Increased Demand	Pressures	Estimate 17/18 £M	Estimate 18/19 £M	Estimate 19/20 £M	Estimate 20/21 £M
Childrons Agency cover for vacant posts 0.442 0.234 0.104 0.006 0.007 0.	Increased Demand	2111	2	2.111	2111
Pensions - increased ontributions 0.243 0.646 1.026	Childrens external placements	0.320	0.160	0.000	0.000
Older Persons residential fees - increase in framework fees	1	0.442	0.234	0.104	0.000
Older Persons residential fees - low attrition rates	Pensions - increased contributions	0.243	0.646	1.026	1.058
Concessionary Fares					0.170
Customer Services - various changes					0.180
Democratic Services - Tees Valley Scrutiny Officer 0.015 0.000	1				0.134
Municipal Elections					
Legal Services staff changes 0.024 0.028 0.032 0.032 Missing from Home Worker contract 0.025 0.025 0.025 0.025 0.025 0.025 0.025 0.025 0.025 0.025 0.025 0.025 0.020 0.030 0.052 <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
Missing from Home Worker contract 0.025 0.025 0.025 0.025 0.025 0.030 0.035 0.055 0.055 0.052 0.055					0.034
Safer Families for Children contract 0.030 0.030 0.030 0.030 0.030 0.030 0.030 0.060 0.660 1.060 1.060 0.060 0.060 0.060 1.060 1.060 0.060 0.060 1.060 1.060 0.060 0.060 1.060 1.060 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.005 0.052	l =				0.025
Independent People Complaints budget shortfall			0.030	0.030	0.030
Capital Projects - additional staffing due to increased demand 0.000 0.052 0.052 0.055 1.486 1.582 1.755 1.775 Reduced Income		0.000	0.000	0.060	0.068
1.486	· · · · · · · · · · · · · · · · · · ·			0.000	0.000
Parking - national trend of reduced income Parking - national trend of reduced income School Meals / Building Cleaning / Catering - loss of business 0.111 0.079 0.079 0.075 Finance / HR - loss of school income 0.048 0.038 0.038 0.038 0.038 Behaviour Support - loss of overhead income 0.045 0.04	Capital Projects - additional staffing due to increased demand	0.000	0.052	0.052	0.052
Parking - national trend of reduced income 0.183 0.183 0.183 0.185		1.486	1.582	1.755	1.778
School Meals / Building Cleaning / Catering - loss of business 0.111 0.079 0.079 0.075	Reduced Income				
Finance / HR - loss of school income 0.038 0.038 0.038 0.038 0.038 0.038 0.038 0.038 0.038 0.038 0.038 0.045	Parking - national trend of reduced income	0.183	0.183	0.183	0.183
Behaviour Support - loss of overhead income					0.079
Loss of Education Service Grant general element 0.246 0.246 0.246 0.246 0.246 0.246 0.246 0.246 0.246 0.246 0.116 0.					0.038
Education Team loss of income due to reduction in capital grant 0.000 0.116 0.116 0.116 0.116 Financing costs - loss of Interest on Investments 0.364 0.564 0.834 0.983					0.045
Financing costs - loss of Interest on Investments 0.364 0.564 0.834 0.985	<u> </u>				
Markets - Increased rates and losss of income due to falling occupancy 0.097 0.098 0.098 0.098 1.084 1.369 1.639 1.789 Other pressures Various Small pressures and Income 0.375 0.275 0.275 0.275 Re-profiling of NHB due to change in regulations 0.435 (0.018) 0.130 0.533 Current Savings shortfall 0.397 0.000 0.000 0.000 Library - anticipated delay on relocation 0.397 0.000 0.000 0.000 Council Tax - Reduced Growth Estimate Estimat	· -				
1.084 1.369 1.639 1.788					
Other pressures Various Small pressures and Income 0.375 0.275 0.275 0.275 Re-profiling of NHB due to change in regulations 0.435 (0.018) 0.130 0.530 0.810 0.257 0.405 0.806 Current Savings shortfall Library - anticipated delay on relocation 0.397 0.000 0.000 0.000 Council Tax - Reduced Growth Reduction in tax-base due to lower property growth than anticipated 0.290 0.445 0.609 0.798 Savings 17/18 18/19 19/20 20/21 £M £M £M £M £M £M £M TVCA budgeted payment not required (0.296) (0.305) (0.314) (0.322) Early realisation of Senior Management savings (0.124) (0.120) 0.000 0.000 Financing costs - reduction in debt repayment on leased assets (0.561) (0.372) (0.129) (0.025 Various Staff changes (0.232) (0.165) (0.179) </td <td>Markets - Increased rates and losss of income due to falling occupancy</td> <td>-</td> <td></td> <td></td> <td>0.099</td>	Markets - Increased rates and losss of income due to falling occupancy	-			0.099
