
**NORTH EAST JOINT HEALTH OVERVIEW AND SCRUTINY COMMITTEE –
REGIONAL REVIEW OF THE HEALTH OF THE EX-SERVICE COMMUNITY**

**Responsible Cabinet Members – Councillor Veronica Copeland, Adult Services and
Councillor Stephen Harker, Health and Leisure**

Responsible Director – Murray Rose, Director of People

SUMMARY REPORT

Purpose of the Report

1. To present the final report of the North East Joint Health Overview and Scrutiny Committee – Regional Review of the Health of the Ex-Service Community and approve the recommendations of the Health and Wellbeing Scrutiny Committee and nominate a member Champion.

Summary

2. The North East Regional Health Scrutiny Network agreed, at its meeting in January 2010, to undertake a project to: “examine the physical, mental and broader health needs of ex-servicemen and women, their families and communities, how they are being assessed and their needs met across the range of agencies at regional and local level, and how far ex-service personnel and their families are aware of the support available to them.”
3. This Scrutiny review represents the culmination of a year of intensive work by the Members and Officers of the North East Joint Health Overview and Scrutiny Committee working in close partnership with a wide range of individuals and agencies.
4. The North East Joint Health Overview and Scrutiny Committee agreed its final report on 14th January, 2011. It makes 47 recommendations to a wide range of organisations, including local authorities.
5. The Joint Committee is made up of delegates from each of the 12 authorities and has delegated powers to undertake overview and scrutiny of regional health issues independently. Pursuant to Minutes HWB8/June/10 and MC30/June/10 Councillor Swift is Darlington’s delegate.
6. The Executive Summary is attached (**Appendix 1**) and a full copy of the report is available (<http://www.darlington.gov.uk/PublicMinutes/Health%20and%20Well%20Being%20Scrutiny%20Committee/February%201%202011/Item%206.pdf>)

7. The North East Joint Health Overview and Scrutiny Committee will be monitoring and reviewing the implementation of progress against the recommendations on a six-monthly basis, and, to assist with this, an Action Plan has been developed (**Appendix 2**) specifically for Darlington assigning Officers to relevant recommendations and requiring them to report progress against thereon.
8. The Health and Well Being Scrutiny Committee, at its meeting held on 1st February, 2011, welcomed and endorsed the work of the North East Joint Health Overview and Scrutiny Committee and agreed to forward it to Cabinet with the following recommendations :-
 - (a) That the final report of the North East Joint Health Overview and Scrutiny Committee be welcomed;
 - (b) That the recommendations appropriate to local authorities be noted and carried forward and that this Councils Officers be requested to co-operate with the North East Joint Health Overview and Scrutiny Committee to develop an Action Plan to implement the recommendations;
 - (c) That a Member Champion be appointed to act as a champion for the ex-service community; and
 - (d) That Darlington's Action Plan as detailed in Appendix 2, to the submitted report be approved.
9. This report has recently been recognised in the House of Lords by Lord Ramsbotham, former Adjutant-General for the Army and former HM Chief Inspector of Prisons , speaking in the House of Lords debate on Post-Service Welfare, 27 January 2011
"Other noble Lords have mentioned that many good things are happening. I have just seen a marvellous report, produced by the North East Joint Health Overview and Scrutiny Committee, which has conducted a regional review in the north-east of the health of the ex-service community. Fourteen local councils came together to produce 47 recommendations. When you look through a list of those people who are involved in implementing those recommendations, you find local authorities, housing federations, homes and communities agencies, social landlords, Jobcentre Plus, career transition partnerships, masses of voluntary sector organisations-both military and otherwise, [NHS](#) commissioning boards, public health observatories, mental health bodies, primary care organisations, GP consortia and so on. The fact that these things are being thought about, with it being realised how many people must be brought together, is very useful for government, provided that they can pick it up and run with it. For example, the Avon and Wiltshire Mental Health Partnership has drawn up very sensible recommendations for the implementation of the findings of the Murrison report, mention of which has been made today. If you go into that, you will find an enormous number of organisations that are required to do work."
Full debate at <http://www.theyworkforyou.com/lords/?id=2011-01-27a.1085.6&s=votes>
10. There has been local press coverage throughout the North East and Tyne Tees TV has also featured interviews with the Chair of the review and Major Johnny Lighten who was fundamental in this review. An official launch event is also being planned to be circulate the report to all partner organisations who have been identified within the report.

Recommendation

11. It is recommended that

- (a) The recommendations in paragraph 8 above be approved; and
- (b) That Councillor Copeland be appointed as this Council's Members champion for the ex-service community.

Reasons

12. The recommendations are supported by the following reasons :-

- (a) To raise awareness of the issues affecting ex-service personnel and improve the support and range of services available.
- (b) To better promote and improve accessibility to existing support services.

Director of Resources

Background Papers

No Background papers were used in the preparation of this report.

