AUDIT SERVICES ANNUAL AUDIT PLAN 2013/14 - PROGRESS REPORT

SUMMARY REPORT

Purpose of the Report

1. To provide Members with a progress report against the 2013/14 Annual Audit Plan in accordance with Audit Services' role and terms of reference.

Summary

- 2. The report outlines progress during the first eight months of the year on audit assignment work, consultancy/contingency activity and performance indicators.
- 3. Audit assignment work undertaken since the last progress report in September 2013 has resulted in substantial assurance opinions in respect of Insurance, Departmental Income Systems, Registrar of Births, Deaths and Marriages, Imprest Accounts, Early Years Funding, Supported Living Schemes, CCTV and two primary schools. Limited assurance opinions resulted from the audit reviews of PCI-DSS (Plastic Card Industry Data Security Standard), Administration of Children's Centres and Markets. In these instances management have responded positively to audit findings and action plans have been agreed to deliver the improvements required.
- 4. In relation to Audit Services' key performance indicators the position is positive.

Recommendation

5. It is recommended that the progress report against the 2013/14 Annual Audit Plan be noted.

Reasons

6. The recommendation is supported to provide the Audit Committee with evidence to reflect on the Council's governance arrangements.

Brian James Head of Corporate Assurance

Background Papers

- (i) Audit Services' Role and Terms of Reference.
- (ii) Audit Assignment Executive Summaries.

Brian James: Extension 2140

| S17 Crime and Disorder | Other than any special investigation work there | |
|-----------------------------|--|--|
| | is no crime and disorder impact. | |
| Health and Well Being | There is no specific health and well being | |
| | impact. | |
| Carbon Impact | There is no specific carbon impact. | |
| Diversity | There is no specific diversity impact. | |
| Wards Affected | All wards are affected equally. | |
| Groups Affected | All groups are affected equally. | |
| Budget and Policy Framework | This report does not affect the budget or policy | |
| | framework. | |
| Key Decision | This is not a key decision. | |
| Urgent Decision | This is not an urgent decision. | |
| One Darlington: Perfectly | There is no specific relevance to the strategy | |
| Placed | beyond a reflection on the Council's | |
| | governance arrangements. | |
| Efficiency | There is no specific efficiency impact. | |

MAIN REPORT

Information and Analysis

- The Annual Audit Plan for 2013/14 was approved by the Audit Committee in March 2013 (Minute A40/March/13) and this report covers progress made during the first eight months of the year i.e. to 30 November 2013.
- 8. The report should be considered in the context of fulfilling the function to monitor the adequacy and effectiveness of the Council's internal control environment and the Internal Audit service provided.
- 9. In order to portray progress three Appendices are attached:-
 - (a) **Appendix A** summarises the outcome from Audit Assignments undertaken and outlines those in progress.
 - (b) **Appendix B** details some of the more significant outputs from consultancy/corporate arrangements work/contingency activity carried out.
 - (c) **Appendix C** states Audit Services' Performance Indicators and gives results or year-end projections.
- 10. The results of audit assignments carried out to 30 November 2013 are shown at Appendix A. Since the last progress report in September 2013 audit assignment work has resulted in substantial assurance opinions in respect of Insurance, Departmental Income Systems, Registrar of Births, Deaths and Marriage, Imprest Accounts, Early Years Funding, Supported Living Schemes, CCTV and two primary schools. Limited assurance opinions resulted from the audit reviews of PCI-DSS (Plastic Card Industry Data Security Standard) where completion of the Corporate

Income System upgrade will achieve a satisfactory level of compliance; Markets where improvements are required to recovery procedures and associated accounting systems; and Administration of Children's Centres where improvements are required to controls over petty cash, inventories and the use of the Centres by external organisations. In these instance management have responded positively to audit findings and action plans have been agreed to deliver the necessary improvements.

