# **REVENUE BUDGET MANAGEMENT 2010/11**

| General Fund Reserve at 31st March 2011 |   |
|---|---|
|   | 2010-14<br>MTFP   |
|   | (Feb 2010)  |
| m Financial Plan (MTFP) :-              | £000  |
| ` ,                                     | 11,560  |
| ·                                       | (321)   |
| Planned Closing Balance 31/03/11        | 11,239  |
| pening balance from 2009-10 results     | 549   |
| rporate underspends / (overspends) :-   |   |
| Financing Costs                         | 195   |
| Joint Bodies & Levies                   | (9)   |
| eneral Fund Reserve at 31st March 2011  | 11,974  |
| ance at 31st March 2011                 | 11,239  |
|   | m Financial Plan (MTFP):- MTFP Planned Opening Balance 01/04/2010 Approved net contribution from balances Planned Closing Balance 31/03/11  pening balance from 2009-10 results  rporate underspends / (overspends):- Financing Costs Joint Bodies & Levies  eneral Fund Reserve at 31st March 2011 |

| Departmental Projected Year-end carry-forward Balances |                    |   |                                 |  |  |  |
|--|--------------------|---|---------------------------------|--|--|--|
|  | Brought<br>forward | Planned<br>utilisation<br>2010-11<br>budget | 2010-11<br>Projected<br>Outturn |  |  |  |
|  | £000               | £000  | £000                            |  |  |  |
| Children Services                                      | 0                  | 0   | (50)                            |  |  |  |
| Community Services                                     | (197)              | 197   | (130)                           |  |  |  |
| Chief Executive  | (48)               | 48  | (52)                            |  |  |  |
| Corporate Services                                     | (53)               | 53  | 4                               |  |  |  |
| TOTAL  | (298)              | 298   | (228)                           |  |  |  |

| Summary Comparison with :-   | 2010-14     |
|--|-------------|
|  | MTFP        |
| Corporate Resources - Improvement / (Decline)                        | £000<br>735 |
| Departmental - Improvement / (Decline)                               | (228)       |
| Overall Improvement / (Decline) compared with MTFP                   | 507         |
| Reduction in 2010-11 revenue grants                                  | (1,000)     |
| Overall Improvement / (Decline) compared with revised grant position | (493)       |

#### **GENERAL FUND REVENUE BUDGET MANAGEMENT 2010/11**

|   |                             | Budget                    |                                       | Expenditure                  |                               |
|---|-----------------------------|---------------------------|---------------------------------------|------------------------------|-------------------------------|
|   | Original<br>2010/11<br>£000 | Approved Adjustments £000 | Amended<br>Approved<br>Budget<br>£000 | Projected<br>Outturn<br>£000 | Projected<br>Variance<br>£000 |
| Departmental Resources Children's Services  | 73,049                      | (864)                     | 72,185                                | 72,235                       | 50                            |
| Community Services  | 46,571                      | (83)                      | 46,488                                | 46,618                       | 130                           |
| Chief Executives Office   | 5,949                       | 900                       | 6,849                                 | 6,901                        | 52                            |
| Corporate Services  | 9,349                       | 47                        | 9,396                                 | 9,392                        | (4)                           |
| Total Departmental Resources  | 134,918                     | 0                         | 134,918                               | 135,146                      | 228                           |
| Corporate Resources   |                             |                           |                                       |                              |                               |
| Joint Bodies & Levies<br>Financing Costs<br>Change Fund   | 650<br>3,794<br>500         | 0<br>0<br>0               | 650<br>3,794<br>500                   | 659<br>3,599<br>500          | 9<br>(195)<br>0               |
| Total Corporate Resources   | 4,944                       | 0                         | 4,944                                 | 4,758                        | (186)                         |
| Net Expenditure   | 139,862                     | 0                         | 139,862                               | 139,904                      | 42                            |
| Contributions To / From Reserves  |                             |                           |                                       |                              |                               |
| Planned Use of General Fund Reserves (MTFP)<br>In Year Approvals by Council & Cabinet<br>Departmental B/Fwds from 2009/10 | 0<br>0<br>0                 | 0<br>0<br>0               | 0<br>0<br>0                           | 0<br>0<br>0                  | 0<br>0<br>0                   |
| General Fund Total  | 139,862                     | 0                         | 139,862                               | 139,904                      | 42                            |

#### **Approved Adjustments**

|  | Departmental<br>Reserves | Youth<br>Offending | Corporate | Payroll | Additional<br>Resources<br>Approved | Technical<br>Transfers<br>Between |       |
|--|--------------------------|--------------------|-----------|---------|-------------------------------------|-----------------------------------|-------|
|  | B/Fwd                    | Service            | Savings   | Savings | by Cabinet                          | Depts                             | Total |
|  | £000                     | £000               | £000      | £000    | £000                                | £000                              | £000  |
| Children's Services  | 0                        | (815)              | (17)      | 0       |                                     | (30)                              | (862) |
| Community Services   | 0                        | 0                  | (26)      | 0       |                                     | (59)                              | (85)  |
| Chief Executives Office  | 0                        |                    | (4)       | 0       |                                     | 89                                | 85    |
| Corporate Services   | 0                        | 815                | 47        | 0       |                                     |                                   | 862   |
| Departmental Reserves- Planned Use   | 0                        |                    |           |         |                                     |                                   | 0     |
|  |                          |                    |           |         |                                     |                                   |       |
| Departmental Resources   | 0                        | 0                  | 0         | 0       | 0                                   | 0                                 | 0     |
| Joint Bodies & Levies  |                          |                    |           |         |                                     |                                   | 0     |
| Financing Costs  |                          |                    |           |         |                                     |                                   | 0     |
| Change Fund  |                          |                    |           |         |                                     |                                   | 0     |
| Contribution to/(from) revenue balances<br>Additional contribution to/(from) resources |                          |                    |           |         |                                     |                                   | 0     |
| Corporate Resources Total  | 0                        | 0                  | 0         | 0       | 0                                   | 0                                 | 0     |
|  |                          |                    |           |         |                                     |                                   |       |
|  |                          |                    |           |         |                                     |                                   |       |

