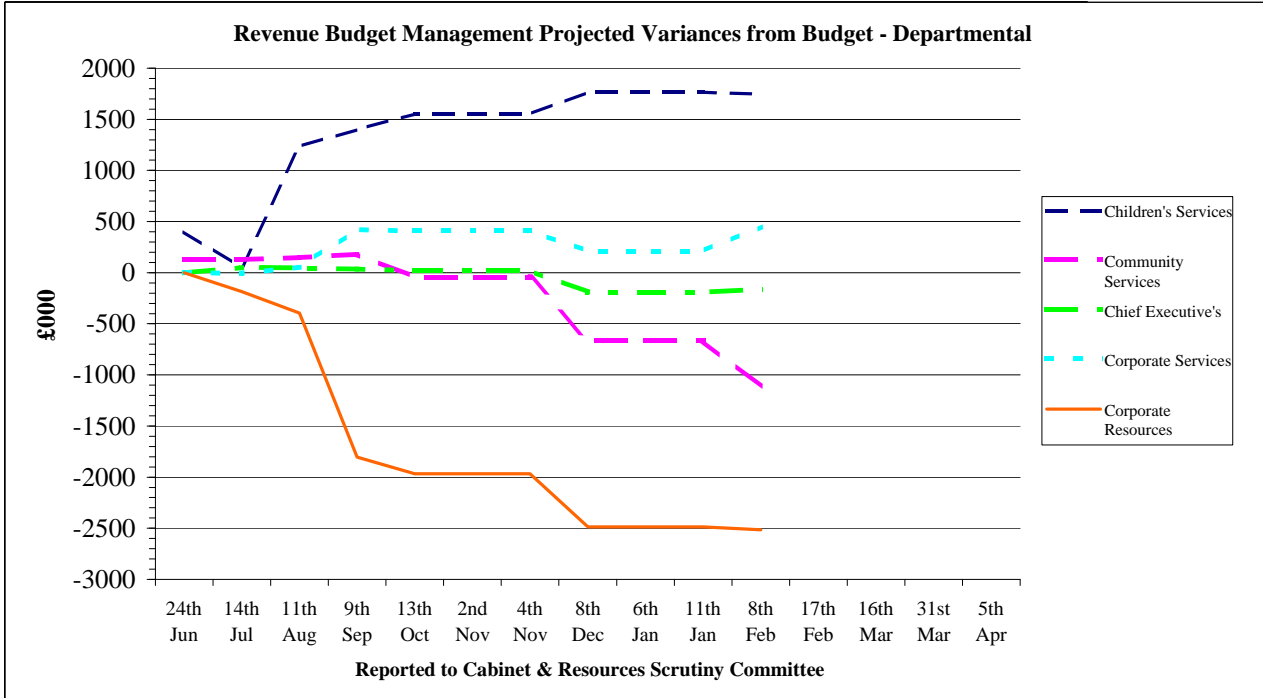
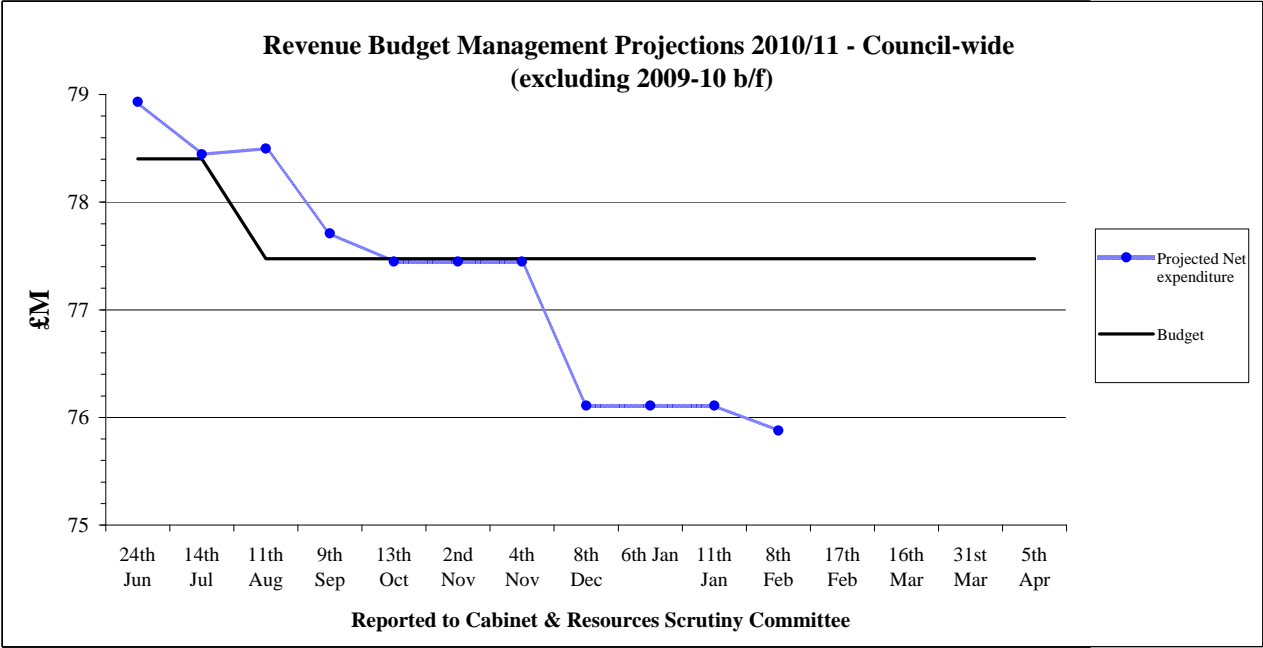


