

**EFFICIENCY AND RESOURCES PORTFOLIO CORE OFFER BUDGET -  
COUNCILLOR S HARKER**

EffR1 - Estates & Property Management
EffR2 - Corporate Landlord
EffR3 - Elections & Electoral Registration
EffR4 - Democratic & Members Support
EffR5 - Members Allowances
EffR6 - Resources Scrutiny
EffR7 – Corporate Running Costs
EffR8 – Land Charges
EffR9 – Registrars
EffR10 – Local Taxation
EffR11 – Housing Benefits Admin
EffR12 – Other GF Housing Services
EffR13 – Health & Safety
EffR14 – Procurement
EffR15 – Financial Services
EffR16 – HR
EffR17 – Complaints & Information Governance
EffR18 – Xentrall ICT
EffR19 – Senior Management Costs
EffR20 – Financing Costs
EffR21 – Contingencies
EffR22 - NEREO