



**DARLINGTON**

Borough Council

# Economy and Resources Scrutiny Committee Agenda

10.00 am

Thursday, 29 June 2023

Committee Room 1, Town Hall, Darlington. DL1 5QT

**Members of the Public are welcome to attend this Meeting.**

1. Introductions/Attendance at Meeting
2. Chair –  
To appoint a Chair of this Scrutiny Committee for the Municipal Year 2023/24
3. Vice Chair –  
To appoint a Vice-Chair of this Scrutiny Committee for the Municipal Year 2023/24
4. Time of Meetings –  
To consider the timings of meetings of this Scrutiny Committee for the Municipal Year 2023/24 on the dates agreed in the Calendar of Meetings by Cabinet at Minute C258/Feb/23
5. Declarations of Interest
6. Minutes –  
To approve the Minutes of the meeting of this Scrutiny Committee held on 2 Feb 2023 (Pages 3 - 8)
7. Project Position Statement and Capital Programme Monitoring Outturn 2022/23 –

Report of the Assistant Director Transport and Capital Projects  
(Pages 9 - 30)

8. Revenue Budget Outturn 2022/23 –  
Report of the Assistant Director Resources  
(Pages 31 - 52)
9. Work Programme 2023-24 –  
Report of the Assistant Director Resources  
(Pages 53 - 62)
10. SUPPLEMENTARY ITEMS (if any) which in the opinion of the Chair of this Committee are  
of an urgent nature and can be discussed at this meeting
11. Questions



**Luke Swinhoe**  
**Assistant Director Law and Governance**

**Wednesday, 21 June 2023**

**Town Hall**  
**Darlington.**

**Membership**

Councillors Baker, Coe, Dillon, Durham, Haszeldine, Henderson, Marshall, McGill, Ray and  
Mrs H Scott

If you need this information in a different language or format or you have any other queries on  
this agenda please contact Michael Conway, Mayoral and Democratic Officer, Operations  
Group, during normal office hours 8.30 a.m. to 4.45 p.m. Mondays to Thursdays and 8.30 a.m.  
to 4.15 p.m. Fridays E-mail: [michael.conway@darlington.gov.uk](mailto:michael.conway@darlington.gov.uk) or telephone 01325 4056309

## ECONOMY AND RESOURCES SCRUTINY COMMITTEE

Thursday, 2 February 2023

**PRESENT** – Councillors Mrs H Scott (Chair), Boddy, Crudass, Harker, Mrs D Jones and Lee.

**APOLOGIES** – Councillors L Hughes, McEwan, Mills and Paley.

**ABSENT** – Councillor Wright.

**OFFICERS IN ATTENDANCE** – Mark Ladyman (Assistant Director Economic Growth), Brett Nielsen (Assistant Director Resources), Anthony Hewitt (Assistant Director Highways and Capital Projects), Brian Robson (Head of Capital Projects), Neil Bowerbank (Head of Strategy, Performance and Communications), Christopher Mains (Towns Fund Programme Manager), Andrew Perkin (Business Growth and Investment Manager), Eleanor Walker (Corporate Training Officer (Equality and Diversity)), Michael Conway (Mayoral and Democratic Officer) and Paul Dalton (Elections Officer).

### ER37 DECLARATIONS OF INTEREST

There were no declarations of interest reported at the meeting.

### ER38 TO APPROVE THE MINUTES OF THE MEETINGS OF THIS SCRUTINY COMMITTEE HELD ON 5 JANUARY 2023 AND 19 JANUARY 2023

**Submitted** – the Minutes (previously circulated) of the meetings of this Scrutiny Committee held on 5 January 2023 and 19 January 2023.

**RESOLVED** – That the Minutes be approved as correct records.

### ER39 TOWNS FUND

The Towns Fund Programme Manager gave a presentation which provided Members with an overview of the budget position of a number of Town Centre schemes, noting that the Towns Fund revenue received to date was £291,965 Programme development and £243,029 Capacity funding, alongside over £18M capital funding received to date.

Members received an overview of a number of projects including Skinnergate and the Yards, Urban Green Space and Northgate and Commercial Street, Adult Skills on the corner of Priestgate and Crown Street, Northgate and Victoria Road. Members also received a brief update on the Railway Heritage Quarter, Bank Top and Edward Pease House.

Members were keen to learn more about the immediate plans for Skinnergate, and to see concept pictures and key dates being placed in the public arena. Members were also keen to hear more about the feedback on the Yards project.

Discussion ensued on the Adult Skills project, with Members keen to understand the financing of the project, learning that funding had been allocated for the Ground Floor of the building, however an application for further funding would be required to progress the project.

Disappointment was expressed at the lack of funding received for the Northgate Linear Park concept, however it was acknowledged that Darlington had done quite well in terms of funding to date. Members heard that negotiations were still ongoing in terms of Northgate House, and clarified details around the development of 156 Northgate. Members were interested to learn more about the Tiny Forest programme.

Members entered into discussion on how the history of Darlington could be promoted around the Town Centre, touching upon the use of plaques, the development of the Heritage Trail, signage and branding, the use of mobile phone apps and walking routes, the development of a Ghost Trail, and the promotion of the short films recently created by Chris Lloyd.

It was noted that some of the gaps in financing were due to the biannual assessment and biannual release of funding.

Members were pleased to hear of the ambition for Northgate, with suggestions put forward that retail units be removed to reveal the original houses that back onto North Lodge Park, opening up the Northgate entrance to the town. It was also suggested that work be undertaken to improve shop frontages ahead of the 2025 bicentennial railway celebrations.

**RESOLVED** – That a presentation be given to all Members on the work undertaken under the Towns Fund ahead of the forthcoming Purdah period.

#### **ER40 MARKETS UPDATE**

The Assistant Director - Economic Growth provided a verbal update on the Markets, reporting on a new street food bar, a review of the mechanical and electrical systems, and the biomass heating system.

Members were provided with an overview of Phase Two, which had commenced in Summer 2022, and included work on the Vault Bar, uplifts to the façade of the market, new toilet facilities, and improved signage. Members were informed that there were some long-standing traders who had a loyal customer base, however who were struggling to attract new customers, so work was being undertaken in cooperation with the established traders to attract fresh business to the site. It was reported that work had also been undertaken to encourage electronic trade.

Members were informed that in the preceding twelve months a number of different speciality markets had taken place, and that there would be a continuation of offers.

Members entered into discussion on the offer available, noting that the Management Company had invested in the bar/food sector, potentially to the detriment of a more traditional market offer. In response, Members were informed that the more traditional retailers were not taking up the option to move into the market, and therefore the offer needed to be more reflective of what people wanted.

Members noted that markets in similar local towns appeared to be thriving, however Members were advised that Darlington's outdoor market was slowly starting to recover.

Members scrutinised the rental costs, and were advised that the rate was competitive, with a discounted rate for new stall holders. Members felt that it was important that financial incentives to attract new traders.

**RESOLVED** – That the content of the verbal update be noted.

#### **ER41 REVENUE BUDGET MONITORING 2022/23 - QUARTER 3**

The Assistant Director - Resources submitted a report (previously circulated), together with a report which was being considered by Cabinet at its meeting scheduled to be held on 7 February, 2023.

It was reported that the latest projections showed an overall decline of £0.616m on the 2022-26 Medium Term Financial Plan (MTFP), however this was an improvement of £0.735m compared with the previous Quarter 2 Revenue Budget Monitoring report submitted to Cabinet in November 2022. It was stated that this was due to an improvement in the departmental position of £0.412m, which was broken down within the submitted report, and the release of the Risk Contingencies budget of £0.323m.

Members were advised that the Council's projected revenue reserves at the end of 2022/23 were £23.397m, a £0.616m decline on the initial 2022-26 MTFP position. This reduction in reserves included a brought forward amount of £0.384m from 2021/22, £0.127m of projected departmental overspends, and a £0.873m decrease in corporate resources.

It was reported that, of the £23.397m projected reserves, there was a commitment to use £22.490m to support years 2–4 of the current MTFP (2022-26), which left a £0.907m in unallocated reserves.

Members sought greater clarity around the projected overspend of £2.418m in the Adoption and Placements budget, which was £0.706m greater than reported at Quarter 2, due to an additional eight residential placements (at a projected cost of £0.612m) and two additional independent foster carer placements (at a cost of £0.161m), though recognised and acknowledged the unpredictable nature of residential placements.

Members were also keen to receive further information around the improved situation in Adult Social Care and Health (an improvement of £0.416m on the position reported in Quarter 2 ), noting the reduction in care packages, including domiciliary care and attrition. Members also sought clarification as to how budgets were continually monitored.

**RESOLVED** – That the content of the report be noted.

#### **ER42 PROJECT POSITION STATEMENT AND CAPITAL PROGRAMME MONITORING - QUARTER 3**

The Assistant Director - Transport and Capital Projects submitted a report (previously circulated) requesting that consideration be given to the Project Position Statement and Capital Programme Monitoring – Quarter 3 report, which was due to be considered by Cabinet at its meeting scheduled to take place on 7 February 2023.

The submitted report provided a summary of the latest Capital resource and commitment

position, to inform monitoring of the affordability and funding of the Council's capital programme, and an update on the current status of all construction projects currently being undertaken by the Council.

It was reported that the projected outturn of the current Capital Programme was £277.981m against an approved programme of £279.857m, and remained affordable within the Medium Term Financial Plan (MTFP) for 2022/23–2025/26.

The submitted report outlined the Council's substantial annual construction programme of work, noting that there were 44 live projects currently being managed by the Council, with an overall projected outturn value of £183.507m. It was noted that the majority of projects were running to time, cost and quality expectations, however were being monitored given the current pressures on resources in the construction sector nationally.

Members were eager to know more about those allocated funds in the Capital Programme which were no longer required, and were reassured that these monies were paid back into the investment fund.

**RESOLVED** - That the content of the report be noted.

#### **ER43 ECONOMIC GROWTH STRATEGY FOR DARLINGTON**

The Chief Executive submitted a report (previously circulated) to outline the approach to develop the intelligence and local economic understanding to build an evidence base to provide the foundation for the development of the local economic growth strategy.

The submitted report stated that there had been much change since the production of the previous Economic Development Strategy, and that the Council needed to reposition its economic growth strategy to take advantage of changing economic circumstances.

It was reported that the new economic growth strategy would identify local priorities for economic development, with the aim of promoting growth and inclusion for all parts of our area. It was outlined that the first step in this process was to gather intelligence and assess the current state of the Darlington local economy. It was stated that this would be achieved through the production of a series of scoping papers to gather research, knowledge, and qualitative and quantitative data to fully understand where the Council are at.

Members were keen to be engaged in future work to shape the Economic Growth Strategy, and were eager to learn more about the work being undertaken to halt the 'Brain Drain' from the North-East. Members were pleased to learn of the sector profiling that would be taking place with employers, and the focus on the wage rate. Members noted the Jobs Fair that was taking place the following week.

**RESOLVED** – That the approach outlined to develop the Darlington Economic Strategy be endorsed.

#### **ER44 EQUALITY POLICY AND OBJECTIVE REFRESH**

The Head of Strategy Performance and Communications submitted a report (previously

circulated) requesting that Members gave consideration to the proposed changes to the Equality Policy, and comment on the proposed Objective.

The submitted report stated that under the Equality Act 2010, the Council had specific duties to publish one or more equality objectives and equality information to communicate how it met our statutory requirements. It was reported that the objective must be updated every four years, and noted that the Council's previous objective expired at the end of 2022/23, so it was therefore required to be updated this year.

It was reported that the Equality Policy had been reviewed and updated to reflect the current Council Plan, and that the previous objective has been reviewed, and a new objective drafted. Consultation on both had taken place, and in light of the consultation, some minor changes had been made to the wording of the policy itself.

Members welcomed the revised policy, noting that previous training provided had been well-received.

**RESOLVED** – That the revised draft Equality Policy and Objective be endorsed for referral to Cabinet

#### **ER45 ECONOMY AND RESOURCES SCRUTINY COMMITTEE - WORK PROGRAMME**

The Assistant Director - Law and Governance submitted a report (previously circulated) requesting that consideration be given to the work programme of this Scrutiny Committee for the remainder of this Municipal Year.

**RESOLVED** – That an item examining the work being undertaken in response to the Council's declaration of a Climate Emergency, within the remit of this Scrutiny Committee, be added to the Work Programme.

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**ECONOMY AND RESOURCES SCRUTINY COMMITTEE**  
**29 June 2023**

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**PROJECT POSITION STATEMENT AND CAPITAL PROGRAMME MONITORING**  
**OUTTURN 2022/23**

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**SUMMARY REPORT**

**Purpose of the Report**

1. To consider the Project Position Statement and Capital Programme Monitoring 2022/23 Outturn report.

**Summary**

2. Attached at **Annex 1** is the Project Position Statement and Capital Programme Monitoring 2022/23 Outturn report which is due to be considered by Cabinet at its meeting on 3 July 2023.

**Recommendation**

3. It is recommended that Members consider and discuss the Project Position Statement and Capital Programme Monitoring 2022/23 Outturn report.