REVENUE BUDGET MANAGEMENT 2010/11

<u>Projected General Fund Reserve at 31st March 2011</u>		2010-14 MTFP (Feb 2010)
Medium Term Financial Plan (MTFP) :-		£000
MTFP Planned Opening Balance 01/04/2010		11,560
Approved net contribution from balances		(321)
Planned Closing Balance 31/03/11		11,239
Increase in opening balance from 2009-10 results		655
Projected corporate underspends / (overspends) :-		
Financing Costs		563
Joint Bodies & Levies		33
Area Based Grants		102
Mid-year Savings		1,213
In-year grant reduction		(919)
LAA Reward Grant		100
Insurance Fund		1,000
Insurance Claim		109
Freedom Marches		(11)
DSG adjustment		51
Pay Award		275
Projected General Fund Reserve at 31st March 2011		14,410
Planned Balance at 31st March 2011		11,239
Improvement		3,171

<u>Departmental Projected Year-end carry-forward Balances</u>			
	Brought forward	Planned utilisation 2010-11 budget	2010-11 Projected Outturn
	£000	£000	£000
Children Services	0	0	(1,745)
Community Services	(197)	197	1,117
Chief Executive	(48)	48	159
Corporate Services	(53)	53	(451)
TOTAL	(298)	298	(920)

<u>Summary Comparison with :-</u>	2010-14 MTFP £000
Corporate Resources - Improvement / (Decline)	3,171
Departmental - Improvement / (Decline)	(920)
Improvement / (Decline) compared with MTFP	2,251



GENERAL FUND REVENUE BUDGET MANAGEMENT 2010/11

	Budget			Expenditure	
	Original 2010/11 £000	Approved Adjustments £000	Amended Approved Budget £000	Projected Outturn £000	Projected Variance £000
	Departmental Resources				
Children's Services	73,050	(1,327)	71,723	73,468	1,745
Community Services	46,571	(364)	46,207	45,090	(1,117)
Chief Executives Office	5,949	480	6,429	6,270	(159)
Corporate Services	9,349	810	10,159	10,610	451
Total Departmental Resources	134,919	(401)	134,518	135,438	920
Corporate Resources					
Joint Bodies & Levies	650	0	650	617	(33)
Financing Costs	3,794	0	3,794	3,231	(563)
Area Based Grants			0	(102)	(102)
Mid-year Savings		1,213	1,213	0	(1,213)
In-year grant reduction		(919)	(919)	0	919
LAA Reward Grant			0	(100)	(100)
Insurance Fund			0	(1,000)	(1,000)
Insurance Claim			0	(109)	(109)
Restructuring Costs		48	48	48	0
Total Corporate Resources	4,444	342	4,786	2,585	(2,201)
Net Expenditure	139,363	(59)	139,304	138,023	(1,281)
Contributions To / (From) Reserves					
Planned Contribution to General Fund Reserves (MTFP)	179	0	179	0	(179)
Change Fund	0	(500)	(500)	0	500
In Year Approvals by Council & Cabinet	0	(11)	(11)	0	11
DSG adjustment	0	51	51	0	(51)
Departmental B/Fwds from 2009/10	0	(298)	(298)	(298)	0
Pay Award	0	275	275	0	(275)
General Fund Total	139,542	(542)	139,000	137,725	(1,275)

Note: Appendix 1 shows an increase in reserves of £655,00 brought forward from 2009/10.

Community Services Approved Adjustments excludes the £200k contribution to general reserves from the Supporting People surplus, as this falls outside of the Department's Revenue Resource Allocation.

Approved Adjustments

	Departmental Reserves B/Fwd	Youth Offending Service	Corporate Savings	Mid-year Departmental Savings	Grant Reductions	Additional Resources Approved by Cabinet	Transformation Agenda	Pay Freeze	Technical Transfers Between Depts	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Children's Services	0	(594)	(43)	(539)	742		40	(68)	(123)	(585)
Community Services	197	0	(95)	(310)	157			(152)	(360)	(563)
Chief Executives Office	48	594	(13)	(364)	20			(16)	211	480
Corporate Services	53		151	0		11	460	(39)	174	810
Departmental Reserves - Planned Use	(298)									(298)
Departmental Resources	0	0	0	(1,213)	919	11	500	(275)	(98)	(156)
Joint Bodies & Levies										0
Financing Costs										0
Change Fund							(500)			(500)
Dedicated Schools Grant									51	51
Contribution to/(from) revenue balances				1,213	(919)			275	47	616
Additional contribution to/(from) resources						(11)				(11)
Corporate Resources Total	0	0	0	1,213	(919)	(11)	(500)	275	98	156

Note: of the £310,000 mid-year Community savings, £200,000 was offered up from the surplus carried forward in the Supporting People budget.