Transfers between DeptsPPP review89Corporate Savings47

136

|                                  |          | Bud         | get      |             | Expenditure |            |          |
|----------------------------------|----------|-------------|----------|-------------|-------------|------------|----------|
|                                  |          |             | Amended  |             |             |            | (Under)/ |
|                                  | Original | Approved    | Approved | Expenditure | Projection  | Total      | Over     |
|                                  | Budget   | Adjustments | Budget   | to Date     | to March    | Projection | Spend    |
|                                  | £000     | £000        | £000     | £000        | £000        | £000       | £000     |
| <u>Childrens Services</u>        |          |             |          |             |             |            |          |
| Schools Delegated Budget         | 53,203   | 0           | 53,203   | 58,684      | (5,480)     | 53,204     | 1        |
| School Improvement & Development | 6,168    | (299)       | 5,869    | 4,514       | 1,329       | 5,843      | (26)     |
| Partnerships Budget              | 9,363    | (225)       | 9,138    | 1,200       | 7,938       | 9,138      | 0        |
| Planning & Resources             | 9,263    | 543         | 9,806    | 973         | 8,408       | 9,381      | (425)    |
| Children's & Families            | 12,651   | (708)       | 11,943   | 2,184       | 10,259      | 12,443     | 500      |
| Grant Income                     | (17,599) | (175)       | (17,774) | (17,249)    | (525)       | (17,774)   | 0        |
|                                  | 73,049   | (864)       | 72,185   | 50,306      | 21,929      | 72,235     | 50       |
| Total Childrens Services         | 73,049   | (864)       | 72,185   | 50,306      | 21,929      | 72,235     | 50       |
|                                  |          |             |          |             |             |            |          |

|          | Budget   |   | Expenditure  |   |   |   |
|----------|--|---|--|---|---|---|
|          |  |   |  |   |   | (Under)/  |
| Original | Approved   | Approved  | Expenditure  |   |   | Over  |
| Budget   | Adjustments  | Budget  | Apr/May  | June/Marcl  | Projection  | Spend   |
| £000     | £000   | £000  | £000   | £000  | £000  | £000  |
|          |  |   |  |   |   |   |
| 1.268    | 0  | 1.268   | (311)  | 1,579   | 1.268   | (   |
| ,        | _  | ,   | (- /   | -   |   | C   |
|          |  |   | /  |   |   | 80  |
|          |  | , , , , ,   |  |   |   | 0   |
|          |  |   |  |   |   |   |
|          | . ,  | . ,   |  |   | (/  | _   |
|          |  | ,   |  |   |   |   |
|          |  | ( - /   |  | _   | \ -/  |   |
|          | . ,  |   |  |   |   |   |
|          |  | ,   |  |   |   |   |
| _ ` /    |  |   |  |   | , ,   |   |
|          |  |   |  |   |   |   |
| 19.057   | (27)   | 19 020  | 75   | 19.035  | 19 110  | 80  |
| 10,037   | (21)   | 10,030  | 13   | 10,033  | 10,110  |   |
| (150)    |  | /   |  |   |   | 50  |
|          |  |   |  |   |   | C   |
|          |  |   |  |   |   | C   |
| 129      | 0  |   |  |   |   |   |
| 164      | 0  | 164   | 0  | 164   | 164   |   |
| 158      | 0  | 158   | (31)   | 189   | 158   | C   |
| 134      | 0  | 134   | 34   | 100   | 134   | C   |
| 55       | 0  | 55  | 50   | 5   | 55  | С   |
| 1,019    | 0  | 1,019   | 2,859  | (1,790)   | 1,069   | 50  |
| 17.892   | (44)   | 17.848  | 1.064  | 16.784  | 17.848  | 0   |
|          |  |   |  |   |   | C   |
|          |  |   |  |   |   |   |
|          |  |   |  |   |   |   |
|          |  |   |  |   |   |   |
|          |  | ,   |  | -,  | ,   | Č   |
| 27,990   | (30)   | 27,960  | 1,268  | 26,692  | 27,960  | C   |
| (495)    | (26)   | (521)   | 1,010  | (1,531)   | (521)   | C   |
| ` '      |  | , ,   | ,  |   | ,   |   |
| 46,571   | (83)   | 46,488  | 5,212  | 41,406  | 46,618  | 130   |
|          |  | _   | -  | 0   |   |   |
| 0        | 0  | 0   | 0  | 0   | 0   | С   |
| 46,571   | (83)   | 46,488  | 5,212  | 41,406  | 46,618  | 130   |
|          | 1,268 (71) 2,964 365 (555) 4,146 (146) 356 6,490 (424) 3,268 396  18,057  (150) 171 358 129 164 158 134 55  1,019  17,892 2,453 868 820 3,465 2,492  27,990  (495) | Original Budget Adjustments £000 £000  1,268 0 0 (71) 0 0 2,964 0 0 365 0 (555) (25) 4,146 0 0 (146) 0 356 (27) 6,490 25 (424) 0 3,268 0 396 0 0 18,057 (27)  (150) 0 171 0 358 0 129 0 164 0 158 0 129 0 164 0 158 0 129 0 164 0 158 0 134 0 55 0 0 17,892 (44) 2,453 0 868 0 820 0 6 3,465 46 2,492 (32)  27,990 (30) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Amended   Approved   Approved   Budget   Adjustments   Budget   £000 | Original         Approved         Approved Approved Expenditure           Budget         Adjustments         Budget Apr/May           £000         £000         £000           £000         £000         £000           1,268         0         1,268         (311)           (71)         0         (71)         (123)           2,964         0         2,964         157           365         0         365         81           (555)         (25)         (580)         96           4,146         0         4,146         4           (146)         0         (146)         (259)           356         (27)         329         2           6,490         25         6,515         18           (424)         0         (424)         465           3,268         0         3,268         (48)           396         0         396         (7)           18,057         (27)         18,030         75           (150)         0         (150)         2,660           171         0         171         (42)           358         0         358 <td< td=""><td>Original Budget Budget Approved Approved Budget Adjustments £000         Approved Expenditure Apr/May June/Marci Apr/May June/Marci Expenditure Projection         Projection Apr/May June/Marci Apr/May June/Marci Expenditure Projection           1,268         0         1,268         (311)         1,579           (71)         0         (71)         (123)         52           2,964         0         2,964         157         2,887           365         0         365         81         284           (555)         (25)         (580)         96         (676)           4,146         0         4,146         4         4,142           (146)         0         (146)         (259)         113           356         (27)         329         2         327           6,490         25         6,515         18         6,897           (424)         0         (424)         465         (889)           3,268         0         3,268         (48)         3,316           396         0         396         (7)         403           18,057         (27)         18,030         75         18,035           (150)         0         (150)         2,660</td><td>Original Budget Budget Exponditure         Approved Approved Exponditure         Expenditure Exponditure Exponditure         Projection Foot         Total Approved Exponditure         Projection Foot         Total Approved Exponditure         Projection Foot         Exponditure Exponditure         Projection Foot         Exponditure Exponditure         Projection Exponditure         Projection Foot         Projection Foot         <t< td=""></t<></td></td<> | Original Budget Budget Approved Approved Budget Adjustments £000         Approved Expenditure Apr/May June/Marci Apr/May June/Marci Expenditure Projection         Projection Apr/May June/Marci Apr/May June/Marci Expenditure Projection           1,268         0         1,268         (311)         1,579           (71)         0         (71)         (123)         52           2,964         0         2,964         157         2,887           365         0         365         81         284           (555)         (25)         (580)         96         (676)           4,146         0         4,146         4         4,142           (146)         0         (146)         (259)         113           356         (27)         329         2         327           6,490         25         6,515         18         6,897           (424)         0         (424)         465         (889)           3,268         0         3,268         (48)         3,316           396         0         396         (7)         403           18,057         (27)         18,030         75         18,035           (150)         0         (150)         2,660 | Original Budget Budget Exponditure         Approved Approved Exponditure         Expenditure Exponditure Exponditure         Projection Foot         Total Approved Exponditure         Projection Foot         Total Approved Exponditure         Projection Foot         Exponditure Exponditure         Projection Foot         Exponditure Exponditure         Projection Exponditure         Projection Foot         Projection Foot <t< td=""></t<> |