- 11. In line with good practice, at an appropriate time, Audit Services follow up with Managers progress on implementation of audit recommendations agreed in audit reports. It is pleasing to report generally no matters of concern on this point both from an internal and external audit perspective.
- 12. The Section has worked on a number of consultancy projects identified in the original Audit Plan and with recognised flexibility some have been replaced by others at the request of individual Directors. Some of the more significant outputs from consultancy, corporate arrangements work and contingency activity carried out are identified in **Appendix B.**
- 13. The position is positive upon Key Performance Indicators (**Appendix C**) with operational targets likely to be achieved.
- 14. The Unit has also responded to routine requests from Groups for advice and guidance on operational matters.

Outcome of Consultation

15. There was no formal consultation undertaken in production of this report.

AUDIT SERVICES SECTION

SUMMARY OF AUDIT ASSIGNMENTS UNDERTAKEN IN THE FIRST EIGHT MONTHS OF 2013/14

| Group | Audit Assignment | Assurance opinion Where Assurance Opinion Less Th | | n Less Than Substantial |
|-----------|---|---|---|--|
| | | | Audit Comment | Management Response |
| Resources | VAT | Substantial | | |
| | Insurance | Substantial | | |
| | Corporate Income System | Split Opinion Departmental systems - Substantial | | |
| | | PCI Data Security Standard - Limited | Upgrade to the Corporate Income system required to achieve a satisfactory level of compliance | The upgrade is scheduled to go live in February 2014. All primary credit and debit card processing sites within the Council will then have transferred the bulk of the PCI DSS processing risk to externally hosted suppliers who are PCI compliant. |
| | Registrars of Births, Deaths, Marriages | Substantial | | |
| | Imprest Accounts | Substantial | | |
| People | Primary Schools x 5 | Substantial x 5 | | |
| | Early Years Funding | Substantial | | |

| Group | Audit Assignment | Assurance opinion | Where Assurance Opinion Less Than Substantial | |
|----------------|--------------------------------------|--|--|--|
| | | | Audit Comment | Management Response |
| | Administration of Children's Centres | Limited | Improvements required to controls over petty cash, inventories and the use of the Centres by external organisations. | Management have responded positively to the audit findings and agreed an improvement action plan to address the matters raised. |
| | Supported Living Schemes | Substantial | | |
| Place | Car Parking | Substantial | | |
| | Civic Theatre | Split Opinion: Box Office – Substantial Front of House - Limited | Improvements required in stock control and banking control records. | Management have responded positively to the audit findings and agreed an improvement action plan to address the matters raised. |
| | Environmental Health | Substantial | | |
| | Building Control | Substantial | | |
| | Markets | Limited | Improvements required to recovery procedures and associated accounting systems. | Management have responded positively to the audit findings and are introducing proactive measures to improve the recovery procedures and associated accounting arrangements. |
| | CCTV | Substantial | | |
| Corporate Core | Mayors Charity Fund | N/A | Annual audit of accounts completed. | |
| | Trusts and Funds | N/A | Annual audit of accounts completed. | |

| OPINION | DEFINTION |
|-----------------------|--|
| Full Assurance | All controls in place and operating effectively – the system will achieve its objectives. |
| Substantial Assurance | The majority of controls in place and operating effectively although some control improvements required- the system should achieve its objectives. |
| Limited Assurance | Certain important controls inadequate or in place but operating ineffectively – there is a risk that the system may not achieve its objectives. |
| Minimal Assurance | The majority of controls weak, not present or failing – it is likely that the system will not achieve its objectives. |

SUMMARY OF AUDIT ASSIGNMENTS IN PROGRESS

| Group | Audit Assignment | Stage of Audit |
|----------------|------------------------|---------------------|
| Resources | Social Fund | Scoping audit |
| | Local Taxation | Scoping audit |
| | Residual Payroll and | Fieldwork commenced |
| | Miscellaneous Benefits | |
| | Creditors | Fieldwork commenced |
| People | Section 17 payments | Scoping audit |
| | Creditors | Fieldwork commenced |
| Place | School Meals | Fieldwork commenced |
| | Creditors | Fieldwork commenced |
| Corporate Core | Grants | Audit on going |

