## REVIEW OF COUNCIL BORROWING

## Responsible Cabinet Member - Councillor Stephen Harker, Resources Portfolio Responsible Director - Paul Wildsmith, Director of Corporate Services

## SUMMARY REPORT

## Purpose of the Report

1. To mitigate the effects of the current financial and economic downturn by achieving savings in the Council's capital financing costs.

## Summary

2. Current financial and economic conditions pose many challenges for the Council, the local economy and residents, which are considered in a separate report on this agenda. Action has been taken, and officers are continuing to pursue opportunities, to mitigate the impact on the Council's own finances. One such opportunity is the rescheduling of borrowing. Repaying some carefully selected loans and replacing with loans at lower rates of interest enables the Council to reduce its revenue costs. A proportion of the total savings must be credited to the Housing Revenue Account. The estimated total saving on the General Fund account over the next three years is $£ 1.1 \mathrm{M}$.
3. The proposed rescheduling carries a risk that interest rates may rise, which could result in higher costs in future years. The alternative, i.e. not rescheduling, carries what officers believe to be a greater risk, that debt servicing costs would be higher than necessary.
4. Borrowing, including rescheduling of loans, is normally managed under the Director of Corporate Services' delegated powers. The proposals in this report are, however, different to usual practice in terms of scale, opportunity to reduce costs, and risks involved in either taking or declining the opportunity. It is believed appropriate, therefore, for Cabinet to consider this proposal.

## Recommendation

5. It is recommended that Cabinet approve the proposed repayment of loans detailed in Appendix 1, funded by replacement loans at lower interest or reduced investments.

## Reasons

6. The recommendations are supported by the following reasons:
(a) Savings in annual financing costs can be made, which would mitigate the forecast reductions in investment income.
(b) The savings and risks involved in the proposed action are more advantageous to the Council than the estimated costs and risks of not acting.

## Paul Wildsmith Director of Corporate Services

## Background Papers

No Background papers were used in the preparation of this report.

David Hall Extension 2303

| S17 Crime and Disorder | There are no crime and disorder issues in this report |
| :--- | :--- |
| Health and Well Being | There are no health and wellbeing issues in this <br> report |
| Sustainability | The report does not impact on sustainability |
| Diversity | There are no diversity implications in this report |
| Wards Affected | All wards are affected |
| Groups Affected | No particular groups are disproportionately affected |
| Budget and Policy Framework | The purpose of the proposed action is to improve <br> the Council's financial position; it is within the <br> Policy Framework |
| Key Decision | This is a key decision as it is likely to result in <br> savings that are significant in regard to the budget <br> for the service. It has not been advertised on the <br> Forward Plan as the opportunity has arisen very <br> recently and requires action to be taken quickly. |
| Urgent Decision | For the purpose of call-in, this is not an urgent <br> decision. It is possible, however, that less <br> favourable terms may be achievable if there is a <br> delay in implementation. |
| One Darlington: Perfectly Placed | The intended outcome will help to safeguard <br> resources to assist implementation of the <br> Sustainable Community Strategy |

## MAIN REPORT

## Information and Analysis

7. Councils' borrowing is restricted to financing capital expenditure and meeting short-term cash flow needs. The Council’s total borrowing is currently $£ 104 \mathrm{M}$, which is all for financing capital expenditure.
8. The Council also has approximately $£ 43 \mathrm{M}$ of investments. The investments are reserves, which the Council is required to hold for prudent financial management, and temporary cash flow surpluses. In light of the turbulence in the banking sector, particularly the breakdown of the Icelandic banking system, Cabinet reviewed the Council's Investment Strategy in November. The review formalised practices that had safeguarded the Council's investments. It also further reduced exposure to risks, which is likely to cause some reduction in returns. Recent reductions in Bank of England base rate, combined with forecast future reductions, mean that the Council's investment income will almost certainly be significantly reduced during 2009/10. By reviewing it's borrowing, the Council is able to mitigate that loss by reducing borrowing costs.
9. Appendix 1 contains details of 13 loans totalling $£ 28.6 \mathrm{M}$ with average interest rate of $4.38 \%$. All of the loans are from the Public Works Loan Board (PWLB), the government agency that provides most lending to councils. They are long-term loans, at fixed rates of interest, due to be repaid between 2029 and 2040. They can, however, be repaid at any time.
10. PWLB's terms for early repayment include penalties or discounts, depending on forecasts of long-term interest rates. The loans identified in Appendix 1 can all currently be repaid with discounts, totalling approximately $£ 0.9 \mathrm{M}$. By repaying these loans, the Council would receive $£ 0.9 \mathrm{M}$. Regulations require such receipts to be credited to the Council's revenue account over a number of years. The estimated annual saving is $£ 0.3 \mathrm{M}$ for 3 years.
11. In terms of cash, the Council would actually receive $£ 0.9 \mathrm{M}$ from PWLB this year. The cash flow saving on that receipt would be approximately $£ 0.040 \mathrm{M}$ per annum.
12. To be able to repay $£ 28.6 \mathrm{M}$ of loans, the Council must either replace them with other borrowing or reduce the amount of money it has invested. Replacement loans can be arranged with PWLB at lower interest than is being paid on existing loans. The actual interest rates obtained will depend on the period of each loan. Shorter term loans would achieve the best rates, but a manageable spread of maturity dates must also be maintained. The estimated total annual saving in interest is approximately $£ 0.3 \mathrm{M}$.
13. Officers, assisted by Butlers, the Council's treasury management advisers, are continuing to evaluate the options. It is proposed that the Director of Corporate Services, under existing delegated power, determine the most advantageous option, possibly involving some reduction in investments in combination with replacement loans. The figures in this report are based on replacement loans with an equal spread of maturity periods of one, two and three years. The information in Appendix 1 is as at 5 th November 2008. Actual rates fluctuate daily so that the precise savings may be greater or less than those indicated.
14. There is a risk that interest rates may rise, resulting in higher costs in future years. Longterm rates are forecast in increase over the next 3 to 5 years. The risk of future interest rate changes is managed by ensuring that the Council avoids having very large amounts of loans due for repayment within too short periods of time. The current profile of loan repayment dates is shown in Appendix 2 and the profile that would result from the proposed rescheduling is shown in Appendix 3. Clearly, the proposed action increases the value of loans that mature in the short term (next 3 years).
15. Officers, with advice from Butlers, believe that this risk is manageable, in terms of likelihood, impact and action that will be possible to mitigate any increase in costs. If interest rates rose by $1 \%$ above the rates being paid on existing loans, the cost would be approximately $£ 0.3 \mathrm{M}$ per annum. On balance, the risks and costs inherent in not taking advantage of current rescheduling opportunities are believed to be greater than those of the proposed rescheduling.