|                                |          | Buo         | lget     |             | Expenditure | )          |          |
|--------------------------------|----------|-------------|----------|-------------|-------------|------------|----------|
|                                |          |             | Amended  |             |             |            | (Under)/ |
|                                | Original | Approved    | Approved | Expenditure | Projection  | Total      | Over     |
|                                | Budget   | Adjustments | Budget   | to Date     | to March    | Projection | Spend    |
|                                | £000     | £000        | £000     | £000        | £000        | £000       | £000     |
| Chief Executive                | 245      | 0           | 245      | 36          | 209         | 245        | 0        |
| Assistant CE - Policy          |          |             |          |             |             |            |          |
| Policy & LSP                   | 498      | (29)        | 469      | (37)        | 506         | 469        | 0        |
| Corporate Savings              | (230)    | 174         | (56)     | 0           | (56)        | (56)       | 0        |
| Communications                 | 115      | 0           | 115      | (12)        | 147         | 135        | 20       |
| Connecting with Communities    | 593      | (59)        | 534      | 123         | 411         | 534        | 0        |
| Safer Communities              | 118      | 0           | 118      | 13          | 105         | 118        | 0        |
| Youth Offending                | 0        | 814         | 814      | 123         | 691         | 814        | 0        |
| Assistant CE - Regeneration    |          |             |          |             |             |            |          |
| Management & Admin             | 306      | 0           | 306      | 37          | 269         | 306        | 0        |
| Planning & Economic Strategy   | 668      | 0           | 668      | (648)       | 1,322       | 674        | 6        |
| Development                    | 290      | 0           | 290      | 94          | 222         | 316        | 26       |
| Economic Regeneration          | 402      | 0           | 402      | (265)       | 667         | 402        | 0        |
| Transport                      | 2,944    | 0           | 2,944    | (213)       | 3,157       | 2,944      | 0        |
|                                |          |             |          | (= 10)      |             |            |          |
| In Year Over/(Under) Spend     | 5,949    | 900         | 6,849    | (749)       | 7,650       | 6,901      | 52       |
| B/Fwd from 2008/09             |          | 0           | 0        |             |             | 0          | 0        |
| Virement                       |          | 0           | 0        |             |             | 0          | 0        |
| Total Chief Executive's Office | 5,949    | 900         | 6,849    | (749)       | 7,650       | 6,901      | 52       |

