## Template for BCF submission 2: due on 21 March 2016

#### Better Care Fund 2016-17 Planning Template

Sheet: 1. Cover Sheet

The cover sheet provides essential information on the area for which the template is being completed, contacts and sign off. The selection of your Health and Wellbeing Board (HWB) on this sheet also then ensures that the correct data is prepopulated through the rest of the template.

On the cover sheet please enter the following information:

- The Health and Wellbeing Board;
- The name of the lead contact who has completed the report, with their email address and contact number for use in resolving any queries regarding the return;
- The name of the lead officer who has signed off the report on behalf of the CCGs and Local Authority in the HWB area. Question completion tracks the number of questions that have been completed, when all the questions in each section of the template have been completed the cell will turn green. Only when all 6 cells are green should the template be sent to england.bettercaresupport@nhs.net

You are reminded that much of the data in this template, to which you have privileged access, is management information only and is not in the public domain. It is not to be shared more widely than is necessary to complete the return.

Any accidental or wrongful release should be reported immediately and may lead to an inquiry. Wrongful release includes indications of the content, including such descriptions as "favourable" or "unfavourable".

Please prevent inappropriate use by treating this information as restricted, refrain from passing information on to others and use it only for the purposes for which it is provided.

It presents a summary of the first BCF submission and a mapped summary of the NEA activity plans received in the second iteration of the "CCG NHS Shared Planning Process".

| Health and Well Being Board   | Darlington   |  |
|---|--|--|
|   |  |  |
| completed by:   | Pat Simpson  |  |
| E-Mail:   | patricia.simpson@darlington.gov.uk                           |  |
| E-Maii:   | patricia.simpson@danington.gov.uk                            |  |
| Contact Number:   | 01325 406082   |  |
| Who has signed off the report on behalf of the Health and Well Being Board: | Suzanne Joyner, Director, Childrens' and Adults Services DBC |  |
| who has signed on the report on behalf of the nearth and well being board.  | Ouzarine Joyner, Director, Crimarens and Addits Services DBC |  |

Question Completion - when all questions have been answered and the validation boxes below have turned green you should send the template to england.bettercaresupport@nhs.net saving the file as 'Name HWB' for example 'County Durham HWB'

|                              | No. of questions answered |
|------------------------------|---------------------------|
| 1. Cover                     | 5                         |
| 2. Summary and confirmations | 3                         |
| 3. HWB Funding Sources       | 13                        |
| 4. HWB Expenditure Plan      | 13                        |
| 5. HWB Metrics               | 34                        |
| 6. National Conditions       | 16                        |