Abbie Metcalfe Extension: 2365

S17 Crime and Disorder	This report has no implications for Crime and Disorder.
Health and Well Being	This report has implications to address Health and Well Being for the residents of Darlington.
Carbon Emissions	There are no direct implications to Carbon Emissions which this report needs to address.
Diversity	There are no direct implications to Diversity which this report needs to address.
Wards Affected	There is no direct impact on any individual Ward
Groups Affected	This report impacts on the ex-service community specifically, but also Darlington residents as a whole.
Budget and Policy Framework	This report does not represent a change to the budget and policy framework
Key Decision	This is not a key decision
Urgent Decision	For the purpose of the 'call-in' procedure this does not represent an urgent matter
One Darlington: Perfectly Placed	This links to the Theme 3 "Healthy Darlington". Specifically addressing health inequalities to narrow the gaps in health and well-being and life expectancy.
Efficiency	There are no efficiency identified as part of this work

MAIN REPORT

Background Information

13. Newcastle City Council has been the lead authority for a joint scrutiny review, involving all twelve local authorities in North East, into the health of the ex-service community – somewhere between half a million and a million people in the North East (one of the problems the report addresses is that ex-service personnel can be hard to identify).
14. This Scrutiny review represents the culmination of a year of intensive work by the Members and Officers of the North East Joint Health Overview and Scrutiny Committee working in close partnership with a wide range of individuals and agencies.
15. The North East Joint Health Overview and Scrutiny Committee agreed its final report on 14th January, 2011. It makes 47 recommendations to a wide range of organisations, including local authorities. The Joint Committee is made up of delegates from each of the 12 authorities and has delegated powers to undertake overview and scrutiny of regional health issues independently. Pursuant to Minutes HWB8/June/10 and MC30/June/10 Councillor Swift is Darlington's delegate.
16. The Scrutiny review was carried out throughout 2010 by elected Members with representation from all twelve local authorities in the North East. Councillor Ann Cains from Stockton-on-Tees is the Chair of the Joint Committee. Councillors Veronica Dunn (Newcastle) and Robin Todd (Durham) are Vice-Chairs.
17. Newcastle has acted as lead authority, co-ordinating the whole project, which has been supported by the Centre for Public Scrutiny, which will be promoting it as an example of good practice in scrutinising health inequalities.
18. Those consulted during the course of the review include the Armed Forces, NHS commissioners and providers, the Department of Health and the Ministry of Defence, the Royal British Legion, voluntary organisations, both large and small, public health specialists, Directors of Adult Services, housing providers and many others, including focus groups of veterans.
19. The report contains 47 separate recommendations, on the following themes :-
 - (a) promoting effective communication and co-ordination across agencies, providers and the third sector (including routine information collection, protocols on sharing it, inclusion in health and wellbeing Joint Strategic Needs Assessments, research into health needs both generally and of specific groups such as offenders, mapping of housing needs, and assessment of economic opportunities);
 - (b) improving awareness of the needs of the ex-service community among service providers (including awareness raising among diverse bodies from Job Centre Plus to registered social landlords, and early contact with new GP consortia);
 - (c) improving awareness of available services among the ex-service community (including engagement with outreach services, use of directories of services, and better use of

- digital media);
- (d) improving responsiveness within organisations (chiefly creation of central points of contact);
 - (e) improving co-ordination across organisations (including stronger networking, bringing together voluntary organisations, a single contact telephone number, shared practice within housing, training and employment, and possibly a regional Charter);
 - (f) the transition of Armed Forces personnel to civilian services following discharge (including promotion of the Transition Protocol, registration with GPs and dentists before discharge, signposting to mental health advice, appropriate housing allocation policies and particular attention to vulnerable early service leavers);
 - (g) ensuring equality of access for Armed Forces families (chiefly around housing and particularly low-cost housing); and
 - (h) veterans' mental health services (including improved training and guidance across the NHS, self-referrals and direct referrals from ex-service charities, planning for new NHS commissioning arrangements, local authority engagement with the NHS Armed Forces forum, national accreditation of charities and local approved lists, and sharing learning from the Community Mental Health Pilot run by the Tees Esk and Wear Valleys NHS Foundation Trust).
20. The Action Plan at Appendix 2 of this report breaks the recommendations down according to the organisations to which they are addressed. Some 27 are addressed to local authorities either alone or, more commonly, in partnership with other organisations.
21. Further work by the local authority and those organisations will be needed to identify how to take them forward. Accordingly, this report is not seeking an unconditional "yes" to every recommendation at this stage.
22. As the North East Joint Health Overview and Scrutiny Committee will be monitoring and reviewing the implementation of progress against the recommendations on a six-monthly basis, an Action Plan has been developed specifically for Darlington assigning Officers to relevant recommendations and requiring them to report progress against thereon.

Director of People Comments

23. This is an extensive piece of work that has been very successful in engaging with a wide range of key stakeholders who all have an important role to play in taking forward the improvements identified in the recommendations. The report provides the Council with an opportunity to work collectively with our partners in order to significantly improve the quality of life for ex-service personnel and their families.



NORTH EAST JOINT HEALTH OVERVIEW AND SCRUTINY COMMITTEE

**REGIONAL REVIEW
OF THE
HEALTH OF THE EX-SERVICE COMMUNITY**

REPORT



Summary

The importance of the wellbeing and health of the ex-service community

1. Roughly one person in twelve in the UK is a member of the ex-service community: either a veteran of the armed forces or a carer, dependant or close family member of a veteran. A systematic attempt to understand the effects on the health and wellbeing of the ex-service community of their common life experiences is a necessary step towards ensuring that no-one suffers disadvantage as a result of their service. But in the past, this has not happened.
2. This is changing. This scrutiny review was prompted in part by the publication of the command paper The Nation's Commitment in 2008. While the review was being undertaken, an increased commitment to understanding and adapting to ex-service needs has been demonstrated by the creation of Armed Forces Health Forums in every NHS region, by the government's acceptance of the Murrison report on armed forces mental health, and by the publication of the report by the Task Force on the Military Covenant, among many other developments. We hope that our report will make a further substantial contribution.