|                                      |                | Budget                                  |                     | Е               | xpenditure       |                    |                  |
|--------------------------------------|----------------|---|---------------------|-----------------|------------------|--------------------|------------------|
|                                      | Original       | Approved                                | Amended<br>Approved | Expenditure     | Projection       | Total              | (Under)/<br>Over |
|                                      | _              | • |                     |                 | •                |                    |                  |
| Corporate Services                   | Budget<br>£000 | Adjustments<br>£000                     | Budget<br>£000      | to Date<br>£000 | to March<br>£000 | Projection<br>£000 | Spend<br>£000    |
|                                      | 212            | 0                                       |                     |                 |                  | ı                  |                  |
| Director                             | 212            | 0                                       | 212                 | 42              | 170              | 212                | 0                |
| Corporate Savings                    | 0              | 0                                       | 0                   | (10)            | 10               | 0                  | 0                |
| Finance                              |                |   |                     |                 |                  |                    |                  |
| Financial Services                   | 427            | 0                                       |                     | (74)            | 478              | 404                |                  |
| Local Taxation                       | 295            | 0                                       | 295                 | 81              | 215              | 296                | 1                |
| Borough Solicitor                    |                |   |                     |                 |                  |                    |                  |
| Legal Services                       | 597            | 11                                      | 608                 | 75              |                  |                    |                  |
| Democratic Services                  | 3,515          | (3)                                     |                     | 609             | 2,903            | 3,512              |                  |
| Customer Services                    | 513<br>110     | 0                                       |                     | 110<br>17       | 403<br>92        | 513<br>109         |                  |
| Complaints                           | 110            | U                                       | 110                 | 17              | 92               | 109                | (1)              |
| Corporate Assurance<br>Audit         | 201            | ^                                       | 201                 | 07              | 174              | 004                |                  |
| Risk Management & Insurance          | 201<br>54      | 0                                       |                     | 27<br>12        |                  | 201<br>54          | 0                |
| Information Management               | 88             | 0                                       | _                   | 3               |                  | 88                 |                  |
| Public Protection                    |                |   |                     |                 |                  |                    |                  |
| Management & Admin                   | 113            | (12)                                    | 101                 | 15              | 86               | 101                | 0                |
| Emergency Planning                   | 118            | 0                                       |                     | 1               | 117              | 118                |                  |
| Parking                              | (1,573)        | 4                                       | (1,569)             | (53)            | (1,516)          | (1,569)            | 0                |
| Licensing                            | (46)           | 0                                       | ` ,                 | (20)            | (33)             | (53)               |                  |
| Building Control Env. Health         | 146<br>598     | 0                                       |                     | 38<br>78        | 108<br>520       | 146<br>598         |                  |
| Trading Standards                    | 384            | 0                                       |                     | 99              | 285              | 384                |                  |
| Resources                            |                |   |                     |                 |                  |                    |                  |
| Management                           | 135            | 0                                       | 135                 | (6)             | 141              | 135                | 0                |
| Performance & Development            | 62             | 0                                       |                     | 10              | 52               | 62                 |                  |
| Procurement & Leading edge           | 265            | 0                                       | 265                 | 6               | 259              | 265                | 0                |
| Corporate Savings                    | (597)          | 47                                      | (550)               | (21)            | (529)            | (550)              | 0                |
| Estates                              | 824            | 0                                       | 824                 | 5               | 819              | 824                | 0                |
| Human Resource Management            |                |   |                     |                 |                  |                    |                  |
| HR                                   | 370            | 0                                       |                     | (219)           | 615              | 396                |                  |
| Health & Safety<br>Corporate Savings | 125<br>0       | 0                                       | 125<br>0            | 21<br>0         | 104              | 125                |                  |
| Home Computer Initiative             | 0              | 0                                       | -                   | 0               | 0                | 0                  | 0                |
| Xentrall                             |                |   |                     |                 |                  |                    |                  |
| D&S Partnership                      | 2,413          | 0                                       | 2,413               | (662)           | 3,075            | 2,413              | 0                |
| In Year Over/(Under) Spend           | 9,349          | 47                                      | 9,396               | 184             | 9,208            | 9,392              | (4)              |
| B/Fwd from 2009/10                   |                | 0                                       | 0                   |                 |                  | 0                  | 0                |
| Virement                             |                | 0                                       |                     |                 |                  | 0                  |                  |
| Total Corporate Services Department  | 9,349          | 47                                      | 9,396               | 184             | 9,208            | 9,392              | (4)              |
|                                      |                |   |                     |                 |                  |                    |                  |

|                               |          | Budget      |          | E           | xpenditure |            |          |
|-------------------------------|----------|-------------|----------|-------------|------------|------------|----------|
|                               |          |             | Amended  |             |            |            | (Under)/ |
|                               | Original | Approved    | Approved | Expenditure | Projection | Total      | Over     |
|                               | Budget   | Adjustments | Budget   | to Date     | to March   | Projection | Spend    |
|                               | £000     | £000        | £000     | £000        | £000       | £000       | £000     |
| Joint Boards and Levies       |          |             |          |             |            |            |          |
| Coroners                      | 143      | 0           | 143      | (151)       | 302        | 151        | 8        |
| Land Drainage Levy            | 81       | 0           | 81       | 20          | 62         | 82         | 1        |
| Outside Contributions         | 426      | 0           | 426      | -31         | 457        | 426        | 0        |
| Total Joint Bodies and Levies | 650      | 0           | 650      | (162)       | 821        | 659        | 9        |
|                               |          |             |          |             |            |            |          |

## **BUDGET MANAGEMENT 2010/11**

| Rai  | pening<br>lance at<br>st April  | Formula  |   | Droisete   | Projected   |
|--|---|--|---|--|---|
|  | 2010  | Budget<br>Allocation   | Total<br>Available  | Projected<br>Closing<br>Balance at<br>31st<br>March<br>2011                          | Closing<br>Balance<br>as<br>proportion<br>of Formula<br>Budget<br>Allocation      |
| Primary  | £000  | £000   | £000  | £000   | %   |
| Borough Road Nursery George Dent Nursery Skerne Park Primary Firthmoor Primary Alderman Leach Primary Corporation Road Primary Dodmire School Mount Pleasant Primary Gurney Pease Primary Northwood Primary Reid Street Primary Mowden Infant Red Hall Primary Mowden Junior Hurworth Primary Heathfield Primary Cockerton CE Primary Heighington CE Primary High Coniscliffe CE Primary Bishopton/Redmarshall CE Primary St. Johns CE Primary St. Augustines RC Primary St. Teresas RC Primary St. Bedes RC Primary St Georges CE Primary Harrowgate Hill Primary Abbey Junior & Infant | 14<br>2<br>72<br>17<br>42<br>89<br>66<br>72<br>2<br>21<br>107<br>13<br>54<br>31<br>67<br>130<br>12<br>13<br>27<br>35<br>76<br>52<br>67<br>47<br>37<br>70<br>23<br>114<br>80 | 253<br>347<br>1,283<br>1,030<br>1,141<br>1,047<br>1,729<br>976<br>669<br>1,355<br>1,180<br>615<br>767<br>700<br>730<br>1,309<br>666<br>756<br>428<br>366<br>734<br>607<br>667<br>947<br>713<br>943<br>1,625<br>1,564 | 267<br>350<br>1,355<br>1,047<br>1,183<br>1,136<br>1,795<br>1,048<br>671<br>1,376<br>1,287<br>629<br>821<br>731<br>797<br>1,439<br>678<br>769<br>455<br>401<br>810<br>659<br>733<br>994<br>749<br>1,013<br>1,648<br>1,678<br>1,815 | 19 13 26 4 8 51 26 61 11 48 105 52 32 38 25 60 12 2 17 35 46 36 15 46 24 18 10 42 41 | 8% 4% 2% 0% 1% 5% 1% 6% 2% 4% 9% 8% 4% 5% 2% 0% 4% 10% 6% 6% 2% 5% 3% 2% 1% 3% 2% |
| Primary Total  | 1,452   | 1,735<br><b>26,882</b>   | 28,335  | 921  | 270   |
| Secondary  | , ,   | -,,,,-   | -,3   |  |   |
| Hurworth Branksome Longfield Hummersknott Carmel   | 183<br>83<br>146<br>(172)<br>163  | 2,753<br>2,784<br>3,622<br>4,878<br>3,806  | 2,936<br>2,868<br>3,768<br>4,706<br>3,969   | 92<br>103<br>30<br>(50)<br>15  | 3%<br>4%<br>1%<br>-1%<br>0%   |
| Secondary Total  | 404   | 17,843   | 18,247  | 189  |   |
| Education Village  | 461   | 8,036  | 8,497   | 284  | 4%  |
| Overall Total  | 2,317   | 52,761   | 55,078  | 1,394  |   |