|  |  | submission 2: due on 21 Mar                               | ch 2016                                 |  |   |
|--|--|---|---|--|---|
| Selected Health and Well Being Board:  | Sheet: 2. Summary of Health and W          | Nell-Being Board 2016/17 Planning Template                |   |  |   |
| Darlington   |  |   |   |  |   |
| Data Submission Period:<br>2016/17   |  |   |   |  |   |
| 2. Summary and confirmations   |  |   |   |  |   |
|  |  | Wad for a second and a second                             |   | as To do this shows                            |   |
| This sheet summarises information provided on sheets 2 to 6, and allows for condata can be input.  | mation of the amount of funding identif    | timed for supporting social care and any funds ring-fe    | enced as part of risk sharing arrangeme | nt. 10 do this, there are 2 cells where        |   |
| On this tab please enter the following information:  |  |   |   |  |   |
| <ul> <li>In cell E37 please confirm the amount allocated for ongoing support for adult<br/>if this is the case then cell F37 will turn yellow. Please use this to indicate the res</li> </ul>  | on for any variance;                       |   |   |  |   |
| <ul> <li>In cell F47 please indicate the total value of funding held as a contingency as addressed.</li> <li>document. Cell F44 shows the HWB share of the national £1bn that is to be use</li> </ul>  | as set out in national condition vii. Cell | II F45 shows the value of investment in NHS Comm          | issioned Out of Hospital Services, as c | alculated from the 'HWB Expenditure            |   |
| Plan' tab. Cell F49 will show any potential shortfall in meeting the financial requirement.  | lents of the condition. The rest of this   | s tab will be populated from the information provided     | r eisewhere within the template, and pr | ovides a userui printable summary di           |   |
| 3. HWB Funding Sources   |  |   |   |  |   |
| Total Local Authority Contribution   | Gross Contribution<br>£740,000             |   |   |  |   |
| Total Minimum CCG Contribution Total Additional CCG Contribution   | £7,274,224<br>£0                           |   |   |  |   |
| Total BCF pooled budget for 2016-17  | £8,014,224                                 |   |   |  |   |
|  | Select a response to<br>the questions in   |   |   |  |   |
| Specific funding requirements for 2016-17  | column B                                   |   |   |  |   |
| Is there agreement about the use of the Disabled Facilities Grant, and arrangements in place for the transfer of funds to the local housing authority?   | You  |   |   |  |   |
| arrandements in blace for the transfer of funds to the local nousino authority?  2. Is there agreement that at least the local proportion of the £138m for the implementation of the new Care Act duties has been identified?  | Yes<br>Yes                                 |   |   |  |   |
| 3. Is there agreement on the new care Act doubt has been identified? 3. Is there agreement on the amount of funding that will be dedicated to carer-specific support from within the BCF pool?   | Yes  |   |   |  |   |
| specific support from within the BCF pool?  4. Is there agreement on how funding for reablement included within the CCG contribution to the fund is being used?  | Yes  |   |   |  |   |
| PARTITION OF THE INITIA IS DESIRE USED!  |  |   |   |  |   |
| 4. HWB Expenditure Plan  |  |   |   |  |   |
| Summary of BCF Expenditure   | Expenditure                                |   |   |  |   |
| Acute<br>Montal Hoolth   | £298,400                                   |   |   |  |   |
| Mental Health Community Health   | £418,672<br>£3,281,124                     | Please confirm the amount allocation                      |   |  |   |
| Continuing Care Primary Care   | £0<br>£164,525                             | the protection of adult social care<br>Expenditure        |   | gure in cell E37 differs to the figure in cell | C37, please indicate the reason for the variance. |
| Social Care<br>Other   | £2,332,554<br>£1,518,726                   | £2,332,554  |   |  |   |
| Total  | £8,014,001                                 |   |   |  |   |
|  |  |   | Gs ring-fenced for NHS out of hospi     | tal commissioned services/risk                 |   |
| Summary of NHS Commissioned out of hospital services spend from MINI   |  | share   |   |  |   |
| Mental Health  | Expenditure<br>£418.672                    | Local share of ring-fenced funding                        | Fund<br>E2.067.128                      |  |   |
| Community Health   | £2.875.743                                 | Total value of NHS commissione                            |   |  |   |
| Continuing Care  | 03   | hospital services spend from mir<br>pool                  | £3.863.320                              |  |   |
| Primary Care   | £164.525                                   | Total value of funding held as                            |   |  |   |
|  |  | contingency as part of local risk ensure value to the NHS | share to                                |  |   |
| Social Care<br>Other   | £167,654<br>£236,726                       | Balance (+/-)   | £200,000<br>£1,996,192                  |  |   |
| Total  | £3,863,320                                 |   |   |  |   |
| 5. HWB Metrics   |  |   |   |  |   |
| 5.1 HWB NEA Activity Plan  |  |   |   |  |   |
| Total IBMO Disposed New Florida Administra   | Q1 Q2<br>3,021                             | Q3<br>2,980   | Q4 Total<br>3,019 2,919                 | 11,939   |   |
| Total HWB Planned Non-Elective Admissions HWB Quarterly Additional Reduction Figure HWB NEA Plan (after reduction)   | 0<br>3.021                                 | 50<br>2.930   | 40 0<br>2,979 2,919                     | 90<br>11 849                                   |   |
| Additional NEA reduction delivered through the BCF   | 3,021<br>£0                                |   | 2,979 2,919<br>£88,000 £0               | £198,000                                       |   |
| 5.2 Residential Admissions   |  |   |   |  |   |
| Long-term support needs of older people (aged 65 and over) met by admission  | Planned 16/17                              | 7   |   |  |   |
| Long-term support needs of older people (aged so and over) met by admission<br>to residential and nursing care homes, per 100,000 population   | Annual rate                                | 812.8   |   |  |   |
| 5.3 Reablement   |  |   |   |  |   |
| Demonant adminsions of older popula (and 05 and 11 and 12 and 12   | Planned 16/17                              | 7   |   |  |   |
| Permanent admissions of older people (aged 65 and over) to residential and nursing care homes, per 100,000 population  | Annual %                                   | 80%   |   |  |   |
| 5.4 Delayed Transfers of Care  |  |   |   |  |   |
| Delayed Transfers of Care (delayed days) from hospital per 100,000 population  | Q1 (Apr 16 - Ju                            |   | Q3 (Oct 16 - Dec 16) Q4 (               | Jan 17 - Mar 17)<br>647.1                      |   |
| (signed 18+).  | Quarterly rate                             | 702.6   | 684.6 666.6                             | 647.1  |   |
| 5.5 Local performance metric (as described in your BCF 16/17 planning su   |  |   |   |  |   |
|  | Metric Value<br>Planned 16/17              |   |   |  |   |
|  |  |   |   |  |   |
| Proportion of adult social care users who have as much social contact as they would like 9%)   | 50.0                                       |   |   |  |   |
| 5.6 Local defined patient experience metric (as described in your BCF 16/  | planning submission 1 return)              |   |   |  |   |
|  | Metric Value                               | <del>.</del>  |   |  |   |
|  | Planned 16/17                              |   |   |  |   |
|  |  |   |   |  |   |
| MDT Service Users Satisfaction survey  | 80   |   |   |  |   |
| 6. National Conditions   |  |   |   |  |   |
|  | Please Select (Yes,                        |   |   |  |   |
|  | No or No - plan in                         |   |   |  |   |
| National Conditions For The Retter Care Fund 2015 17   |  |   |   |  |   |
| National Conditions For The Better Care Fund 2016-17  1) Plans to be jointly agreed  | place)<br>Yes                              |   |   |  |   |
| Plans to be jointly agreed     Maintain provision of social care services (not spending)   | Yes<br>Yes                                 |   |   |  |   |
| 1) Plans to be jointly agreed 2) Maintain provision of social care services (not spending) 3) Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective admissions to acute settings and to facilitate  | Yes  |   |   |  |   |
| 1) Plans to be jointly agreed 2) Maintain provision of social care services (not spending) 3) Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective admissions to acute settings and to facilitate transfer to alternative care settings when clinically appropriate 4) Better data sharing between health and social care, based on the NHS  | Yes<br>Yes                                 |   |   |  |   |
| In Plans to be jointly agreed.  2) Maintain provision of social care services (not spending).  3) Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective admissions to acute settings and to facilitate transfer to alternative oursestings with critically appropriate or calculated and social care, based on the NRS (1) and the control of the c | Yes  |   |   |  |   |
| In Plans to be jointly agreed.  2) Maintain provision of social care services (not spending)  3) Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective admissions to acute settings and to facilitate transfer to atternative cere settings and to facilitate transfer to a setting to account a setting and ensure that, where funding is used for integrated packages of care, there will be an accountable protessional  | Yes<br>Yes                                 |   |   |  |   |
| In Plans to be jointly agreed.  2) Maintain provision of social care services (not spending).  3) Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective admissions to acute settings and to facilitate transfer to alternative care settings when chically appropriate 4.9 Better data sharing between health and social care, based on the NHS cumber.  5) Even approach to assessment and care planning and ensure that, social care that the control of t | Yes<br>Yes                                 |   |   |  |   |
| 1) Plans to be pinthy agreed.  2) Maintain provision of social care services (not spending).  3) Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective admissions to acute settings and to facilitate transfer to attentione cere settings when chicinally appropriate 4) Better data sharing between health and social care, based on the NHS control of the NHS c | Yes<br>Yes                                 |   |   |  |   |