**Anthony Hewitt**  
**Assistant Director Transport and Capital**  
**Projects**

**Brett Nielsen**  
**Assistant Director Resources**

**Background Papers**

No background papers were used in the preparation of this report.

S17 Crime and Disorder	There are no specific crime and disorder implications in this report.
Health and Well Being	There are no issues relating to health and well being which this report needs to address.
Carbon Impact and Climate Change	There are no specific carbon impact issues in this report.
Diversity	The report does not contain any proposals that impact on diversity issues.
Wards Affected	All wards are affected.
Groups Affected	No specific groups are particularly affected.
Budget and Policy Framework	This decision does not represent a change to the budget and policy framework.
Key Decision	The report does not require a key decision.
Urgent Decision	The report does not require an urgent decision.
Council Plan	The Capital Programme referred to in this report supports the delivery of the Council plan.
Efficiency	The report contains updated information regarding efficiency savings contained in the MTFP.
Impact of Looked After Children and Care Leavers	This report has no impact on Looked After Children or Care Leavers

**CABINET**  
**3 JULY 2023**

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**PROJECT POSITION STATEMENT & CAPITAL PROGRAMME MONITORING**  
**OUTTURN 2022/23**

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**Responsible Cabinet Member -**  
**Councillor Mandy Porter, Resources Portfolio**

**Responsible Director -**  
**Elizabeth Davison, Group Director of Operations**  
**Dave Winstanley, Group Director of Services**

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**SUMMARY REPORT**

**Purpose of the Report**

1. This report provides:
  - (a) Information on delivery of the Council's Capital Programme, the financial outturn position as at 31 March 2023 and the proposed financing of the 2022/23 capital expenditure.
  - (b) An update on the current status of all construction projects currently being undertaken by the Council.
2. It also seeks approval for a number of changes to the programme.

**Summary**

3. Significant enhancements have been made to the Council's assets in three major programme areas of schools, housing and transport, mostly using external funding, as well as several other largescale schemes in the Borough. These investments are delivering a wide range of improvements to the Council's assets and more critically, to Council services. Refurbishment of council homes, improved learning environments in schools, better traffic flows and opportunities for sustainable travel have been achieved and are detailed within the report.
4. Capital expenditure in 2022/23 totalled £62.566m. Since the last revision of the Capital Medium Term Financial plan further refinements to estimates have occurred as part of the ongoing management of the programme and these are included in the recommendations below, all revisions can be contained within existing programmes.
5. The Council has a substantial annual construction programme of work. The current project position statement (PPS) shows there are 43 live projects currently being managed by the

Council with an overall project outturn value of £186.705m. The majority of projects are running to time, cost and quality expectations with no foreseeable issues.

6. The projects are managed either by the Council's in-house management team, a Framework Partner or by consultants sourced via an open/OJEU tender process.

### **Recommendations**

7. It is recommended that Cabinet:
  - (a) Note the delivery and financial outturn of the 2022/23 Capital Programme.
  - (b) Note projected capital expenditure and resources.
  - (c) Approve the adjustments to resources as detailed in paragraph 25.

### **Reasons**

8. The recommendations are supported by the following reasons:
  - (a) The recommendations are supported to enable Members to note the progress of the 2022/23 Capital Programme and to allow the capital spend to be fully financed.
  - (b) To inform Cabinet of the current status of construction projects.
  - (c) To maintain effective management of resources.

**Elizabeth Davison**  
**Group Director of Operations**

**Dave Winstanley**  
**Group Director of Services**

### **Background Papers**

- (i) Capital Medium Term Financial Plan 2022/23 – 2025/26
- (ii) Project Position Statement March 2022

Brian Robson : Extension 6608

Steve Wake : Extension 5424

S17 Crime and Disorder	This report has no implications for crime and disorder.
Health and Well Being	There are no issues relating to health and wellbeing which this report needs to address.
Carbon Impact and Climate Change	There are no carbon impact implications in this report
Diversity	There are no specific implications for diversity
Wards Affected	All wards are affected.
Groups Affected	The proposals do not affect any particular groups within the community
Budget and Policy Framework	This report does not represent a change to the budget and policy framework.
Key Decision	The report does not represent a key decision
Urgent Decision	For the purpose of the 'call-in' procedure this does not represent an urgent matter.
Council Plan	The Capital Programme referred to in the report supports delivery of the Council plan.
Efficiency	The recommendations support the effective and efficient use of resources.
Impact on Looked After Children and Care Leavers	This report has no impact on Looked After Children or Care Leavers

## MAIN REPORT

### Information and Analysis

#### 2022/23 Capital Spend and Resources

### Information and Analysis

9. **Appendix 1** is for information and lists all live construction projects and provides details on numbers, type and details of the key individuals responsible for the delivery of the projects. It also provides a statement on the current status position on each project, details of actions being taken, where required and any current issues.
10. The Capital outturn for 2022/23 totalled £62.566m compared to £43.388m in 2021/22. **Appendix 2** analyses the 2022/23 capital spend by department, the proposed financing of the overall approved programme and corporate resources to be carried forward into 2023/24. The total of resources already approved to finance the outstanding capital programme including part finished projects is £181.706m therefore £119.140m will be carried forward into 2023/24 to fund completion. The spend summary shows the amount available to be utilised in future years to help finance the capital programme.
11. **Appendix 3** summarises the total approved departmental capital budgets of £283.717m, along with spend to date of £164.577m and the projected outturn position which is lower than budget at £272.399m.

12. The proposed financing of the 2022/23 expenditure is:

	<b>2022/23</b>
<b>Capital Expenditure</b>	<b>£M</b>
<b>Financing of Capital Expenditure</b>	<b>62.566</b>
<i>Corporate resources</i>	
Corporate Unsupported Capital Expenditure (Borrowing)	7.967
Capital Receipts	0.623
<i>Externally funded</i>	
Capital Grants	34.396
Capital Contributions	0.407
<i>Departmental and Other Resources</i>	
HRA - Capital Receipts	0.433
HRA - Revenue Contribution	13.289
Departmental - Borrowing for Leasable Assets	2.478
Departmental - Unsupported Borrowing	2.786
Departmental – Revenue Contribution	0.187
<b>Total Capital Financing</b>	<b>62.566</b>

### Project Position Statement

13. Project management procedures require the production by project managers of a Project Position Statement (PPS) for all projects over £75,000. This report brings together the pertinent data from the current PPS with financial information from the Financial Management System (FMS) and approvals by Cabinet.
14. The Project Position Statement (Appendix 1) details the current live construction projects, up to the end of March 2023, by delivery area, and provides details on numbers, type and details of the key individuals responsible for the delivery of the projects. It also provides a statement on the current status position on each project, details of actions being taken, where required and any current issues. The statement excludes any completed projects or those on hold.
15. The overview of live construction projects is as follows:

	<b>Projects</b>	<b>Current Approved Budget  £ / p</b>	<b>Projected Outturn  £ / p</b>	<b>Variance  %</b>	<b>Variance (Value)  £ / p</b>
Chief Executive & Economic Growth	16	56,578,104	56,426,221	(0.3)	(151,883)
Operations	14	51,192,357	50,883,391	(0.6)	(308,966)
People	3	5,278,566	5,097,654	(3.4)	(180,912)
Services	10	73,306,801	74,298,058	1.4	991,257
<b>TOTAL</b>	<b>43</b>	<b>186,355,828</b>	<b>186,705,324</b>		<b>349,496</b>

16. The table shown above includes a column for current approved budget. In certain cases this budget figure may be different from the original approved budget. This could be as a result of variances identified during construction or other variables not known at the initiation stage. The original budget and all subsequent changes have been reported to and approved by Cabinet.




17. The live projects are at the following stages:

Department	Brief	CP1	CP2	CP3	CP4	CP5	Total
Chief Executive & Economic Growth	0	2	2	7	3	2	16
Operations	0	1		7	3	3	14
People	0	1				2	3
Services	0	1	2	3	2	2	10
<b>TOTAL</b>	<b>0</b>	<b>5</b>	<b>4</b>	<b>17</b>	<b>8</b>	<b>9</b>	<b>43</b>

18. **Control Point 1 (CP1) – Start Up:** is used to define the position of a project at its conception stage.

- (a) **Control Point 2 (CP2) – Initiate:** defines a project at feasibility stage and will likely include a desktop assessment of a project and the use of informed estimates.
- (b) **Control Point 3 (CP3) – Define:** the point that the project is progressed to RIBA Stage F, i.e. detailed design.
- (c) **Control Point 4 (CP4) – Construction Phase:** is the stage at which work begins on the project, i.e. for a construction project on site through to build completion.
- (d) **Control Point 5 (CP5) – Evaluate:** is the stage post completion of the project at which time the project is reviewed and lessons learned are discussed in order that they can be taken to the next or similar projects.

19. The status on live projects is as follows:

Department			
Chief Executive & Economic Growth	2	12	2
Operations	2	11	1
People	0	2	1
Services	3	7	0
<b>TOTAL</b>	<b>7</b>	<b>32</b>	<b>4</b>

- (a) Star and triangle symbols are used to identify projects that have variances which are:

- (i) More than £5,000, if the variance is also more than 5% of the approved budget for the project, or
- (ii) More than £50,000 regardless of the percentage variance
- (b) Projects that are within these margins are symbolised with circles.
- (c) In addition to cost, the same symbols are used to indicate similar levels of variances in time and quality/outputs/outcomes.

20. Current projects with the triangle symbol are as follows:

Project	Reason for Variance	Action
Skinnergate Re-development Housing	A delay was encountered following the production of a revised design to satisfy concerns raised by English Heritage at the planning application stage.	The scheme design is being updated to include for changes to the Building Regulations requirements. The Nutrient Neutrality issue has fallen away and will be treated as part of the discharge of a planning condition. Some delays have also been encountered due to the Party Wall process which needs the agreement of 3rd parties to progress.
Demolition of 12-18 King Street	The expected outturn cost currently sits above the initial budget, this will be market tested once the Bat Licence/Party Wall issues are resolved.	Demolition cannot proceed until a Bat License has been issued and a Party Wall agreement has been finalised, current programme to start the works is May 2023.
Ingenium Parc Masterplan + Infrastructure	Delays encountered due to ground conditions, phase II works underway.	Following a meeting with the Contract Manager and the site team it was decided that due to the bad weather no further work could continue. It was agreed that work would continue at the end of April 2023 until end of May 2023.
West Cemetery Development	The project has been subject to numerous delays extending the project significantly. Additional costs have been occurred resulting in an increase in the final outturn cost; the details of which are being reconciled as part of the final account and project closedown process.	All projects over £1m report require an out-turn report. This report will be brought as part of the next quarterly report.



Crown Library Refurbishment	Delays and additional costs have been encountered from the withdrawal of the originally appointed roofing contractor.	Forecast completion still stands at July 2023.
Communal Works 22-23	Works to the Cloud based system were delayed in start-up.	Works will commence in early 23/24 with budget slipped to support this.
Energy Efficiency 22-23	This fund is used to support matched funding on grant schemes. 1 Scheme is ongoing but are not yet at claim stage and will be completed early in 23/24	Grant claim to be made once works completed.

### Reconciliation of Project Position Statement to Capital Programme

21. The table shown below reconciles the differences between the Capital Programme (CP) and the Project Position Statement (PPS). Differences occur because the Project Position Statement includes all construction projects over £75,000 in value funded from Capital and Revenue sources. Spending within the Capital Programme is not always of a construction nature, can be of any value and excludes Revenue funded schemes.

	Value £m
<b>Live Projects from Project Position</b>	<b>186.705</b>
Schemes closed or on hold within CP but awaiting PPS post project review.	6.952
Annualised Schemes excluded from PPS - Housing Repairs & Maintenance	0.267
Annualised Schemes excluded from PPS - Highways Maintenance	7.113
Annualised Schemes excluded from PPS – Children’s Services School Maintenance	0.253
Non construction excluded from PPS	15.194
Capital Investment fund excluded from PPS	20.117
Projects under 75k excluded from PPS	1.035
Capital Schemes not yet integrated into PPS reporting	30.047
Included in PPS & CMR	0.470
Funding not yet allocated	4.246
<b>Capital Programme</b>	<b>272.399</b>

22. The table below shows the split of the approved capital programme of £274.536m, between the different service areas and also the various categories of spend. When compared to the table above it shows that there is a projected £2.137m underspend on the approved capital programme.

	Construction				Non construction	Capital investment fund	Housing New Build - not yet allocated	Total
	Live Schemes 75k & Over	Annualised Schemes	Completed Schemes awaiting review	Live Schemes under 75k				
Area	£m	£m	£m	£m	£m	£m	£m	£m
Housing	67.078	0.267	2.324	0.160	1.205	0.000	0.432	71.466
Economic Growth	54.999	0.000	0.498	0.318	9.876	20.117	3.369	89.177
Highways/Transport	64.129	7.113	7.553	1.252	1.334	0.000	2.362	83.743
Leisure & Culture	22.354	0.000	0.073	0.175	0.000	0.000	0.000	22.602
Education	3.970	0.253	0.002	0.254	0.053	0.000	0.290	4.822
Adult Social Care	0.000	0.000	0.000	0.000	0.071	0.000	0.000	0.071
Other	0.000	0.000	0.000	0.000	2.655	0.000	0.000	2.655
<b>Total</b>	<b>212.530</b>	<b>7.633</b>	<b>10.450</b>	<b>2.159</b>	<b>15.194</b>	<b>20.117</b>	<b>6.453</b>	<b>274.536</b>

### Capital Programme

23. The following major areas of work have been undertaken in 2022/23:

(a) Children, Families and Learning

- (i) A programme of planning maintenance was undertaken across the local authority maintained schools.
- (ii) Contracts were let for a complete re-roof of Whinfield Primary to take between May and September 2023.

