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**PIONEERS FOR INTEGRATION**

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**Responsible Cabinet Member - Councillor Bill Dixon, Leader**

**Responsible Director - Ada Burns, Chief Executive**

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**SUMMARY REPORT**

**Purpose of the Report**

1. To seek members approval for submission of the joint expression of interest (EOI) for the Health and Social Care Pioneers (**EOI to follow**) and the Transformation Challenge award.

**Summary**

2. Government has stated its aim of greater integration between health and social care in the Health and Social Care Act 2012. This outlines the requirement for all areas to develop plans for integration, based on needs within localities. This requirement has been supported by the Darlington Health & Well Being Board.
3. A number of organisations including, for example the Department of Health, the LGA, Association of Directors for both Children's and Adults social care are working as part of the National Integrated Care and Support Collaboration and have issued a call for expressions of interest for areas to become 'Pioneers' for Health and Social Care integration.
4. In addition to this the DCLG has issued a call of EOI for submitting a bid for resources via the Transformation Challenge Award, which is one of the packages of measures the Government is putting in place to assist councils to undertake fundamental transformations and radically re-engineer how they promote growth and deliver local services; in particular, via collaboration.
5. Darlington Borough Council and Darlington Clinical Commissioning Group (CCG) have been involved in discussions with other Tees Valley authorities with a view to developing collaborative models for integration within each place and across places. Preliminary conversations have taken place across all five Tees Valley local authorities and all three Tees Valley CCGs, with conversations between Darlington, Middlesbrough and Redcar and Cleveland Councils and Darlington and South Tees CCGs being pursued most actively.
6. The Pioneers and Transformation Challenge submission will be a scalable Tees Valley Collaboration submission, initially involving Darlington, Middlesbrough,

Redcar and Cleveland, Darlington CCG and South Tees CCG with the option of Stockton and Hartlepool and North Tees CCG participating at a later date.

7. The focus of the Pioneer scheme will be the current workstream on people with long term conditions; a priority in the current Health and Social Care Action Plan.
8. The bid document describes a '3 legged stool' approach to collaboration whereby each participating authority will lead on the development of integrated approaches to one strand of high cost/high demand activity whilst also contributing to a wider process. The innovative models developed by each of the authorities would then be rolled out across the others. Each area would adopt a whole system approach to the development of the new models, making use of LEAN methodology to ensure that the outcome of each strand is both innovative and efficient.
9. Governance of the Proposed programme of collaboration will build upon existing arrangements across the Tees Valley such as :
  - (a) Joint Health Scrutiny arrangements across the Tees Valley
  - (b) Existing meetings of the Tees Valley Chief executive, and Leaders

But will also require the establishment of a specific 'steering group' which will ensure that the emerging models are operable across all participating authorities prior to their sign off.

### **Recommendation**

10. It is recommended that Members support this submission, targeting both the Health and Social Care Pioneers programme and the DCLG Challenge fund specifically:-
  - (a) the adoption of the '3 legged stool' approach to collaboration, combining locality and sector led improvement; and
  - (b) the establishment of programme specific governance arrangements in particular a programme specific steering group and cross borough meetings of the relevant Members.

### **Delegations**

11. None

### **Reasons**

12. The recommendation is supported as the proposed EOI enables Darlington partners to develop one of the priorities set out within Darlington's Health and Social Care delivery plan, and also supports participation in a wider Tees Valley initiative. In this way it is aligned with existing priorities

## **Background Papers**

The following Background papers were used in the preparation of this report:-

- (a) Health & Well Being Board Report 11 June 2013 – Health & Social Care Integration Pioneers Programme
- (b) DCLG letters relating to Transformation Challenge Award 27<sup>th</sup> March and 14<sup>th</sup> June 2013.
- (c) Letter inviting EOI for Health and Social Care Integration ‘Pioneers’
- (d) Vision from the national collaboration – Integrated Care and Support: Our Shared Commitment and the Making it Real narratives.