| Tem  | plate for BCF su  | bmission 2: due on 21 March 2016   |
|--|---|--|
|  | Sheet: 3. Health and V  | Vell-Being Board Funding Sources   |
| elected Health and Well Being Board:   | _   |  |
| Darlington   |   |  |
|  |   |  |
| ata Submission Period:<br>2016/17  |   |  |
| 2016/17  | _   |  |
| HWB Funding Sources  |   |  |
|  |   |  |
| nis sheet should be used to set out all funding contributions to the Health and Wellbein<br>e BCF Allocations spreadsheet. https://www.england.nhs.uk/ourwork/part-rel/transform   | g Board's Better Care Fund p  | lan and pooled budget for 2016-17. It will be pre-populated with the minimum CCG contributions to the Fund in 2016/17, as confirmed within   |
|  |   |  |
| ese cannot be changed. The sheet also requests a number of confirmations in regard<br>in this tab please enter the following information:  | to the funding that is made a   | vailable through the BCF for specific purposes.  |
| Please use rows 16-25 to detail Local Authority funding contributions by selecting the r   |   | entering the values of the contributions in column C. This should include all mandatory transfers made via local authorities, as set out in the  |
| CF Allocations spreadsheet, and any additional local authority contributions. There is a   | comment box in column E to  | detail how contributions are made up or to allow contributions from an LA to split by funding source or purpose if helpful. Please note, only  |
| intributions assigned to a Local Authority will be included in the "Total Local Authority C  | ontribution' figure.<br>ade If 'Yes' is selected then re  | ows 45 to 54 will turn yellow and can be used to detail all additional CCG contributions to the fund by selecting the CCG from the drop down   |
| ixes in column B and enter the values of the contributions in column C. There is a com-  | ment box in column E to deta  | il how contributions are made up or any other useful information relating to the contribution. Please note, only contributions assigned to an  |
| ditional CCG will be included in the 'Total Additional CCG Contribution' figure Cell C   | 57 then calculates the total fu   | inding for the Health and Wellbeing Board, with a comparison to the 2015-16 funding levels set out below Please use the comment box in   |
| iii B61 to add any further narrative around your funding contributions for 2016-17, for ex<br>Infirmation as to the progress made in agreeing how these are being met locally - by se  | cample to set out the driver be<br>lecting either 'Yes'. 'No' or 'No  | chind any change in the amount being pooled. The final section on this sheet then sets out four specific funding requirements and requests<br>o- in development in response to each question. "Yes' should be used when the funding requirement has been met. "No - in development"  |
| ould be used when the requirement is not currently agreed but a plan is in developmen  | nt to meet this through the de  | velopment of your BCF plan for 2016-17. No' should be used to indicate that there is currently no agreement in place for meeting this funding  |
| quirement and this is unlikely to be agreed before the plan is finalised.  Please use column C to respond to the question from the dropdown options:   |   |  |
| Please use column C to respond to the question from the dropdown options;  Please detail in the comments box in row D issues and/or actions that are being taken.  | to meet the funding requirem  | ent, or any other relevant information.  |
|  |   |  |
| ocal Authority Contribution(s)<br>arlington  | Gross Contribution<br>£740,000  | Comments - please use this box clarify any specific uses or sources of funding DFG funding   |
| Please Select Local Authority>   | 2. 40,000   |  |
| Please Select Local Authority>   |   |  |
| Please Select Local Authority> Please Select Local Authority>  |   |  |
| Please Select Local Authority>   |   |  |
| Please Select Local Authority>   |   |  |
| Please Select Local Authority> Please Select Local Authority>  |   |  |
| Please Select Local Authority>   |   |  |
| otal Local Authority Contribution  | £740,000  |  |
| CG Minimum Contribution  | Gross Contribution  |  |
| HS Darlington CCG  | £7,274,224  |  |
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| NAM Minimum CCG Contribution   | \$7.274.22A   |  |
| otal Minimum CCG Contribution  | £7,274,224  |  |
|  | •   |  |
| e anv additional CCG Contributions being made? If yes please detail below:   | No  |  |
| e anv additional CCG Contributions being made? If ves clease detail below;   | •   | Comments - please use this box clarify any specific uses or sources of funding   |
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| es any additional CCG Contributions being made? If wes please detail below:  distinct CCG Contribution  Please Select CCG- Plea | Ross Contribution  Gross Contribution  £0  £8,014,224  nus CCG & LA so no addition  sets confirmation as to the price should be used when the re  | Comments - please use this box clarify any specific uses or sources of funding  Contributions necessary.  all contributions necessary.  In the contributions necessary is a specific use of the contributions necessary.  In the contributions necessary is a specific use of the contributions necessary.  In the contributions necessary is a specific use of the contributions necessary.  In the contributions necessary is a specific use of the contributions necessary.  In the contributions necessary is a specific use of the contributions necessary.   |
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| re any additional CCG Contributions being made? If was please detail below:  diditional CCG Contribution Please Select CCGS- P | Rosa Contribution  Gross Contribution  £0  £0  £8,014,224  hus CCG & LA so no addition  state confirmation as to the pro- should be used when the re- should be used when the re- for this is unified.                | Comments - please use this box clarify any specific uses or sources of funding  all contributions necessary.  In a specing how these are being met locally - by selecting either Yes', 'No' or 'No - in development' in response to each question, guitement is not corrently agreed but a plan is in development to meet this through the development of your 6CF plan for 2016-17. No' should yo be agreed toward but plan is in development to meet this through the development of your 6CF plan for 2016-17. No' should you be agreed toward but plan is in development to meet this through the development of your 6CF plan for 2016-17. No' should |
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| re any additional CCG Contributions being made? If we please detail below:  distinual CCG Contribution Please Select CCG> Pleas | Gross Contribution  Gross Contribution  E0,014,224  E8,014,224  bus CCG & LA so no addition  sets confirmation as to the pro- should be used when the re- requirement and this turillion to meet the funding requirem | Comments - please use this box clarify any specific uses or sources of funding  all contributions necessary.  In a specing how these are being met locally - by selecting either Yes', 'No' or 'No - in development' in response to each question, guitement is not corrently agreed but a plan is in development to meet this through the development of your BCF plan for 2016-17. No should you be agreed before the plan is facilities.  |