North East England health overview and scrutiny

3. All twelve local authorities in the North of England have Health Overview and Scrutiny Committees, made up of Councillors who are not part of the decision-making structures of their Councils, to provide an independent view of the health and wellbeing needs of their residents and of the services provided for them.
4. The twelve committees have a long history of close co-operation across local authorities and in sub-regional groups. They have now formed a single regional Joint Health Overview and Scrutiny Committee, in recognition of the common interests of citizens across the North East. This is the first published report of that Joint Committee.

The Centre for Public Scrutiny Health Inequalities Programme

5. The review has been supported by the Centre for Public Scrutiny, which has provided support, advice and funding through its Health Inequalities programme, having nominated the North East as a Scrutiny Development Area in January 2010. The Centre will help to make sure that what we have learned from this review is spread across England and Wales.

Aims and purpose of the review

6. The review set out to establish the extent of the available local and regional information about:

- the health needs and access to services of the ex-Service communities compared with civilians of similar socio-economic backgrounds;
- the different needs of the ex-Service communities, including, for example, looking at older and younger veterans, veterans of different conflicts; veterans of different Services and the families of those groups, specifically addressing socio-economic wellbeing as well as physical and mental health;
- the extent to which ex-Service communities are able to access to services and support (including psycho-social support), access to employment and training, drug and alcohol misuse, family breakdown, housing difficulties and involvement with the criminal justice system;
- good and bad practice across the region, including specific issues such as priority access to NHS treatment for veterans, but also more generally in terms of the quality of communications between agencies and partnership working and the resulting support for ex-Service communities.
- what awareness veterans and their families have about the services that are available to them

Organisation of the review

7. The review was responsible to a project board, which was also the standing Joint Health Overview and Scrutiny Committee, made up of the chairs of the committees in each of the twelve local authorities, or their deputies.
8. The review was formally launched with an overview day on 28 June 2010, in which all participating Councillors were able to hear from, and talk to, key stakeholders including the co-Chair of the joint Ministry of Defence/Department of Health Partnership Board and the Surgeon-General's Cross-Government Health Lead, as well as representatives of the armed forces, the Royal British Legion, the regional Strategic Health Authority, one of the Directors of Adult Services in the North East, and the Career Transition Partnership. Councillors then split into three "workstreams", one each dealing with the physical health of the ex-service community, with mental health, and with social and economic wellbeing. Separate reports are being published by each workstream. This report draws together common conclusions.
9. Each workstream was supported by scrutiny officers from four local authorities. The lead officers from each workstream formed a Project Support Group, together with officers from the lead local authority for the review as a whole, which helped to co-ordinate activity.
10. Methods used included presentations, round table discussions, face-to-face interviews, focus groups, questionnaires, reviews of the literature and site visits.

Key participants

11. This review would have been impossible without the enthusiastic co-operation of a wide range of witnesses and contributors from the armed forces, NHS, local government, central government and the community and voluntary sector, as

well as ex-service personnel themselves. A full list of those who took part can be found in the acknowledgments on page 84.

Main conclusions

12. The review reached a number of general conclusions, which form the basis of 47 separate recommendations. These include:

- improved ways of identifying the ex-service community (see recommendations 1-4);
- proposals for better communication and sharing of information and more joined up work (see recommendations 5, 21-22, 24-26, 27-29, 37 and 39);
- suggestions for further qualitative research into the needs of the ex-service community (see recommendations 6 and 7);
- approaches to improving health and wellbeing which address wider determinants than the commissioning of health and social care services (see recommendations 8-13, 32 and 36), including improving the take-up of low-cost housing products by the ex-service community (recommendation 33);
- ways to address the need to raise awareness amongst local authorities and other partner organisations, employers and service providers of the very specific needs of the ex-service community (recommendations 17-19, 38 and 40);
- and also ways to address the need to raise the level of awareness within the ex-service community about the wide range of support currently available (recommendations 14-16 and 20);
- on the evidence we have examined, we believe that there is a need for the establishment of a formal network, connecting the voluntary sector, local authorities, the NHS, the Armed Forces and others (recommendations 23 and 42);
- strengthening support for personnel leaving the services, by going beyond signposting for more vulnerable service leavers (recommendations 30, 31 and 49);
- implementing the recommendations of the Murrison report on mental health should be complemented by other steps be taken within the region (recommendations 44-48).

Recommendations

13. We make a number of detailed recommendations below. The Action Plan on page 38 divides these up among those we hope will agree to take them forward.

The Joint Health Overview and Scrutiny Committee will examine at regular intervals how far these recommendations have been taken forward and what effect they are having.

Promoting effective communication and co-ordination across agencies, providers and the third sector

Information

Recommendation 1: that local authorities across the region consider what might be the costs, benefits and best methods of collecting in future information about members of the Armed Forces 'soon to leave', their likely destination and the demands that will place on localities.

Recommendation 2: that local authority services should actively ask the question of those they provide services for: 'have you served in the UK Armed Forces?'

