEMENT 2006/07**DECEMBER 2006**

	<i>Budget</i>			<i>Expenditure</i>			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Expenditure Apr-Dec £000	Projection Jan-Mar £000	Total Projection £000	
<i>Development & Environment</i>							
Dept. Management & Support	1,274	37	1,311	1,021	287	1,308	(3)
Highways	3,559	(35)	3,524	2,410	1,215	3,625	101
Building & Design Service	(66)	51	(15)	(44)	29	(15)	0
Land & Property	381	0	381	197	201	398	17
Planning & Building Control	511	(4)	507	380	97	477	(30)
Economic Regeneration & Tourism	1,305	(1)	1,304	850	485	1,335	31
Transport Policy & Countryside	606	20	626	633	50	683	57
Supported Public Transport	425	33	458	230	228	458	0
Concessionary Fares	1,795	0	1,795	1,122	678	1,800	5
Markets	(231)	0	(231)	77	(274)	(197)	34
Parking	(1,909)	36	(1,873)	1,125	(2,792)	(1,667)	206
Cemeteries & Crematorium	(625)	25	(600)	(320)	(258)	(578)	22
Environmental Health	768	21	789	555	218	773	(16)
Licensing	12	(53)	(41)	(9)	(7)	(16)	25
Trading Standards	340	0	340	225	113	338	(2)
Waste Management	2,865	(38)	2,827	2,160	456	2,616	(211)
Sub - Total	11,010	92	11,102	10,612	726	11,338	236
Planned brought forward from 2005/06	71		71		71	71	0
Additional brought forward from 2005/06		(13)	(13)			0	13
Additional C/Fwd to 2007/08	(37)	0	(37)			0	37
Total Development & Environment	11,044	79	11,123	10,612	797	11,409	286

BUDGET MANAGEMENT 2006/07**DECEMBER 2006**

	<i>Budget</i>			<i>Expenditure</i>			<i>(Under)/ Over Spend</i>
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure Apr-Dec	Projection Jan-Mar	Total Projection	
	£000	£000	£000	£000	£000	£000	
<i>Chief Executive</i>							
Chief Executive's Office	253	0	253	184	69	253	0
Policy Unit	549	(1)	548	438	110	548	0
Communications Unit	192	0	192	168	24	192	0
Darlington Partnership	43	0	43	80	(37)	43	0
Anti Social Behaviour	0	76	76	80	(4)	76	0
Total Chief Executive	1,037	75	1,112	950	162	1,112	0
<i>Corporate Services</i>							
<i>Finance</i>							
Local Taxation	277	0	277	462	(168)	294	17
Community Grants	77	0	77	205	(128)	77	0
Accounting Services	560	0	560	422	138	560	0
Darlington & Stockton Partnership	0	192	192	219	43	262	70
Audit	255	(34)	221	171	44	216	(5)
Risk Management & Insurance	38	17	55	62	(8)	54	(1)
Financial Services	117	0	117	338	(227)	111	(7)
Director + Secretarial Support	322	(130)	192	194	(2)	192	(0)
Performance and Development	68	0	68	51	16	68	(0)
Finance Miscellaneous	(50)	(11)	(61)	(143)	102	(41)	20
<i>Legal</i>							
CCTV	354	0	354	382	4	386	32
Registrars	26	0	26	16	38	54	28
Land Charges	(252)	0	(252)	(228)	(24)	(252)	0
Municipal Elections	14	0	14	2	12	14	0
Register of Electors	35	0	35	25	20	45	10
Legal	555	0	555	505	50	555	(0)
Democratic Support	310	0	310	236	80	317	7
Town Hall	723	(8)	715	609	92	701	(14)
<i>Human Resource</i>							
Human Resource Management	606	0	606	712	(105)	606	0
Payroll	334	(62)	272	192	81	272	0
Health & Safety	176	0	176	114	43	157	(19)
Training Courses	28	50	78	32	14	46	(32)
Emergency Planning	2	0	2	1	2	2	0
<i>Information Technology</i>							
Information Technology	1,315	55	1,370	1,035	312	1348	(23)
Information Management	65	17	82	(46)	123	77	(5)
Asst Director ICT	127	0	127	92	36	127	0
Call Centre	497	106	603	363	205	568	(35)
Print and Design	(60)	(11)	(71)	(158)	69	(89)	(18)
<i>Other Services</i>							
Corporate & Democratic Core	2,219	(263)	1,956	1,243	703	1946	(10)
In Year Over/(Under) Spend	8,738	(82)	8,656	7,107	1,566	8673	17
Planned B/Fwd from 2005/06	(353)		(353)		(353)	(353)	0
Additional brought forward from 2005/06		296	296				(296)
Virements		(213)	(213)			0	213
Planned C/Fwd to 2007/08	134		134			0	(134)
Total Corporate Services Department	8,519	1	8,520	7,107	1,213	8,320	(200)