Select a response to the questions to the questions.

1. Is there agreement about the use of the Disabled Facilities Grant, and arrangements in place for the transfer of funds to the local housing authority?

2. Is there agreement that at least the local proportion of the £138m for the implementation of the new Care Act duties has been identified?

Yes

3. Is there agreement on the amount of funding that will be dedicated to carer-specific support from within the BCF port?

Yes

4. Is the reagment on how funding for reablement included within the CCG contribution to the fund is being used?

#### Template for BCF submission 2: due on 21 March 2016

Sheet: 4. Health and Well-Being Board Expenditure Plan

Selected Health and Well Being Board:

Data Submission Period: 2016/17

#### 4. HWB Expenditure Plan

This sheet should be used to set out the full BCF scheme level spending plan. The table is set out to capture a range of information about how schemes are being funded and the types of services they are providing, which is required to demonstrate how the national policy framework is being achieved. Where a scheme has multiple funding sources this can be indicated and split out, but there may still be instances when several lines need to be completed in order to fully describe a single scheme. In this case please use the scheme has multiple funding sources this can be indicated and split out, but there may still be instances when several lines need to be completed in order to fully describe a single scheme. In this case please use the scheme has multiple funding sources this can be indicated and split out, but there may still be instances when several lines need to be completed in order to fully describe a single scheme. In this case please use the scheme has multiple funding sources this can be indicated and split out, but there may still be instances when several lines need to be completed in order to fully describe a single scheme. In this case please use the scheme has multiple funding sources this can be indicated and split out, but there may still be instances when several lines need to be completed in order to fully described and split out, but there may still be instances when several lines need to be completed in order to fully described and split out, but there may still be instances when such as the scheme in column B;

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- Select the scheme by pin column B;