Recommendation 3: that all organisations providing (or potentially providing) services for ex-service community should encourage veterans to voluntarily identify themselves by asking 'have you served in the UK Armed forces?'

Recommendation 4: that HM Government should consider the potential for an individual's NHS or National Insurance number to be used to identify their veteran status to improve identification of needs and services that may be available. This might be considered alongside the proposal by the Task Force on the Military Covenant for the creation of Veterans' Cards.

Recommendation 5: that formal information sharing protocols and arrangements are established between the armed forces and local authorities across the NE region. This will enable local authorities to properly assess and plan to meet the needs of the ex-service community as a specific group.

Recommendation 6: local authorities in the North East should consider dedicating a chapter in their Joint Strategic Needs Assessments to vulnerable service leavers and their needs and identifying as a target population the ex service community within their strategic planning processes in relation to social exclusion, anti-poverty, homelessness and offending.

Recommendation 7: that local authorities across the region take research forward as part of the development of Joint Strategic Needs Assessments across the region, and that the North East Public Health Observatory should also consider what data and research support it can provide.

Recommendation 8: that local authorities across the North East request the NE National Housing Federation to carry out a mapping exercise to quantify current provision of ex - service community housing provided by their members and analyse best practice both nationally and within the North East.

Recommendation 9: that the North East Housing Federation works closely with NE local authorities to help plan future provision.

Recommendation 10: that the armed forces and the Career Transition Partnership work more closely with local authorities across the region and provide them with an assessment of the likely level of demand and need for employment and skills related services in order to inform future economic and financial inclusion strategies and future provision.

Recommendation 11: that prison and probation services be encouraged undertake more detailed work on the needs and nature of offending veterans.

Recommendation 12: that prison and probation services should consider how to make available more 'signposting' to veteran's charities of offenders subject to short sentences.

Recommendation 13: that prisons, probation trusts and other partners in the statutory and voluntary sectors promote the sharing of best practice and information (data and needs analysis).

Awareness

Recommendation 14: As some sections of the ex-service community are vulnerable and hard to reach it is recommended that local authorities work with third sector bodies which provide an outreach service (such as ex-service charities and Norcare) to raise awareness and improve access to available support mechanisms.

Recommendation 15: that all agencies should make use of and promote local directories of services provided by the voluntary and community sector and statutory provision for those seeking help and for those making referrals, such as the web-based directory provided by Veterans North-East and Finchale College Durham.

Recommendation 16: that North East local authorities examine opportunities for using digital media to improve communication with the ex-service community and raise awareness of available support mechanisms.

Recommendation 17: that the North East National Housing Federation is requested on behalf of local authorities across the region to carry out work with Registered Social Landlords to raise awareness of the housing needs of the ex-service community.

Recommendation 18: that an awareness raising campaign is carried out amongst staff throughout the Tyne and Wear and Tees Valley Unlimited City Regions regarding the importance of asking whether individuals are ex-service to ensure that they can be appropriately referred on to Job Centre Plus and receive their entitlement to early access to New Deal Programmes.

Recommendation 19: PCTs should begin conversations now with the embryonic GP Commissioning Consortia regarding the merits of commissioning for ex-service community. PCTs and Consortia should report back to Members how the needs of the ex-service community are going to influence commissioning strategy during the transitional period and when Consortia have formally taken control of Commissioning budgets.

Improving responsiveness within organisations

Recommendation 20: that local authorities and other key partner organisations across the region should consider identifying a senior figure who can act as a champion for the ex-service community and establishing a central point of contact in each local authority area or sub-region to assist when members of the community experience difficulties.

Examples of possible approaches include:

- a. Within local authorities, a Member Armed Forces Champion to drive improvements in services for service veterans.
- b. Within local authorities, a named senior officer to assist the ex-service community and act as a facilitator and conduit in dealings with Councils and beyond.
- c. Within Primary Care Trusts, named senior staff to act as Case officers/co-ordinators in PCTs to act on behalf of the ex-service community whilst assistance is required, and to consider how best to pass these responsibilities forward to GP consortia and local Health and Wellbeing Boards.

Improving co-ordination across organisations

Recommendation 21: that the Association of North East Councils should be asked to explore with the NHS, the armed forces and other partners across the region how stronger networking within and between existing groups may be taken forward. This should include consideration of joined-up planning and performance monitoring.

Recommendation 22: that local authorities should consider how to bring together voluntary organisations large and small with a specific interest in the welfare of the ex-service community, in the light of the Government's response to the Task Force on the Military Covenant.

Recommendation 23: We strongly recommend that local authorities across the region should explore options for establishing and publicising a central point of contact telephone number - to increase the chances of people getting the help they need and to provide a consistent standard of contact across the region. Ex-service charities, Citizens Advice Bureau operating in the region, the Career Transition Partnership and Job Centre Plus have all indicated that this would be likely to prove beneficial. The model adopted by Hampshire County Council, in which telephone enquiries from the ex-service community are channeled to a specific staff member, is particularly worth consideration.

Recommendation 24: that the Homes and Communities Agency is requested on behalf of local authorities across the region to consider how it may broker assistance and ensure better co-ordination of work across the region to ensure that services are being directed at the right people, including the ex-service community, and how it might assist

with sharing examples of best practice as part of its enabling role and within the local investment planning process undertaken with local authorities.