(b) Housing

- (i) Adaptations – A Major adaptation extension was carried out within Haughton estate. Various minor adaptations were carried out to 160 properties across various areas.
- (ii) Heating Replacement - The upgrade of heating systems including 'A' rated Combi boilers, radiators and heating controls and the progressing of Electric to gas central heating replacement programme including the installation of new gas services and pipelines. Work was carried out to 199 properties.
- (iii) Structural Repairs – Ongoing structural monitoring continues and as a result, structural works to lintels, canopies and wall tie replacements were carried out to 24 properties in Hundens Lane.
- (iv) Repairs before Painting – 1295 properties had joinery repair works as part of the cyclical external painting programme in Cockerton, Harrowgate Hill, Hurworth, Northgate and Pierremont road areas.

- (v) Roofing – Responsive replacements were carried out to 12 properties and parapet wall removal to 6 flats within various areas of Darlington. Planned replacement works were delayed during 22/23 and will be carried out alongside the 23/24 programme.
- (vi) Garages – 46 Prefabricated garages on Lascelles estate were removed and replaced with parking spaces or incorporated into enclosed gardens with fencing.
- (vii) External Works –
  - (1) Various properties in RedHall and Lascelles estate were provided with fencing replacements.
  - (2) 161 properties were identified by responsive inspections and required some fencing replacing.
- (viii) Pavement Crossings – 3 properties had pavement crossings installed in their properties across the borough.
- (ix) Replacement Door Programme – 107 properties were identified by responsive inspections and required replacement doors.
- (x) 178 Properties in Banktop and Lascelles areas were upgraded as part of our planned programme.
- (xi) Another 408 planned properties were due for upgrades but due to contracting delays, these will be carried out in 23/24.
- (xii) Communal Works & Door Entry Systems –
  - (1) Lascelles estate – 15 Blocks of flats had replacement communal door entry systems.
  - (2) Works to external vehicle gates were carried out at Rockwell House and Roxby Court.
  - (3) Works to the cloud based improved door entry systems has been delayed so works will commence in 23/24.
- (xiii) Internal planned maintenance – 68 properties have been completed this year due to Labour constraints within Building Services.
- (xiv) Windows – We completed a programme to upgrade 880 single glazed properties to Double Glazing. In some streets old double glazing was also replaced to complete whole streets with upgrades. In addition 138 properties were completed under the Local Authority Delivery phase1b (LAD1b) grant funding stream.

- (xv) Energy Efficiency works - We were awarded grant funding under the Social Housing Decarbonisation Funding Wave 1 (SHDFw1) stream. This enabled us to carry out energy improvement works to 23 properties, which includes External Wall Insulation, Windows and Solar Panels.
- (c) Transport
  - (i) Darlington continues to deliver capital schemes in support of its Transport Strategy. The objectives of the Transport Strategy as set out in the Third Local Transport Plan include supporting employment, economic activity and sustainable development; tackling climate change; improving accessibility to jobs, education, training, health, and green spaces; and improving the journey experience. Capital investment sources to deliver the Transport Programme were provided by: the third Local Transport Plan (LTP3), the Local Cycling and Walking Infrastructure Programme, and various grants awarded by the Department for Transport (DfT) including Incentive and the Pothole Challenge fund.
  - (ii) LTP3 funding was spent on delivering a programme of maintenance schemes and integrated transport schemes:
    - (1) Continued design work on the A68 at Cockerton Roundabouts.
    - (2) Safer Routes to Schools including School Streets.
    - (3) Resurfacing Newbiggin Lane.
    - (4) Carriageway resurfacing and patching at the Swan House roundabout.
    - (5) Patching and resurfacing Neasham Road.
  - (iii) Funding was secured from the Local Cycling and Walking Infrastructure Programme for the following scheme:
    - (1) Woodland Road (including Outram Street and Duke Street).

24. Paragraph 25 shows the movements in the Capital Programme since the approval of the 2022/23 Capital MTFP, some of which have not yet been approved by Members.

25. Adjustment to resources requested by departments:

**Adjustments needing approval release**

Department	Scheme	Value £	Reason for adjustment	Resource type adjusted
Chief Executive & Economic Growth	Green Street Acquisitions & Demolitions. Single Programme Schemes	£223,049	DLUHC - Brownfield Land Release Fund	Release
Services	A68 Woodland Road Outram Street Duke Street	£647,213	A68 Woodland Rd – TVCA funding	Release
Services	Dolphin Centre - Pool Repairs	£250,543	Dolphin Centre pool – RCCO	Release
Services	West Cemetery Development	£139,000	West Cemetery – RCCO	Release
<b>TOTAL</b>		<b>£1,259,805</b>		

26. **Appendix 4** details the general fund capital receipts and corporate resources received and brought forward from previous years. These amount to £3.344m of which £0.623m has been utilised to finance capital expenditure as well as £0.267m of earmarked receipts to fund slippage, leaving a balance of £2.454m to carry forward into future years.

**Conclusion**
























27. The total capital spend incurred during 2022/23 was £62.566m. Overall a balanced programme has been achieved with a wide variety of capital improvements undertaken throughout the Borough during 2022/23.