- Selec

|  |  |                         |                                   |                                  | Expenditure    |               |   |   |                         |                        |                                 |
|--|--|-------------------------|-----------------------------------|----------------------------------|----------------|---------------|---|---|-------------------------|------------------------|---------------------------------|
|  |  |                         | Please specify if 'Area of Spend' | 1                                | Expenditure    |               |   |   |                         |                        | Total 15-16 Expenditure (£) (if |
| Scheme Name  | Scheme Type (see table below for descriptions)  Please specify if 'Scheme Type' is 'other' | Area of Spend           | is 'other'                        | Commissioner                     | if Joint % NHS | if Joint % LA | Provider                                | Source of Funding                                 | 2016/17 Expenditure (£) | New or Existing Scheme | existing scheme)                |
| Multidisciplinary Team                             | Integrated care teams  | Community Health        |                                   | CCG                              |                |               | Charity/Voluntary Sector                | Local Authority Social Services                   | £405,381                |                        | £400,9                          |
| Multidisciplinary Team                             | Integrated care teams  | Community Health        |                                   | CCG                              |                |               | NHS Community Provider                  | CCG Minimum Contribution                          | £90,293                 |                        |                                 |
| Multidisciplinary Team                             | Integrated care teams  | Community Health        |                                   | CCG                              |                |               | Private Sector                          | CCG Minimum Contribution                          | £10,833                 | Existing               | £89,3<br>£10,8                  |
| Multidisciplinary Team                             | Integrated care teams  | Other                   | VCS                               | CCG                              |                |               | Charity/Voluntary Sector                | Local Authority Social Services                   | £68,000                 |                        | 0,863                           |
| Multidisciplinary Team                             | Integrated care teams  | Social Care             |                                   | CCG                              |                |               | Charity/Voluntary Sector                | Local Authority Social Services                   |                         | Existing               | £172,3                          |
| Multidisciplinary Team                             | Integrated care teams  | Acute                   |                                   | CCG                              |                |               | NHS Acute Provider                      | Local Authority Social Services                   | 03                      | Existing               | £223,6                          |
| Multidisciplinary Team                             | Integrated care teams  | Acute                   |                                   | CCG                              |                |               | NHS Acute Provider                      | Local Authority Social Services                   |                         | Existing               | £98,4                           |
| Reduction in Admissions to 24h Care                | Personalised support/ care at home   | Social Care             |                                   | CCG                              |                |               | Local Authority                         | CCG Minimum Contribution                          | £120,000                |                        | £116,0                          |
| Long Term Conditions                               | Personalised support/ care at home   | Community Health        |                                   | CCG                              |                |               | Local Authority                         | CCG Minimum Contribution                          |                         | Existing               | £80,0                           |
| Implementation of The Care Act                     | Support for carers   | Social Care             |                                   | Local Authority                  |                |               | NHS Community Provider                  | CCG Minimum Contribution                          | £288,000                | Existing               | £281,0                          |
| Supported Discharge                                | 7 day working  | Social Care             |                                   | Local Authority                  |                |               | Private Sector                          | CCG Minimum Contribution                          |                         | Existing               | £19,6                           |
| Blue Badge OT Assessments                          | Personalised support/ care at home   | Social Care             |                                   | Local Authority                  |                |               | Local Authority                         | CCG Minimum Contribution                          | £50,000                 |                        | £50,0                           |
| Packages to facilitate discharge                   | Personalised support/ care at home   | Social Care             |                                   | Local Authority                  |                |               | Private Sector                          | CCG Minimum Contribution                          | £158,000                |                        | £158,0                          |
| Adult Carers                                       | Support for carers   | Social Care             |                                   | Local Authority                  |                |               | Charity/Voluntary Sector                | CCG Minimum Contribution                          | £50,000                 |                        | £50,0                           |
| Short Breaks for Disabled Children                 | Personalised support/ care at home   | Social Care             |                                   | Local Authority                  |                |               | Local Authority                         | CCG Minimum Contribution                          |                         | Existing               | £335,2                          |
| Short Breaks for Disabled Children                 | Personalised support/ care at home   | Social Care             |                                   | CCG                              |                |               | Local Authority                         | CCG Minimum Contribution                          | £42,458                 |                        | £41,2                           |
| Reablement/RIACT                                   | Reablement services  | Social Care             |                                   | Local Authority                  |                |               | Local Authority                         | CCG Minimum Contribution                          | £942,600                |                        | £41,2<br>£797,7                 |
| Telecare (OOH Mobile Response)                     | Assistive Technologies   | Social Care             |                                   | Local Authority                  |                |               | Local Authority                         | CCG Minimum Contribution                          | £15,000                 | Existing               | £15,0                           |
| Workforce Development                              | Reablement services  | Social Care             |                                   | Local Authority                  |                |               | Local Authority                         | CCG Minimum Contribution                          |                         | Existing               | £4,2                            |
| Increase in Physical Activity                      |  |                         |                                   | Local Authority                  |                |               |   | CCG Minimum Contribution                          |                         | Existing               |                                 |
| Equipment and Adaptations                          | Reablement services Personalised support/ care at home                                     | Social Care Social Care |                                   | Local Authority  Local Authority |                |               | Charity/Voluntary Sector Private Sector | CCG Minimum Contribution                          | £2,000<br>£360,000      |                        | £2,0<br>£373.0                  |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        | £94,5                           |
| Sensory Loss Rehabilitation                        | Reablement services Project Management   | Social Care             |                                   | Local Authority                  | 50.00/         | 50.00         | Local Authority                         | CCG Minimum Contribution                          | £94,500                 |                        | £43,0                           |
| Project Management                                 | Other Project Management  Reablement services  | Other<br>Other          | project management<br>VCS         | Local Authority                  | 50.0%          | 50.07         | 6 Local Authority                       | CCG Minimum Contribution CCG Minimum Contribution | £44,000<br>£45,726      | Existing               | £45,0<br>£45,2                  |
| Community Stroke Services                          |  | Community Health        |                                   | CCG                              |                |               | Charity/Voluntary Sector                |   | £45,726                 | Existing               | £45,2.<br>£16,0                 |
| Falls and Osteoperosis                             | Reablement services  |                         |                                   |                                  |                |               | NHS Community Provider                  | CCG Minimum Contribution                          | £16,261                 |                        |                                 |
| Mental Health Liaison - Acute                      | Integrated care teams  | Mental Health           |                                   | CCG                              |                |               | NHS Mental Health Provider              | CCG Minimum Contribution                          | £310,883                |                        | £300,00                         |
| Mental Health Liaison - Care Home                  | Improving healthcare services to care homes  | Mental Health           |                                   | CCG                              |                |               | NHS Mental Health Provider              | CCG Minimum Contribution                          | £37,928                 | Existing               | £36,00                          |
| Community Hospitals                                | Intermediate care services   | Community Health        |                                   | CCG                              |                |               | NHS Community Provider                  | CCG Minimum Contribution                          | £674,572                | Existing               | £1,087,04                       |
| Young Carers (Info/advice/support)                 | Support for carers   | Other                   |                                   | CCG                              |                |               | Charity/Voluntary Sector                | CCG Minimum Contribution                          | £30,000                 |                        | £30,00                          |
| Adult Carers                                       | Support for carers   | Other                   | VCS                               | CCG                              |                |               | Charity/Voluntary Sector                | CCG Minimum Contribution                          | £50,000                 |                        | £50,00                          |
| Carer Breaks                                       | Support for carers   | Other                   | VCS                               | CCG                              |                |               | Charity/Voluntary Sector                | CCG Minimum Contribution                          | £111,000                |                        | £111,0                          |
| Carers Emergency Support                           | Support for carers   | Social Care             |                                   | CCG                              |                |               | Private Sector                          | CCG Minimum Contribution                          |                         | Existing               | £5,2                            |
| Intermediate Care                                  | Intermediate care services   | Community Health        |                                   | CCG                              |                |               | NHS Community Provider                  | CCG Minimum Contribution                          | £1,056,678              |                        | £1,045,1                        |
| Intermediate Care - step down beds                 | Intermediate care services   | Community Health        |                                   | CCG                              |                |               | NHS Community Provider                  | CCG Minimum Contribution                          | £222,000                |                        |                                 |
| Care Home Liaison                                  | Improving healthcare services to care homes  | Primary Care            |                                   | CCG                              |                |               | CCG                                     | CCG Minimum Contribution                          | £164,525                |                        | £164,52                         |
| Care for the Elderly - beds                        | Intermediate care services   | Community Health        |                                   | CCG                              |                |               | Private Sector                          | CCG Minimum Contribution                          |                         | Existing               | £407,9                          |
| Intermediate Care - reablement beds and facilities | Intermediate care services   | Community Health        |                                   | CCG                              |                |               | Private Sector                          | CCG Minimum Contribution                          | £509,600                |                        |                                 |
| Community Equipment Service                        | Personalised support/ care at home   | Community Health        |                                   | CCG                              |                |               | NHS Community Provider                  | CCG Minimum Contribution                          | £295,506                | Existing               | £295,50                         |
| Contingency (non-recurring)                        | Other contingency  | Acute                   |                                   | CCG                              |                |               | CCG                                     | CCG Minimum Contribution                          | £200,000                |                        | £521,30                         |
| Contingency (non-recurring)                        | Other contingency  | Acute                   |                                   | Local Authority                  |                |               | Local Authority                         | Local Authority Social Services                   |                         | Existing               | £428,3                          |
| Good Friends                                       | Personalised support/ care at home   | Social Care             |                                   | Local Authority                  |                |               | Charity/Voluntary Sector                | CCG Minimum Contribution                          |                         | Existing               | £15,0                           |
| Dementia Advisor                                   | Support for carers   | Social Care             |                                   | Local Authority                  |                |               | Charity/Voluntary Sector                | CCG Minimum Contribution                          | £25,000                 |                        | £15,0                           |
| Prevention and Signposting                         | Other prevention   | Other                   | VCS                               | Local Authority                  |                |               | Charity/Voluntary Sector                | CCG Minimum Contribution                          | £400,000                |                        | £200,0                          |
| MH and Physical Disability Support Workers         | Integrated care teams  | Social Care             |                                   | Local Authority                  |                |               | Local Authority                         | CCG Minimum Contribution                          | £101,000                |                        | £101,0                          |
| Pharmacy Worker                                    | Integrated care teams  | Social Care             |                                   | Local Authority                  |                |               | Local Authority                         | CCG Minimum Contribution                          |                         | Existing               | £34,0                           |
| Assitive Technology                                | Personalised support/ care at home   | Social Care             |                                   | Local Authority                  |                |               | Local Authority                         | CCG Minimum Contribution                          | £40,000                 |                        |                                 |
| Advocacy   | Support for carers   | Social Care             |                                   | Local Authority                  |                |               | Charity/Voluntary Sector                | CCG Minimum Contribution                          | £0                      | New                    |                                 |
| Implementation of The Care Act                     | Support for carers   | Other                   | Capital                           | Local Authority                  |                |               | Local Authority                         | Local Authority Social Services                   | 03                      | Existing               | £104,0                          |
| DFG Adaptations                                    | Personalised support/ care at home   | Other                   | Capital                           | Local Authority                  |                |               | Private Sector                          | Local Authority Social Services                   | £740,000                | Existing               | £437,00                         |
| Social Care Capital Grant                          | Personalised support/ care at home   | Other                   | Capital                           | Local Authority                  |                |               | Private Sector                          | Local Authority Social Services                   |                         | Existing               | £279,0                          |
| Integrated Mental Health Team                      | Integrated care teams  | Mental Health           |                                   | CCG                              |                |               | Local Authority                         | CCG Minimum Contribution                          | £69,861                 | Existing               | £69,8                           |
| Young Carers (info/advice/support)                 | Support for carers   | Other                   | VCS                               | Local Authority                  |                |               | Charity/Voluntary Sector                | CCG Minimum Contribution                          | £30,000                 |                        | £30,0                           |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |
|  |  |                         |                                   |                                  |                |               |   |   |                         |                        |                                 |

