











Community Safety Plan 2008-2011

Darlington Crime and Disorder Reduction Partnership

A Themed Group of Darlington Partnership



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Foreword

As joint members of Darlington Crime and Disorder Reduction Partnership it gives us great pleasure to introduce you to the Partnerships Community Safety Plan 2008-2011.

Darlington is a safe place and through this plan we will make it even safer. In developing this plan we have worked with our partners and the community to ensure that our new priorities reflect those issues that cause the greatest harm and are of the greatest concern to local people.

This plan supports Darlington's Sustainable Community Strategy, 'One Darlington: Perfectly Placed', which sets out the longer term vision and priorities for the Borough. Community Safety cuts across many other plans and service areas and the key is to ensure that activity is coordinated, joined up and clearly contributes towards making Darlington safer.

By working closely with other agencies and boards, for example, the Youth Offending Service Board, Drug and Alcohol Action Team Board and the Children's Trust' we are confident that we will deliver the aims and objectives set out within this plan.

We hope you will find the plan interesting and informative. If you would like further information regarding this plan please contact the Safer Communities Unit at Darlington Borough Council.

Carole Thompson Area Commander Durham Constabulary Chair Darlington CDRP

Councillor Bill Dixon
Deputy Leader, Darlington Borough
Council, Portfolio Holder
Neighbourhood Services & Community
Safety,
Chair Darlington DAAT

Colin Morris Chief Executive Darlington Primary Care Trust

Ada Burns

Chief Executive

Darlington Borough Council

Chair YOS Board

Gavin Pallister District Manager County Durham and Darlington Fire and Rescue Service David Raine Durham Police Authority Member

Alasdair MacConachie Chair Darlington Partnership

Community Safety Legislative Framework

In 1998 the Crime and Disorder Act formalised the way in which agencies work together to tackle the crime and disorder issues that impact upon local communities.

The primary agencies affected by the Act include the Council, Police, Police Authority and the Primary Care Trust. In 2002 the Police Reform Act added the Fire and Rescue Service to this list. These agencies, known as the "Responsible Authorities" are required to work together and in partnership with others through the Crime and Disorder Reduction Partnership (CDRP). Every three years the Responsible Authorities had to carry out an audit of Crime and Disorder, including drugs and alcohol and the harm caused by anti-social behaviour and environmental crime. This audit being used to inform a three year strategy to tackle those issues raised.

Since 1998 the Community Safety landscape has changed considerably. In 2006 a review of the provisions within the Crime and Disorder Act was completed and resulted in further legislation to improve the way in which agencies work together to make communities safer. The new provisions require that Crime and Disorder Reduction Partnerships carry out an annual strategic assessment of crime, disorder and the harm caused by drugs and alcohol in the area and that a rolling three year Community Safety Plan be produced. This is Darlington's first Community Safety Plan within the context of the new legislative requirements.

To support robust and coordinated local delivery the Government has also introduced a series of effective practice hallmarks that all Crime and Disorder Reduction Partnerships must demonstrate delivery against. These are; empowered and effective leadership; intelligence led business processes; effective and responsive delivery structures; effective community engagement; visible and constructive accountability and appropriate skills and knowledge.

Darlington Crime and Disorder Reduction Partnership strives to surpass the requirements set down within each of these hallmarks and through this plan the CDRP will continue to develop and further improve its approach to making Darlington even safer. Further information regarding the Governments effective practice hallmarks can be found on the Home Office Crime Reduction website: www.crimereduction.homeoffice.gov.uk

Introducing the Community Safety Plan

This Plan is a working document that will be refreshed on an annual basis. It builds upon our previous audits and strategies, ensuring that national priorities are considered and that local community concerns are addressed to make Darlington an even safer place to live, work and visit.

For the first time the plan is fully aligned with 'One Darlington: Perfectly Placed' which sets the longer term vision for the Borough, ensuring an holistic and more joined up approach to strategic planning, service improvement and delivery. A copy of 'One Darlington: Perfectly Placed' is available at www.darlington.gov.uk

The Crime and Disorder Reduction Partnership will ensure that the priorities set out within this plan are robustly taken forward and the short and medium term issues that impact upon the every day lives of local people are also addressed as part of the broader community safety agenda. In developing this plan the following priorities emerged as the most important issues to be addressed by the Partnership and the people of Darlington.