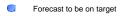
| SAVINGS MONITORING 2010/11                 |  |                   |                  |          |          |  |
|--|--|-------------------|------------------|----------|----------|--|
| Service                                    | Saving   | Planned<br>Saving | Projected saving | Variance | Status   | Notes  |
| 01115                                      | •  | £000              | £000             | £000     |          |  |
| Chief Executives Community Engagement      | Review of service delivery (Talking Together)  | 15                | 15               | 0        | *        | Saving on target   |
| Community Engagement Community Partnership | Restructure of team  | 15                | 15               | 0        | *        | Saving on target   |
| Communications                             | Review of the production of the Town Crier and   | 30                | 30               | 0        |          | Review of income and costs   |
| Communications                             | advertising income  Consolidation of marketing and publicity budgets across                      | 30                | 30               | 0        |          | underway A number of reviews are   |
|  | the Council  |                   |                  |          |          | underway   |
| Policy and Performance<br>Planning         | Review of structures across the Council<br>Introduce charges for pre-application planning advice | 200<br>10         | 174<br>0         | 26<br>10 | •        | Majority of savings extracted<br>Charges not being introduced,<br>shortfall to be covered by |
| Policy/CWC                                 | Merger of Social Inclusion/Race Equality Budget  | 15                | 15               | 0        | *        | increased planning fees<br>Budget removed in year  |
| Connecting with Communities                | Talking Together Budget Reduction  | 0                 | 0                | 0        | *        | monitoring required<br>Budget removed in year  |
| Development Control                        | Removal of vacant admin post   | 10                | 10               | 0        | *        | monitoring required Post removed from the structure  |
| Policy                                     | Reduction in Supplies & Services Budgets   | 9                 | 9                | 0        | *        | Budget removed in year   |
| Economic & Planning Strategy               | Reduction in Supplies & Services Budgets   | 8                 | 8                | 0        | *        | monitoring required Budget removed in year   |
| Community Safety                           | Reduction in Projects  | 3                 | 3                | 0        | *        | monitoring required Budget removed in year   |
|  |  | -                 | _                | 0        | *        | monitoring required  |
| Community Safety<br>Community Safety       | Reduced hours for Management Information post<br>Reduction in Supplies & Services Budgets        | 7<br>2            | 7                | 0        | *        | Post holder working part time<br>Budget removed in year                                      |
| Communications                             | Redesign of Flyer and reduction in printed copies  | 6                 | 6                | 0        |          | monitoring required Savings to be identified as part of                                      |
| Connecting with Communities                | Reduction in Supplies & Services Budgets   | 1                 | 1                | 0        | *        | review Budget removed in year  |
| Economic & Environmental Strategy          | Reduce Council's Single Programme match-funding  | 20                | 20               | 0        | *        | monitoring required Budget removed in year   |
| Development Control                        | budget Increased level of fee income from planning applications                                  | 40                | 0                | 40       |          | monitoring required Income to be monitored during  |
| 2010.0pmon Common                          | and subsequent discharge of planning conditions as economic recovery progresses                  |                   | Ů                | .0       |          | the year   |
|  | Remove non committed inflation   | 27                | 27               | 0        | *        | Budget removed in year monitoring required   |
|  | Provision for staff turnover   | 37                | 37               | 0        | *        | Budget removed in year monitoring required   |
|  | Area Based Grant   | 0                 | 30               | (30)     | *        | Surrendered allocation for<br>Economic Assessment  |
| TOTAL Chief Executives                     |  | 485               | 439              | 46       |          | LCOHOTHIC ASSESSMENT   |
|  |  |                   |                  |          |          |  |
| Corporate Services                         |  |                   |                  |          | _        |  |
| HR   | Reduce spending on training courses, seminars, and conferences across the council by 10%         | 34                | 21               | 13       |          | Savings still being identified   |
| Procurement                                | Identification of savings arising from procurement of  | 200               | 200              | 0        |          | Savings still being identified   |
| Land & Dranasty                            | goods and services at lower contract values  | 25                | 17               |          |          | Mark continuing to identify a  |
| Land & Property                            | Mayors Charity Shop, vacate premises and rent out commercially                                   | 25                | 17               | 8        |          | Work continuing to identify a<br>tenant  |
| HR   | Review structures for the delivery of the workforce  | 35                | 35               | 0        |          | Savings still being identified   |
| Secretarial Support                        | development function across the Council Reduce Personal Assistant level by one PA                | 21                | 21               | 0        | *        |  |
| Leading Edge                               | Review of service delivery across the Authority to identify budget efficiencies                  | 75                | 0                | 75       | Δ        | No savings identified  |
| Corporate                                  | Deletion of Essential User Allowance across the Council  | 50                | 50               | 0        |          | Actual savings figures still being   |
| Corporate                                  | Removal of Sunday payments allowance across the  | 140               | 140              | 0        |          | worked up Actual savings figures still being   |
| Corporate                                  | Council Remove all premium payments for overtime   | 70                | 70               | 0        |          | worked up Actual savings figures still being   |
| Audit                                      | Reduced consultancy support  | 17                | 17               | 0        | *        | worked up<br>Post holder working part time   |
| Archives                                   | Reduced budget   | 4                 | 4                | 0        | *        | SLA in line with reduced budget  |
| Members                                    | Delete maintenance of mayor's garden maintenance budget  | 1                 | 1                | 0        | *        | Budget removed in year monitoring required   |
| Members                                    | Reduced training budget  | 2                 | 2                | 0        | *        | Budget removed in year monitoring required   |
| Risk Management/Financial Services         | Restructure  | 0                 | 16               | (16)     |          | Potential saving identified in<br>Finance, Risk management still<br>being developed          |
| Systems                                    | Delete budget for systems upgrades   | 30                | 30               | 0        | *        | Budget removed   |
| Performance<br>Xentrall                    | Re-allocation of non-policy and performance work<br>Speed up business case implementation        | 0<br>0            | 0                | 0<br>0   | <b>○</b> | Savings still being developed<br>Savings planned to start in 12/13                           |
| Xentrall                                   | Reduce non-staff budgets   | 15                | 15               | 0        | *        | management fee reduced in line   |
| Xentrall                                   | Reduce management costs  | 0                 | 0                | 0        | *        | with savings Savings planned to start in 12/13   |
| Environmental Health                       | Reduced spend on sampling of lower risk items  | 5                 | 5                | 0        | *        | Budget removed in year   |
|  |  |                   |                  | 0        | *        | monitoring required Post removed   |
| General Licensing<br>Emergency Planning    | Delete post<br>Reduce expenditure  | 20<br>2           | 20<br>2          | 0        | *        | Budget removed in year monitoring required   |