Sheet: 5. Health and Well-Being Board Better Care Fund Metrics

| Selected | Health | and | Well | Being | Board: |  |
|----------|--------|-----|------|-------|--------|--|
|          |        |     |      |       |        |  |

#### 5. HWB Metrics

This sheet should be used to set out the Health and Wellbeing Board's performance plans for each of the Better Care Fund metrics in 2016-17. This should build on planned and actual performance on these metrics in 2015-16. The BCF requires plans to be set for 4 nationally defined metrics. The non-elective admissions metric satisfy table from CDG Operating Plan submissions for all combusing plans participated in the CDG operating plans as the post of the CDG operating plans as the post operation plans as the post operatio

#### 5.1 HWB NEA Activity Plan

Please use cell E43 to confirm if you are planning on any additional quarterly reductions (Yes/No)
 If you have answerd Yes in cell E43 then in cells G45, I45, K45 and M45 please enter the quarterly additional reduction figures for Q1 to Q4.
 In cell E49 please confirm whether you are putting in place local risk sharing agreement (Yes/No)
 In cell E49 please confirm or amend the cost of a non-elective admission. This is used to calculate a risk share fund, using the quarterly additional reduction figures.
 Please use cell F61 to provide a reason for any adjustments to the cost of V64. In Cell F71 if receives the Cell F61 to provide a reason for any adjustments to the cost of V64. In Cell F71 if receives the Cell F61 to provide a reason for any adjustments to the cost of V64. In Cell F71 if receives the Cell F61 to provide a reason for any adjustments.