BUDGET MANAGEMENT 2006/07**DECEMBER 2006**

	<i>Budget</i>			<i>Expenditure</i>			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Expenditure Apr-Dec £000	Projection Jan-Mar £000	Total Projection £000	
	<u>Joint Bodies and Levies</u>						
Coroners	119	0	119	0	123	123	4
Environment Agency Levy	40	0	40	51	0	51	11
Tees Valley Development Company	97	0	97	84	0	84	(13)
Joint Strategy Unit	267	0	267	187	62	249	(18)
Tees Valley Urban Regeneration Company	58	0	58	90	0	90	32
<i>Total Joint Bodies and Levies</i>	581	0	581	412	185	597	16

BUDGET MANAGEMENT 2006/07**DECEMBER 2006**

SCHOOLS PROJECTED BALANCES 2006-07					
School Name	Opening Balance at 1st April 2006	Formula Budget Allocation	Total Available	Projected Closing Balance at 31st March 2007	Projected Closing Balance as proportion of Formula Budget Allocation
	£000	£000	£000	£000	%
<u>Primary</u>					
Borough Road Nursery	51	215	266	75	35
George Dent Nursery	29	300	329	34	11
Skerne Park Primary	10	1,221	1,231	1	0
Firthmoor Primary	87	854	941	58	7
Alderman Leach Primary	123	913	1,036	25	3
Corporation Road Primary	33	1,016	1,049	55	5
Abbey Junior	56	888	944	52	6
Mount Pleasant Primary	211	893	1,104	215	24
Dodmire Junior	69	801	870	33	4
Dodmire Infant	104	740	844	62	8
Gurney Pease Primary	59	618	677	23	4
North Road Primary	70	1,416	1,486	33	2
Reid Street Primary	107	1,205	1,312	113	9
Abbey Infant	39	755	794	25	3
Mowden Infant	3	575	578	15	3
Red Hall Primary	84	706	790	55	8
Mowden Junior	10	661	671	10	2
Hurworth Primary	24	635	659	15	2
Heathfield Primary	108	1,288	1,396	45	3
Cockerton CE Primary	46	584	630	24	4
Heighington CE Primary	19	712	731	17	2
High Conniscliffe CE Primary	88	382	470	55	14
Bishopton/Redmarshall CE Primary	2	282	284	10	3
St. Johns CE Primary	111	638	749	86	13
Holy Family RC Primary	67	569	636	49	9
St. Augustines RC Primary	82	617	699	54	9
St. Teresas RC Primary	64	852	916	36	4
St. Bedes RC Primary	14	704	718	43	6
St Georges CE Primary	141	782	923	43	5
Whinfield Primary	108	1,534	1,642	40	3
Harrowgate Hill Primary	120	1,480	1,600	30	2
Primary Total	2,140	24,836	26,976	1,431	6
<u>Secondary</u>					
Hurworth	35	2,507	2,542	37	1
Eastbourne	211	3,003	3,214	151	5
Branksome	17	2,890	2,907	(31)	(1)
Longfield	98	3,285	3,383	61	2
Hummersknott	(25)	4,455	4,430	(53)	(1)
Carmel	60	3,285	3,345	21	1
Secondary Total	396	19,425	19,821	186	1
Education Village	358	7,369	7,727	285	4
Overall Total	2,894	51,630	54,524	1,901	4