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	Budget			Expenditure			(Under)/ Over Spend £000
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure to Nov	Projection to March	Total Projection	
	£000	£000	£000	£000	£000	£000	
<u>Childrens Services</u>							
Schools Delegated Budget	54,148	(1,020)	53,128	52,592	536	53,128	0
Planning & Resources	11,213	411	11,624	7,389	3,848	11,237	(387)
Partnerships Budget	7,552	(827)	6,725	4,171	2,551	6,722	(3)
School Improvement & Development	6,030	6,674	12,704	9,597	3,002	12,599	(105)
Children's & Families	11,706	154	11,860	9,100	5,034	14,134	2,274
Grant Income	(17,599)	(6,719)	(24,318)	(24,352)	0	(24,352)	(34)
	73,050	(1,327)	71,723	58,497	14,971	73,468	1,745
Total Childrens Services	73,050	(1,327)	71,723	58,497	14,971	73,468	1,745

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	Budget			Expenditure			(Under)/ Over Spend £000
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Budget	to Dec	to March	Projection	
	£000	£000	£000	£000	£000	£000	£000
Community Services							
Art Centre, Civic Theatre & Art Collection	1,268	(21)	1,247	19	1,168	1,187	(60)
Building Design Services	(71)	7	(64)	(117)	53	(64)	0
Leisure and tourist facilities, events and sports development	2,964	(77)	2,887	1,903	1,052	2,955	68
CCTV	365	38	403	399	(36)	363	(40)
Cemeteries and Crematorium	(555)	(18)	(573)	(193)	(363)	(556)	17
Highways including management and administration	4,146	65	4,211	2,336	1,875	4,211	0
Markets	(146)	10	(136)	(208)	92	(116)	20
General support services	356	(19)	337	310	42	352	15
Street Scene, countryside, public conveniences, winter mtce.	6,490	(194)	6,296	4,779	1,579	6,358	62
Transport	(424)	29	(395)	(1,673)	1,278	(395)	0
Waste Management	3,268	(139)	3,129	2,062	994	3,056	(73)
Community Safety & Dog Wardens, abandoned vehicles	396	26	422	179	97	276	(146)
Total Community Services - Other	18,057	(293)	17,764	9,796	7,831	17,627	(137)
Rent Rebates/ Rent allowances	(150)	1	(149)	16,897	(16,996)	(99)	50
Housing Renewal Team	171	5	176	53	123	176	0
Housing Benefits Administration	358	(17)	341	947	(806)	141	(200)
Homelessness	129	17	146	77	69	146	0
Welfare Services	164	0	164	123	41	164	0
Service Strategy, Regulation and general services	158	0	158	(21)	179	158	0
Voluntary Sector Payments - CAB	134	0	134	101	33	134	0
Supporting People and Asylum Seekers	55	105	160	21	139	160	0
Total Community Services Housing	1,019	111	1,130	18,198	(17,218)	980	(150)
Purchase of External care	17,892	(276)	17,616	10,731	6,293	17,024	(592)
Learning Disability	2,453	77	2,530	1,692	779	2,471	(59)
Mental Health	868	(4)	864	675	165	840	(24)
Older People	820	(5)	815	461	297	758	(57)
Physical Disability	3,465	231	3,696	2,309	1,303	3,612	(84)
Service Development and Integration	2,492	62	2,554	1,739	732	2,471	(83)
Total Community Services Adults	27,990	85	28,075	17,607	9,569	27,176	(899)
DLO profits	(495)	(267)	(762)	2,041	(2,734)	(693)	69
In Year Over/(Under) Spend	46,571	(364)	46,207	47,642	(2,552)	45,090	(1,117)
Planned brought forward from 2009/10	0	197	197	0	197	197	0
Virement	0	(197)	(197)	0	(197)	(197)	0
Total Community Services	46,571	(364)	46,207	47,642	(2,552)	45,090	(1,117)

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	<i>Budget</i>			<i>Expenditure</i>			<i>(Under)/ Over Spend</i>
	Original	Approved	Amended	Expenditure	Projection	Total	
	Budget	Adjustments	Approved	to Nov	to March	Projection	
	£000	£000	£000	£000	£000	£000	£000
Chief Executive	245	(1)	244	155	86	241	(3)
Assistant CE - Policy							
Policy & LSP	498	(75)	423	140	193	333	(90)
Corporate Savings	(230)	221	(9)	0	0	0	9
Communications	115	19	134	107	70	177	43
Connecting with Communities	593	4	597	319	209	528	(69)
Safer Communities	118	9	127	87	(50)	37	(90)
Youth Offending	0	582	582	604	(75)	529	(53)
Assistant CE - Regeneration							
Management & Admin	306	(1)	305	197	104	301	(4)
Planning & Economic Strategy	668	(53)	615	(381)	1,004	623	8
Development	290	(30)	260	281	45	326	66
Economic Regeneration	402	41	443	(226)	629	403	(40)
Transport	2,944	(236)	2,708	1,215	1,478	2,693	(15)
In Year Over/(Under) Spend	5,949	480	6,429	2,498	3,693	6,191	(238)
B/Fwd from 2009/10		48	48			48	48
Virement		(48)	(48)			(48)	(48)
Total Chief Executive's Office	5,949	480	6,429	2,498	3,693	6,191	(238)
Carry Forward request to 2011/12							