| SAVINGS MONITORING 2010/11   |   |   |  |                             |            |  |  |  |
|--|---|---|--|-----------------------------|------------|--|--|--|
| Service  | Saving  |   | Projected saving                           | Variance                    | Status     | Notes  |  |  |
| Trading Standards  | Reduce spending on intellectual property enforcement  | £000<br>7   | £000                                       | £000<br>0                   | *          | Budget removed in year   |  |  |
| Building Control   | Reduce running costs  | 8   | 8  | 0                           | *          | monitoring required Budget removed in year                     |  |  |
| Building Control<br>HR   | Remove vacant admin post<br>Reduction in staff hours  | 0 2   |  | 0                           | **         | monitoring required Post to be removed Budget removed in year  |  |  |
| Democracy  | Publish members expenses online only  | 3   | 3  | 0                           | *          | monitoring required Budget removed in year                     |  |  |
| Democracy  | Reduce printed literature   | 3   | 3  | 0                           | *          | monitoring required Budget removed in year                     |  |  |
| Register of Electors   | Change supplier for online and telephone registrations  | 2   | 2  | 0                           | *          | monitoring required Budget removed in year                     |  |  |
| Secretarial Support  | Reduced hours and stationery  | 4   | 4  | 0                           | *          | monitoring required Budget removed in year                     |  |  |
| Post Room  | Reduction in equipment budget   | 1   | 1  | 0                           | *          | monitoring required Budget removed in year monitoring required |  |  |
| Town Hall  | Reduce Cleaning contract  | 3   | 3  | 0                           | *          | Budget removed in year monitoring required                     |  |  |
| Town Hall<br>Financial Services  | Retender of lift maintenance contract Reduce running costs  | 8   | 8  | 0                           | •          | Budget removed in year   |  |  |
| Financial Services   | Restructure   | 4   | 4  | 0                           | *          | monitoring required Restructure complete                       |  |  |
| Town Hall<br>Registrars  | Furniture lease non-renewal Reduce spending on casual employees   | 24<br>10  | 24<br>10                                   | 0                           | <b>*</b> ★ | Lease not renewed Budget removed in year                       |  |  |
| Post Room  | Reduce postage contract and volume of post  | 50  |  | 0                           | *          | monitoring required Budget removed in year                     |  |  |
| Corporate Landlord   | Improved procurement and use of resources   | 0   | -  | 0                           | •          | monitoring required Systems being developed                    |  |  |
| Building Control Council Tax / Customer Services / Benefits  | Reduction in staff Transformation Project   | 25<br>0   | 25<br>0                                    | 0                           | 0 0        | Restructure being worked up<br>Transformation project underwa  |  |  |
|  | Remove non committed inflation  | 70  | 70   | 0                           | *          | Budget removed in year   |  |  |
|  | Provision for staff turnover  | 56  | 56   | 0                           | *          | monitoring required Budget removed in year                     |  |  |
| Members  | Stop Mayoress at Home event   | 2   | 2  | 0                           | *          | monitoring required Budget removed in year                     |  |  |
| Health & Safety  | Increase income from the provision of training courses  | 10  | 10   | 0                           | *          | monitoring required Budget removed in year monitoring required |  |  |
| Environmental Health<br>Trading Standards  | Reduce low risk inspections Reduce low risk inspections   | 0   |  | 0                           | 00         | Restructure being worked up Restructure being worked up        |  |  |
| Building Control   | Increased prices  | 14  | 14   | 0                           | *          | Budget removed in year<br>monitoring required                  |  |  |
| Registrars   | Increased prices  | 8   | 8  | 0                           | *          | Budget removed in year monitoring required                     |  |  |
| TOTAL Corporate Services   |   | 1,064   | 984  | 80                          |            | 3 4 4  |  |  |
| Children's Services Partnerships Planning & Resources School Improvement Key Stage 4 Engagement School Improvement & Development Performance & Policy Pupil Referral Unit / Behaviour Support Children's Services Capital Team | Integrated Working Anticipated External Grants School Improvement & Development - restructure Skills Plus Admin restructure Delete Personal Assistant post Corporate review of P & P team Behaviour service review Increased Capital contribution                         | 206<br>100<br>250<br>200<br>35<br>25<br>25<br>290 | 100<br>250<br>170<br>35<br>25<br>25<br>290 | 0<br>0<br>30<br>0<br>0<br>0 |            |  |  |  |
| Resources Team  Ethnic Minority School Improvement & Development Special Educational Needs Curriculum Support Foster Care  | School's Finance Team Review Increase Schools Central Expenditure Limit Management recharge for Schools Broadband Ethnic Minority service review Third Tier restructure SEN Provision review Cease service Review of External Placements / In-house foster care provision | 10<br>200<br>40<br>0<br>0<br>20<br>0<br>100       | 200<br>40<br>0<br>0<br>20<br>0             | 0<br>0<br>0<br>0<br>0<br>0  |            |  |  |  |
| Adult & Community Learning   | Additional income target Reduced management costs Story Sack / Toy Library - provision at Children Centres Allowance for staff turnover Mainstreaming of future grant income Remove non committed inflation   | 20<br>160<br>17<br>400<br>100<br>20               | 160<br>17<br>400<br>100                    | 0<br>0<br>0<br>0            |            |  |  |  |
|  | Area Based Grant  | 0   | 25   | (25)                        |            | Surrendered allocation for LSC Staff Transfer                  |  |  |
| TOTAL Children's Services  |   | 2,268   | 2,263                                      | 5                           |            |  |  |  |
| Community Services Street Scene  | Promote bio-diversity in a number of large open spaces  | 20  | 20   | 0                           |            |  |  |  |
| South Park Aviary  | Work in partnership with Friends of the Park to manage  | 15  | 15   | 0                           |            |  |  |  |