The Priorities for Darlington CDRP are:

- Anti-Social Behaviour*
- Violent Crime and Disorder in the Night Time Economy
- Reducing Offending
- Domestic Abuse
- Public Reassurance

"Reducing the harm caused by illegal drugs and alcohol cuts across all priorities"

^{*} including criminal damage and environmental crime

Darlington Crime & Disorder Reduction Partnership (CDRP)

Our Vision for the Future is that Darlington will be:

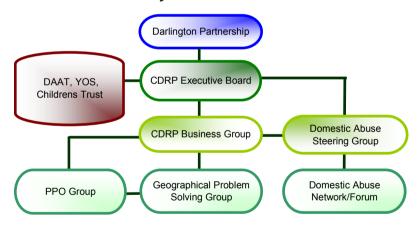
- An even safer and more tolerant place, with less victims of crime and anti-social behaviour and a place where life can be enjoyed free from the fear of crime;
- A place where offending is not tolerated, the harm caused by illegal drugs and alcohol is minimised and where public behaviour becomes acceptable to all;
- A Darlington that enables us to value and respect our environment and where all areas enjoy the same levels of safety and quality of life.

The CDRP is made up of a host of agencies that come together as one of a number of themed groups that report to Darlington Partnership, the Local Strategic Partnership (LSP) for the Borough.

The CDRP Executive Board has responsibility for ensuring delivery of this Plan. This group is supported by a Business Group and Domestic Abuse Steering Group. At an operational level partners come together at the Geographical Problem Solving Group, the Prolific and Other

Priority Offender Group and the Domestic Abuse Network/Forum. Partners meet collectively as the CDRP Full Board.

The CDRP Delivery Framework:



There are strong links to other Boards, for example, the Local Criminal Justice Board, Children's Trust, Youth Offending Service and the Drug and Alcohol Team Management Boards.

Developing the Community Safety Plan

The Process We Followed:

This plan has been developed in parallel with Darlington's Sustainable Community Strategy, 'One Darlington: Perfectly Placed'.

The process involved:

- An extensive analysis of data, information and intelligence from a host of partner agencies, including the Council, Police, Fire and Rescue Service, Primary Care Trust and other CDRP partners.
- An analysis of existing intelligence products which detail in depth the types and nature of particular problems that occur within the Borough.
- Extensive consultation and engagement with residents, the third sector and partners through the development of 'One Darlington: Perfectly Placed'.
- Bespoke consultation and engagement with residents, young people, older people, the Business Community and other communities including the BME community, Disabled people, Travellers and the Lesbian, Gay and Transgender community.

- An analysis of key national community safety drivers, including the National Community Safety Plan, Crime Strategy, the Governments Alcohol Strategy - "Safe, Sensible, Social" and the Reducing Re-offending Strategy.
- Extensive discussion, engagement and consultation with partner agencies directly involved in the work of the CDRP, including Government Office for the North East and Darlington Partnership.

Following the completion of this work the CDRP produced the Borough's first "Strategic Assessment" for Community Safety. This Assessment outlines the potential risks identified by partner agencies and residents and provides the foundations from which this plan has been developed. The Assessment was considered and approved by the CDRP Executive Board in December 2007.

The National Agenda:

In July 2007 the Government published its Crime Strategy, "Cutting Crime - A new Partnership Approach 2008 -2011" that outlines the strategic approach to tackling crime and disorder over the next three years. This was followed by a new set of Public Service Agreements in October 2007 which set out the Governments high level objectives.

In December 2007, the Government refreshed its National Community Safety Plan (NCSP) aligning it with the National Crime Strategy and new high level PSA objectives. The NCSP outlines what CDRPs should aim to achieve over the next three years to support the national agenda.

The priority outcomes contained within the context of this plan support the new PSA objectives. The linkages are highlighted across each priority theme detailed in this plan.

For the first time the new PSAs are outcome driven rather than being based on target reductions. To support the delivery of the new PSA outcomes there are a host of other plans and strategies that support the national community safety agenda, including; Safe, Sensible, Social - the Governments alcohol strategy which was published in June 2007. The links to the Borough's and Regional plans are highlighted within each of the priority outcomes.