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	Budget			Expenditure			(Under)/ Over Spend
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure to Nov	Projection to March	Total Projection	
	£000	£000	£000	£000	£000	£000	£000
Corporate Services							
Director	212	(1)	211	143	63	206	(5)
Corporate Savings	0	0	0	0	0	0	0
Finance							
Financial Services	427	83	510	359	112	471	(39)
Local Taxation	295	(6)	289	433	(122)	311	22
Borough Solicitor							
Legal Services	597	26	623	420	283	703	80
Democratic Services	3,515	26	3,541	1,966	1,475	3,441	(100)
Customer Services	513	(29)	484	524	(21)	503	19
Complaints	110	(1)	109	73	36	109	0
Corporate Assurance							
Audit	201	7	208	137	61	198	(10)
Risk Management & Insurance	54	(21)	33	12	21	33	0
Information Management	88	0	88	73	0	73	(15)
Public Protection							
Management & Admin	113	(12)	101	61	38	99	(2)
Emergency Planning	118	0	118	77	25	102	(16)
Parking	(1,573)	30	(1,543)	(925)	(600)	(1,525)	18
Licensing	(46)	0	(46)	(104)	56	(48)	(2)
Building Control	146	(2)	144	149	(5)	144	0
Env. Health	598	(3)	595	371	218	589	(6)
Trading Standards	384	(4)	380	268	101	369	(11)
Resources							
Management	135	(29)	106	62	44	106	0
Performance & Development	62	(22)	40	37	3	40	0
Procurement & Leading Edge	265	519	784	306	278	584	(200)
Corporate Savings	(268)	105	(163)	(110)	(53)	(163)	0
Estates	824	(53)	771	368	560	928	157
Human Resource Management							
HR	370	164	534	507	82	589	55
Health & Safety	125	4	129	92	6	98	(31)
Corporate Savings	(329)	0	(329)	0	0	0	329
Home Computer Initiative	0	0	0	0	0	0	0
Equal Pay	0	0	0	55	0	55	55
Xentrall							
D&S Partnership	2,413	29	2,442	864	1,531	2,395	(47)
In Year Over/(Under) Spend	9,349	810	10,159	6,218	4,192	10,410	251
B/Fwd from 2009/10 Virement		53 (53)	53 (53)			53 (53)	53 (53)
Total Corporate Services Department	9,349	810	10,159	6,218	4,192	10,410	251

REVENUE BUDGET MANAGEMENT UPDATE 2010/11

	Budget			Expenditure			(Under)/ Over Spend
	Original Budget	Approved Adjustments	Amended Approved Budget	Expenditure to Nov	Projection to March	Total Projection	
	£000	£000	£000	£000	£000	£000	
<u>Joint Bodies and Levies</u>							
Coroners	143	0	143	(12)	150	138	(5)
Land Drainage Levy	81	0	81	82	0	82	1
Outside Contributions	426	0	426	193	204	397	(29)
Total Joint Bodies and Levies	650	0	650	263	354	617	(33)

BUDGET MANAGEMENT 2010/11

SCHOOLS PROJECTED BALANCES 2010/11					
School Name	Opening Balance at 1st April 2010	Formula Budget Allocation	Total Available	Projected Closing Balance at 31st March 2011	Projected Closing Balance as proportion of Formula Budget Allocation
	£000	£000	£000	£000	%
<u>Primary</u>					
Borough Road Nursery	14	253	267	3	1%
George Dent Nursery	2	347	350	28	8%
Skerne Park Primary	72	1,283	1,355	14	1%
Firthmoor Primary	17	1,030	1,047	15	1%
Alderman Leach Primary	42	1,141	1,183	19	2%
Corporation Road Primary	89	1,047	1,136	55	5%
Dodmire School	66	1,729	1,795	84	5%
Mount Pleasant Primary	72	976	1,048	78	8%
Gurney Pease Primary	2	669	671	12	2%
Northwood Primary	21	1,355	1,376	39	3%
Reid Street Primary	107	1,180	1,287	93	8%
Mowden Infant	13	615	629	33	5%
Red Hall Primary	54	767	821	41	5%
Mowden Junior	31	700	731	24	3%
Hurworth Primary	67	730	797	33	5%
Heathfield Primary	130	1,309	1,439	92	7%
Cockerton CE Primary	12	666	678	11	2%
Heighington CE Primary	13	756	769	(11)	-1%
High Coniscliffe CE Primary	27	428	455	16	4%
Bishopston/Redmarshall CE Primary	35	366	401	24	7%
St. Johns CE Primary	76	734	810	51	7%
Holy Family RC Primary	52	607	659	56	9%
St. Augustines RC Primary	67	667	733	7	1%
St. Teresas RC Primary	47	947	994	37	4%
St. Bedes RC Primary	37	713	749	29	4%
St Georges CE Primary	70	943	1,013	30	3%
Whinfield Primary	23	1,625	1,648	6	0%
Harrowgate Hill Primary	114	1,564	1,678	63	4%
Abbey Junior & Infant	80	1,735	1,815	49	3%
Primary Total	1,452	26,882	28,335	1,027	
<u>Secondary</u>					
Hurworth	183	2,753	2,936	133	5%
Branksome	83	2,784	2,868	50	2%
Longfield	146	3,622	3,768	(62)	-2%
Hummersknott	(172)	4,878	4,706	(50)	-1%
Carmel	163	3,806	3,969	4	0%
Secondary Total	404	17,843	18,247	75	
Education Village	461	8,036	8,497	284	4%
Overall Total	2,317	52,761	55,078	1,386	

