

Pressures	Estimate	Estimate	Estimate	Estimate
	18/19	19/20	20/21	21/22
	£m	£m	£m	£m
Increased Demand				
Childrens external placements	1.650	1.350	1.350	1.350
Childrens transportation costs for additional routes	0.294	0.298	0.304	0.289
Looked after children - various staffing changes	0.041	0.008	0.007	0.005
Childrens social work - various staffing changes	0.186	0.049	0.049	0.049
Child arrangement orders	0.050	0.000	0.000	0.000
Childrens legal fees	0.050	0.050	0.050	0.050
Family Placement - various staffing changes	0.016	0.021	0.029	0.030
Family Placement - additional costs	0.016	0.016	0.016	0.016
Adoption - Tees Valley Regional Adoption Agency costs	0.080	0.080	0.000	0.000
Complaints - Increased use of external professionals	0.030	0.030	0.000	0.000
Looked after children - increased use of external professionals	0.009	0.009	0.009	0.009
Child Protection & Review - increased staffing costs	0.037	0.020	0.020	0.020
Legal Services staff changes	0.011	0.012	0.012	0.013
Secretarial staff changes	0.009	0.011	0.011	0.012
Engagement Team changes	0.028	0.029	0.030	0.031
Parking Processing and Appeals - introduction of P&D card readers	0.080	0.080	0.080	0.080
CCTV	0.025	0.025	0.025	0.025
	2.612	2.088	1.992	1.979
Reduced Income				
Parking Processing and Appeals - reduced income	0.120	0.120	0.120	0.120
CCTV - lost income from external client	0.025	0.025	0.025	0.025
Dolphin Centre - reduced income	0.050	0.050	0.050	0.050
Cemeteries & Cremations - reduced income	0.070	0.072	0.072	0.072
	0.265	0.267	0.267	0.267
Other				
Various small pressures	0.153	0.114	0.088	0.088
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Current Savings shortfall				
Library - anticipated delay on relocation	0.429	0.000	0.000	0.000
Property Management - not achievable due to increased activity	0.047	0.047	0.048	0.048
	0.476	0.047	0.048	0.048
Pay Model				
Projected additional costs for proposed national pay model	0.916	1.775	2.275	2.790
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Savings				
Financing Costs - reduction due to increased activity	(0.829)	(0.800)	(0.755)	(0.651)
IR35 - Employers NI - additional costs not materialised	(0.275)	(0.275)	(0.275)	(0.275)
Living Wage - release of contingency as costs reflected in Pay Model	(0.142)	(0.284)	(0.549)	(0.549)
Apprentice Levy - saving based on updated information	(0.082)	(0.083)	(0.084)	(0.082)
Additional savings due to Joint Venture activity	(0.086)	(0.593)	(0.343)	(0.343)
Concessionary Fares - reduction in inflation	(0.060)	(0.110)	(0.140)	(0.180)
Construction - maintain current levels of turnover	(0.156)	(0.126)	(0.126)	(0.126)
Release of Employers NI not required	(0.161)	(0.193)	(0.211)	(0.191)
Adult Social Care contingency not now required	(0.213)	(0.212)	(0.213)	(0.212)
Darlington & Stockton Partnership - additional income	(0.021)	(0.022)	(0.023)	(0.023)
Corporate Management - no increase in Members allowances	(0.015)	(0.019)	(0.025)	(0.027)
Reduction in Pension Increase Act charges	(0.017)	(0.017)	(0.017)	(0.017)
Banking - savings on new contract	(0.005)	(0.005)	(0.005)	(0.005)
Occupational Health - reduction in doctor/nurse provision	(0.020)	(0.020)	(0.020)	(0.020)
In house fostering savings	(0.140)	(0.140)	(0.140)	(0.140)
Supporting People - contract savings	(0.038)	(0.036)	(0.024)	(0.022)
Social Work staff changes	(0.011)	(0.006)	0.000	0.000
Additional Rental income from Shops & Offices	(0.019)	(0.037)	(0.037)	(0.037)
Concessionary Fares - Bulk bus pass issue	0.000	0.000	0.000	(0.085)
South Park Café - Richmondshire Trust running the Café	(0.006)	(0.006)	(0.006)	(0.006)
Hippodrome - additional income as per business plan	0.000	0.000	0.000	(0.040)
Feethams Multi-Storey Car Park - reduction in planned maintenance	0.000	0.000	0.000	(0.052)
Senior Management Savings	(0.153)	(0.113)	(0.116)	(0.116)
	(2.449)	(3.097)	(3.109)	(3.199)
Total net pressures	1.973	1.194	1.561	1.973