BUDGET MANAGEMENT 2006/07**DECEMBER 2006****Projected General Fund Reserve at 31st March 2007**

Medium Term Financial Plan (MTFP) :-		£000	
MTFP Planned Opening Balance 1/4/2006		11,649	
Approved net contribution from balances 2006/07		(2,389)	
Planned Closing Balance 31/03/07		9,260	
2005/06 Out-turn increase in opening balance 1/04/06		350	(1)
Additional resource allocation approvals 2006/07			
No 16 Bus Service		(33)	(2)
Assistant Director - Capital Projects		(40)	(2)
Street Scene		(140)	(3)
Town Centre Parking		(33)	(4)
Projected corporate underspends / (overspends) :-			
Joint Board & Levies		(16)	
Financing Costs		843	
Revised projection of General Fund Reserve available 31/03/2007		10,191	

- (1) Audited by PWC
(2) Approved by Cabinet July 11th 2006
(3) Approved by Cabinet September 12th 2006
(4) Approved by Cabinet November 7th 2006

Departmental Projected Year-end carry-forward Balances

	(a)	(b)	(c)	(d)	(e)	(f)	(g)
	Brought forward	Planned utilisation 2006/07 budget	Total (available)/ to be recovered	2006/07 projected out-turn	Projected 2006/07 (surplus) / deficit	Planned 2006/07 (surplus) / deficit per MTFP	(Improvement) / decline from planned position
	£000	£000	£000	£000	£000	£000	£000
Children Services	0	0	0	(442)	(442)	0	(442)
Community Services	(273)	183	(90)	1,028	938	(90)	1,028
Development & Environment	84	(34)	50	236	286	37	249
Chief Executive	0	0	0	0	0	0	0
Corporate Services	(649)	432	(217)	17	(200)	(134)	(66)
TOTAL	(838)	581	(257)	839	582	(187)	769

- (a) Departmental balances brought forward from 2005/06, approved by Cabinet 6th June 2006.
(b) Planned reduction in departmental reserves during 2006/07.
(c) Planned departmental reserves at 31st March 2007, adjusted for 2005/06 out-turn.
(d) Projected variance against budgeted net expenditure for 2006/07.
(e) Projected departmental reserves as at 31st March 2007.
(f) Departmental reserves at 31st March 2007 as planned in MTFP, approved 9th March 2006.

BUDGET MANAGEMENT 2006/07**DECEMBER 2006**

	<i>Budget</i>			<i>Expenditure</i>			(Under)/ Over Spend £000
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure Apr-Dec	Projection Jan-Mar	Total Projection	
	£000	£000	£000	£000	£000	£000	
<u>Housing Revenue Account</u>							
<u>Income</u>							
Working Balance Brought Forward	(505)	0	(505)	0	(665)	(665)	(160)
Rents Of Dwellings (Gross)	(13,307)	0	(13,307)	0	(13,540)	(13,540)	(233)
Sundry Rents (Including Garages & Shops)	(306)	0	(306)	(34)	(271)	(305)	1
Charges For Services & Facilities	(96)	0	(96)	(20)	(79)	(99)	(3)
Interest Receivable	(59)	0	(59)	0	(59)	(59)	0
Total Income	(14,273)	0	(14,273)	(54)	(14,614)	(14,668)	(395)
<u>Expenditure</u>							
Management	3,074	(33)	3,041	1,848	1,191	3,039	(2)
Maintenance	2,600	0	2,600	1,094	1,666	2,760	160
Capital Financing Costs	1,625	0	1,625	(1)	1,498	1,497	(128)
RCCO	2,453	33	2,486	0	2,860	2,860	374
Rent Rebate Subsidy Limitation	0	0	0	(81)	75	(6)	(6)
Increase in Bad Debt Provision	120	0	120	0	120	120	0
Housing Subsidy	3,897	0	3,897	0	3,897	3,897	0
Working Balance Carried Forward	504	0	504	(2,806)	3,307	501	(3)
Total Expenditure	14,273	0	14,273	54	14,614	14,668	395
(Surplus) / Deficit	0	0	0	0	0	0	0