HOUSING REVENUE ACCOUNT 2010/11

	Budget			Actual / Projections			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Actual Apr-Nov £000	Projection to Mar £000	Total Projection £000	
<u>Housing Revenue Account</u>							
<u>Income</u>							
Working Balance Brought Forward	(500)	0	(500)	(842)	0	(842)	(342)
Rents Of Dwellings (Gross)	(15,411)	0	(15,411)	0	(15,509)	(15,509)	(98)
Sundry Rents (Including Garages & Shops)	(370)	0	(370)	(41)	(327)	(368)	2
Charges For Services & Facilities	(1,735)	0	(1,735)	(198)	(1,561)	(1,759)	(24)
Contribution towards expenditure	(474)	0	(474)	(315)	(148)	(463)	11
Interest Receivable	(36)	0	(36)	0	(10)	(10)	26
Total Income	(18,526)	0	(18,526)	(1,396)	(17,555)	(18,951)	(425)
<u>Expenditure</u>							
Management	5,125	34	5,159	2,419	2,710	5,129	(30)
Maintenance	3,619	0	3,619	1,598	2,079	3,677	58
Capital Financing Costs	1,834	0	1,834	0	1,544	1,544	(290)
R.C.C.O.	2,124	200	2,324	0	2,685	2,685	361
Increase in Bad Debt Provision	150	0	150	0	160	160	10
Housing Subsidy Payable	5,174	0	5,174	0	5,174	5,174	0
Working Balance Carried Forward	500	(234)	266	(2,621)	3,203	582	316
Total Expenditure	18,526	0	18,526	1,396	17,555	18,951	425
(Surplus)/Deficit	0	0	0	0	0	0	0

SAVINGS MONITORING 2010/11						
Service	Saving	Planned Saving	Projected saving	Variance	Status	Notes
		2010/11	2010/11	2010/11		
Chief Executives						
Community Engagement	Review of service delivery (Talking Together)	15	15	0	★	Achieved
Community Partnership	Restructure of team	15	15	0	★	Achieved
Communications	Review of the production of the Town Crier and advertising income	30	30	0	★	Achieved
Communications	Consolidation of marketing and publicity budgets across the Council	30	30	0	★	Achieved
Policy, Performance & Partnerships	Review of structures across the Council	200	200	0	●	Majority of savings extracted, balance identified from pending restructure
Planning	Introduce charges for pre-application planning advice	10	0	10	▲	Charges not being introduced
Policy/CWC	Merger of Social Inclusion/Race Equality Budget	15	15	0	★	Achieved
Connecting with Communities	Talking Together Budget Reduction	0	0	0	★	Starts 11/12
Development Control	Removal of vacant admin post	10	10	0	★	Achieved
Policy	Reduction in Supplies & Services Budgets	9	9	0	★	Achieved
Economic & Planning Strategy	Reduction in Supplies & Services Budgets	8	8	0	★	Achieved
Community Safety	Reduction in Projects	3	3	0	★	Achieved
Community Safety	Reduced hours for Management Information post	7	90	(83)	★	Majority of projects stopped. Future years saving offset by lost ABG
Community Safety	Reduction in Supplies & Services Budgets	2	2	0	★	Achieved
Communications	Redesign of Flyer and reduction in printed copies	6	6	0	●	Savings to be identified as part of review
Connecting with Communities	Reduction in Supplies & Services Budgets	1	1	0	★	Achieved
Economic & Environmental Strategy	Reduce Council's Single Programme match-funding budget	20	20	0	★	Achieved
Development Control	Increased level of fee income from planning applications and subsequent discharge of planning conditions as economic recovery progresses	40	0	40	▲	Fee income projected to be short of budget at year end
Chief Executives	Remove non committed inflation	27	27	0	★	On target
Chief Executives	Provision for staff turnover	37	37	0	★	On target
Economic & Planning Strategy	ABG - Surrendered allocation for Economic Assessment	0	30	(30)	★	Achieved
Communications	Delete press response post	10	10	0	★	Achieved
Policy and Performance	Reduce capacity as part of PPP review	5	5	0	★	11/12 targets still to be extracted through restructure
Policy and Performance	Do not undertake Place Survey	4	4	0	★	Achieved
Connecting with Communities	Remove capacity to undertake cohesion and social inclusion activity	20	20	0	★	Achieved
Regeneration	Reduce Single Programme Matched funding	30	30	0	★	Achieved
Regeneration	Cease climate change project work	15	15	0	★	Achieved
Regeneration	Supplies and services, training and advertising	12	12	0	★	On target
Development Management	Reduction of staff hours	6	6	0	★	Achieved
Development Management	Maternity cover	13	13	0	★	On target
Transportation	Concessionary fares - return to statutory scheme	200	200	0	★	Saving on target, achievement dependent on final quarter patronage
Transportation	Withdraw taxi vouchers from September 2010	25	25	0	★	On target
Transportation	Withdraw funding for Bishop Auckland Sunday train service	4	0	4	★	First year saving not achieved as notice period required
Policy and Performance	Community Survey	10	10	0	★	On target
Transportation	Withdraw ring-a-ride service from 1st January 2011	6	6	0	★	Budget removed in year monitoring required
Transportation	Reduce grant for Shopmobility service	4	4	0	★	Budget removed in year monitoring required
TOTAL Chief Executives		849	825	24		