| Trade Waste  |                           |   |         |           |          |        |       |  |
|--|---------------------------|---|---------|-----------|----------|--------|-------|--|
| Saving   S   |                           |   | Planned | Projected |          |        |       |  |
| Trade Waste  | Service                   | Saving  | Saving  |           | Variance | Status | Notes |  |
| Trade Waste  |                           |   | 2010/11 | 2010/11   | 2010/11  |        |       |  |
| Collections   Collections   Collections   Waste reducction   So   50   0   |                           | •   | £000    | £000      | £000     |        |       |  |
| Waste Disposal         Waste reduction         50         50         0           Countryside         Reduced contributions to Groundwork         15         15         15           Anti Social Behaviour         ASB equipment rationalisation         8         8         0           Crear Scene         Lower maintenance planting         10         10         0           Greet Scene         Lower maintenance planting         10         10         0           Free Team         Increase unrover and partnership working         33         33         0           Environmental Crime         Increase entorcement         10         10         0           Housing         Review of exempt accommodation cases         150         150           Housing         Review of exempt accommodation cases         150         0           Administration         PA restructure         11         11         11         0           Quality         Restructure         35         35         0         0         0           Finance         Restructure         35         35         0         0         0         0         0         0         0         0         0         0         0         0         0   | Trade Waste               | Actively market and increase business for trade waste | 10      | 10        | 0        |        |       |  |
| Reduced contributions to Groundwork  |                           | collections   |         |           |          |        |       |  |
| ARI Scoidal Behaviour CCTV Technology efficiencies Tree Team Increase utmover and partnership working Tree Team Increased utmover and partnership working Tree Team Tree | Waste Disposal            | Waste reduction                                       | 50      | 50        | 0        |        |       |  |
| ASB equipment rationalisation  | ·                         | Reduced contributions to Groundwork                   | 15      | 15        | 0        |        |       |  |
| Technology efficiencies  |                           | ASB equipment rationalisation                         | 8       |           | 0        |        |       |  |
| Street Scene   |                           |   |         |           | 0        |        |       |  |
| Increase turnover and partnership working  |                           |   |         |           |          |        |       |  |
| Environmental Crime  |                           |   | 33      |           | 0        |        |       |  |
| Transport  | Environmental Crime       |   |         |           | 0        |        |       |  |
| Housing   Review of exempt accommodation cases   150   150   150   0   |                           |   |         |           | -        |        |       |  |
| Administration PA restructure  | •                         | · ·   |         |           |          |        |       |  |
| Quality   Restructure   Rest   | •                         | •   |         |           |          |        |       |  |
| Restructure  |                           |   |         |           |          |        |       |  |
| Increased use of electronic tendering  |                           |   |         |           |          |        |       |  |
| Building Design   Increased turnover due to PCP   20   20   0   0   0   0   0   0   0  | manos                     |   |         |           | -        |        |       |  |
| Reduce engineer hours   9   9   0   0   0   0   0   0   0   0  | Building Design           | · · · · · · · · · · · · · · · · · · ·                 |         |           |          |        |       |  |
| Road Safety  | 0 0                       |   |         |           | -        |        |       |  |
| Delete traffic technician post   23   23   0   |                           |   |         |           |          |        |       |  |
| Restructure  |                           |   |         |           | -        |        |       |  |
| Delete private street works engineer post   36   36   0  |                           |   |         |           |          |        |       |  |
| Prudential Borrowing expenditure reprofiling   34   34   0   | Liigiileeriiig            |   |         |           |          |        |       |  |
| Provision of specialist structural advice  |                           |   |         |           |          |        |       |  |
| Highways   Restructure   Reduced costs via partner working   O   O   O   O   O   O   O   O   O   | Engineering               |   | _       |           |          |        |       |  |
| Winter Maintenance   | 0                         | •   |         |           |          |        |       |  |
| Cease internal sandwich van and tea trolley service  |                           |   | -       |           | -        |        |       |  |
| Arts Centre  | Willer Mailleriance       |   |         |           |          |        |       |  |
| Front of house restructure   | Arts Contro               | *   |         |           |          |        |       |  |
| Utilise service engineers and reduce R & M  Markets  Waste reduction  Withdraw speed visor service  Arts Development Restructure  Countryside Staffing Reduced Hours  Non Committed Inflation  Allowance for Staff Turnover  CCTV  Cease CCTV at bus stops  Outdoor Events  Reduce events budget  Reduce level of testing  Reduce level of testing  Reduce the maintenance budget  Total Community Services  Utilise service engineers and reduce R & M  15  15  0  0  0  0  0  0  0  0  0  0  0  0  0   |                           |   |         |           |          |        |       |  |
| Markets         Waste reduction         3         3         0           Withdraw speed visor service         0         0         0           Arts Development Restructure         15         15         0           Countryside Staffing Reduced Hours         10         10         0           Non Committed Inflation         90         90         0           Allowance for Staff Turnover         278         278         0           CCTV         Cease CCTV at bus stops         0         0         0           Outdoor Events         Reduce events budget         100         100         0           Highways Maintenance         Reduce level of testing         40         40         0         0           Countryside         Reduce the maintenance budget         20         20         0         0           Total Community Services         1,186         1,186         0         0   | SIVIC THEATIE             |   | -       | _         |          |        |       |  |
| Withdraw speed visor service   | Markets                   |   |         |           | -        |        |       |  |
| Arts Development Restructure 15 15 0 Countryside Staffing Reduced Hours 10 10 0 Non Committed Inflation 90 90 0 Allowance for Staff Turnover 278 278 0 CCTV Cease CCTV at bus stops 0 0 0 0 Unidoor Events Reduce events budget 100 100 0 Highways Maintenance Reduce level of testing 40 40 0 Countryside Reduce the maintenance budget 20 20 0 Total Community Services 1,186 1,186 0  | viaikets                  |   |         |           |          |        |       |  |
| Countryside Staffing Reduced Hours   10   10   0   Non Committed Inflation   90   90   0   0   0   0   0   0   0   |                           |   | -       |           |          |        |       |  |
| Non Committed Inflation   90   90   0  |                           |   |         |           |          |        |       |  |
| Allowance for Staff Turnover 278 278 0  CCTV Cease CCTV at bus stops 0 0 0  Outdoor Events Reduce events budget 100 100 0  Idighways Maintenance Reduce level of testing 40 40 0  Countryside Reduce the maintenance budget 20 20 0  Total Community Services 1,186 1,186 0  |                           |   |         |           |          |        |       |  |
| CCTV   |                           |   |         |           |          |        |       |  |
| Outdoor Events         Reduce events budget         100         100         0           Highways Maintenance         Reduce level of testing         40         40         0           Countryside         Reduce the maintenance budget         20         20         0           Total Community Services         1,186         1,186         0  | CCTV                      |   |         |           | -        |        |       |  |
| Highways Maintenance Reduce level of testing 40 40 0 Countryside Reduce the maintenance budget 20 20 0 Total Community Services 1,186 1,186 0  |                           | •   | -       |           | -        |        |       |  |
| Countryside Reduce the maintenance budget 20 20 0  Total Community Services 1,186 1,186 0  |                           |   |         |           | -        |        |       |  |
| Total Community Services 1,186 1,186 0   |                           |   |         |           |          |        |       |  |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,   |                           |   |         |           |          |        |       |  |
| CAVINICS TARGET 2040 44  | i otal Community Services |   | 1,186   | 1,186     | U        |        |       |  |
|  | SAVINGS TARGET 2010-1     | 1   | 5,003   | 4,872     | 131      |        |       |  |