Various Small pressures and Income 0.375 0.275 0.275 0.275 0.275 0.275 0.275 0.275 0.275 0.405 0.806		1.084	1.369	1.639	1.789
Re-profiling of NHB due to change in regulations	Other pressures				
D.810 0.257 0.405 0.806	Various Small pressures and Income	0.375	0.275	0.275	0.275
Current Savings shortfall	Re-profiling of NHB due to change in regulations	0.435	(0.018)	0.130	0.533
Library - anticipated delay on relocation 0.397 0.000 0.000 0.000 0.000 0.000 0.000 0.397 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.290 0.445 0.609 0.798 0.290 0.445 0.609 0.798 0.290 0.445 0.609 0.798 0.290 0.445 0.609 0.798 0.290 0.445 0.609 0.798 0.290 0.445 0.609 0.798 0.290 0.445 0.609 0.798 0.290 0.445 0.609 0.798 0.290 0.445 0.609 0.798 0.290 0.445 0.609 0.798 0.200 0.000		0.810	0.257	0.405	0.808
Council Tax - Reduced Growth	Current Savings shortfall				
Reduction in tax-base due to lower property growth than anticipated 0.290 0.445 0.609 0.798	Library - anticipated delay on relocation				0.000
Reduction in tax-base due to lower property growth than anticipated 0.290 0.445 0.609 0.795	Occurs II Tour Bullion I Occurs	0.397	0.000	0.000	0.000
D.290 D.445 D.609 D.795		0 290	0 445	0 609	0 795
Estimate Estimate	Treaded on in tax base due to lower property growth than a morpated				
TVCA budgeted payment not required (0.296) (0.305) (0.314) (0.323)		0.200	0.110	0.000	0.700
TVCA budgeted payment not required (0.296) (0.305) (0.314) (0.323)		Estimate	Estimate	Estimate	Estimate
### Description of Senior Management savings (0.296) (0.305) (0.314) (0.323 ### Early realisation of Senior Management savings (0.124) (0.120) 0.000 0.000 ### Financing costs - reduction in debt repayment on leased assets (0.561) (0.372) (0.129) (0.025 ### Various Staff changes (0.232) (0.165) (0.179) (0.167 ### Council Tax Empty Property Discount (0.080) (0.160) (0.170) (0.180 ### Council Tax - increase in ASC precept by 1% (0.493) (0.843) 0.025 0.026 ### Council Tax - compounding effect of ASC precept (0.040) (0.146) (0.218) (0.366 ### Adults - effect of National Living Wage (0.369) (0.698) (0.883) (0.365 ### Council Tax - increase in ASC precept (0.369) (0.698) (0.883) (0.365 ### Council Tax - increase in ASC precept (0.369) (0.698) (0.883)	Savings				
Early realisation of Senior Management savings (0.124) (0.120) 0.000 0.000 Financing costs - reduction in debt repayment on leased assets (0.561) (0.372) (0.129) (0.025		£M	£M	£M	£M
Early realisation of Senior Management savings (0.124) (0.120) 0.000 0.000 Financing costs - reduction in debt repayment on leased assets (0.561) (0.372) (0.129) (0.025	TVCA budgeted payment not required	(0.296)	(0.305)	(0.314)	(0.323)
Various Staff changes (0.232) (0.165) (0.179) (0.167) Council Tax Empty Property Discount (0.080) (0.160) (0.170) (0.180) Council Tax - increase in ASC precept by 1% (0.493) (0.843) 0.025 0.026 Council Tax - compounding effect of ASC precept (0.040) (0.146) (0.218) (0.366) Adults - effect of National Living Wage (0.369) (0.698) (0.883) (0.365)		(0.124)	(0.120)	0.000	0.000
Council Tax Empty Property Discount (0.080) (0.160) (0.170) (0.180) Council Tax - increase in ASC precept by 1% (0.493) (0.843) 0.025 0.026 Council Tax - compounding effect of ASC precept (0.040) (0.146) (0.218) (0.366) Adults - effect of National Living Wage (0.369) (0.698) (0.883) (0.365)	, ,	,	, ,		(0.025)
Council Tax - increase in ASC precept by 1% (0.493) (0.843) 0.025 0.026 Council Tax - compounding effect of ASC precept (0.040) (0.146) (0.218) (0.366) Adults - effect of National Living Wage (0.369) (0.698) (0.883) (0.365)					(0.167)
Council Tax - compounding effect of ASC precept Adults - effect of National Living Wage (0.040) (0.146) (0.218) (0.366) (0.369) (0.698) (0.883)		, ,			(0.180)
Adults - effect of National Living Wage (0.369) (0.698) (0.883) (0.365)	, , ,	, ,			
		, ,	, ,		(0.366)
(2.193) (2.009) (1.000) (1.400					
Total net pressures 1.872 0.844 2.540 3.770	Total net pressures	1.872	0.844	2.540	3.770