The Local Picture:

Darlington is a safe place where crime is continuing to fall and resident's feelings of safety improve. The table below provides an overview of performance between April and January 2006/07 compared to the same period in 2007/08. It can be seen that reductions have been achieved in all areas.

Performance:

Crime/Incident	Jan-Dec 2006	Jan-Dec 2007	% Change
House Burglary	576	488	-15%
Theft from Motor Vehicle	1677	1178	-30%
Theft of Motor Vehicle	464	415	-11%
Common Assault	253	232	-8%
Wounding	952	926	-3%
Robbery	94	70	-26%
Theft of Cycle	301	252	-16%
Theft from the Person	152	122	-20%
Criminal Damage	3008	2455	-18%
Hate Crime (Police figs)	103	85	-17.5%
Anti-Social Behaviour	9795	8205	-16%

The number of people entering and being retained in drug treatment continues to improve. In December 2007 there were 633 people in treatment against a target of 469, with over 75% being retained for 12 weeks or more.

The number of repeat victims of domestic abuse continues to be a concern for the CDRP. A new Domestic Abuse Strategy has been developed to support the delivery of this priority. The repeat victimisation rate between January-December 2007 was 45.4% compared to 39.9% in the previous year.

In January 2007 the Home Office set the CDRP a target to reduce certain crime types by 6% by September 2007, based on an October 2006 baseline. The CDRP achieved a 16% reduction which was significantly above target.

In 2007/08 the CDRP received national recognition from the Home Office for its recent successes in reducing crime and disorder. Overall, the CDRP has made significant progress in making Darlington safer and through this plan we will continue to address those issues that cause the greatest harm to local communities.

Resident's fear of crime continues to improve within the Borough with more people feeling safe outside in the dark year on year. Residents remain concerned about becoming victims of crimes, particularly house burglary and vehicle crime. Concerns regarding anti-social behaviour also remain high and residents have identified reducing alcohol sales to children as a top priority in regards to tackling this issue.

Safer People, Safer Places



Anti-Social Behaviour

Actions taken under this priority will support the delivery of initiatives to tackle those issues of greatest importance to local communities, improving public confidence and feelings of safety.

Context:

Left unaddressed anti-social behaviour destroys lives and blights local communities. We will not allow this to happen in Darlington. Working in partnership the CDRP will continue to address anti-social behaviour through prevention, early intervention, robust enforcement and education.

There are many types of anti-social behaviour ranging from minor littering to more serious behaviour that verges on criminality, for example, harassment and intimidation of others. The CDRP follows the main Home Office categories and definition's for determining what constitutes anti-social behaviour. These can be found at www.respect.gov.uk

There is a strong correlation between anti-social behaviour, particularly rowdy nuisance behaviour, and the misuse of alcohol amongst both adults and young people. Addressing criminal damage and environmental crime is a priority within this theme. Tackling these issues will be a key challenge for the CDRP during the next three years.

The community has a key role to play in promoting positive behaviour and in addressing issues of inter generational and inter-community tolerance. These key elements will support the continued development of strong, vibrant and cohesive communities and neighbourhoods across Darlington.

Linkages:

National Priorities	Local Plans & Strategies	Strategic Assessment & Community Feedback
PSA 13 - Improve Children and Young Peoples' Safety PSA 14 - Increase the number of Children and Young People on the Path to Success PSA 23 - Making Communities Safer PSA 25 - Reduce the Harm caused by Drugs and Alcohol	Anti-Social Behaviour Strategy Youth Offending Service Plan Children and Young Peoples Plan Parenting Strategy Policing Plan Alcohol Strategy Young Peoples Substance Misuse Plan	Anti-Social Behaviour and particularly rowdy and nuisance behaviour linked to the misuse of alcohol was identified as the biggest concern for residents in the CDRPs community survey 2007

Headline Actions and Planned Activity:

We Will:	We Will Achieve this by:	Our Top Actions are:	Lead Agency
Improve peoples perceptions of Anti-Social Behaviour by X by 20010/11	Working with partners and the community to address those issues	On a quarterly basis identify the top three community concerns in each Street Scene/Locality area and contribute to local plans to addresses these	Police
Reduction in Criminal Damage (Local Indicator)	of greatest concern, including addressing Alcohol Misuse in Public Places	Linked to the Healthy Schools agenda raise awareness of the harm caused by the misuse of alcohol in schools and other establishments	Council - Children Services
		Integrate Neighbourhood Policing Teams into local schools adopting the key principles of Safer Schools Partnerships	Police
	Working with partners and the community to develop effective sustainable solutions to reducing anti-social behaviour through prevention, early intervention and enforcement. In parallel addressing inter-generational tolerance, improving peoples perception of anti-social behaviour	Maximise the use of enforcement interventions where appropriate, including ASBOs, Injunctions and Fixed Penalty Notices, Parenting Orders to tackle ASB and Env. Crime	Council - Community Services
		Develop regular dialogue between Young People, GOLD and Age Concern	Council - Children's Services
	Working with partners and the community to ensure the effective gathering and sharing of intelligence takes place and that information if made available to the community	Develop local system for sharing community intelligence amongst partner agencies	Police
		Develop Key Individual Network within ASB Team	Council - Community Services
		Ensure full use of hotspot analysis within CDRP Groups to address ASB	Police/Council (LAA Project)

Reducing Offending

Actions taken under this priority will ensure that appropriate services are in place to reduce the risk of offending and to deal effectively with those offenders who pose the greatest risk to local communities.

Context:

Protecting the public from those individuals who commit crime is a key challenge. Reducing offending requires an integrated partnership approach to working with individuals, both young people and adults, and communities to prevent crime occurring in the first instance. For those within the Criminal Justice System (CJS) the key challenge is to reduce the likelihood of them re-offending.

The risk factors that need to be managed by the Partnership in order to reduce the opportunity for both young people and adults to commit crime are; Accommodation, Education, Training and Employment; Health; Drugs and Alcohol; Finance, Benefit and Debt; Children and Families, Attitudes, Thinking and Behaviour. By considering each of these "critical pathways" in the context of offending behaviour the CDRP will strive to reduce offending.

For those offenders who pose the greatest risk the CDRP has in place mechanisms to ensure communities are protected. The Multi-Agency Public Protection Arrangement (MAPPA) consider and manages those who engage in serious violence and sex offending. The Prolific and Other Priority Offenders (PPO) Group considers those who commit the highest volume crime and pose a greater risk to communities.

Linkages:

National Priorities	Local Plans & Strategies	Strategic Assessment & Community Feedback
PSA16 Increase the proportion of socially excluded adults in settled accommodation and employment, education or training PSA 23 - Making Communities Safer PSA 24 Deliver a more effective, transparent and responsive Criminal Justice System for victims and the public PSA 25 - Reduce the Harm caused by Drugs and Alcohol	North East Regional Commissioning Plan 2008/09 (NOMS) North East Resettlement Strategy North East Regional Business Plan 2007/08 Youth Offending Service Plan 2008-09 Adult Treatment Plan 2008/09 and Young People Substance Misuse Plan Alcohol Strategy Local Criminal Justice Board Business Plan 2007/08 PPO Strategy	A small number of offenders commit a disproportionate amount of crime, posing the greatest risk to local communities. This being apparent for a range of acquisitive crimes

Headline Actions and Planned Activity:

We Will:	We Will Achieve this by:	Our Top Actions are:	Lead Agency
Reduce the Re-offending rate of Prolific and Other Priority Offenders by x% by 2010/11.	Ensure that mechanisms and support are in place to prevent and deter those individuals on the cusp of offending or engaging in	Develop locality based working ensuring that the prevention of offending is fully tied into the core functions and business of Locality Teams	Council - Children's Services
Reduce Serious Acquisitive Crime by X by 20010/11	anti-social behaviour, ensuring that young people and their families have access to a range of support services	Develop the Youth Offer ensuring Young people have access to appropriate services and activities	Council - Children's Services
		Develop a robust and coordinated approach to PPOs through the Offender Management Unit linked to the critical reducing re-offending pathways/PPO strategy	Police - Offender Mgt Unit
	Developing a robust partnership approach to the effective management of offenders within the Criminal Justice System	Develop Performance Management Framework for Prolific and Other Priority Offenders	Police - Offender Mgt Unit
		Review and make recommendations for improving the PPO Case Conference Management Group	Youth Offending Service
		Undertake needs analysis of offenders and make recommendations for improving the critical pathways, including access to employment and housing	Probation Service
	Ensuring that offenders receive the necessary support to stop them offending, including access to appropriate drug and alcohol services	Explore the potential for volunteer/mentoring programme for Class A drug users	Drug and Alcohol Action Team
		Review and make recommendations for improving access to young peoples substance misuse services	Drug and Alcohol Action Team