|  | % CCG registered  | % Darlington resident | Qua    | arter 1          | Qua    | arter 2          | Qua    | erter 3          | Qua    | arter 4          | Total (C | Q1 - Q4)         |
|--|---|-----------------------|--------|------------------|--------|------------------|--------|------------------|--------|------------------|----------|------------------|
| Contributing CCGs                              | population that has<br>resident population in<br>Darlington |                       |        | Admission Plan** |        | Admission Plan** |        | Admission Plan** |        | Admission Plan** |          | Admission Plan** |
| NHS Darlington CCG                             | 98.2%   |                       |        |                  |        |                  |        |                  |        |                  | 11,705   | 11,498           |
| NHS Durham Dales, Easington and Sedgefield CCG | 1.2%  | 3.1%                  | 7,940  |                  | 8,093  |                  |        |                  |        |                  |          |                  |
| NHS Hambleton, Richmondshire and Whitby CCG    | 0.0%  | 0.1%                  |        |                  | 3,635  |                  | 3,635  |                  | 3,556  |                  | 14,421   |                  |
| NHS Hartlepool and Stockton-On-Tees CCG        | 0.2%  | 0.5%                  | 8,776  | 16               | 8,306  | 15               | 8,807  | 16               | 8,138  | 15               | 34,027   | 62               |
|  |   |                       |        |                  |        |                  |        |                  |        |                  | 4        |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  | 4        |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  | 4        |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  | 4        |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  | 4        |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
|  |   |                       |        |                  |        |                  |        |                  |        |                  |          |                  |
| Totals   |   | 100%                  | 23,276 | 3.021            | 22,956 | 2,980            | 23,786 | 3.019            | 22.628 | 2,919            | 92,646   | 11,939           |
| Totals   |   | 100%                  | 20,270 |                  |        |                  |        | 0,015            | 22,020 | 2,515            | 52,040   | 11,505           |













Are you putting in place a local risk sharing agreement on NEA?

BCF revenue funding from CCGs ring-fenced for NHS out of hospital commissioned services/risk £2,067,128

Cost of NEA as used during 15/16 \*\*\*\* £1.490 Please add the reason, for any adjustments to the cost of NEA for 15/17 in the cell below. Cost of NEA for 16/17 \*\*\*\*

£2,200 based on actual average cost for NEA in 2015/16 locally. Is consistent with CCG financial planning returns for 16/17

Additional NAT reflection delivered through the BCF St95,000 E0 E110,000 E0 E1

#### 5.2 Residential Admissions

In cell G69 please enter your forecasted level of residential admissions for 2015-16. In cell H69 please enter your planned level of residential admissions for 2016-17. The actual rate for 14-15 and the planned rate for 15-16 are provided for comparison. Please add a commentary in column 1 to provide any useful information in relation to how you have agreed this forum.

|   |             | Actual 14/15***** | Planned 15/16**** | Forecast 15/16 | Planned 16/17 | Comments   |
|---|-------------|-------------------|-------------------|----------------|---------------|--|
|   |             |                   |                   |                |               | Significant impact was made on residential admissions in 2014/15 which we aim to keep to in the face of a growing population |
|   | Annual rate | 788.4             | 925.5             | 852.4          | 812.8         |  |
| Long-term support needs of older people (aged 65 and over) met by       |             |                   |                   |                |               |  |
| admission to residential and nursing care homes, per 100,000 population | Numerator   | 159               | 190               | 175            | 170           |  |
|   |             |                   |                   |                |               |  |
|   | Denominator | 20,170            | 20,530            | 20,530         | 20,915        |  |

#### 5.3 Reablement

- Please use cells GR2-83 (forecast for 15-16) and H82-83 (planned 16-17) to set out the proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services) and the numerator figure in cell GR3-H83 (the planned total number of older people (65 and over) discharged from hospital into reablement / rehabilitation services) and the numerator figure in cell GR3-H83 (the planned total number of older people (65 and over) discharged from hospital into reablement / rehabilitation services) and the numerator figure in cell GR3-H82 (the number from within that group still at home after 91 days) the proportion will be calculated for you in cell GR3-H81. Please add a commentary in column 1 to provide any useful information in relation to how you have agreed this figure.

|   |             | Actual 14/15**** | Planned 15/16 | Forecast 15/16 | Planned 16/17 | Comments   |
|---|-------------|------------------|---------------|----------------|---------------|--|
|   |             |                  |               |                |               | Our data was skewed during 15/16 with our planned affect not being able to be accurately measured; evidence on the ground suggests we were achieving |
|   | Annual %    | 76.2%            | 94.0%         | 74.4%          | 80.0%         | the affect we wanted, however. A revised target and associated measurement method is in place for 16/17  |
| Proportion of older people (65 and over) who were still at home 91 days |             |                  |               |                |               |  |
| after discharge from hospital into reablement / rehabilitation services | Numerator   | 185              | 141           | 186            | 200           |  |
|   |             |                  |               |                |               |  |
|   | Denominator | 245              | 150           | 250            | 250           |  |

Denominator 245 | 150 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 |

### 5.4 Delayed Transfers of Care

Please use rows 93-95 (columns K-L. for 03-04 15-16 forecasts and columns M-P for 16-17 plans) to set out the Delayed Transfers Of Care (delayed days) from hospital per 100,000 population (aged 18+). The numerator figure in row 95 is pre-populated (population - aged 18+). The numerator figure in cells (93-093, Please add a commentary in column H to provide any useful information in calcifor to how useful has a consequent this finance.

