

**DARLINGTON BOROUGH COUNCIL**  
**RESOURCES SCRUTINY COMMITTEE**  
**PEDESTRIAN HEART**  
**‘TERMS OF REFERENCE’**

**Review Title**

Pedestrian Heart.

**Aims and Objectives of the Exercise**

1. To review the Pedestrian Heart project from inception to date and to examine those factors that contributed to increased costs and delays to the project.
2. To identify lessons learnt to be applied to future Capital Project Management.

**Areas to be included in scope**

Protocols and Procedures of the Council in relation to the project.

**Areas excluded from scope**

Whilst the conduct of the contractors is a matter which can be dealt with by the Committee, the Council is undertaking a separate exercise to examine in detail the management of the contract and the costs incurred under the contract.

**Phase 1**

To receive presentations/undertake interviews to enable Members to obtain background information in relation to the following areas :-

1. the NEC form of Contract (Clarus Consulting);
2. the award of the Contract to Gillespies and Birse Civil (Brian James, Chief Internal Auditor and Catherine Whitehead, Borough Solicitor); and
3. Project Management (Craig Holden, Programme Manager)

**Phase 2**

To be determined by the Resources Scrutiny Committee following phase 1.

**Timescale**

To submit a report to the meeting of the Resources Scrutiny Committee early 2007

## **Resources**

Financial resources to be requested as and when needed. Clarus Consulting. Officer support from Paul Wildsmith, Director of Corporate Services, Catherine Whitehead, Borough Solicitor, Brian James, Chief Internal Auditor and Craig Holden, Programme Manager.

## **Membership**

Councillors Haszeldine (Chair); Councillors Francis, Hutchinson, Johnson, Lewis, Maddison, Richmond, F.S. Robson, Swainston, Walker and Wilson.

## **Reporting Arrangements**

The Group should report its findings initially to the Resources Scrutiny Committee and seek the views of Cabinet thereon prior to submission to Full Council.