**Outcome of Consultation**

28. There has been no consultation in the preparation of this report.

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Project	CP1 Start Up	CP2 Initiate	CP3 Design	CP4 Delivery	CP5 Review	Status Symbol	Status	Client Department	Delivery Department	Internal Project Sponsor	Internal Project Manager	Cost Centre	Feasibility Budget	Original Approved Budget	Increase To Initial Approved Budget	Current Approved Budget	Project Expected Out Turn Cost	Variance (%)	Variance (value)	Original Planned Project Completion Date	Revised Approved Project Completion Date	Anticipated Project Completion Date	Schedule Variation (Days)	CDM Notifiable Project	Principal Designer	Previous Plan Progress	Plan Progress	Budget Progress Report	Issue Status Report	Lead Consultant	Contracts in place	Contract Type/Form	Contract With	Contract Value	
Yards Phase 2							Live	Chief Exec and Economic Growth	Economic Growth	Mark Ladyman	Mike Bowron	R0180	£0	£800,000	£0	£800,000	£800,000		£0	31-Mar-23	29-Mar-24	29-Mar-24		Yes	Lee Darvil	Existing properties identified to benefit from the funding are now being finalised in the projected programme. Discussions will continue with the businesses to prioritise while funding is available.	Works are also being targeted on locations as well as property blocks as well as individual businesses. This will help uplift the visual appeal of the area within the town centre for shoppers and visitors as well as providing much needed support to those businesses not receiving assistance.		The biggest issue with the project is now identifying and prioritising those properties and locations which will create the largest return in respect of improvements to the area. Working on individual properties has proven very beneficial however some locations around the properties and at the entrance to some of the locations are now been looked at as these are the locations that are starting to stand out as being unkempt.			Main Contract	JCT	DBC Contract Services	£489,565
Yards Phase 1							Live	Chief Exec and Economic Growth	Economic Growth	Mark Ladyman	Michael Bowron	R0176	£350,000	£488,000	£12,000	£500,000	£488,000	-2%	£-12,000	30-Nov-21	31-Mar-22	31-Mar-22		Yes	DBC	Remaining works have been completed and a post project review is being arranged.	Remaining works have been completed and a post project review is being arranged.		Due to the Pandemic, both access and supplier delays have meant that some of the works have needed to be re profiled into Phase 2.The required spend on the project will be achieved for the financial year 2021/2 through the re programming of other works that were able to be brought forward. Works not able to be achieved in 2021/2 have been committed and carried forward.			Main Contract	JCT	DBC Contract Services	£357,853
Whinfield School Roof Replacement							Live	People	People	Tony Murphy	Julia McCabe			£1,124,000		£1,124,000	£1,124,000	%	£0					Yes	Lee Darvill		Opportunity published on NEPO portal with return date of 19th April. Anticipated start date 9th May		Potential opportunity for cost saving on enabling works for temporary classroom units. Further investigations on utility connections required.			Main Contract	JCT	DBC Contract Services	£357,853
West Cemetery Development							Live	Services	Services	Ian Thompson	Brian Robson	R0154		£4,900,000	£1,901,000	£6,801,000	£7,429,607	9.20%	£628,607	13-Jun-22	19-Jul-22	19-Jul-22		Yes	Todd Milburn	Externals - 03/03/23 delays due to inclement weather. Burial Area's Handover - Anticipated 03/03/23 delayed due to inclement weather.	Externals for the New Chapel and burial areas were due to hand over on the 07/03/23. O&M / H&S files are currently being pulled together for the New Chapel.	The project has been subject to numerous delays extending the project significantly. Additional costs have been incurred resulting in an increase in the final outturn cost; the details of which are being reconciled as part of the final account and project closedown process.	H&S / O&M's files still outstanding for the Crematorium along with snagging items.	Align	Architect	In the spirit of JCT	Align	£500,539	
Skinnergate Re-development Housing							Live	Services	Services	Anthony Sandys	Brian Robson	H6748	£4,950,000	£4,950,000	£0	£4,950,000	£4,950,000	%	£0	31-Mar-22	31-Oct-23	31-Oct-23		Yes	Andrew Burnfley	The scheme has been caught in the Nutrient Neutrality (NN) issue which will have an impact on start on site date. JBA consulting have been appointed to work through the NN calculator process and indications are some mitigation work will be required. Once the NN work is complete discussions will be held with Natural England. Due to the NN issue it is unlikely that the foundations can be cast prior to the current Building Regulations deadline of June 2023.	The scheme design is being updated to include for changes to the Building Regulations requirements. The Nutrient Neutrality issue has fallen away and will be treated as part of the discharge of a planning condition. Some delays have also been encountered due to the Party Wall process which needs the agreement of 3rd parties to progress		1. Initial surveys undertaken, which reveal major loss of structure to heritage building and adjacent property. 2. Historic England opposition to designs are now addressed but significant delays have ensued.			Design Work	Bloom Framework	Design Services	£368,795
Railway Heritage Quarter							Live	Services	Services	Ian Thompson	Brian Robson	R0155	£210,000	£20,000,000	£15,140,000	£35,140,000	£35,140,000	%	£0	30-Sep-24		30-Sep-24		Yes	Space Architects	The Steel frame for the new engineering shed is now complete and cladding work to the external elevations is now ongoing. Access has been granted to the 1861 shed from 3rd October so works are underway to clear the internal area.	The commissioning stage for the A1 shed has commenced and is progressing well. Works on the 1861 shed have developed to a stage where the new roof is nearing completion. Access to the Goods Shed has been granted and an assessment on the internal temporary works is underway		Issues with land acquisition with Network Rail is now resolved			Main Works	Scape	Willmott Dixon	£30,334,766
Neasham Rd							Live	Operations	Operations	Anthony Sandys	Richard Storey	H6745		£31,069,000	£1,008,203	£32,077,203	£31,728,128	-1%	£-349,075	02-May-25		05-Dec-24	-148	Yes	Lee Darvill	Raft foundation element due to be completed ahead of Part L constraint date. Overall programme has slipped due to delays on procurement of superstructure packages but still within the approved completion date and funders backstop date of Jan 2026. No effect on cost.			Issue with Esh remediation works to area of former tip. Investigation works by Esh to be undertaken.	DBC			Internal		
Innovation Central							Live	Chief Exec and Economic Growth	Economic Growth	Anthony Hewitt	Joanne Wood	R0157	£500,000	£50,000	£8,287,854	£8,337,854	£8,337,854	%	£0	31-Dec-21	31-Aug-22	31-Aug-22		Yes	Napper Architects	The project is now in a 12 month defect period until end of August 2023. The Operator has 5 business occupiers, 4 within office spaces and 1 within a lab space. The telephone mast is still to be constructed and installed on the building. The delay has been caused through the telephone provider not undertaking the correct fibre survey. This is hopefully due to take place to enable the build team to construct and install.	The project is now in a 12 month defect period until end of August 2023. The Operator has 5 business occupiers, 4 within office spaces and 1 within a lab space. The telephone mast is still to be constructed and installed on the building. The delay has been caused through the telephone provider not undertaking the correct fibre survey. This is hopefully due to take place to enable the build team to construct and install.				SCAPE	NEC Engineering & Construction Contract Option A	Willmott Dixon	£7,223,510	
Ingenium Parc Masterplan + Infrastructure							Live	Chief Exec and Economic Growth	Economic Growth	Anthony Hewitt	Joanne Wood	R0144		£611,500	£4,265,593	£4,877,093	£4,877,093	%	£0	31-Aug-18	23-Dec-22	26-May-23	154	Yes	Noel Walecki	Following a meeting with the Contract Manager and the site team it was decided that due to the bad weather no further work could continue for health & safety reasons. It was agreed that work would continue at the end of April 2023 until end of May 2023 to complete the following - Drain jetting & testing. Install ladders to 2no foul manholes, gation baskets, landscaping, fencing, top soil to the pond, remediate the ditch area, spread from stock piles to deposition area, complete top soil to the deposition area.	Following a meeting with the Contract Manager and the site team it was decided that due to the bad weather no further work could continue for health & safety reasons. It was agreed that work would continue at the end of April 2023 until end of May 2023 to complete the following - Drain jetting & testing. Install ladders to 2no foul manholes, gation baskets, landscaping, fencing, top soil to the pond, remediate the ditch area, spread from stock piles to deposition area, complete top soil to the deposition area.		The recent storms have caused problematic ground conditions although work has continued additional costs have been realised. Due to the weather conditions it is possible that phase 2 works will go beyond the programme.		Spine Road, Phase 2 Ecological mitigation planting & seeding	Short Term NEC	DBC Highways / Brambledown	£1,109,897	
Eastbourne Sports Pitches & Drainage							Live	Chief Exec and Economic Growth	Economic Growth	Ian Thompson	Rebecca Robson	L0154		£1,610,000	£941,843	£2,551,843	£2,551,843	%	£0	31-Mar-23	31-Jul-23	31-Jul-23		Yes	SPACE	Planning Application - September 2022 to mid-January 2023. Tender Process - January 2023 Start on Site - April 2023 Completion August 2023	Construction Phases Key dates; Track floodlights renewal - 06/03/23 - 10/03/23. Track resurfacing works 13/03/23 - 26/05/23. 3G pitch 06/04/23 - 07/07/23. All other remaining construction works 06/04/23 - 28/07/23.		Planning Validated in September 2022 - Decision now due by 13th January 2023 as an EOT was agreed.	Space	RIBA Stage 1-3 Design Work	Bloom Framework	Space Architects	£95,000	
Demolition Sports Direct Building							Live	Chief Exec and Economic Growth	Economic Growth	Guy Metcalfe	Brian Robson	R0177		£300,000	£0	£300,000	£220,000	-27%	£-80,000	30-Jun-22		30-Jun-22		Yes	A & N Consultants	Demolition works now complete	Demolition works now complete		Contractor will be working to DBC Building Services		Main Works	Nepo Framework	R&B Ltd	£178,350	
Demolition of 12-18 King Street							Live	Chief Exec and Economic Growth	Economic Growth	Guy Metcalfe	Rebecca Robson	R0163		£220,000	£0	£220,000	£290,000	32%	£70,000					Yes	A & N Consultants	Party wall works ongoing and awaiting planning permission. CP1 needs signing and returning to PM.	Party wall works ongoing and awaiting planning permission.		Demolition cannot proceed until a Bat License has been issued and the party wall agreement has been drawn up, current programme to start the works is May 2023.						
Darlington Station Gateway West							Live	Chief Exec and Economic Growth	Economic Growth	Dave Winstanley	Julia McCabe	R0169	£1,600,000	£1,915,246	£172,287	£2,087,533	£1,996,770	-4%	£-90,763	15-Apr-24		15-Apr-24		Yes	Fairhurst	Stage 4 Design assessment being undertaken	Applications for the discharge of pre commencement planning conditions being made where appropriate		On hold pending TVCA instruction. Programming of the construction works awaiting best for project decision on order of Network Rail works in portico/subway and Station Gateway works		Stage 3 & 4 Design	NEC	Fairhursts through Willmott Dixon	£45,450	
Darlington Station Gateway East							Live	Chief Exec and Economic Growth	Economic Growth	Dave Winstanley	Ben Walide	R0149		£12,934,732	£0	£12,934,732	£12,934,732	%	£0	25-Nov-24		25-Nov-24		Yes	Napper Architects Alan Rees	Jan 23 update- Phase 2 demolition asbestos removal nearing completion, structural demolition due to commence Feb-March 23.	Feb 23 update- Phase 2 demolition well underway. East End Club demolition commenced March 23. Railway Housing Association delays by LNER permit to work process. DBC raised programme risk to TVCA		Feb 23 update- contract to be signed by TVCA w/c 6-3-23. DBC no longer to act as client passed this point. DBC to continue to monitor planning condition discharge & coordination for Neasham Road Highway operations.	Napper Architects	Stage 3 & 4 Design	SCAPE	Willmott Dixon	£1,881,659	
Darlington Station Enabling Works							Live	Chief Exec and Economic Growth	Economic Growth	Anthony Hewitt	Ben Walide	R0181		£2,015,190	£295,807	£2,310,997	£2,310,997	%	£0	28/04/2023		28/04/2023		Yes	Graeme Smith Fairhursts	Feb 23- DBC Highways progressing to complete by early April. LNER contractors have not confirmed completion dates. Completion programme issued to LNER & TVCA for comment.	March 23- DBC Highways works completed now, LNER contractors awaiting ducting completion date station side before works can be complete. Awaiting LNER electrical meter installation date. TVCA require car park operational by 20/04/23 to avoid delays to East Gateway- risk of delay medium.		March 23- LNER still to confirm electrical meter installation date, programme at risk if not energised by 7/4/23. Highways/LNER site handover inspection scheduled for 3/4/23 works now complete. LNER contractor works still to be completed ahead of 20/04/23 handover.	Fairhurst	Design Services	Works & Services Contract	Fairhursts	£102,000	
Darlington Station Demolitions							Live	Chief Exec and Economic Growth	Economic Growth	Dave Winstanley	Ben Walide Julia McCabe	R0165		£1,322,940	£0	£1,322,940	£1,322,940	%	£0	01-Mar-23		01-Mar-23		Yes	A & N Consultants	GATEWAY WEST: Completion date 14 April. Pensbury/Victoria road: Utility disconnections complete and party wall agreement process on hold due to adjacent property being sold. Awaiting appointment of party wall surveyor by new owner new owner. Final/3rd property on west: single property comprising 1-4 Park Lane & 1 Waverley Terrace requires biological clean and temp roof repair before disconnections and survey of party wall can be progressed.	GATEWAY WEST: Completion date 14 April. Pensbury/Victoria road: Utility disconnections complete and party wall agreement process on hold due to adjacent property being sold. Awaiting confirmation from TVCA that the party wall notice should be issued. Demolition must be started within 12 months of the expiration of party wall notice period. Final/3rd property on west: single property comprising 1-4 Park Lane & 1 Waverley Terrace requires biological clean and temp roof repairs to take pace by end April to enable disconnections and survey of party wall to be progressed.		The former Hogans pub site will be surrounded by timber boarding (design and layout subject to highway inspector approval) displaying promotional material for the scheme. A party wall agreement is also required prior to the demolition of the 1 Waverley Terrace.			Demolition of Hogans (West)	NEPO	Thompsons of Prudhoe Ltd	
Darlington Station CPO & Acquisitions							Live	Chief Exec and Economic Growth	Economic Growth	Dave Winstanley	Julia McCabe	R0170	£0	£8,077,262	£-655,650	£7,421,612	£7,421,612	%	£0	21-Sep-22		21-Sep-22	0	No	N/A	Possessions complete.	Possessions complete.		CPO land (other than Network Rail & LNER interests) vested in the Council on 1st September 2022. Framework Agreement dealing with the land transfer to NR in agreed form.		CPO / Legal Advice	Standard T & C's	Ward Hadaway	£120,000	
Crown Street Library Refurbishment							Live	Services	Services	Ian Thompson	Richard Storey	L0148		£3,261,436	£24,500	£3,305,936	£3,668,586	11%	£362,650	09-Feb-23		21-Jul-23	10	Yes	Andrew Burnfley	Works 30 days behind programme - contractor still confident forecast completion date will be met.	forecast completion still stands at July 2023		Contractor is running at an approximate £500k loss.		M & E Design	Standard T & C	DTA		
Corporate CCTV Replacement							Live	Chief Exec and Economic Growth	Economic Growth	Ian Thompson	Mike Bowron	L0156		£513,500	£0	£513,500	£513,500	%	£0	31-Aug-23		31-Oct-23	61	Yes	Paul Branch	Awaiting evaluation of returned Tenders	Tenders have been returned but higher than projected so clarification and possible Value Engineers will be carried out prior to appointment		Tender evaluations taking place		Main Contract	JCT	TBC	£450,000	
Civic Theatre Refurbishment & Theatre Hullabaloo							Live	Services	Services	Ian Thompson	Brian Robson	L0115		£50,000	£16,019,000	£16,069,000	£16,069,000	%	£0	01-Aug-13	06-Nov-17	06-Nov-17		Yes	Todd Milburn	Works Complete. Following some remedial works on the Parkgate Elevation the defects certificate can be issued	Works Complete. Following some remedial works on the Parkgate Elevation the defects certificate can be issued				NEC3	Scape		£12,885,288	