## Outcome of Consultation

16. The subject of this report does not require consultation.

SCHEDULE OF CURRENT LOANS PROPOSED TO BE REPLACED

| $\underset{£}{\text { Principal }}$ | Interest rate | Maturity Date | Discount Rate | Life of Current Loan (years) | $\underset{£}{\text { (Discount) }}$ | Interest on Existing Loan £ | Interest on New Loan £ | Cash flow benefit of Premium £ | Premium Debited to HRA p.a £ | Premium Debited to GF p.a $£$ | Annual General Fund Savings £ | Total General Fund Savings £ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| £1,831,819 | 4.625\% | 31-May-29 | 4.74\% | 20.56 | $(27,481)$ | 84,722 | 59,351 | $(1,237)$ | (902) | $(9,229)$ | 27,508 | 55,015 |
| £539,814 | 4.700\% | 30-Sep-30 | 4.73\% | 21.89 | $(2,194)$ | 25,371 | 17,490 | (99) | (72) | (737) | 6,129 | 12,259 |
| £2,500,000 | 4.250\% | 31-Oct-31 | 4.70\% | 22.98 | $(157,061)$ | 106,250 | 81,000 | $(7,068)$ | $(5,156)$ | $(52,749)$ | 76,777 | 153,554 |
| £3,000,000 | 4.350\% | 31-Aug-32 | 4.68\% | 23.81 | $(141,235)$ | 130,500 | 97,200 | $(6,356)$ | $(4,637)$ | $(47,434)$ | 76,157 | 152,314 |
| £2,000,000 | 4.500\% | 31-Oct-32 | 4.68\% | 23.98 | $(51,556)$ | 90,000 | 64,800 | $(2,320)$ | $(1,693)$ | $(17,315)$ | 36,562 | 73,124 |
| £2,500,000 | 4.350\% | 31-Aug-33 | 4.65\% | 24.81 | $(109,736)$ | 108,750 | 81,000 | $(4,938)$ | $(3,603)$ | $(36,855)$ | 60,433 | 120,865 |
| £1,500,000 | 4.450\% | 30-Apr-34 | 4.64\% | 25.48 | $(42,336)$ | 66,750 | 48,600 | $(1,905)$ | $(1,390)$ | $(14,219)$ | 28,315 | 56,630 |
| £3,500,000 | 4.450\% | 30-Apr-35 | 4.61\% | 26.48 | $(85,139)$ | 155,750 | 113,400 | $(3,831)$ | $(2,795)$ | $(28,594)$ | 60,872 | 121,743 |
| £2,500,000 | 4.250\% | 31-Oct-35 | 4.59\% | 26.98 | $(130,754)$ | 106,250 | 81,000 | $(5,884)$ | $(4,293)$ | $(43,914)$ | 66,758 | 133,516 |
| £2,000,000 | 4.350\% | 31-Jul-37 | 4.54\% | 28.73 | $(60,652)$ | 87,000 | 64,800 | $(2,729)$ | $(1,991)$ | $(20,370)$ | 38,011 | 76,022 |
| £2,000,000 | 4.350\% | 31-Jul-38 | 4.51\% | 29.73 | $(52,109)$ | 87,000 | 64,800 | $(2,345)$ | $(1,711)$ | $(17,501)$ | 34,757 | 69,515 |
| £2,500,000 | 4.350\% | 31-Jul-39 | 4.45\% | 30.73 | $(41,650)$ | 108,750 | 81,000 | $(1,874)$ | $(1,367)$ | $(13,988)$ | 34,502 | 69,004 |
| £2,250,000 | 4.350\% | 31-Jul-40 | 4.43\% | 31.73 | $(30,513)$ | 97,875 | 72,900 | $(1,373)$ | $(1,002)$ | $(10,248)$ | 28,397 | 56,794 |
| 28,621,633 | 4.38\% |  |  | 26.27 | $(932,415)$ | 1,254,968 | 927,341 | $(41,959)$ | $(30,611)$ | $(313,152)$ | 575,177 | 1,150,355 |