DARLINGTON BOROUGH COUNCIL 2006-07 FORWARD LOOK AES

	Planned Gains		Projected Out-turn	
	AES 2006-07 £000	Category Total 2006-07 £000	Projected Out-turn 2006-07 £000	Category Total 2006-07 £000
<u>Children's Services</u>				
Various administrative savings *	20		20	
Produce synergies from amalgamation of team functions within Children's Services, where appropriate *	317		317	
Delete non-committed inflation *	20		20	
Allowance for staff turnover *	70		70	
New book contract for the library service	10		10	
		437		437
<u>Community Services</u>				
Parks Review	50		50	
Arts Review	37		37	
Leisure and Arts	110		110	
Street Scene	140		126	
		337		323
<u>Housing</u>				
Repairs and Maintenance	45		45	
Pte. Sector Grant for Installation of central heating systems	70		70	
Use of Maidendale House by Community Partnerships	3		3	
Reduce Management Officers	15		15	
Tenancy Empowerment function trans from CP to Housing Estates	6		6	
		139		139
<u>Supporting People</u>				
Review of contracts to produce a reduction of the unit cost of support	180		180	
		180		180
<u>Development & Environment</u>				
Markets – reduced employee costs *	8		8	
Parking – new security contract *	24		24	
Environment & Sustainability – reduced employee costs, vacant post *	40		40	
Various administrative savings *	64		64	
Delete non-committed inflation *	50		50	
JSU	4		4	
		190		190
<u>Corporate Services</u>				
Financial management – decentralisation*	70		70	
ICT – centralisation*	40		40	
Insurance contract renewal*	50		50	
Non-committed inflation*	17		17	
CCTV – equipment repair and maintenance*	19		0	
Print and Design – income and leasing costs*	20		20	
Training*	10		10	
HCI, Cycle 2 Work, Childcare vouchers initiatives*	17		6	
Various management savings*	25		25	
Consultants*	12		12	
Equipment*	8		8	
Subscriptions*	7		7	
Purchase of high speed photocopier	42		42	
Telecommunications-landlines	25		25	
Stationery - Interim contract	32		32	
Computer Consumables	32		16	
Civil engineering products	30		5	

DARLINGTON BOROUGH COUNCIL 2006-07 FORWARD LOOK AES

	Planned Gains		Projected Out-turn	
	AES	Category	Projected	Category
	2006-07	Total	Out-turn	Total
	£000	2006-07	2006-07	2006-07
		£000	£000	£000
ICT hardware	18		20	
AUDDIS and Paperless Direct Debit	5		5	
Capital Receipts	27		27	
Telecommunications	20		0	
Various small-scale savings - LT	9		17	
		535		454
Forward Look Annual Efficiency Statement Total	1,818	1,818	1,723	1,723
Additional efficiency gains identified in-year				
Procurement				
Mobile Phones - New contract				37
Total Projected Efficiency Gains 2006-07				1,760
Forward Look Annual Efficiency Statement Total				1,818
Variance : Increase / (Reduction)				(58)

Summary Position		
Efficiency Gains Achieved 2004-05	714	
Projected Efficiency Gains 2005-06	2,058	
Projected Efficiency Gains 2006-07	1,760	
Cumulative Gains Projected to 31st March 2007	4,532	3.2%
Cumulative Target / Requirement to 31st March 2007	3,578	2.5%