Recommendation 25: that the positive work being taken forward by Job Centre Plus in the Tees Valley is shared with Armed Forces Champions across the rest of the region with a view to ensuring a consistent approach in supporting the training and employment needs of the ex-service community.

Recommendation 26: Local authorities within the North East should consider the developing a regional veterans charter to establish uniform good practice across the region, possibly through existing regional structures such as the Association of North East Councils (ANEC).

The transition of Armed Forces personnel to civilian services following discharge

Recommendation 27: that the Career Transition partnership continues to work with local authorities and Primary Care Trusts (and successor bodies as PCTs are abolished) to ensure that the Transition Protocol is understood and that specific individuals are mandated appropriately to take on these roles.

Recommendation 28: that local NHS organisations work with military colleagues to ensure that people leaving the services are registered with GPs and dentists before formal discharge, so they have a 'foot in both camps' towards the end of their active service. This would ensure a smoother transition to civilian health services.

Recommendation 29: that the armed forces and the Career Transition Partnership work more closely with local authorities and third sector organisations such as ex service charities, Norcare and Mental Health North East with a view to developing a formal process for referring vulnerable service leavers into specific services.

Recommendation 30: That action is taken[by the Armed Forces] on discharge to ensure that Early Service Leavers are provided with effective advice and 'signposting' in relation to the mental health issues they may experience on discharge from service

Recommendation 31: The effectiveness of improvements to the armed forces resettlement provision for early service leavers should be kept under review by the armed forces to ensure there is effective identification of potential vulnerability issues.

Recommendation 32: local authorities should encourage Strategic Housing Authorities and registered social landlords, where possible, to adopt allocation policies which recognise the needs of the ex-service community.

Ensuring equality of access for Armed Forces Families

Recommendation 33: that the Homes and Communities Agency is requested to examine on behalf of local authorities across the region identifying take-up of low-cost housing products by the ex-service community and whether providers are assisting the ex-service community as well as other parts of the community.

Recommendation 34: that the Homes and Communities Agency is requested to examine opportunities for the ex – service community within any revised funding arrangements as an outcome of the comprehensive spending review.

Recommendation 35: that local authorities across the region examine the scope to provide housing related support for ex-service tenants once a property has been identified.

Veterans' mental health services

Recommendation 36: that the new Health and Wellbeing Boards prioritise veterans' mental health issues, taking a lead in ensuring that on day 1 of discharge into civilian life that services are in place to meet the needs of the ex-service community in relation to both NHS and social care provision.

Recommendation 37: that

- a Appropriate training is provided and required by commissioners of NHS services;
- b Guidance should also be developed specifically for primary care providers and GPs to:
 - i) explain the priority healthcare entitlement;
 - ii) encourage them to identify ex-servicemen and women (for example, by asking patients to indicate that they have serviced in the UK Armed Forces);
 - iii) explain how they can adapt their systems to accommodate priority treatment for ex-service community; and
 - iv) how to accept referrals from ex-service charities, including the Royal British Legion and Combat Stress, but also smaller local organisations who are providing for some of the most marginalised/excluded ex-service personnel.

Recommendation 38: Joint Strategic Needs Assessments should specifically identify the mental health needs of the ex-service community including families and dependants.

Recommendation 39: NHS commissioners must ensure that GP consortia arrangements prioritise the needs of the ex-service community

Recommendation 40: Local authorities and GP Consortia should be actively engaged in joint planning and commissioning of services with the NHS.

Recommendation 41: Local authorities should be actively engaged in the NHS Armed Forces Network and consider how they can take on a leadership role in relation to veterans mental health issues – perhaps linked to the formation of the new Health and Wellbeing Boards.

Recommendation 42: Consideration should be given by central government to the need for some form of accreditation to be available to ex-service charities (particularly the newly emerging charities). How this might best be taken forward should be considered

in the light of the Government's response to the Task Force on the Military Covenant. Local authorities should consider drawing up approved lists of service providers.

Recommendation 43: that voluntary organisations and the NHS promote self-referral routes for ex-service personnel in a wide range of different ways that will help maximise their opportunity to access services.

Recommendation 44: that primary care and acute trusts should take steps to improve awareness of veterans' mental health issues among health workers generally, including appropriate training and supervision.

Recommendation 45: The Tees, Esk and Wear Valleys NHS Foundation Trust and the Department of Health should share widely the learning from the evaluation of the Community Veteran Mental Health Pilot, and particularly with commissioners, providers and the North East Mental Health Development Unit. Learning from the pilot must help to shape future statutory of provision and the linkages with, and support for, the voluntary sector in the context of the Increasing Access to Psychological Therapies programme.

Recommendation 46: Trusts should provide better basic information to veterans with clear diagnoses of Post Traumatic Stress Disorder about their condition.

Recommendation 47: Prison health services need to identify veterans and evaluate needs with a particular focus on mental health and PTSD.

Next steps

This is a large body of recommendations, addressed to a wide range of organisations. We have emphasised the need for co-operation and co-ordination among the many groups with which the ex-service community comes into contact. In keeping with that spirit, we will invite all those to whom we have addressed recommendations to come together to a single event to discuss how to move forward. We are currently planning to hold this event in March 2011.