Project	CP1 Start Up	CP2 Initiate	CP3 Design	CP4 Delivery	CP5 Review	Status Symbol	Status	Client Department	Delivery Department	Internal Project Sponsor	Internal Project Manager	Cost Centre	Feasibility Budget	Original Approved Budget	Increase To Initial Approved Budget	Current Approved Budget	Project Expected Out Turn Cost	Variance (%)	Variance (value)	Original Planned Project Completion Date	Revised Approved Project Completion Date	Anticipated Project Completion Date	Schedule Variation (Days)	CDM Notifiable Project	Principal Designer	Previous Plan Progress	Plan Progress	Budget Progress Report	Issue Status Report	Lead Consultant	Contracts in place	Contract Type/Form	Contract With	Contract Value	
Central Park Mound Removal & Transformation							Live	Chief Exec and Economic Growth	Economic Growth	Dave Winstanley	Michael Bowron	R0172		£2,650,000	£250,000	£2,900,000	£2,900,000	%	£0	31-Mar-22		31-Mar-23		Yes	WDC	Hard Landscape works are 90% complete. Soft works and clean up are ongoing. Art features are starting to be installed.	Hard Landscaping complete, some final soft works to be done. Art features are 95% installed. Snagging is commencing.		Following an issue with the Artist Blacksmith having a recent accident, some of the Art features may not be installed until April 2023. However the installation of the features is still to commence in March 2023, as per the programme but will now take slightly longer than expected. This will not affect the funding profiling but will create some delay in the installation of all the art features.			NEC	WDC	£3,035,338	
Allington Way - Phase 3							Live	Operations	Operations	Anthony Sandys	Ben Walde	H6743		£8,623,253	£560,997	£9,184,250	£9,224,359	%	£40,109	31-May-22		31-May-22		Yes	Lee Darvill	Sept 22 update- Defect Liability period completed.	Site occupied		Fire door compliance to be resolved by Building Services.		Main Works	In Spirit of JCT	Building Services	£8,105,434	
156 Northgate							Live	Chief Exec and Economic Growth	Economic Growth	Mark Ladyman	Joanne Wood	R0186		£1,000,000		£1,000,000	£1,000,000	%	£0	31/08/2024		31/08/2024		Yes		Stage 1 Report complete. Stage 2/ report due Mid April 2023. Stage 4 report due approx. May/June 2023. Initial surveys presently being undertaken. Pre Planning meeting has taken place and will be submitted. It is proposed to start the alterations approx. Oct 2023.	Topographical, Timber, Bird & Bat surveys have been undertaken. Awaiting a date for the drainage survey to be undertaken. The pre-planning application has been submitted and comments due Mid April 2023.	No issues at present.	Building is grade II* listed so could be limited as to what internal alterations can happen. Discussions ongoing with Conservation Officer.	Tim Rainford	Bloom	Napper Architects Ltd	108295		
A68 Woodland Road Outram Street Duke Street							Live	Services	Services	Andy Casey		TP240		£460,000	£2,153,621	£2,613,621	£2,613,621	%	£0	31/03/2022	31/08/2023	31/08/2023		Yes	Noel Walecki	Work commenced on Duke Street 26 February 2023. Additional funding now agreed with TVCA. Awaiting variation letter. DBC to cover overspend on Woodland Road utilising existing LTP funding.	Work progressing on Duke Street with a planned road closure on Larchfield Road on 17 April 2023. Ben Walde appointed as Project Manager. Progress meetings to be held every 4 weeks to include the contractor to discuss Health and Safety issues and Early Warnings. Variation letter received from TVCA, timelines yet to be agreed.	Funding is £1,702,408 from TVCA plus additional funding of £647,223 (awaiting confirmation via Variation letter from TVCA). DBC to contribute £264,000 from DfT funded LTP 2022/23	Addition funding agreed with TVCA (awaiting variation letter agreement) plus contribution from DBC		DBC	Agreed Contract Rates	DBC	TBC	
Adaptations Lifts							Live	Operations	Operations	Cheryl Williams	Matthew Plews / Claire Turnbull	H6230		£200,000	£120,283	£320,283	£320,283	%	£0	31/03/2023		31/03/2023		Yes	Matthew Plews	Ad-hoc requests to carry out Social care adaptations in tenants homes. All works have not been able to be completed in the financial year so remaining budget slipped to 2023-24	Ad-hoc requests to carry out Social care adaptations in tenants homes. Some works have not yet been able to be completed in year so budget will slip into 23/24	Some budget slippage expected	Major extension to 169 Welbeck completed March 23, other works are at feasibility stage and planned for 2023-24		Ad hoc		Ad hoc		
Communal Works 22-23							Live	Operations	Operations	Cheryl Williams	Matthew Plews	H6243		£150,000	£51,634	£201,634	£201,634	%	£0	31/03/2023		31/08/2023		Yes	Matthew Plews	This is to cover door entry systems	1st Phase is to cover door entry systems - This is complete. 2nd phase is Cloud based system for door entry - This commenced in February '23 Additional works include removal of gates to Roxby Court and Rockwell which is now complete. Brankome is still to be completed a second consultation has to be carried out with all residents- Estimate completion by end of May		Budget 2022/23 - £150k + Slippage of £52k from 21/22	Cloud based system will be an increased unforeseen cost, but due to the duration of the scheme, this increased cost will affect 23/24		Yes	Tendered	Secureshield	201634
Dolphin Centre - Pool Repairs							Live	Services	Services	Ian Thompson	Ben Walde	D0191		£220,000	£680,543	£900,543	£900,543	%	£0	14/09/2023		14/09/2023	0	Yes	Michael Johnson	Demolition package awarded. Concrete, tiling and M&E package tenders out for quotation. Demolition works due to commence 27th March 23. Design now completed	Tenders returned for tiling & concrete repair packages, currently being reviewed. Demolition works commenced, working night shift to remove tiling & screed to minimise disruption to centre users. Budget increased with proposed RCCO and sinking fund contributions	CP3 & budget update to be issued April once Mechanical enabling works tender returns received.	Demolition works progressing well so far, inspection required by tiling & concrete repair contractors to ensure concrete substrate is left to correct specification. Programme risks still live until demolition works are completed due to the nature of the works.	BGP	Demolition	JCT	Thompsons of Prudhoe	250950	
Dolphin Centre M and E Refurb							Live	Services	Services	Lisa Soderman	Ben Walde	D0191	£230,000	£2,200,000		£2,200,000	£2,200,000	%	£0				Yes	A & N Consultants Andrea Nichols	Feb 23-Design works commenced on basement level, works to this floor may be tendered separately from main contract to take advantage of current pool repairs project.	March 23- Basement/priority works to be designed for late April RIBA Stage 3 report. Pre Construction programme to be developed April 23. Roof PV Cell structural feasibility assessment undertaken	Current scheme budget £2,220,000.00	March 23- 3-7 working days downtime predicted during basement/priority works refurbishment. Tender documentation to reflect importance of minimising downtime to centre operations	DTA	RIBA Plan of Works design 1-5	DTA	52370			
Energy Efficiency 22-23							Live	Operations	Operations	Cheryl Williams	Matthew Plews	H6316		£1,000,000	£329,309	£1,329,309	£1,329,309	%	£0	31/03/2023		31/03/2023		Yes	Matthew Plews	SHDF Wave 1 now confirmed as agreed. Contribution now determined and will be transferred	SHDF Wave 1 now confirmed as agreed. Contribution now determined and will be transferred to the relevant budget heading. Awaiting news on SHDF wave 2, so matched funding will be slipped into 23/24 to cover this commitment. Other funds are also committed to complete the single upgrade programme. Funding will be transferred to cover any overspend on that programme.	Budget Agreed for match funding (£1m) which will be supported by Grant Funding LAD1b - £422k LAD2 - £220k (This is max as the grant is shared with Private Sector Housing and this assumes only LA Social housing properties are completed)		Supporting LAD1b & LAD2 contracts		LAD1b - Anglian Novora (1/3) LAD 2 - E.ON (Via TVCA)			
External Works 22-23							Live	Operations	Operations	Cheryl Williams	Matthew Plews	H6237		£200,000	£198,882	£398,882	£398,882	%	£0	31/03/2023		31/03/2023		Yes	Matthew Plews	Currently surveying Lascelles area for minor works to commence (£30k).	Lascelles & Redhall have now been completed. Remaining work is being carried out on a responsive basis.	Cockerton will be carried out in 23/24. Budget to be slipped	Planned work was poor performing contractor, therefore new tender to be actioned. Some work was not carried out due to timescales. This will be slipped to carry out in 23/24		Yes	Tender	Westwood Timber	135000	
Feethams House							Live	Chief Exec and Economic Growth	Economic Growth	Ian Williams	Jenny Dixon and Jane Sutcliffe Project/ Richard Storey PM- building delivery	D0161	£246,000	£8,500,000		£8,500,000	£8,460,880	%	£-39,120	30/07/2019	31/05/2020	15/05/2020	-16	Yes	Tim Rainford (Nappers)	Project complete and handed over. Treasury to take lease of whole building for min 3 years. Lease in travelling draft form to be completed shortly.	Project complete and handed over. Treasury to take lease of whole building for min 3 years. Lease in travelling draft form to be completed shortly.	currently 39k underspend.	Treasury occupying under licence for enabling works. A licence has been issued to GPA/Wates for the site compound. AFL drafted and a few final points to agree before completion. Solicitors have been instructed in relation to a Deed of Release ref the title restriction ref ERDF Funding. This is being handled by Alex Rose at DWF.		Development agreement with Willmott Dixon for Design and Build	NEC3 ECC Option A	Willmott Dixon Construction		
LAD 1b funding							Live	Operations	Operations	Cheryl Williams	Matthew Plews	H6751		£1,269,000		£1,269,000	£1,269,000	%	£0	30/09/2022		30/09/2022		Yes	Matthew Plews	Project Completed. Adjustments being carried out to add DBC contribution from Energy Efficiency funding	Project complete	Grant Funding LAD1b - £984k which will be supported by matched funding from Energy Efficiency fund £422k. Grant also includes Revenue for admin costs which are to be detailed and separated	The contractor will be delivering until the end of August with reporting to be carried out by September.		LAD1b Anglian (Double Glazing/Novora (Loft insulation)	In spirit of JCT	LAD1b - Anglian Novora	1269000	
Lifeline 22-23							Live	Operations	Operations	Cheryl Williams	Matthew Plews	H6233		£50,000		£50,000	£50,000	%	£0	31/03/2023		31/03/2023		Yes	Matthew Plews	Work ongoing to establish end of life equipment and furniture within schemes to establish required replacements and future programme work	Work ongoing to establish end of life equipment and furniture within schemes to establish required replacements and future programme work. This budget will also support the digital transformation, so any unspent funds will be slipped forward	£50k budget is assigned as part of the communal budget to support the door entry system							
Pre-paint repairs & External decoration							Live	Operations	Housing	Cheryl Williams	Matthew Plews	H6234		£60,000	£30,000	£90,000	£90,000	%	£0	31/03/2023		31/03/2023		Yes	Matthew Plews	Onsite - Estimated completion by April due to inclement weather causing delays	Works ongoing - On track to complete by end of April 23	£60k 2022-23 Budget + £30k slippage		Yes	Tender	Mtie	90000		
Red Hall Send							Live	People	People	Tony Murphy	Rebecca Robson	E1888		£1,457,054	£180,944	£1,637,998	£1,457,086	-11%	£-180,912	01/09/2020	31/10/2021	31/10/2021		Yes	Mike Brown		Final account agreed and code closed.	Final account agreed and code closed.	N/A		DLO Delivery	DBC Standard T & C	Internal Building Services	1181136	
Replacement Door Programme 22-23							Live	Operations	Operations	Cheryl Williams	Matthew Plews	H6240		£450,000	£631,839	£1,081,839	£1,081,839	%	£0	31/03/2023		31/03/2023		Yes	Matthew Plews	Onsite - Prioritising SHDF W1 doors, then responsive followed by planned programme	Onsite - Prioritising SHDF W1 doors, then responsive followed by planned programme	Budget £450k + Slippage £632k from 21/22 & 2021	1081839			Tender	Anglian	1082000	
Rise Carr SEND							Live	People	People	Tony Murphy	Rebecca Robson	E1889		£1,526,920	£989,648	£2,516,568	£2,516,568	%	£0	01/09/2020	22/04/2022	22/04/2022		Yes	Aecom - Mark McIntosh	All works are now complete. CP4 & 5 being drafted along with the £1m closure report.	£1m closure report still outstanding.	Final account agreed and the code closed.		Aecom - Sam Levitt	Perfect Circle for the Design Team DLO for the Contractor Standard DBC T&C with IT Systems for the new ICT equipment - Procurement Board ref is PB2020-00268	JCT	Internal Business Services	2111926	
Roof replacement & Repointing							Live	Operations	Housing	Cheryl Williams	Matthew Plews	H6235		£1,000,000	£86,000	£1,086,000	£1,086,000	%	£0	31/03/2023	31/03/2024	31/03/2024			Matthew Plews	Due to tender within October	Contract has been awarded to John Flowers, we anticipate the works to start June 23 for 10 weeks	Budget £1m for 22/23 + Slippage £86k from 21/22		No	Tender	TBC	1086000		
SHDF Wave 1							Live	Operations	Operations	Cheryl Williams	Cheryl Williams	H6754		£597,041	£0	£597,041	£597,041	%	£0	31/03/2023		31/03/2023			Matthew Plews	Surveys completed and work is due to start on site mid-October	Work is on site. Although we expect to be completed by end of April due to inclement weather, this was based on original funding completion timescales, however this has been approved for completion by end of June 2023 should this be required.		Inclement weather preventing EWI being fitted to the properties causing a delay in the programme		DPS Framework - Agreement with TVCA	Framework (DPS) East midlands	Marshall & McCourt	597041	
Structural Repairs							Live	Operations	Housing	Cheryl Williams	Matthew Plews	H6232		£400,000	£400,000	£800,000	£800,000	%	£0	31/03/2023		31/03/2023		Yes	Matthew Plews	Programme will start cJan/Feb 23 to ensure a smooth transition on site into the following financial year. Contract already in place	Phase 4 has commenced to adjoin phase 5 which commences in April 23 to ensure a smooth transition on site into the following financial year. Contract already in place. Work will be completed by end of March 23 on Phase 4.	Budget £400k for 22/23, Budget £400k for 23/24	On site and works proceeding as planned		Yes	Tender	ReGEN	800000	
Victoria Road Access to Station							Live	Services	Services	Andy Casey	Noel Walecki	TP818		£1,025,000	£121,701	£1,146,701	£1,146,701	%	£0	31/03/2020	31/07/2022	31/07/2022		Yes	Noel Walecki	Still awaiting closure report before cost centre can be closed and removed from PPS. No further progress.	No further progress	Funding is £675,000 LGF + £300,000 LTP. Additional LTP funding of £171,701 supplied to cover increased costs.		DBC	Agreed Contract Rates	DBC	589540		
Walking Cycling Route M50 Yarn Road Mill Lane							Live	Services	Services	Andy Casey	Noel Walecki	TP241		£180,000		£180,000	£180,000	%	£0	31/03/2022		31/03/2023		Yes	Noel Walecki	Meeting held with Jacobs 13 February 2023 to discuss bridge design. Design due to be presented to DBC by the end of March 2023	Meeting scheduled with Jacobs to agree bridge design. Design due to be presented to DBC by the end of March 2023. Street lighting required which will be funded from Section 106 contributions.	LTP plus Section 106 developer contributions	Project required additional drainage and bridge design, completion date revised to be 31/03/23 dependent on final bridge design being received from Jacobs.		DBC	Agreed contract Rates	DBC		
Window Replacement 22-23							Live	Operations	Housing	Cheryl Williams	Matthew Plews	H6241		£500,000	£2,206,916	£2,706,916	£2,706,916	%	£0	31/03/2023		31/03/2023		Yes	Mathew Plews	Work has begun on our programmed works alongside completion of grant funded works.	Work is continuing and should be complete by end of April 2023	Budget 22/23 £500k + £1m slippage from 21/22 & 2021 + £1,386m slippage from IPM agreed to be spent on windows delivery		Yes	Extension	Anglian	2886000		
Total													£8,086,000	£129,951,074	£56,404,754	£186,355,828	£186,705,324		£349,496																