|  |                |                      | 15-1                 | 6 plans              |                      |                      | 15-16 actual (Q1, Q2 & Q3) and forecast (Q4) figures |                      |                      | 16-17 plans          |                      |                      |                      |          |
|--|----------------|----------------------|----------------------|----------------------|----------------------|----------------------|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------|
|  |                | Q1 (Apr 15 - Jun 15) | Q2 (Jul 15 - Sep 15) | Q3 (Oct 15 - Dec 15) | Q4 (Jan 16 - Mar 16) | Q1 (Apr 15 - Jun 15) | Q2 (Jul 15 - Sep 15)                                 | Q3 (Oct 15 - Dec 15) | Q4 (Jan 16 - Mar 16) | Q1 (Apr 16 - Jun 16) | Q2 (Jul 16 - Sep 16) | Q3 (Oct 16 - Dec 16) | Q4 (Jan 17 - Mar 17) | Comments |
|  |                |                      |                      |                      |                      |                      |  |                      |                      |                      |                      |                      |                      |          |
|  | Quarterly rate | 1081.                | 8 1384.              | 1232.4               | 1078.6               | 460.2                | 354.   | 2 773.               | 720.6                | 702.                 | 684.6                | 666.6                | 647.                 |          |
| Delayed Transfers of Care (delayed days) from hospital per 100,0                           | 0              |                      |                      |                      |                      |                      |  |                      |                      |                      |                      |                      |                      |          |
| Delayed Transfers of Care (delayed days) from hospital per 100,0<br>population (aged 18+). | Numerator      | 89                   | 8 1,149              | 1,023                | 898                  | 382                  | 29   | 4 64                 | 600                  | 58:                  | 570                  | 555                  | 54                   |          |
|  |                |                      |                      |                      |                      |                      |  |                      |                      |                      |                      |                      |                      |          |
|  | Denominator    | 83.01                | 1 83.01              | 1 83.011             | 1 83.260             | 83.011               | 1 83.01  | 1 83.01              | 83.26                | 83.26                | 0 83.260             | 83.260               | 83.45                |          |

# 5.5 Local performance metric (as described in your BCF 16/17 planning submission 1 return)

Please use rows 105-107 to update information relating to your locally selected performance metric. The local performance metric set out in cell C105 has been taken from your BCF 16-17 planning submission 1 template - these local metrics can be amended, as required.

|  | Planned 15/16 | Planned 16/17 | Comments   |
|--|---------------|---------------|--|
| Metric Val   | 47.           | 17.0 50.1     | We want to adopt Service users who find it easy to get information in place of the social contact metric, as it more closely reflects the focus of BCF in 2016. Our plans would be to increase from 70.9% to 75% |
| Proportion of adult social care users who have as much social contact as they would like 9%)  Numerato | 218.          | 18.0 235.1    |  |
| Denomina   | ır 470.       | 70.0 470.1    |  |
|  |               |               |  |

## 5.6 Local defined patient experience metric (as described in your BCF 16/17 planning submission 1 return)

-You may also use rows 117-119 to update information relating to your locally selected patient experience metric. The local patient experience metric set out in cell C117 has been taken from your BCF 16-17 planning submission 1 template - these local metrics can be amended, as required.

| Composite measure proved unworkable, service user survey in pilot ahead of refinement and gr<br>Metric Value 80,0   60,0   of pilot surveys, and has 50% returns socioning over 85%, and the remainder socioning 75%. Our thin |  |
|--|--|
| MDT Service Users Satisfaction survey Summerator 8.0 40.0  |  |
| Denominator 10.0 50.0  |  |

#### Template for BCF submission 2: due on 21 March 2016

Sheet: 6. National Conditions

| Selected Health and | Well E | Being | Board |
|---------------------|--------|-------|-------|
|---------------------|--------|-------|-------|

Darlington

Data Submission Period:

2016/17

#### 6. National Conditions

This sheet requires the Health & Wellbeing Board to confirm whether the eight national conditions detailed in the BCF Policy Framework and further guidance are on track to be met through the delivery of your plan in 2016-17. The conditions are set out in full in the BCF Policy Framework and further guidance is provided in the BCF Planning Requirements document. Please answer as at the time of completion. On this tab please enter the following information:

- For each national condition please use column C to indicate whether the condition is being met. The sheet sets out the eight conditions and requires the Health & Wellbeing Board to confirm either 'Yes', 'No' or 'No in development' for each one. 'Yes' should be used when the condition is already being fully met, or will be by 31st March 2016. 'No in development' should be used when a condition is not currently being met but a plan is in development to meet this through the delivery of your BCF plan in 2016-17. 'No' should be used to indicate that there is currently no plan agreed for meeting this condition by 31st March 2017.
- Please use column C to indicate when it is expected that the condition will be met / agreed if it is not being currently.
- Please detail in the comments box issues and/or actions that are being taken to meet the condition, or any other relevant information.

| National Conditions For The Better Care Fund 2016-17  | Does your BCF plan for 2016-17<br>set out a clear plan to meet this<br>condition? |   |
|---|---|---|
| 1) Plans to be jointly agreed   | Yes   |   |
| Maintain provision of social care services (not spending)   | Yes   |   |
| Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective admissions to acute settings and to facilitate transfer to alternative care settings when clinically appropriate | Yes   |   |
| 4) Better data sharing between health and social care, based on the NHS number  | No - in development   | There are a mix of interim solutions and manual workarounds, some planned system implementations and some installed systems not yet live. |
| 5) Ensure a joint approach to assessments and care planning and ensure that, where funding is used for integrated packages of care, there will be an accountable professional   | Yes   |   |
| Agreement on the consequential impact of the changes on the providers that are predicted to be substantially affected by the plans  | Yes   |   |
| 7) Agreement to invest in NHS commissioned out-of-hospital services   | Yes   |   |
| 8) Agreement on a local target for Delayed Transfers of Care (DTOC) and develop a joint local action plan   | Yes   |   |