Ref	Category	Risk Event	Cause	Consequence	D	S	C2	L	T2 All options considered to mitigate risk	£	Narrative
1	Contract Award	Failure to meet design freeze programme	Inadequate/late information from designers	Can not award/accept contract on 4th April 08	4	1	2	3	0	£5k/week	BBCNL Preliminary costs per week
			Academy staff/sponsors not attending sign off meetings								
			Client requests for change		4	1	2	3	O Adhere to programme of design sign off meetings		
									Constantly monitor effect of new/revised cost		
									Apply version control to documents		
2	Contract Award	Business case not completed by 18 March 08	No ICT strategy agreed	Contract award delayed	4	1	2	3	0		
					4	1	2	3	O Adhere to agreed milestones/programme for resolution of details	£5k/week	BBCNL Preliminary costs per week
3	Contract Award	Carbon Calculator not favourable to project	Cost of improvements to make carbon calculator positive	Loss of this funding source increases need for VE Savings	1	1	1	4	Y		
					1	1	1	3	G Joint discussions regarding interpretation of carbon calculator rules	£50K	Photo voltaic omitted and biomass now at 60%. This will reduce the £50K to £0
4	Contract Award	Additional funding to meet cost of sprinklers not approved	Revised BB calls for installation of sprinklers	Increased need for VE	2	1	3	4	Y		
					2	1	3	3	Y Series of VE meetings established	£351k	Cost of sprinkler installation
5	Contract Award	Business case does not work	VE exercise does not generate enough savings	Delay to submission of business case	4	1	1	1	Y		
					4	1	1	1	1 Y Series of VE meetings established	£35k	Currently £35k away from affordability figure
6	Contract Award	Business Case cannot be submitted	Sport England do not confirm approval of proposals by 17 March	Delay to submission of Business Case	4	1	1	-	3 0		
			proposalo 2) 17 maren		7	'			DBC ensuring all requirements for replacement/additional sports facilities are fulfilled	£5k/week	BBCNL Preliminary costs per week
					4	1	1	3	3 0		
7	Contract Award	Contract cannot be signed	Planning Committee do not determine the application on 2 April 2008		4	1	2	2	2 0		
					4	1	2	2	Continue discussions with planners	£5k/week	BBCNL Preliminary costs per week
3	Contract Award	Contract cannot be signed due to uncertainty about road entrance works	Land ownership not established at site entrance 2. 278 works not detailed	Delay to start on site	4	1	2	3	3_0_		

		3. Travel plan not complete		
			4 1 2 3 O DBC to meet with planners, highways and estates £5k/week BBCNL Preliminary costs per wo	ek
9 Contract Award	Final Business Case not approved by Partnership for Schools	Business Case not Project Cancelled submitted	5 1 3 3 R	
			£500k Cost incurred by BBCNL 5 1 3 3 R Adhere to programme for issue of drafts and reviews	
10 Contract Award	Contract cannot be signed	Newt licence is not approved Delay to start on site by Natural England	4 1 2 2 0	
			DBC to work with E3 to support requirements from £5k/week BBCNL Preliminary costs per we will be a control of the control of t	ek