Violent Crime and Disorder in the Night Time Economy

Actions taken under this priority are aimed at addressing alcohol related violent crime in the night time economy.

Context:

Tackling violent crime in the night time economy will have a significant impact upon community safety within Darlington. The CDRP aims to reduce the prevalence of serious violence that occurs within the night time economy whilst addressing the lower level violence that has a significant impact on people's well-being, feelings of safety and upon agencies resources in dealing with the consequences of violent behaviour.

It is well evidenced both locally and nationally that the misuse of alcohol often leads to disorder within licensed premises, public places and other establishments. By addressing the misuse of alcohol the Partnership will reduce violent crime over the next three years.

Learning from the Tackling Violent Crime Programme the Partnership will continue to build upon "what works" in protecting communities and individuals from the harm caused by alcohol misuse. The Partnership will deliver a range of activity that builds upon other broader preventative and treatment activity delivered through Darlington's

Drug and Alcohol Action Team (DAAT).

A key challenge for the CDRP, Darlington DAAT and Darlington's Children's Trust is to reduce the misuse of alcohol amongst young people. By drawing together the diverse range of activity included within the context of this Plan, the Boroughs Alcohol Strategy and the other key Plans, the harm caused by the misuse of alcohol will be reduced.

Linkages:

National Priorities	Local Plans & Strategies	Strategic Assessment & Community Feedback
PSA 23 - Making Communities Safer PSA 25 - Reduce the Harm caused by Drugs and Alcohol	Tackling Violent Crime Action Plan Anti-Social Behaviour Strategy Alcohol Strategy Local Criminal Justice Board Business Plan 2007/08	Violent crime linked to the misuse of alcohol is a key issue in the night time economy. The broader impact of alcohol and its effects on health and wellbeing is well evidenced. Darlington suffers from a significantly high number of people being admitted to hospital due to alcohol misuse. Residents consider the misuse of alcohol is a key factor in anti-social behaviour

Headline Actions and Planned Activity:

We Will:	We Will Achieve this by:	Our Top Actions are:	Lead Agency
Reduce Serious Assault with Injury by x% by 2010/11. (baseline x)		Evaluate and explore the potential to roll out best practice from the TVCP including the use of Taxi Marshall's and Passive Drug Dog operations	Police
Reduce Serious Acquisitive Crime by X by 20010/11	Working with partners including the business community to prevent and address the harm caused by the misuse of alcohol in the night time economy, learning from lessons learned from the Tackling Violent Crime Programme (TVCP)	Ensure Borough wide compliance with requirements of Licensing Act 2003 and specific licence conditions	Council - Licensing Dept
Reduce Alcohol Related Hospital Admissions by X		Refresh Alcohol Harm Reduction Strategy	Drug and Alcohol Action Team
	Raise awareness of the harm caused by the misuse of alcohol	Develop multi-media alcohol harm reduction campaign linked to national media campaigns	Drug and Alcohol Action Team

Domestic Abuse

Actions taken under this priority will ensure that children, women and families are protected and kept safe, reducing the opportunity for domestic abuse and violent crime to occur and dealing effectively with perpetrators.

Context:

The impact of domestic abuse on women, children and families cannot be under estimated. Nationally research shows that women are on average subject to domestic abuse on thirty five occasions before they report it to Police and two or more women die each week as a result of abuse from their partner or ex-partner.

It is acknowledged that domestic abuse affects men, and couples in same sex relationships and is not confined to one class or group of people. However, the most common form of violence against women is domestic abuse and sexual violence, hence, women are more likely to be injured, raped, or killed by a male partner than anybody else.