Summary of the More Significant Outputs from Consultancy/Corporate Arrangements Work/Contingency Activity Undertaken for the first 8 months of 2013/14

| Department | Description | Output |
|----------------|--|---|
| Core Corporate | Annual Review of Internal Audit Effectiveness | Participated in the independent review of internal audit effectiveness required by the Accounts and Audit (England) Regulations 2011. Outcome of the review, that concluded the Council has an effective system of internal audit, was reported to the Audit Committee in June 2013. |
| | Annual Governance Statement | Annual Governance Statement drafted in conjunction with the Management Group responsible and approved by the Audit Committee in June/September 2013. |
| | National Fraud Initiative (NFI)2012 | Co-ordinating the 2012/13 National Fraud Initiative. Data files were supplied to the NFI in October 2012 for matching to other Authorities' data, DWP and Inland Revenue records etc. covering a range of Council Services including Blue Badge Parking Permits, Creditors, Housing Benefits, Insurance Claims, Payroll, and Housing Tenancies. Data matches became available for further investigation from Jan/Feb 2013 and the work remains on going with a projected completion date of January 2014. |

| Department | Description | Output | |
|------------|-------------------------|---|--|
| | Transformation Projects | Audit Manager continues to lead on the implementation of the Sales Ledger review to improve management of the Council's outstanding debt. Further work being undertaken on an upgrade to the Council's Income System with a projected live date of February 2014 to support the activities of the new customer contact centre and to provide enhanced payment facilities across departments. Audit advice and guidance being provided in respect of the Repairs and Maintenance Supply of Materials Contract and associated payment and control systems (replacing the internal stores) within the Place Group. Audit advice and guidance being provided in respect of the examination of additional payment initiatives around welfare reforms. Decommissioning audits undertaken in respect of Stressholme Golf Course and Catering facility. Decommissioning Audit undertaken in respect of the closure of Kids and Co. Providing advice and assistance in the provision of an offsite records/information archive for the Place Group to replace the current archive facility at the Vicarage Road depot. | |
| | Depot Relocation | Advice and assistance being provided in respect of a range of control issues in relation to the proposed relocation. Decommissioning review being undertaken in parallel. | |
| People | Code of Conduct | Providing advice and guidance to primary schools in relation to the Code of Conduct. | |

AUDIT SERVICES - KEY PERFORMANCE INDICATORS 2013/14

| Indicator | | Target for Year | Outcome/Year End Projection |
|-----------|--|--------------------|--------------------------------|
| 1. | Outcome from annual review of internal audit effectiveness. | Effective | Effective |
| 2. | Days per auditor as per CIPFA Benchmarking Statistics for Unitary Authorities. | 187 | On target to achieve |
| | | Top Quartile | |
| 3. | Cost per audit day as per CIPFA Benchmarking Statistics for Unitary Authorities | £268 | On target to achieve |
| | | Bottom quartile | |
| 4. | Customer satisfaction rating received from client surveys following the completion of each audit | Average | On target to achieve |
| | assignment (where 1 = Very Poor to 5 = Very Good) | 4 | |
| 5. | % of planned pre determined audit assignments completed within the year relative the agreed audit plan | 92% | 92% |
| 6. | % of audit recommendations accepted by client, with a priority of high or medium priority | 100% | 100% |
| 7. | % of agreed audit assignments carried out within the year on core financial systems | 100% | 100% |
| 8. | % of audit assignments completed within 10% of the planned time allocated for each assignment | 92% | 92% |
| 9. | % of draft audit reports for each audit assignment completed within 7 working days of the exit meeting | 100% | 100% |
| 10. | % of final reports for each audit assignment issued within 3 working days of receipt of response to draft | 100% | 100% |
| 11. | % of agreed consultancy project work concluded to the satisfaction of the client manager | 100% | 100% |
| 12. | Maintain service costs within budget | Achieve | On target to achieve |
| 13. | % of workforce receiving PDRs | 100% | 100% |
| 14. | % of planned audit assignments where the client was given 5 working days notice of, or agreed a timescale for, the commencement of the audit | 100% | 100% |