#### Key

Saving delivered



Forecast to be below target

### **HOUSING REVENUE ACCOUNT 2010/11**

|  | Budget   |            |          | Actual / Pro |            |            |          |
|--|----------|------------|----------|--------------|------------|------------|----------|
|  | Amended  |            |          |              |            |            | (Under)/ |
|  | Original | Approved   | Approved | Actual       | Projection | Total      | Over     |
|  | Budget   | Adjustment | t Budget | Apr-May      | to Mar     | Projection | Spend    |
| Housing Revenue Account                  | £000     | £000       | £000     | £000         | £000       | £000       | £000     |
| Income                                   |          |            |          |              |            |            |          |
| <br>  Working Balance Brought Forward    | (500)    | 0          | (500)    | (842)        | 0          | (842)      | (342)    |
| Rents Of Dwellings (Gross)               | (15,412) | 0          | (15,412) | ) ó          | (15,421)   | (15,421)   | (9)      |
| Sundry Rents (Including Garages & Shops) | (370)    |            | , , ,    |              | (357)      | ,          | ` ,      |
| Charges For Services & Facilities        | (1,735)  | 0          | (1,735)  | (173)        | (1,577)    | (1,750)    | (15)     |
| Contribution towards expenditure         | (474)    | 0          | (474)    | (49)         | (425)      | (474)      |          |
| Interest Receivable                      | (36)     | 0          | (36)     | 0            | (26)       | (26)       | 10       |
| Total Income                             | (18,527) | 0          | (18,527) | (1,074)      | (17,806)   | (18,880)   | (353)    |
| <u>Expenditure</u>                       |          |            |          |              |            |            |          |
| Management                               | 5,125    | 34         | 5,159    | 499          | 4,678      | 5,177      | 18       |
| Maintenance                              | 3,619    | 0          | 3,619    | (313)        | 3,932      | 3,619      | 0        |
| Capital Financing Costs                  | 1,834    | 0          | 1,834    | 0            | 1,584      | 1,584      | (250)    |
| R.C.C.O.                                 | 2,124    | 200        | 2,324    | 0            | 2,593      | 2,593      | 269      |
| Increase in Bad Debt Provision           | 150      | 0          | 150      | 0            | 150        | 150        | 0        |
| Housing Subsidy Payable                  | 5,174    | 0          | 5,174    | 0            | 5,174      | 5,174      | 0        |
| Working Balance Carried Forward          | 500      | (234)      | 266      | 889          | (307)      | 582        | 316      |
| Total Expenditure                        | 18,526   | 0          | 18,526   | 1,075        | 17,804     | 18,879     | 353      |
| (Surplus)/Deficit                        | 0        | 0          | 0        | 0            | 0          | 0          | 0        |