Due to the severity and complexities of domestic abuse the CDRP has developed a dedicated Domestic Abuse Strategy "Living free from Abuse" supports the delivery of activity within this strategy and provides a holistic multi-faceted

approach to prevention, supporting victims and working to reduce the opportunity for individuals, predominately men from committing this crime. Through this plan and a host of other linked plans and strategies the CDRP will ensure a coordinated approach to addressing the underlying causes of domestic abuse, whilst delivering services to protect those vulnerable to a violent crime.

Linkages:

National Priorities	Local Plans & Strategies	Strategic Assessment & Community Feedback
PSA 23 - Making Communities Safer Violent Crime Action Plan	Domestic Abuse Strategy Children and Young Peoples Plan Safeguarding Plan Policing Plan	Repeat victimisation remains a major issue within the Borough and Domestic Abuse has a major impact on children and families with strong links to child protection issues

Headline Actions and Planned Activity:

We Will:	We Will Achieve this by:	Our Top Actions are:	Lead Agency
Padusa rapast incidents of		Develop the Multi-Agency Risk Assessment Conference (MARAC) Framework	Council - Safer Communities Unit
Reduce repeat incidents of Domestic Abuse by x% by 20010/11	Reduce the prevalence of Domestic Abuse ensuring children and families are kept safe and supported	Develop the role of Tier 1 & 2 services in delivering domestic abuse support/interventions	Council-Children Services
		Continue to maintain the Sanctuary Scheme and evaluate its effectiveness	Council - Community Services
		Develop new communication and awareness raising methods, including making better use of ICT and other media routes	Council - Safer Communities Unit
	Raise awareness of the impact of Domestic Abuse, increasing reporting rates and ensuring appropriate intervention against perpetrators	Evaluate the effectiveness of Statutory and Voluntary Perpetrator Programmes and determine rollout	Council - Safer Communities Unit
		Develop, refresh and roll out training packages for partners and the community	Council - Safer Communities Unit
		Review effectiveness of current float and support provision for victims and make recommendations for improvement	Supporting People Core Strategy Group
	Work with partner agencies and the voluntary sector to ensure support services are available to support victims of Domestic Abuse and serious violent crime	Review availability of supported accommodation for victims	Supporting People Core Strategy Group
		Increase awareness amongst and involvement with GP Practices and other Health Service providers	Primary Care Trust

Public Reassurance

Actions taken under this priority will improve public confidence, improving feelings of safety and promote community cohesion.

Context:

Much work has been undertaken within the Borough to improve feelings of safety and improve public confidence, although the CDRP recognises that more work can be done.

Reassurance can be influenced by an individual's experience and knowledge of a particular agency or service provider. It can also influence the way in which agencies deliver their services that impact upon geographical communities or others, for example, Black Minority Ethnic (BME) communities or people with disabilities.

Public reassurance and community confidence is linked to the way in which agencies engage and communicate with all communities. It is essential that both the CDRP and Local Criminal Justice Board continue to building upon their current approach to Communication and Engagement so that communities become more knowledgeable and engaged.

Visibility and the provision of high quality, responsive services play a key part in improving people's feelings of

safety and confidence in public services. Within the context of this plan the CDRP will work with communities to improve its approach.

Communities themselves have a key role to play in developing community cohesion and developing the local community infrastructure where people can live together free from tension, crime and the fear of crime.

Linkages:

National Priorities	Local Plans & Strategies	Strategic Assessment & Community Feedback
PSA 23 - Making Communities Safer PSA 21 Build more cohesive, empowered and active communities	Policing Plan Anti-Social Behaviour Strategy Local Criminal Justice Board Business Plan 2007/08	Resident's feelings of safety have improved year on year although there is a significant gap in peoples concern about crime and them actual being a victim

Headline Actions and Planned Activity:

We Will:	We Will Achieve this by:	Our Top Actions are:	Lead Agency
Improve peoples perceptions of		Improve and build the capacity of Victim Support within the Borough and develop stronger links between the CDRP and Victim Support	Victim Support
Anti-Social Behaviour by X by 20010/11 (Local Indicator?)	Working with partners and the community to improve support to victims promote public confidence and improve people's feelings of safety	Deliver time limited Action Plans to address Anti- Social Behaviour and Crime in Vulnerable Localities	Police
(Escat moleatori)		Ensure the work of the Local Criminal Justice Board is fully integrated into CDRP activity	Council - Safer Communities Unit
		Refresh and Publish the CDRP Communications Strategy and Action Plan linking with the LCJB	Council - Safer Communities Unit
	Continuing to develop local mechanisms for engaging and communicating with communities about crime and disorder issues	Develop "Talking Together" as a means of entering into dialogue with communities	Police & Connecting with Communities
		Improve engagement with diverse groups to ensure they have the opportunity to inform, influence and shape service delivery	Council - Safer Communities Unit

Delivering and Monitoring the Plan

In 2007 the Government radically changed the way in which Local Authorities, Police and other partners are measured in terms of reducing crime, disorder and the harm caused by the misuse of illegal drugs and alcohol. The new Assessment of Policing and Community Safety (APACS) brings together the performance frameworks for a number of agencies into one single framework which measures Police and CDRP performance.

In the same year a new National Indicator Set (NIS), which contains 198 performance measures, was introduced to measure delivery against the Sustainable Community Strategy, 'One Darlington: Perfectly Placed', and the Local Area Agreement (LAA) from April 2008. Following extensive consultation Darlington Partnership selected the maximum number of indicators (35) for inclusion in the strategy. The CDRP targets mirror those targets within both 'One Darlington: Perfectly Placed' and the LAA.

Much of the activity delivered by the CDRP cuts across and compliments other Plans, for example the Youth Offending Plan, Adult Treatment Plan and Children and Young Peoples Plan. Through the work of Darlington Partnership this activity will be drawn together within the context of 'One Darlington: Perfectly Placed', ensuring that those issues of greatest concern within the Borough are progressed. The

delivery of each CDRP priority outcome is supported by targets and comprehensive Delivery Plans, monitored and progressed by designated Plan Owners. Each Plan Owner is required to report progress to both the CDRP Executive Board and Business Group. In addition, the CDRP Full Board receives progress updates at each of its meetings. A list of the current Plan Owners and their contact details is provided on page 25.

The Chair of the CDRP is an active member of Darlington Partnership. The Borough's Safer Communities Coordinator reports progress to other relevant Boards and Forums, including the Council's Neighbourhood Services and Community Safety Scrutiny Committee. The Councils Portfolio Holder provides regular community safety progress reports to the Councils Cabinet.

Informing, Listening, Talking and Responding

The CDRP has in place robust internal mechanisms for managing and communicating performance. However, it is recognised that more work needs to be done to inform, listen, talk and respond to local communities about what is being done to make Darlington safer.

During the latter part of 2007 significant progress was made in engaging communities, this being achieved through "Talking Together", the Council led community engagement framework for the Borough.

Talking Together enables local people to have face to face discussion with Senior Officers from a host of agencies and Council Departments as well as Local Councillors and a Member of the Council's Cabinet. Senior Officers from the CDRP attend each meeting to engage in discussion with residents.

In addition, to Talking Together the CDRP utilises a number of other formal and informal mechanisms for engaging with local communities, for example, Police and Uniformed Wardens regularly attend other meetings where issues can be discussed and addressed. In addition, the Police host a regular Community Liaison meeting. It is recognised that across Darlington there are communities that the CDRP must work with to improve engagement. To facilitate this process

existing mechanisms will be utilised and built to inform and shape service delivery and provision.

To support this key area of work the CDRP will refresh and update its Communication and Engagement Strategy in 2008 ensuring that is compliments and ties in with other communication and engagement plans.

Managing Resources and Financial Planning

The Police, Local Authority, Primary Care Trust, Fire and Rescue Service and Probation Service invest significant mainstream resources into making Darlington safer. These resources are used to deliver a diverse range of mainstream services, ranging from preventative and treatment services to effective enforcement and rehabilitation of offenders within the Criminal Justice System. In addition, there is a host of voluntary and charitable organisations that invest both financial and other resources in community safety work.

Through the CDRP partners must ensure that they continue to invest their mainstream resources in a coordinated joined up way that promotes and delivers on the broader community safety agenda within Darlington. In previous years the CDRP has received a limited amount of funding from the Home Office to support the delivery of activity and specific projects.