Corporate Services						
HR	Reduce spending on training courses, seminars, and conferences across the council by 10%	34	0	34	●	Savings are being achieved within departments, hence will show as savings departmentally rather than in corporate services
Procurement	Identification of savings arising from procurement of goods and services at lower contract values	200	200	0	●	Future years savings still being identified
Land & Property	Mayors Charity Shop, vacate premises and rent out commercially	25	17	8	●	Tenant in place
HR	Review structures for the delivery of the workforce development function across the Council	35	0	35	●	Savings achieved, however identified through departmental savings so not shown here as double count
Secretarial Support	Reduce Personal Assistant level by one PA	21	50	(29)	★	Achieved, additional post removed
Leading Edge	Review of service delivery across the Authority to identify budget efficiencies	75	0	75	▲	No savings identified
Corporate	Deletion of Essential User Allowance across the Council	50	0	50	●	Union acceptance of proposal. Figures based on current structure, expected additional savings when the Councils new structure is implemented
Corporate	Removal of Sunday payments allowance across the Council	140	0	140	●	Union rejected proposal. Expected no savings made in year 1, possible higher savings in future years.
Corporate	Remove all premium payments for overtime	70	0	70	●	Union rejected proposal. Expected no savings made in year 1, possible higher savings in future years.
Audit	Reduced consultancy support	17	17	0	★	Achieved
Archives	Reduced budget	4	4	0	★	Achieved
Members	Delete maintenance of mayor's garden maintenance budget	1	1	0	★	Achieved
Members	Reduced training budget	2	2	0	★	Achieved
Risk Management/Financial Services	Restructure	0	16	(16)	●	Balance of saving to be achieved through finance restructure
Systems	Delete budget for systems upgrades	30	30	0	★	Achieved
Performance	Re-allocation of non-policy and performance work	0	0	0	★	Achieved
Xentrall	Speed up business case implementation	0	0	0	★	Savings planned to start in 12/13
Xentrall	Reduce non-staff budgets	15	15	0	★	Achieved
Xentrall	Reduce management costs	0	0	0	★	Savings planned to start in 12/13
Environmental Health	Reduced spend on sampling of lower risk items	5	5	0	★	On target
General Licensing	Delete post	20	20	0	★	Achieved
Emergency Planning	Reduce expenditure	2	2	0	★	Achieved
Trading Standards	Reduce spending on intellectual property enforcement	7	7	0	★	On target
Building Control	Reduce running costs	8	8	0	★	Achieved
Building Control	Remove vacant admin post	0	0	0	★	Achieved
HR	Reduction in staff hours	2	2	0	★	Achieved
Democracy	Publish members expenses online only	3	3	0	★	On target
Democracy	Reduce printed literature	3	3	0	★	Achieved
Register of Electors	Change supplier for online and telephone registrations	2	2	0	★	On target
Secretarial Support	Reduced hours and stationery	4	4	0	★	Achieved
Post Room	Reduction in equipment budget	1	1	0	★	Achieved
Town Hall	Reduce Cleaning contract	3	3	0	★	Budget removed in year monitoring required
Town Hall	Retender of lift maintenance contract	8	8	0	●	
Financial Services	Reduce running costs	4	4	0	★	Achieved
Financial Services	Restructure	4	4	0	★	Achieved
Town Hall	Furniture lease non-renewal	24	24	0	★	Achieved
Registrars	Reduce spending on casual employees	10	10	0	★	On target
Post Room	Reduce postage contract and volume of post	50	50	0	★	On target
Corporate Landlord	Improved procurement and use of resources	0	0	0	●	Systems being developed
Building Control	Reduction in staff	25	25	0	★	Achieved
Council Tax / Customer Services / Benefits	Transformation Project	0	0	0	●	Transformation project underway
	Remove non committed inflation	70	70	0	★	On target
	Provision for staff turnover	56	56	0	★	On target
Members	Stop Mayoress at Home event	2	2	0	★	On target
Health & Safety	Increase income from the provision of training courses	10	10	0	★	expected shortfall as reduced staff to deliver training, however saving achieved through vacant posts
Environmental Health	Reduce low risk inspections	0	0	0	★	Restructure being worked up
Trading Standards	Reduce low risk inspections	0	0	0	★	Achieved
Building Control	Increased prices	14	14	0	★	Budget removed in year monitoring required
Registrars	Increased prices	8	8	0	★	On target
Building Cleaning	Reduce standard of office cleaning	9	9	0	★	Budget removed in year monitoring required
TOTAL Corporate Services		1,073	706	367		