**Capital 2022-23 Spend Summary - Financing by Department**

Line		GF Corporate Resources £M	HRA Capital Receipts £M	Supported Borrowing £M	HRA Revenue Contribution £M	Departmental Borrowing £M	Revenue Contribution £M	Capital Contributions £M	Capital Grants £M	Total £M
	<b>Capital Expenditure</b>									
1	People	-	-	-	-	-	-	-	1.448	<b>1.448</b>
2	Chief Executive & Economic Growth	1.213	-	-	-	-	-	-	14.669	<b>15.882</b>
3	Operations	4.729	0.433	-	13.289	-	-	-	0.986	<b>19.437</b>
4	Services	2.648	-	-	-	2.786	0.187	0.407	17.293	<b>23.321</b>
5	<b>Department Total</b>	<b>8.590</b>	<b>0.433</b>	<b>-</b>	<b>13.289</b>	<b>2.786</b>	<b>0.187</b>	<b>0.407</b>	<b>34.396</b>	<b>60.088</b>
6	Prudential Borrowing - Leasable Assets (not budgeted)	-	-	-	-	2.478	-	-	-	<b>2.478</b>
7	<b>Total Capital Expenditure</b>	<b>8.590</b>	<b>0.433</b>	<b>-</b>	<b>13.289</b>	<b>5.264</b>	<b>0.187</b>	<b>0.407</b>	<b>34.396</b>	<b>62.566</b>
	<b>Resources</b>									-
8	Approved	63.505	0.433		18.509	2.676	1.888	1.848	89.110	<b>177.969</b>
9	Recommended additional approvals						0.389		0.870	<b>1.259</b>
10	Leasable Assets					2.478				<b>2.478</b>
11	<b>Total Resources</b>	<b>63.505</b>	<b>0.433</b>	<b>-</b>	<b>18.509</b>	<b>5.154</b>	<b>2.277</b>	<b>1.848</b>	<b>89.980</b>	<b>181.706</b>
12	<b>Approved / (Unapproved) Resources C/F (Line 11 - 7)</b>	<b>54.915</b>	<b>-</b>	<b>-</b>	<b>5.220</b>	<b>(0.110)</b>	<b>2.090</b>	<b>1.441</b>	<b>55.584</b>	<b>119.140</b>

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Capital Programme Summary								
	A	B	C	D		E	F	G
	Budget 2022/23	Spend as at 31/03/22	Resources Available 2022/23	Spend 2022/23		Expected Outturn	Variance	Resources c/fwd to 2023/24 (before para. 25 adj.) £M
Department	£M	£M	£M	£M		£M	£M	£M
			(A - B)				(E - A)	(C - D)
Chief Executive & Economic Growth	87.659	45.615	42.044	15.882		81.944	(5.715)	26.162
Operations	89.467	16.970	72.497	19.437		84.817	(4.650)	53.060
People	7.547	3.961	3.586	1.448		7.550	0.003	2.138
Services	99.044	37.943	61.101	23.321		98.088	(0.956)	37.780
Totals Excluding Leasable assets	283.717	104.489	179.228	60.088		272.399	(11.318)	119.140
Prudential Borrowing Leasable Assets	2.478	-	2.478	2.478		2.478		-
-	286.195	104.489	181.706	62.566		274.877	(11.318)	119.140

**Total spend                      164.577**

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<b>General Fund Capital Receipts &amp; Corporate Resources</b>		
<b>Line No</b>	<b>Sites</b>	<b>2022/23 £M's</b>
1	Brought Forward from 2021/22	0.579
2	<b>Sales Completed</b> Stag House Farm	2.765
	<b>Total</b>	<b>3.344</b>

<b>Capital Receipt Analysis</b>		
3	Brought Forward from 2021/22	0.579
4	Receipts received in 2022/23	2.765
		<b>3.344</b>
5	Less receipts used to finance expenditure	(0.623)
6	Less earmarked receipts	(0.267)
7	<b>Capital Receipts carried forward to 2023/24</b>	<b>2.454</b>

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**ECONOMY AND RESOURCES SCRUTINY COMMITTEE**  
**29 June 2023**

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**REVENUE OUTTURN 2022/23**

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**SUMMARY REPORT**

**Purpose of the Report**

1. To consider the revenue outturn 2022/23 report.

**Summary**

2. Attached at **Annex 1** is the revenue outturn 2022/23 report which is due to be considered by Cabinet at its meeting on 3 July 2023

**Recommendation**

3. It is recommended that Members consider and discuss the revenue outturn 2022/23 report.

**Brett Nielsen**  
**Assistant Director Resources**

**Background Papers**

No background papers were used in the preparation of this report.

S17 Crime and Disorder	There are no specific crime and disorder implications in this report.
Health and Well Being	There are no issues relating to health and well being which this report needs to address.
Carbon Impact and Climate Change	There are no specific carbon impact issues in this report.
Diversity	The report does not contain any proposals that impact on diversity issues.
Wards Affected	All wards are affected.
Groups Affected	No specific groups are particularly affected.
Budget and Policy Framework	This decision does not represent a change to the budget and policy framework.
Key Decision	The report does not require a key decision.
Urgent Decision	The report does not require an urgent decision.
Council Plan	The subject matter of the report, the Councils financial standing and financial management, is critical to delivery of the Council Plan, but this report does not contain new proposals.
Efficiency	The report contains updated information regarding efficiency savings contained in the MTFP.
Impact of Looked After Children and Care Leavers	This report has no impact on Looked After Children or Care Leavers



**CABINET  
3 JULY 2023**

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**REVENUE OUTTURN 2022/23**

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**Responsible Cabinet Member -  
Councillor Mandy Porter, Resources Portfolio**

**Responsible Director -  
Elizabeth Davison, Group Director of Operations**

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**SUMMARY REPORT**

**Purpose of the Report**

1. To present the 2022/23 revenue outturn (subject to Audit), to allow Members to consider the results in light of the Council's Medium Term Financial Plan (MTFP) and also to consider the Housing Revenue Account outturn.

**Summary**

2. This is the final revenue budget management report to Cabinet for 2022/23. The year-end projection shows an overall decline in the 2022/23 financial position of £0.119m. However this is an £0.497m improvement on the 2023/24 MTFP projected opening balance.
3. Details of variances from the original budget along with changes since the quarter 3 projected position are contained within the main report.
4. There are a number of carry forward requests detailed in paragraphs 19 – 21, which will assist with projected slippage and pressures in the coming year.

**Recommendation**

5. It is recommended that:-
  - (a) The revenue outturn for 2022/23 be noted.
  - (b) The carry forward of resources referred to in paragraphs 19 - 21 be noted and approved.

**Reasons**

6. The recommendations are supported by the following reasons:
  - (a) To continue effective management of resources.

- (b) To continue to deliver services to agreed levels

**Elizabeth Davison**  
**Group Director of Operations**

**Background Papers**

No background papers were used in the preparation of this report.

Brett Nielsen : Extension 5403

S17 Crime and Disorder	There are no specific crime and disorder implications in this report.
Health and Wellbeing	There are no issues relating to health and wellbeing which this report needs to address.
Carbon Impact and Climate Change	There are no specific carbon impact issues in this report.
Diversity	The report does not contain any proposals that impact on diversity issues.
Wards Affected	All wards are affected.
Groups Affected	No specific groups are particularly affected.
Budget and Policy Framework	This decision does not represent a change to the budget and policy framework.
Key Decision	The report does not require a key decision.
Urgent Decision	The report does not require an urgent decision.
Council Plan	The subject matter of the report, the Councils financial standing and financial management, is critical to delivery of the Council Plan, but this report does not contain new proposals.
Efficiency	The report contains updated information regarding efficiency savings contained in the MTFP.
Impact on Looked After Children and Care Leavers	This report has no impact on Looked After Children or Care Leavers.

## MAIN REPORT

### Information and Analysis

7. This is the final revenue budget management report to Cabinet for 2022/23 and provides the 2022/23 revenue outturn position as part of the Council's continuous financial management process.
8. Overall, the projected General Fund reserves position at the 31 March 2023 is £23.894m, which is a decline of £0.119m on the planned balances in the 2022-26 MTFP. This decline relates to £0.384m underspend in the Council's 2021/22 financial results, £0.305m Group underspends in the 2022/23 financial year and a £0.808m decline in corporate resources.

### Departmental Resources

9. Departmental resource projections are summarised in **Appendix 2** and detailed in **Appendices 2(a) to 2(e)**.
10. The **People Group** outturn position is an overspend of £0.383m, after carry forward requests into 2023/24. This is an improvement of £0.645m on the position reported at Q3. The main changes to the previously reported position are detailed below:
  - (a) **Children's Services** are projecting an overspend of £3.061m, an increase of £1.107m on Q3. The main changes since Q3 include the following:
    - (i) Adoption and Placements have overspent by £3.513m which is an increase of £1.095m from the Q3 report. This is due to three additional residential placements with part-year costs of £0.680m, nine additional Independent Foster Care placements costing £0.231m, an increase of twelve Foster Care placements £0.151m and a net increase of eleven Special Guardianship Orders costing £0.019m.
    - (ii) Assessment and Care Planning services has overspent by £0.396m, a further overspend from the Q3 report of £0.157m due to further demand pressures to support children and families currently not in care and additional agency costs to cover vacant posts.
    - (iii) Disabled Children has underspent by £0.290m, an improvement from the last report of £0.082m, due to a net reduction of eight children accessing demand led services and a reduction of actual day care provision taken up by families.
  - (b) The **Development and Commissioning** budget has overspent by £0.011m after carry forward requests, which is an increase of £0.079m on quarter 3. This is mainly due to increased demand from residents for the Community Care Fund over the winter period.
  - (c) The **Education** budget has underspent by £0.253m after carry forward requests, an improvement of £0.152m in the position from the Q3 report. This improvement is due to staffing vacancies, running costs and additional grant income across the

Education service and a reduced pressure in School Transport of £0.045m due to route changes.

(d) **Adult Social Care and Health** outturn position is an underspend of £2.371m, an improvement of £1.639m on Q3. The main changes since Q3 include the following:

- (i) External purchase of care budget has improved by £1.676m on the position reported at Q3 from
  - a) Attrition has increased over the last four months of the financial year by 61 Residential/Nursing home placements since Q3, which has resulted in additional savings of £0.437m.
  - b) Direct Payments (DP) have generated a saving of £0.538m. £0.110m due to the ending of packages of care, £0.031m due to attrition and £0.161m for a change in provision to domiciliary care. In addition £0.236m of unused funds were returned by DP users, the majority from reserves built up in DP funds that were unused during Covid.
  - c) There are savings in domiciliary budgets due to movement in care activity where actual service provided is less than commissioned hours of £0.175m.
  - d) £0.526m additional income has been achieved due to client contribution being higher than projected. This is mainly due to an increase in full fee payers, especially for those in short break stays.
- (ii) The Mental Health Long Term Conditions budget has a reduction in underspend as the Mental Health Capacity Act budget has continued to increase by an additional £0.098m of agency costs.

11. The **Services Group** is projecting an underspend of £0.447m after taking into account carry forward requests, a reduction of £0.163m from the reported position at Q3. The headline areas are detailed below:

- (a) **Capital Projects, Transport & Highways Planning** the overall projected underspend is £0.418m after taking into account carry forward requests, this is an improvement of £0.186m from Q3. The main elements of this movement are broken down into:
  - (i) Highways & Highways DLO – the projected position is £0.208m worse than Q3. This is due to the impact of inflationary increases within the construction sector as well as slippage on schemes and fees which saw turnover and income generation in the service slip into 2023/24.
  - (ii) Concessionary Fares & Sustainable Transport – the projected underspend has increased by £0.131m from Q3 due to savings in contributions made by the Council towards smart ticketing and bus timetables as well as general savings on other supplies budgets.

- (iii) Building Design Services and Capital Projects have seen overall projected fee levels improve by £0.155m since Q3 due to additional recoverable fees being approved by clients as well as improvement of £0.102m on consultancy costs which have been charged directly to schemes.
  - (b) **Community Services** is expected to have an operational overspend of £0.107m after carry forward requests, which is £0.363m worse than Q3.
    - (i) Outdoor Events delivered a full programme of events over the year, however, due to challenges within the sector leading to some additional costs as well as general cost rises the service overspent by £0.092m. The service will be focused on delivering a balanced programme in 2023/24.
    - (ii) Street Scene's position worsened over the last quarter by £0.231m, this was predominately due to increases in transport related costs and purchase of new wheeled bins. Slippage on replacement vehicles, in part due to the difficulties within the global supply chain, has led to incurring additional short-term repair costs.
  - (c) **Building Services** under recovered by £0.127m, this was an increase of £0.057m from the Q3 position. Delays to new build housing due to planning issues saw a shortfall against target, however, additional works carried out on void properties within the maintenance team, final accounting, and recovery of some inflationary increases from client services helped to reduce the overall pressure.
12. The **Operations Group** overall budget outturn position is an overspend of £0.071m after carry forward requests. This is a decline of £0.054m on the position reported at Q3.
13. The main changes to the previously reported position are as follows:
- (a) **Resources** has underspent by £0.496m which is an improvement of £0.313m on Q3 due to;
    - (i) The Finance division improved by £0.300m on the position reported at Q3. This increased saving was due to additional staff turnover, running cost savings, additional grant funding received and additional income, though this was partly offset by an increase in the bad debt provision. The Q3 projection also included the provision of £0.080m for the potential payment of VAT interest to HMRC, however this payment is no longer due.
    - (ii) The Darlington and Stockton Partnership has overspent by £0.069m, following the increased pay award in 2022/23 and reduced income, as academies groups move to providing their own payroll services.
  - (b) **Law & Governance** has overspent by £0.438m, an increase from the Q3 reported position of £0.180m. This is due to additional legal costs of £0.158m for children's services and £0.021m for adults, both of which are demand led and reflect the children's services financial position.