Thereafter, we will meet to examine progress after six months and after one year. We ask that the organisations involve help us with those assessments.

The review group appreciates that further developments in support for the ex-service community must take place within the overall resource constraints set by the emergency Budget and Comprehensive Spending Review 2010, which affect not only local authorities, the NHS, the armed forces and other public sector bodies, but also community and voluntary groups. However, we believe that many of our recommendations can be taken forward for little or no cost, or will generate savings through improved efficiency.

APPENDIX 2

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
Information		
<u>Recommendation 1:</u> that local authorities across the region consider what might be the costs, benefits and best methods of collecting in future information about members of the Armed Forces 'soon to leave', their likely destination and the demands that will place on localities.	Local authorities	Head of Housing Services
<u>Recommendation 2:</u> that local authority services should actively ask the question of those they provide services for: 'have you served in the UK Armed Forces?'	Local authorities	Head of Democratic and Customer Services
<u>Recommendation 3:</u> that all organisations providing (or potentially providing) services for ex-service community should encourage veterans to voluntarily identify themselves by asking 'have you served in the UK Armed forces?'	NHS Registered social landlords DWP Voluntary sector	Head of Democratic and Customer Services
<u>Recommendation 4:</u> that HM Government should consider the potential for an individual's NHS or National Insurance number to be used to identify their veteran status to improve identification of needs and services that may be available. This might be considered alongside the proposal by the Task Force on the Military Covenant for the creation of Veterans' Cards.	HM Government	

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<u>Recommendation 5:</u> that formal information sharing protocols and arrangements are established between the armed forces and local authorities across the NE region. This will enable local authorities to properly assess and plan to meet the needs of the ex-service community as a specific group.	Armed Forces Local authorities	Information Governance Officer
<u>Recommendation 6:</u> local authorities in the North East should consider dedicating a chapter in their Joint Strategic Needs Assessments to vulnerable service leavers and their needs and identifying as a target population the ex service community within their strategic planning processes in relation to social exclusion, anti-poverty, homelessness and offending.	Local authorities Primary Care organisations Local Health and Wellbeing Boards, when established	Head of Policy & Performance /Director of Public Health
<u>Recommendation 7:</u> that local authorities across the region take research forward as part of the development of Joint Strategic Needs Assessments across the region, and that the North East Public Health Observatory should also consider what data and research support it can provide.	Local authorities Local Health and Wellbeing Boards, when established North East Public Health Observatory	Head of Policy & Performance /Director of Public Health
<u>Recommendation 8:</u> that local authorities across the North East request the NE National Housing Federation to carry out a mapping exercise to quantify current provision of ex - service community housing provided by their members and analyse best practice both nationally and within the North East.	Local authorities NE National Housing Federation	Housing Strategy and Private Housing Sector Manager
<u>Recommendation 9:</u> that the North East Housing Federation works closely with NE local authorities to help plan future provision.	North East Housing Federation Local authorities	Housing Strategy and Private Housing Sector Manager

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<u>Recommendation 10:</u> that the armed forces and the Career Transition Partnership work more closely with local authorities across the region and provide them with an assessment of the likely level of demand and need for employment and skills related services in order to inform future economic and financial inclusion strategies and future provision.	Armed Forces Career Transition Partnership Local authorities	Business Engagement Manager/ Economic Regeneration Officer
<u>Recommendation 11:</u> that prison and probation services be encouraged undertake more detailed work on the needs and nature of offending veterans.	National Offender Management Service	
<u>Recommendation 12:</u> that prison and probation services should consider how to make available more 'signposting' to veteran's charities of offenders subject to short sentences.	National Offender Management Service	
<u>Recommendation 13:</u> that prisons, probation trusts and other partners in the statutory and voluntary sectors promote the sharing of best practice and information (data and needs analysis).	National Offender Management Service Voluntary organisations	
Awareness		
<u>Recommendation 14:</u> As some sections of the ex-service community are vulnerable and hard to reach it is recommended that local authorities work with third sector bodies which provide an outreach service (such as ex-service charities and Norcare) to raise awareness and improve access to available support mechanisms.	Local authorities Norcare Royal British Legion SSAFA Combat Stress Voluntary organisations	Voluntary and Community Sector Engagement Manager

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<u>Recommendation 15:</u> that all agencies should make use of and promote local directories of services provided by the voluntary and community sector and statutory provision for those seeking help and for those making referrals, such as the web-based directory provided by Veterans North-East and Finchale College Durham.	Armed forces Local authorities NHS Voluntary organisations	Head of Strategic Commissioning & Health Partnerships / Voluntary and Community Sector Engagement Manager
<u>Recommendation 16:</u> that North East local authorities examine opportunities for using digital media to improve communication with the ex-service community and raise awareness of available support mechanisms.	Local authorities	Web Manager / Project Manager/ Head of Strategic Commissioning & Health Partnerships
<u>Recommendation 17:</u> that the North East National Housing Federation is requested on behalf of local authorities across the region to carry out work with Registered Social Landlords to raise awareness of the housing needs of the ex-service community.	North East National Housing Federation Local authorities	Housing Strategy and Private Housing Sector Manager
<u>Recommendation 18:</u> that an awareness raising campaign is carried out amongst staff throughout the Tyne and Wear and Tees Valley Unlimited City Regions regarding the importance of asking whether individuals are ex-service to ensure that they can be appropriately referred on to Job Centre Plus and receive their entitlement to early access to New Deal Programmes.	??? JobCentre Plus	
<u>Recommendation 19:</u> PCTs should begin conversations now with the embryonic GP Commissioning Consortia regarding the merits of commissioning for ex-service community. PCTs and Consortia should report back to Members how the needs of the ex-service community are going to influence commissioning strategy during the transitional period and when Consortia have formally taken control of Commissioning budgets.	Primary Care Trust GP consortium pioneers	Assistant Director Development & Commissioning