Children's Services						
Partnerships	Integrated Working	206	206	0	★	Restructure completed.
Planning & Resources	Anticipated External Grants	100	0	100	▲	Saving will not be achieved due to the number of external grants now ceased.
School Improvement & Development	School Improvement & Development - restructure	250	250	0	★	Restructure complete, budget removed.
School Improvement & Development	Skills Plus	200	170	30	★	Restructure complete, budget removed.
School Improvement & Development	Admin restructure	35	35	0	★	Restructure complete, budget removed.
Planning & Resources	Delete Personal Assistant post	25	25	0	★	Restructure complete, budget removed.
Performance & Policy	Corporate review of P & P team	25	25	0	★	Restructure complete, budget removed.
Pupil Referral Unit / Behaviour Support	Behaviour service review	290	290	0	★	Restructure complete, budget removed.
Children's Services Capital Team	Increased Capital contribution	50	50	0	★	Budget removed in year monitoring required
Resources Team	School's Finance Team Review	10	10	0	★	Accommodated via increased re-charged to schools.
Schools Budget	Increase Schools Central Expenditure Limit	200	200	0	★	Complete, budget removed.
School Improvement & Development	Management recharge for Schools Broadband	40	40	0	▲	Anticipated to be achieved in 2010/11. However Harnessing Technology grant which underpins the service has been cancelled, therefore unable to achieve in future years.
Ethnic Minority	Ethnic Minority service review	0	0	0	★	Restructure complete, budget removed, further restructure taking place.
School Improvement & Development	Third Tier restructure	0	0	0	●	Restructure still to be implemented.
Special Educational Needs	SEN Provision review	20	20	0	●	One admin post already deleted from the establishment. Further posts to be reviewed.
Curriculum Support	Cease service	0	0	0	●	Service re-design part of Local Education Authority Review.
Foster Care	Review of External Placements / In-house foster care provision	100	0	100	▲	Given the increase in Looked After Children, this an area of overspend, saving unable to be achieved.
Adult & Community Learning	Additional income target	20	20	0	●	Assumes income for courses will continue to be received
Planning & Resources	Reduced management costs	160	50	110	▲	Saving not achieved due to cancellation of Building Schools for the Future
Children's Commissioning	Story Sack / Toy Library - provision at Children Centres	17	17	0	★	Passed to Children's Commissioning Unit to progress saving. Saving anticipated to be achieved in full.
Children Services	Allowance for staff turnover	400	400	0	●	Assumed to be achieved. However not the same rate of staff turnover as experienced in previous years. This saving has been achieved via applying a 5% management challenge to all cost centres.
Planning & Resources	Remove non committed inflation	20	20	0	●	Anticipated to be achieved.
14-19 Development	ABG - Surrendered allocation for LSC Staff Transfer	0	19	(19)	★	Complete, resources retained centrally.
Partnerships	Reduce ContactPoint service	47	47	0	★	Budget removed in year monitoring required
Children's Commissioning	Remove School's Commissioning budget	64	64	0	★	Budget removed in year monitoring required
Partnerships	Reduce Extended Schools funding	100	100	0	★	Budget removed in year monitoring required
School Improvement & Development	Restructure Pupil Referral Unit	94	94	0	★	Budget removed in year monitoring required
School Improvement & Development	Delete vacant 14-19 posts	50	50	0	★	Budget removed in year monitoring required
Children's & Families	Review Children & Families structure	62	0	62	▲	Given pressure in Children's Social Care, this saving will not be achieved.
School Improvement & Development	Review the School Improvement Management structure	67	53	14	●	Posts have been deleted later than originally expected. Anticipated that members of staff will leave the Authority by the end of December 2011.
Planning & Resources	Cease free concessionary transport	25	25	0	★	Budget removed in year monitoring required
School Improvement & Development	Hold vacant Ethnic Minority and Traveller Service posts	30	30	0	★	Budget removed in year monitoring required
Building Cleaning	Reduce standard of office cleaning	1	1	0	★	Budget removed in year monitoring required
TOTAL Children's Services		2,708	2,311	397		