- (c) **ICT Infrastructure** has an overspent by of £0.397m, a decline of £0.311m from the reported position at Q3. This is due to the ICT implementation costs of the agile working arrangements including the change to laptops for all blended working employees and providing additional workstations within the Town Hall. These additional costs are funded up front by savings from other budget lines within the Operations Service group but are providing future savings to the Council from accommodation budgets and efficiencies of modern ways of working.
  - (d) **Corporate Landlord** underspent by £0.029m at outturn after carry forward requests, which was a decline of £0.083m from the Q3 reported position. While the service was impacted by rising costs of materials this was offset by better than projected utility costs as energy prices were not as high as originally anticipated by NEPO. Part of the savings are requested to be carried forward to fund urgent repair works at the Town Hall as per paragraph 21.
  - (e) **Housing General fund** underspent by £0.211m, an improvement of £0.154m on the Q3 position due to staff vacancies and running cost savings across the division and an improvement on the Council Tax collection fund, due to an increase in the recovery of outstanding debt.
14. The **Chief Executive & Economy Group** is projecting an underspend of £0.312m after a carry forward request, an improvement of £0.004m from the position reported at Q3. Overall whilst the Group has not seen much movement, savings in staffing due to staff turnover have helped to offset any reductions in income or increases in spend.
15. The School balances and allocations are shown in **Appendix 2(f)**.

#### **Council Wide and Corporately Managed Resources**

16. The Council Wide and Corporately Managed Resources budgets have an outturn of a £0.445m underspend after a carry forward request which is an improvement of £0.065m on the position at Q3 report. Financing Costs are £0.194m underspent mainly due to increased interest rates increasing returns on investments and although the increased interest rates have impacted on borrowing costs, the amount of borrowing required has resulted in lower interest payments than receipts.
17. Joint Venture – Investment Returns are £0.118m better than anticipated, this is mainly due to additional receipts from the West Park Joint Venture (JV) as properties were sold ahead of the original budget profile and reduced financing costs incurred by the JV for the construction scheme.

#### **Carry Forward Requests**

18. There are a number of carry forward requests to 2023/24 amounting to £1.037m from departments and corporate budgets as detailed below. The requests are categorised into three areas: slippage, assisting in achieving the conditions of the MTFP and budget pressures. Approval is requested to carry these amounts forward into the new financial year.

19. **Slippage** – There is £0.069m of slippage on planned projects across the Council in the following areas:
- (a) £0.069m carry forward request across the Service's Group which have arisen due to delays in design decisions, revisions required in specifications & other external factors. The requests include a new computer system for the road permit scheme, works to crossings at Redworth, works on public rights of way as well as installation of an accessible toilet (part funded by Changing Places grant) at the Hippodrome.
20. **Assist in achieving the Council plan and MTFP ambitions, namely Building Strong Communities, Growing the Economy and Spending Wisely.** The following £0.433m of carry forwards all meet the criteria described above and are as follows:
- (a) £0.078m **Sustainable Transport** – As previously agreed by Cabinet in September 2022, funding had been identified to support bus route 16 and it is requested that £0.057m of this funding is carried forward from savings in concessionary fares budgets. In addition, it is requested that £0.021m be carried forward to support the continuing work of the Travel Advisors. The posts are currently funded from developer contributions and the carry forward is requested to support these roles as the contributions reduce.
  - (b) £0.063m **Flood & Water Act** - Resource is requested to be carried forward to fund the Council's contribution to ongoing drainage studies in partnership with Northumbrian Water Group and the Environment Agency to assess the risk of flooding in Darlington and identify any potential schemes that may need to be developed to manage that risk.
  - (c) £0.040m **Capital Projects** – Request that resource is carried forward to support additional work associated with legislative changes, including the impact of nutrient neutrality and building regulations.
  - (d) £0.075m **Waste Management** – As part of the project for the delivery of the Tees Valley Energy Recovery Facility, it is requested to carry forward resources to support the scheme and contribute towards the initial setup and early operating costs of the Local Authority Special Purpose Vehicle.
  - (e) £0.060m **Property Management & Estates** – request for a provision for additional service charges across the estates portfolio.
  - (f) £0.117m **People Commissioning** – to fund a two year placement officer working across social care and education, to find and support appropriate placements for Darlington children. The placement budget areas are under significant pressure and this post will assist in ensuring the best placement for the child whilst attaining value for money.
21. **Pressures** – there are £0.535m of pressures identified as follows:

- (a) £0.105m **People Commissioning** – to fund a two year Commissioning Manager to provide additional capacity within the team following additional service demands due to changes in provision and to prepare for the CQC inspection within Adult Services.
- (b) £0.016m **Education** – to contribute towards additional educational psychology capacity required to meet the increase in demand following the pandemic.
- (c) £0.040m **Education** – as part of our Safety Valve agreement implementation we have identified the potential to work with an external consultancy with a SEND specialism to support the delivery of the SEND written statement of action (WSOA) with a focus on promoting inclusion in mainstream settings.
- (d) £0.266m **Council wide** – whilst there is a general ICT replacement programme plan, the move to agile and blended working has required additional laptops/mobile devices/screens and docking stations. There is a requirement to refresh 338 laptops in 2023/24 which is not included within the existing ICT infrastructure budgets. Whilst an upfront cost, agile and blended working is providing savings to the Council in other budget areas and is a benefit to attract employees under modern ways of working.
- (e) £0.108m **Corporate Landlord** – to undertake essential concrete repairs to the Town Hall garages. A survey of the condition of the concrete has identified deterioration, which is required to be repaired to restore the integrity of the building.

### Housing Revenue Account

- 22. HRA projections are shown in **Appendix 3** with an overall balanced position. There has been an improvement in the working balance against original budget of £3.610m which is primarily due to a reduction in the Revenue Contribution to Capital Outlay of £4,329m as there was slippage of capital schemes into the new financial year. Partially offsetting this and as reported previously are the pressures on the repairs and maintenance budgets given the inflation in materials and labour over the year.
- 23. Movements in the account from the Q3 position are detailed as follows,
  - (a) There has been a slight reduction in rent and service charges due to void properties of £0.093m.
  - (b) Charges for services and facilities have improved by £0.194m mainly due to additional income from within lifeline services with additional clients over the period.
  - (c) Due to the increase in interest rates additional interest has been received on the HRA balances of £0.403m. However there has been some additional costs to the capital financing budgets as increased interest rates have impacted on HRA borrowing.
  - (d) There has been an increase in repairs and maintenance costs of £0.682m, due to inflationary price increases and additional works being carried out.
  - (e) Management costs have increased due to rises in energy and water costs for the lifeline service and additional tree works.



- (f) At the time of setting the HRA MTFP it was expected that bad debt would increase following the pandemic, therefore an additional provision of £0.350m was built into the budget. This provision has not been required and therefore the outturn position is a £0.250m improvement on Q3.

## **Conclusion**

- 24. The Council's projected revenue reserves at the end of 2022/23 are £23.894m, a £0.119m decline on the initial 2022-26 MTFP position. This improvement in reserves includes a brought forward amount of £0.384m from 2021/22, £0.305m of projected departmental underspends and a net overspend of £0.808m in corporate resources.
- 25. The £23.894m of projected reserves, is an improvement of £0.497m on the initial estimated 2023/24 -2026/27 MTFP opening balance of £23.397m.

## **Outcome of Consultation**

- 26. No external consultation has been carried out in preparing this report.

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**REVENUE BUDGET MANAGEMENT 2022/23****Projected General Fund Reserve at 31st March 2023**

	2022-26 MTFP (Feb 2022)
<b>Medium Term Financial Plan (MTFP) :-</b>	£000
MTFP Planned Opening Balance 01/04/2022	24,595
Approved net contribution from balances	(582)
<b>Planned Closing Balance 31/03/2023</b>	<b>24,013</b>
Increase in opening balance from 2021-22 results	384
Projected corporate underspends / (overspends) :-	
Council Wide	(120)
Financing Costs	194
Joint Venture - Investment Return	118
Contingencies	346
Additional income received	230
Pay Award	(2,079)
Supporting Families	503
<b>Projected General Fund Reserve (excluding Departmental)</b>	<b>at 23,589</b>
<b>31st March 2023</b>	
<b>Planned Balance at 31st March 2023</b>	<b>24,013</b>
<b>Improvement/(Decline)</b>	<b>(424)</b>

**Departmental projected year-end balances**

	Improvement / (decline) compared with 2022-26 MTFP
	£000
People Group	(383)
Services Group	447
Operations Group	(71)
Chief Executive and Economy	312
<b>TOTAL</b>	<b>305</b>

**Summary Comparison with :-**

	2022-26 MTFP £000
Corporate Resources - increase in opening balance from 21/22 results	384
Corporate Resources - additional in-year Improvement/(Decline)	(808)
Departmental - Improvement / (Decline)	305
Improvement / (Decline) compared with MTFP	<b>(119)</b>
<b>Projected General Fund Reserve at 31st March 2023</b>	<b>23,894</b>

**GENERAL FUND REVENUE BUDGET MANAGEMENT 2022/23**

	<b>Budget</b>				<b>Expenditure</b>		
	Original 2022/23 £000	Approved Adjustments £000	Approved C/fwds £000	Amended Approved Budget £000	Outturn £000	C/fwds to approve £000	Variance £000
<b>Departmental Resources</b>							
People Group	66,018	3,212	(1,331)	67,899	68,004	278	383
Services Group	18,126	3,016	(1,080)	20,062	19,290	325	(447)
Operations Group	16,341	2,335	(1,191)	17,485	17,448	108	71
Chief Executive and Economy	1,288	305	(322)	1,271	899	60	(312)
<b>Total Departmental Resources</b>	<b>101,773</b>	<b>8,868</b>	<b>(3,924)</b>	<b>106,717</b>	<b>105,641</b>	<b>771</b>	<b>(305)</b>
<b>Corporate Resources</b>							
Council Wide	1,037	(1,029)	0	8	(138)	266	120
Financing Costs	637	0	0	637	443	0	(194)
Joint Venture - Investment Return	(1,864)	0	0	(1,864)	(1,982)	0	(118)
Additional income received	0	0	0	0	(230)	0	(230)
<b>Contingencies Budget</b>							
Apprentice Levy	202	0	0	202	179	0	(23)
Risk Contingencies	323	0	0	323	323	0	0
<b>Total Corporate Resources</b>	<b>335</b>	<b>(1,029)</b>	<b>0</b>	<b>(694)</b>	<b>(1,405)</b>	<b>266</b>	<b>(445)</b>
<b>Net Expenditure</b>	<b>102,108</b>	<b>7,839</b>	<b>(3,924)</b>	<b>106,023</b>	<b>104,236</b>	<b>1,037</b>	<b>(750)</b>
<b>Contributions To / (From) Reserves</b>							
Planned Contribution to General Fund Reserves (MTFP)	468	0		468	468		0
Departmental Brought Forwards from 2021/22	0	(5,760)		(5,760)	(5,760)		0
Already approved Carry Forwards	0	0	3,924	3,924	3,924		0
Pay Award	0	(2,079)		(2,079)	0		2,079
Risk Contingencies	0	0		0	(323)		(323)
Supporting Families	0	0		0	(503)		(503)
	0	0		0	0		0
	0	0		0	0		0
	0	0		0	0		0
<b>General Fund Total</b>	<b>102,576</b>	<b>0</b>	<b>0</b>	<b>102,576</b>	<b>102,042</b>	<b>1,037</b>	<b>503</b>

**REVENUE BUDGET MANAGEMENT UPDATE 2022/23**

	<b>Budget</b>				<b>Expenditure</b>			<b>(Under)/ Over Spend £000</b>
	<b>Original Budget £000</b>	<b>Approved Adjustments £000</b>	<b>Approved C/fwds £000</b>	<b>Amended Approved Budget £000</b>	<b>Expenditure to March £000</b>	<b>C/fwds to approve £000</b>	<b>Total Projection £000</b>	
<b><u>Council Wide</u></b>								
Airport	27	0	0	27	6	0	6	(21)
Council Wide Savings	0	0	0	0	0	0	0	0
National Insurance Increase	373	(373)	0	0	0	0	0	0
Procurement Savings	(19)	0	0	(19)	(144)	0	(144)	(125)
ICT/Agile Working desk top refresh	0	0	0	0	0	266	266	266
Pay Award	656	(656)	0	0	0	0	0	0
<b>In Year Over/(Under) Spend</b>	<b>1,037</b>	<b>(1,029)</b>	<b>0</b>	<b>8</b>	<b>(138)</b>	<b>266</b>	<b>128</b>	<b>120</b>