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
Improving responsiveness within organisations		
<p><u>Recommendation 20</u>:that local authorities and other key partner organisations across the region should consider identifying a senior figure who can act as a champion for the ex-service community and establishing a central point of contact in each local authority area or sub-region to assist when members of the community experience difficulties. Examples of possible approaches include:</p> <ul style="list-style-type: none"> d. Within local authorities, a Member Armed Forces Champion to drive improvements in services for service veterans. e. Within local authorities, a named senior officer to assist the ex-service community and act as a facilitator and conduit in dealings with Councils and beyond. f. Within Primary Care Trusts, named senior staff to act as Case officers/co-ordinators in PCTs to act on behalf of the ex-service community whilst assistance is required, and to consider how best to pass these responsibilities forward to GP consortia and local Health and Wellbeing Boards. 	<p>Local authorities</p> <p>Primary Care Trusts</p>	Chief Executive/ Director of People
Improving co-ordination across organisations		
<p><u>Recommendation 21</u>: that the Association of North East Councils should be asked to explore with the NHS, the armed forces and other partners across the region how stronger networking within and between existing groups may be taken forward. This should include consideration of joined-up planning and performance monitoring.</p>	Association of North East Councils	

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<u>Recommendation 22:</u> that local authorities should consider how to bring together voluntary organisations large and small with a specific interest in the welfare of the ex-service community, in the light of the Government's response to the Task Force on the Military Covenant.	Local authorities Voluntary organisations	Head of Strategic Commissioning & Health Partnerships/ Voluntary and Community Sector Engagement Manager
<u>Recommendation 23:</u> We strongly recommend that local authorities across the region should explore options for establishing and publicising a central point of contact telephone number - to increase the chances of people getting the help they need and to provide a consistent standard of contact across the region. Ex-service charities, Citizens Advice Bureau operating in the region, the Career Transition Partnership and Job Centre Plus have all indicated that this would be likely to prove beneficial. The model adopted by Hampshire County Council, in which telephone enquiries from the ex-service community are channelled to a specific staff member, is particularly worth consideration.	Local authorities	Head of Strategic Commissioning & Health Partnerships
<u>Recommendation 24:</u> that the Homes and Communities Agency is requested on behalf of local authorities across the region to consider how it may broker assistance and ensure better co-ordination of work across the region to ensure that services are being directed at the right people, including the ex-service community, and how it might assist with sharing examples of best practice as part of its enabling role and within the local investment planning process undertaken with local authorities.	Homes and Communities Agency Local authorities	Planning & Economic Strategy Manager / Housing Strategy and Private Housing Sector Manager
<u>Recommendation 25:</u> that the positive work being taken forward by Job Centre Plus in the Tees Valley is shared with Armed Forces Champions across the rest of the region with a view to ensuring a consistent approach in supporting the training and employment needs of the ex-service community.	Job Centre Plus	

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<u>Recommendation 26:</u> Local authorities within the North East should consider the developing a regional veterans charter to establish uniform good practice across the region, possibly through existing regional structures such as the Association of North East Councils (ANEC).	Local authorities Association of North East Councils	Representative on ANEC
The transition of Armed Forces personnel to civilian services following discharge		
<u>Recommendation 27:</u> that the Career Transition partnership continues to work with local authorities and Primary Care Trusts (and successor bodies as PCTs are abolished) to ensure that the Transition Protocol is understood and that specific individuals are mandated appropriately to take on these roles.	Career Transition Partnership Local authorities Primary Care organisations GP consortium pioneers	Assistant Director Development & Commissioning
<u>Recommendation 28:</u> that local NHS organisations work with military colleagues to ensure that people leaving the services are registered with GPs and dentists before formal discharge, so they have a ‘foot in both camps’ towards the end of their active service. This would ensure a smoother transition to civilian health services.	Primary Care Organisations GP consortium pioneers Armed forces	Assistant Director Development & Commissioning

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<u>Recommendation 29:</u> that the armed forces and the Career Transition Partnership work more closely with local authorities and third sector organisations such as ex service charities, Norcare and Mental Health North East with a view to developing a formal process for referring vulnerable service leavers into specific services.	Armed Forces Career Transition Partnership Local authorities Royal British Legion SSAFA Norcare Mental Health North East	Head of Strategic Commissioning & Health Partnerships
<u>Recommendation 30:</u> That action is taken[by the Armed Forces] on discharge to ensure that Early Service Leavers are provided with effective advice and 'signposting' in relation to the mental health issues they may experience on discharge from service	Armed Forces	
<u>Recommendation 31:</u> The effectiveness of improvements to the armed forces resettlement provision for early service leavers should be kept under review by the armed forces to ensure there is effective identification of potential vulnerability issues.	Armed Forces	
<u>Recommendation 32:</u> local authorities should encourage Strategic Housing Authorities and registered social landlords, where possible, to adopt allocation policies which recognise the needs of the ex-service community.	Local authorities Registered social landlords	Head of Housing Services