In 2008 the Government changed the way in which funding is allocated to local areas, agencies and partnerships. The new regime, know as "Area Based Grant" funding will be driven and allocated through Darlington Partnership, ensuring resources are targeted at delivering the priorities outcomes contained within 'One Darlington: Perfectly Placed'. In addition to the Area Based Grant the CDRP also benefits from Basic Command Unit (BCU) funding which is paid to the Police to support the delivery of CDRP activity.

When opportunities arise the CDRP actively seeks additional funding through competitive bidding to central bodies and organisations. This grant funding is used to support the delivery of additional partnership activity.

The funding settlement for 2008/09 has not been determined at the time of writing this plan. A separate financial plan will be developed to underpin this plan, identifying additional resource commitments against each priority outcome.

All project proposals will be considered by the CDRP Executive Board. For those projects that are funded lead partners will be required to produce progress reports and evaluations to the CDRP Business Group and Executive Board. CDRP financial matters will be monitored by the Business Group and Executive Board on a monthly basis. From time to time the Executive Board may delegate funding decisions to the CDRP Business Group.

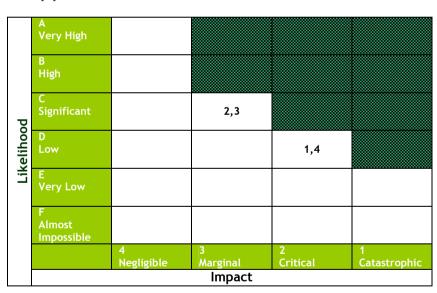
Risk Management

In order to minimise risk each of the CDRP Delivery Plans will be assessed, with actions to mitigate potential risks being included in each plan. Risks will be managed by Plan Owners and monitored as part of the ongoing performance management reporting and monitoring arrangements. In order to mitigate risks to the CDRP delivery framework and capacity to deliver a separate risk log will be developed, ensuring business continuity and the sustained development of the CDRP. The CDRP Business Group will support the Executive Board in managing all potential risks that may influence the delivery of this plan. The current risks identified in the Strategic Assessment and through the development of this plan are detailed below:

Risk Summary:

-	Summary	Description and Our Actions	Risk Score	Lead Officer
1	The CDRP financial settlement has not been agreed for 2008 onwards	Description: BCU funding allocation for the CDRP 2008/09 not known at Feb 2008 Action: Activity will continue to be progressed with business cases for funding being developed	D2	Chair Business Group
2	The implementation of APACS	Description: New performance framework from April 2008 for Police/CDRPs Action: CDRP Business Group will manage implementation process and report to Executive	C3	Chair Business Group
3	CDRP representative - continuity	Description: Loss of support/capacity due to CDRP representatives moving on to other posts Action: CDRP Business Group to manage CDRP workload and capacity issues	C3	Chair Business Group
4	CDRP Development - skills and Knowledge	Description: CDRP agencies/partners need to understand business and delivery methods Action: All new representatives/agencies to receive induction and training	D2	Chair Business Group

Risk Appetite:



As per the matrix all the risks have been assessed below the threshold for further action than that already indicated.

Key Contacts

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Glossary

APACS	Assessment of Policing and Community Safety	MAPPA	Multi-Agency Public Protection Arrangements
ASB	Anti-Social Behaviour	MARAC	Multi-Agency Risk Assessment Conference
ASBO	Anti-Social Behaviour Order	NIS	National Indicator Set
BCU	Basic Command Unit	NCSP	National Community Safety Plan
ВМЕ	Black Minority Ethnic	PCT	Primary Care Trust
CDRP	Crime and Disorder Reduction Partnership	PPO	Prolific and Other Priority Offender
CJS	Criminal Justice System	PSA	Public Service Agreement
DAAT	Drug and Alcohol Action Team	SCS	Sustainable Community Strategy
GOLD	Growing Older Living in Darlington	SSCF	Safer Stronger Communities Fund
LAA	Local Area Agreement	TVCP	Tackling Violent Crime Programme
LCJB	Local Criminal Justice Board	YOS	Youth Offending Service
LSP	Local Strategic Partnership		

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Arabic

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Bengali

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Cantonese

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