

<b>Pressures</b>	Estimate	Estimate	Estimate	Estimate
	17/18	18/19	19/20	20/21
	£M	£M	£M	£M
<b>Increased Demand</b>				
Childrens external placements	0.320	0.160	0.000	0.000
Childrens Agency cover for vacant posts	0.442	0.234	0.104	0.000
Pensions - increased contributions	0.243	0.646	1.026	1.058
Older Persons residential fees - increase in framework fees	0.170	0.170	0.170	0.170
Older Persons residential fees - low attrition rates	0.180	0.180	0.180	0.180
Concessionary Fares	0.000	0.000	0.049	0.134
Customer Services - various changes	0.027	0.027	0.027	0.027
Democratic Services - Tees Valley Scrutiny Officer	0.015	0.000	0.000	0.000
Municipal Elections	0.000	0.030	0.000	0.000
Legal Services staff changes	0.024	0.028	0.032	0.034
Missing from Home Worker contract	0.025	0.025	0.025	0.025
Safer Families for Children contract	0.030	0.030	0.030	0.030
Financing costs - Interest on debt	0.000	0.000	0.060	0.068
Independent People Complaints budget shortfall	0.010	0.000	0.000	0.000
Capital Projects - additional staffing due to increased demand	0.000	0.052	0.052	0.052
	1.486	1.582	1.755	1.778
<b>Reduced Income</b>				
Parking - national trend of reduced income	0.183	0.183	0.183	0.183
School Meals / Building Cleaning / Catering - loss of business	0.111	0.079	0.079	0.079
Finance / HR - loss of school income	0.038	0.038	0.038	0.038
Behaviour Support - loss of overhead income	0.045	0.045	0.045	0.045
Loss of Education Service Grant general element	0.246	0.246	0.246	0.246
Education Team loss of income due to reduction in capital grant	0.000	0.116	0.116	0.116
Financing costs - loss of Interest on Investments	0.364	0.564	0.834	0.983
Markets - Increased rates and losses of income due to falling occupancy	0.097	0.098	0.098	0.099
	1.084	1.369	1.639	1.789
<b>Other pressures</b>				
Various Small pressures and Income	0.375	0.275	0.275	0.275
Re-profiling of NHB due to change in regulations	0.435	(0.018)	0.130	0.533
	0.810	0.257	0.405	0.808
<b>Current Savings shortfall</b>				
Library - anticipated delay on relocation	0.397	0.000	0.000	0.000
	0.397	0.000	0.000	0.000
<b>Council Tax - Reduced Growth</b>				
Reduction in tax-base due to lower property growth than anticipated	0.290	0.445	0.609	0.795
	0.290	0.445	0.609	0.795
<b>Savings</b>				
	Estimate	Estimate	Estimate	Estimate
	17/18	18/19	19/20	20/21
	£M	£M	£M	£M
TVCA budgeted payment not required	(0.296)	(0.305)	(0.314)	(0.323)
Early realisation of Senior Management savings	(0.124)	(0.120)	0.000	0.000
Financing costs - reduction in debt repayment on leased assets	(0.561)	(0.372)	(0.129)	(0.025)
Various Staff changes	(0.232)	(0.165)	(0.179)	(0.167)
Council Tax Empty Property Discount	(0.080)	(0.160)	(0.170)	(0.180)
Council Tax - increase in ASC precept by 1%	(0.493)	(0.843)	0.025	0.026
Council Tax - compounding effect of ASC precept	(0.040)	(0.146)	(0.218)	(0.366)
Adults - effect of National Living Wage	(0.369)	(0.698)	(0.883)	(0.365)
	(2.195)	(2.809)	(1.868)	(1.400)
<b>Total net pressures</b>	1.872	0.844	2.540	3.770