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
Ensuring equality of access for Armed Forces Families		
<u>Recommendation 33:</u> that the Homes and Communities Agency is requested to examine on behalf of local authorities across the region identifying take-up of low-cost housing products by the ex-service community and whether providers are assisting the ex-service community as well as other parts of the community.	Homes and Communities Agency Local authorities	Housing Strategy and Private Housing Sector Manager
<u>Recommendation 34:</u> that the Homes and Communities Agency is requested to examine opportunities for the ex – service community within any revised funding arrangements as an outcome of the comprehensive spending review.	Homes and Communities Agency	
<u>Recommendation 35:</u> that local authorities across the region examine the scope to provide housing related support for ex-service tenants once a property has been identified.	Local authorities	Assistant Director of Adult Social Care & Housing
Veterans’ mental health services		
<u>Recommendation 36:</u> that the new Health and Wellbeing Boards prioritise veterans’ mental health issues, taking a lead in ensuring that on day 1 of discharge into civilian life that services are in place to meet the needs of the ex-service community in relation to both NHS and social care provision.	Local Health and Wellbeing Boards, when established	Assistant Director Development & Commissioning

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<p><u>Recommendation 37:</u> that</p> <ul style="list-style-type: none"> c Appropriate training is provided and required by commissioners of NHS services; d Guidance should also be developed specifically for primary care providers and GPs to: <ul style="list-style-type: none"> v) explain the priority healthcare entitlement; vi) encourage them to identify ex-servicemen and women (for example, by asking patients to indicate that they have serviced in the UK Armed Forces); vii) explain how they can adapt their systems to accommodate priority treatment for ex-service community; and viii) how to accept referrals from ex-service charities, including the Royal British Legion and Combat Stress, but also smaller local organisations who are providing for some of the most marginalised/excluded ex-service personnel. 	<p>Primary Care Organisations GP Consortium pioneers NHS National Commissioning Board</p>	<p>Head of Strategic Commissioning & Health Partnerships</p>
<p><u>Recommendation 38:</u> Joint Strategic Needs Assessments should specifically identify the mental health needs of the ex-service community including families and dependants.</p>	<p>Local authorities Primary Care organisations Local Health and Wellbeing Boards, when established</p>	<p>Head of Policy & Performance /Director of Public Health</p>

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<u>Recommendation 39:</u> NHS commissioners must ensure that GP consortia arrangements prioritise the needs of the ex-service community	NHS Commissioning Board, when established Primary Care organisations GP consortium pioneers	Assistant Director Development & Commissioning
<u>Recommendation 40:</u> Local authorities and GP Consortia should be actively engaged in joint planning and commissioning of services with the NHS.	Local authorities GP consortium pioneers Local Health and Wellbeing Boards, when established NHS Commissioning Board, when established	Assistant Director Development & Commissioning
<u>Recommendation 41:</u> Local authorities should be actively engaged in the NHS Armed Forces Network and consider how they can take on a leadership role in relation to veterans mental health issues – perhaps linked to the formation of the new Health and Wellbeing Boards.	Local Authorities NHS North East Armed Forces Network	Assistant Director Development & Commissioning
<u>Recommendation 42:</u> Consideration should be given by central government to the need for some form of accreditation to be available to ex-service charities (particularly the newly emerging charities). How this might best be taken forward should be considered in the light of the Government's response to the Task Force on the Military Covenant. Local authorities should consider drawing up approved lists of service providers.	HM Government Local authorities	Assistant Director Development & Commissioning

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<u>Recommendation 43:</u> that voluntary organisations and the NHS promote self-referral routes for ex-service personnel in a wide range of different ways that will help maximise their opportunity to access services.	Primary care organisations GP consortium pioneers Voluntary organisations	Assistant Director Development & Commissioning
<u>Recommendation 44:</u> that primary care and acute trusts should take steps to improve awareness of veterans' mental health issues among health workers generally, including appropriate training and supervision.	Primary care organisations Northumberland, Tyne & Wear NHS Foundation Trust Tees, Esk and Wear Valleys NHS Foundation Trust	
<u>Recommendation 45:</u> The Tees, Esk and Wear Valleys NHS Foundation Trust and the Department of Health should share widely the learning from the evaluation of the Community Veteran Mental Health Pilot, and particularly with commissioners, providers and the North East Mental Health Development Unit. Learning from the pilot must help to shape future statutory of provision and the linkages with, and support for, the voluntary sector in the context of the Increasing Access to Psychological Therapies programme.	Tees, Esk and Wear Valleys NHS Foundation Trust Department of Health	
<u>Recommendation 46:</u> Trusts should provide better basic information to veterans with clear diagnoses of Post Traumatic Stress Disorder about their condition.	Northumberland, Tyne & Wear NHS Foundation Trust Tees, Esk and Wear Valleys NHS Foundation Trust	

Recommendation	Addressed to	Darlington Borough Council Responsible Officer
<u>Recommendation 47</u> : Prison health services need to identify veterans and evaluate needs with a particular focus on mental health and PTSD.	Prison health commissioners and service providers	

Note – The shaded recommendations do not apply to Local Authorities