Chris Sivers: Extension 2013

S17 Crime and Disorder	There are no specific implications arising from this report.
Health and Well Being	This proposed collaborative project will provide improvements for health and well being of residents with long term conditions.
Carbon Impact	There are no carbon impact implications in this report
Diversity	There are no specific implications in this report
Wards Affected	All
Groups Affected	All
Budget and Policy Framework	This is decision does not a represent a change to the budget and policy framework.
Key Decision	This is not a key decision
Urgent Decision	This is classed as an urgent decision to enable the bid to be submitted by the required deadline.
One Darlington: Perfectly Placed	The proposed programme will enable greater integrated working across health and social care with an intention of improving outcomes for the population
Efficiency	The proposal to improve closer integration and partnership working may facilitate efficiencies in the future but there are no specific saving proposals outlined in this report

## MAIN REPORT

### Information and Analysis

13. The proposal being suggested has two interconnected elements. The first is the submission to the integration Pioneers to enable organisations in Tees Valley to build a more sustainable health and social care economy together.
14. The integration 'Pioneers' is a National Partnership. The organisations who are working in collaboration as mentioned in the summary report, are inviting EOI from local areas to become integration 'Pioneers' as a means of driving forward change at scale and pace from which the rest of the country can benefit. They are looking for 'Pioneers' that will work across the whole of their local health, public health and social care systems and alongside other local authority departments and voluntary organisations as necessary to achieve and demonstrate the scale of change that is required. In return the successful organisations will receive tailored support and be at the forefront of disseminating and promoting lessons learned for wider adoption across the country.
15. The second element is the potential collaboration amongst the local authorities in the Tees Valley on social care services, which may also attract Challenge Fund monies from the DCLG. The Transformation Challenge award can be submitted as a major multi-authority award to support radical innovation involving two or more authorities or secondary is an authority award to support either individually or jointly are pursuing particularly innovative measures for delivering efficiencies, increasing resilience and giving better value.
16. The proposed approach is to establish a Tees Valley – wide approach to delivering a more sustainable health and social care economy that forms the basis of closer local authority collaboration; therefore The Tees Valley Collaboration submission will be for the major multi-authority award.
17. Given that the challenges faced by the Darlington Health and Well Being Board are similar to those faced in other areas in relation to high cost/high demand areas, it is proposed that a joint EOI be submitted for Tees Valley and that the local authorities and CCGs in their area will work together on particular strands of activity (in Darlington's case, on long term conditions) and then the practice of effective operating models will be spread across the partners involved.
18. The proposed project is attracting support from all relevant parties. Middlesbrough BC, Redcar & Cleveland BC, Darlington CCG and South Tees CCG are all keen to be involved in a joint EOI with Stockton BC and Hartlepool BC expressing interest to joint at a later date.
19. In order to do so, effective governance arrangements would need to be established with the willing partners as mentioned above and discussions are already taking place on how this can be achieved.
20. Darlington's Health and Social Care Delivery Plan has three priorities, the second of which is '*To create a sustainable health and social care economy*'. The proposed joint EOI enables Darlington partners to develop this priority locally, whilst also

seeking to be a part of a wider Tees Valley sustainable health and social care economy. In this way, it is a good fit with existing priorities, enabling the Health and Well Being Board to discharge their work in relation to Action 2 whilst working across a larger footprint.

### **Financial Implications**

21. There is likely to be some significant resource requirements needed to provide assurance on progress, and to ensure the effective decision making and implementation of models of delivery. These requirements will be offset by the service improvements and efficiencies generated by the workstream.
22. If successful on the Pioneers bid improvement activities will be undertaken from within existing resources and will therefore have no budgetary implications.
23. If successful at the Transformation Challenge Award, this will bring potential funding which can be used to resource the improvement activities, across the five authorities and CCG's.
24. This project is in the very early stages and detailed profiling of budgetary impacts will be undertaken once the full scope of the project is fully established.

### **Consultation**

25. No consultation has been undertaken.