Community Services						
Adult Social Care	High level review of Adults social care	334	334	0	★	Budget removed in year monitoring required
Adult Social Care	Mobile working in Financial Assessments	50	50	0	★	Budget removed in year monitoring required
Adult Social Care	Learning Disability in External Placements	100	100	0	★	Budget removed in year monitoring required
Street Scene	Promote bio-diversity in a number of large open spaces	20	20	0	★	Budget reduced
South Park Aviary	Work in partnership with Friends of the Park to manage the aviary	15	15	0	★	Budget reduced in year monitoring required
Trade Waste	Actively market and increase business for trade waste collections	10	10	0	★	Budget increased in year monitoring required as dependant on securing additional business in current climate
Waste Disposal	Waste reduction	50	50	0	★	Budget reduced in year monitoring required
Countryside	Reduced contributions to Groundwork	15	15	0	★	Budget reduced
Anti Social Behaviour	ASB equipment rationalisation	8	8	0	★	Budget reduced in year monitoring required
CCTV	Technology efficiencies	7	7	0	★	Budget reduced in year monitoring required
Street Scene	Lower maintenance planting	10	10	0	★	Budget reduced in year monitoring required
Tree Team	Increase turnover and partnership working	33	33	0	★	Achieved 2010/11 but additional savings not anticipated to be achieved for 2011/12 onwards
Environmental Crime	Increase enforcement	10	10	0	★	Budget reduced in year monitoring required
Transport	Driver training initiative	10	10	0	★	Budget reduced
Housing	Review of exempt accommodation cases	150	100	50	▲	Current 2010/11 projections show a shortfall of £50k for the year.
Administration	PA restructure	11	11	0	★	Post reduced, budget adjusted
Quality	Restructure	0	0	0	●	Post anticipated to be removed from 2011/12
Finance	Restructure	35	35	0	★	Post reduced, budget adjusted
Building Design	Increased use of electronic tendering	2	2	0	★	Budget reduced in year monitoring required
Building Design	Increased turnover due to PCP	20	20	0	★	Budget increased in year monitoring required
Engineers	Reduce engineer hours	9	9	0	★	Budget reduced
Road Safety	Delete road safety assistant post	21	21	0	★	Post reduced, budget adjusted
Highways	Delete traffic technician post	23	23	0	★	Post reduced, budget adjusted
Highways	Restructure	36	36	0	★	Budget reduced in year monitoring required
Engineers	Delete private street works engineer post	36	36	0	★	Post reduced, budget adjusted
Highways	Prudential Borrowing expenditure reprofiling	34	34	0	★	Budget adjusted
Highways	Provision of specialist structural advice	40	40	0	★	Budget reduced in year monitoring required
Highways	Restructure	0	0	0	●	Restructure anticipated for 2012/13
Winter Maintenance	Reduced costs via partner working	0	0	0	▲	Partnership working from 2011/12 onwards not anticipated to be achieved
Catering	Cease internal sandwich van and tea trolley service	(1)	(1)	0	★	Budget reduced in year monitoring required
Arts Centre	Front of house restructure	(4)	(4)	0	★	Budget reduced in year monitoring required
Civic Theatre	Front of house restructure	15	15	0	★	Budget reduced in year monitoring required
Culture	Utilise service engineers and reduce R & M	15	15	0	★	Budget reduced in year monitoring required
Markets	Waste reduction	3	3	0	★	Budget reduced in year monitoring required
Highways	Withdraw speed visor service	0	0	0	●	Anticipated to be achieved from 2011/12
Culture	Arts Development Restructure	15	15	0	★	Restructure completed & budget reduced
Countryside	Countryside Staffing Reduced Hours	10	10	0	★	Budget reduced in year monitoring required
Community Services	Non Committed Inflation	90	90	0	★	Budget reduced in year monitoring required
Community Services	Allowance for Staff Turnover	278	278	0	★	Budget reduced in year monitoring required
CCTV	Cease CCTV at bus stops	0	0	0	●	Anticipated to be achieved from 2011/12
Outdoor Events	Reduce events budget	100	25	75	▲	Budget reduced but pressures continue to impact on service area
Highways Maintenance	Reduce level of testing	40	40	0	★	Budget reduced in year monitoring required
Countryside	Reduce the maintenance budget	20	20	0	★	Budget reduced in year monitoring required
Countryside	Delete Head Ranger and Ranger posts and reduce service levels	10	0	10	★	Budget removed in year monitoring required
CCTV	Delete Manager and potentially one Operator posts and reduce service levels	15	0	15	★	Budget removed in year monitoring required
Building Cleaning	Reduce standard of office cleaning	10	10	0	★	Budget removed in year monitoring required
Technical Services	Delete Facilities Manager post	12	12	0	★	Budget removed in year monitoring required
Quality	Reduce service auditing	6	0	6	★	Budget removed in year monitoring required
Highways	Reduce school crossing patrols budget	15	15	0	★	Budget removed in year monitoring required
Highways	Reduce supplies and services budgets	15	15	0	★	Budget removed in year monitoring required
Highways	Reduce Traffic Management budget	10	10	0	★	Budget removed in year monitoring required
Highways	Reduce road safety education, training and publicity	7	7	0	★	Budget removed in year monitoring required
Supporting People	Utilise one year buffer to offset grant reductions	200	200	0	★	Budget removed in year monitoring required
Total Community Services		1,970	1,814	156		
SAVINGS TARGET 2010-11		6,600	5,656	944		

Key

- ▲ Forecast to be below target
- Forecast to be on target
- ★ Saving delivered