	Budget				Expenditure			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Approved C/fwds £000	Amended Approved Budget £000	Expenditure to March £000	C/fwds to approve £000	Total Projection £000	
<b><u>People Group</u></b>								
<b>Group Director of People</b>	638	102	(23)	717	711	0	711	(6)
<b><u>Children &amp; Adult Services</u></b>								
Transformation & Performance	631	198	(134)	695	676	0	676	(19)
Business Support	1,392	90	0	1,482	1,442	0	1,442	(40)
	<b>2,023</b>	<b>288</b>	<b>(134)</b>	<b>2,177</b>	<b>2,118</b>	<b>0</b>	<b>2,118</b>	<b>(59)</b>
<b><u>Children's Services</u></b>								
Children's Services Management & Other Services	480	137	0	617	638	0	638	21
Assessment Care Planning & LAC	4,009	174	0	4,183	4,579	0	4,579	396
First Response & Early Help	3,529	222	0	3,751	3,228	0	3,228	(523)
Youth Offending/ASB	277	45	0	322	266	0	266	(56)
Adoption & Placements	13,999	64	0	14,063	17,576	0	17,576	3,513
Disabled Children	1,584	(146)	0	1,438	1,148	0	1,148	(290)
Quality Assurance & Practice Improvement	138	7	0	145	145	0	145	0
	<b>24,016</b>	<b>503</b>	<b>0</b>	<b>24,519</b>	<b>27,580</b>	<b>0</b>	<b>27,580</b>	<b>3,061</b>
<b><u>Development &amp; Commissioning</u></b>								
Commissioning	2,309	221	(160)	2,370	2,133	222	2,355	(15)
Voluntary Sector	273	30	0	303	332	0	332	29
Workforce Development	149	5	0	154	151	0	151	(3)
	<b>2,731</b>	<b>256</b>	<b>(160)</b>	<b>2,827</b>	<b>2,616</b>	<b>222</b>	<b>2,838</b>	<b>11</b>
<b><u>Education</u></b>								
Education	566	78	0	644	43	56	99	(545)
Schools	0	0	0	0	(3)	0	(3)	(3)
Transport Unit	2,443	53	0	2,496	2,791	0	2,791	295
	<b>3,009</b>	<b>131</b>	<b>0</b>	<b>3,140</b>	<b>2,831</b>	<b>56</b>	<b>2,887</b>	<b>(253)</b>
<b><u>Public Health</u></b>								
Public Health	0	0		0	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Adult Social Care &amp; Health</u></b>								
External Purchase of Care	27,507	1,477	(1,014)	27,970	25,658	0	25,658	(2,312)
Intake & Enablement	632	(74)	0	558	548	0	548	(10)
Older People Long Term Condition	1,506	29	0	1,535	1,382	0	1,382	(153)
Physical Disability Long Term Condition	5	0	0	5	4	0	4	(1)
Learning Disability Long Term Condition	1,711	163	0	1,874	1,794	0	1,794	(80)
Mental Health Long Term Condition	1,182	(1)	0	1,181	1,161	0	1,161	(20)
Service Development & Integration	1,058	338	0	1,396	1,601	0	1,601	205
	<b>33,601</b>	<b>1,932</b>	<b>(1,014)</b>	<b>34,519</b>	<b>32,148</b>	<b>0</b>	<b>32,148</b>	<b>(2,371)</b>
<b>In Year Over/(Under) Spend</b>	<b>66,018</b>	<b>3,212</b>	<b>(1,331)</b>	<b>67,899</b>	<b>68,004</b>	<b>278</b>	<b>68,282</b>	<b>383</b>

## REVENUE BUDGET MANAGEMENT UPDATE 2022/23

	<b>Budget</b>				<b>Expenditure</b>			<b>(Under)/ Over Spend £000</b>
	<b>Original Budget £000</b>	<b>Approved Adjustments £000</b>	<b>Approved C/fwds £000</b>	<b>Amended Approved Budget £000</b>	<b>Expenditure to March £000</b>	<b>C/fwds to approve £000</b>	<b>Total Projection £000</b>	
<b><u>Services Group</u></b>								
<b>Group Director of Services</b>	160	4	0	164	163	0	163	(1)
<b><u>Capital Projects, Transport &amp; Highways Planning</u></b>								
AD Transport & Capital Projects	131	1	0	132	130	0	130	(2)
Building Design Services	20	18	0	38	46	0	46	8
Capital Projects	309	37	(16)	330	196	40	236	(94)
Car Parking R&M	497	52	0	549	522	0	522	(27)
Concessionary Fares	3,436	50	(50)	3,436	2,688	57	2,745	(691)
Flood & Water Act	89	97	(97)	89	26	63	89	0
Highways	3,762	293	(69)	3,986	4,188	41	4,229	243
Highways - DLO	(520)	150	0	(370)	(181)	0	(181)	189
Investment & Funding	4	578	(434)	148	149	0	149	1
Sustainable Transport	42	10	0	52	(14)	21	7	(45)
	<b>7,770</b>	<b>1,286</b>	<b>(666)</b>	<b>8,390</b>	<b>7,750</b>	<b>222</b>	<b>7,972</b>	<b>(418)</b>
<b><u>Community Services</u></b>								
AD Community Services	143	1	0	144	128	0	128	(16)
Allotments	11	2	0	13	17	0	17	4
Building Cleaning - DLO	144	51	0	195	180	0	180	(15)
Cemeteries & Crematorium	(941)	(1)	0	(942)	(907)	0	(907)	35
Dolphin Centre	877	327	(39)	1,165	1,035	3	1,038	(127)
Eastbourne Complex	(7)	5	0	(2)	33	0	33	35
Emergency Planning	101	0	0	101	86	0	86	(15)
Head of Steam	266	12	0	278	309	0	309	31
Hippodrome	195	268	(55)	408	399	9	408	0
Indoor Bowling Centre	18	5	(12)	11	10	0	10	(1)
Libraries	824	39	0	863	860	10	870	7
Move More	35	8	0	43	43	0	43	0
Outdoor Events	428	70	0	498	590	0	590	92
School Meals - DLO	55	51	0	106	84	0	84	(22)
Strategic Arts	115	8	0	123	119	6	125	2
Street Scene	5,559	491	(91)	5,959	6,103	0	6,103	144
Transport Unit - Fleet Management	(9)	18	(50)	(41)	12	0	12	53
Waste Management	3,452	0	0	3,452	3,277	75	3,352	(100)
Winter Maintenance	547	41	(32)	556	556	0	556	0
	<b>11,813</b>	<b>1,396</b>	<b>(279)</b>	<b>12,930</b>	<b>12,934</b>	<b>103</b>	<b>13,037</b>	<b>107</b>

## REVENUE BUDGET MANAGEMENT UPDATE 2022/23

	<b>Budget</b>				<b>Expenditure</b>			<b>(Under)/ Over Spend £000</b>
	<b>Original Budget £000</b>	<b>Approved Adjustments £000</b>	<b>Approved C/fwds £000</b>	<b>Amended Approved Budget £000</b>	<b>Expenditure to March £000</b>	<b>C/fwds to approve £000</b>	<b>Total Projection £000</b>	
<b><u>Services Group</u></b>								
<b><u>Community Safety</u></b>								
CCTV	202	28	0	230	269	0	269	39
Community Safety	641	108	(93)	656	645	0	645	(11)
General Licensing	5	5	0	10	10	0	10	0
Parking	(2,111)	(6)	0	(2,117)	(2,367)	0	(2,367)	(250)
Parking Enforcement	9	(34)	0	(25)	(6)	0	(6)	19
Private Sector Housing	86	35	(25)	96	79	0	79	(17)
Stray Dogs	46	2	0	48	46	0	46	(2)
Taxi Licensing	45	28	(17)	56	56	0	56	0
Trading Standards	237	10	0	247	247	0	247	0
	<b>(840)</b>	<b>176</b>	<b>(135)</b>	<b>(799)</b>	<b>(1,021)</b>	<b>0</b>	<b>(1,021)</b>	<b>(222)</b>
<b><u>Building Services</u></b>								
Construction - DLO	(592)	114	0	(478)	(165)	0	(165)	313
Maintenance - DLO	(412)	(53)	0	(465)	(558)	0	(558)	(93)
Other - DLO	0	93	0	93	0	0	0	(93)
	<b>(1,004)</b>	<b>154</b>	<b>0</b>	<b>(850)</b>	<b>(723)</b>	<b>0</b>	<b>(723)</b>	<b>127</b>
<b><u>General Support Services</u></b>								
Works Property & Other	112	0	0	112	72	0	72	(40)
<b><u>Joint Levies &amp; Boards</u></b>								
Environment Agency Levy	115	0	0	115	115	0	115	0
<b>In Year Over/(Under) Spend</b>	<b>18,126</b>	<b>3,016</b>	<b>(1,080)</b>	<b>20,062</b>	<b>19,290</b>	<b>325</b>	<b>19,615</b>	<b>(447)</b>



## REVENUE BUDGET MANAGEMENT UPDATE 2022/23

	Budget				Expenditure			(Under)/ Over Spend £000
	Original Budget £000	Approved Adjustments £000	Approved C/fwds £000	Amended Approved Budget £000	Expenditure to March £000	C/fwds to approve £000	Total Projection £000	
<b><u>Operations Group</u></b>								
<b>Group Director of Operations</b>	208	(77)	0	131	105	0	105	(26)
<b><u>Resources</u></b>								
AD Resources	109	36	0	145	110	0	110	(35)
Financial Services	1,396	277	(123)	1,550	1,211	0	1,211	(339)
Financial Assessments & Protection	249	50	(35)	264	267	0	267	3
Xentrall (D&S Partnership)	1,766	60	0	1,826	1,895	0	1,895	69
Human Resources	605	149	(168)	586	423	0	423	(163)
Health & Safety	170	(20)	0	150	119	0	119	(31)
	<b>4,295</b>	<b>552</b>	<b>(326)</b>	<b>4,521</b>	<b>4,025</b>	<b>0</b>	<b>4,025</b>	<b>(496)</b>
<b><u>Head of Strategy Performance &amp; Communications</u></b>								
Communications & Engagement	902	292	(211)	983	927	0	927	(56)
Systems	905	499	(352)	1,052	1,106	0	1,106	54
	<b>1,807</b>	<b>791</b>	<b>(563)</b>	<b>2,035</b>	<b>2,033</b>	<b>0</b>	<b>2,033</b>	<b>(2)</b>
<b><u>Law &amp; Governance</u></b>								
AD Law & Governance	130	(1)	0	129	130	0	130	1
Complaints & FOI	281	4	0	285	338	0	338	53
Democratic Services	1,262	15	0	1,277	1,263	0	1,263	(14)
Registrars	(33)	8	0	(25)	(97)	0	(97)	(72)
Administration	608	64	0	672	556	0	556	(116)
Legal Services	1,195	3	0	1,198	1,705	0	1,705	507
Procurement	169	(3)	0	166	192	0	192	26
Coroners	225	0	0	225	278	0	278	53
	<b>3,837</b>	<b>90</b>	<b>0</b>	<b>3,927</b>	<b>4,365</b>	<b>0</b>	<b>4,365</b>	<b>438</b>
<b><u>Xentrall Shared Services</u></b>								
ICT Infrastructure	723	83	(42)	764	1,161	0	1,161	397
	<b>723</b>	<b>83</b>	<b>(42)</b>	<b>764</b>	<b>1,161</b>	<b>0</b>	<b>1,161</b>	<b>397</b>
<b><u>Corporate Landlord</u></b>								
Corporate Landlord	4,138	692	(260)	4,570	4,433	108	4,541	(29)
	<b>4,138</b>	<b>692</b>	<b>(260)</b>	<b>4,570</b>	<b>4,433</b>	<b>108</b>	<b>4,541</b>	<b>(29)</b>
<b><u>Housing &amp; Revenues</u></b>								
Local Taxation	481	(24)	0	457	309	0	309	(148)
Rent Rebates / Rent Allowances / Council Tax	(132)	0	0	(132)	(208)	0	(208)	(76)
Housing Benefits Administration	214	136	0	350	411	0	411	61
Customer Services	291	30	0	321	344	0	344	23
Homelessness	326	62	0	388	331	0	331	(57)
Service, Strategy & Regulation and General	153	0	0	153	139	0	139	(14)
	<b>1,333</b>	<b>204</b>	<b>0</b>	<b>1,537</b>	<b>1,326</b>	<b>0</b>	<b>1,326</b>	<b>(211)</b>
<b>In Year Over/(Under) Spend</b>	<b>16,341</b>	<b>2,335</b>	<b>(1,191)</b>	<b>17,485</b>	<b>17,448</b>	<b>108</b>	<b>17,556</b>	<b>71</b>

**REVENUE BUDGET MANAGEMENT UPDATE 2022/23**

	<b>Budget</b>				<b>Expenditure</b>			<b>(Under)/ Over Spend £000</b>
	<b>Original Budget £000</b>	<b>Approved Adjustments £000</b>	<b>Approved C/fwds £000</b>	<b>Amended Approved Budget £000</b>	<b>Expenditure to March £000</b>	<b>C/fwds to approve £000</b>	<b>Total Projection £000</b>	
<b><u>Chief Executive and Economy</u></b>								
<b>Chief Executive</b>	203	0	0	203	206	0	206	3
<b><u>Economic Growth</u></b>								
AD - Economic Growth	134	1	0	135	139	0	139	4
Building Control	148	48	0	196	156	0	156	(40)
Consolidated Budgets	146	(27)	(119)	0	0	0	0	0
Development Management	(25)	25	(21)	(21)	(21)	0	(21)	0
Economy	253	70	(58)	265	263	0	263	(2)
Environmental Health	306	18	(18)	306	267	0	267	(39)
Place Strategy	579	31	(106)	504	461	0	461	(43)
Property Management & Estates	(521)	135	0	(386)	(641)	60	(581)	(195)
	<b>1,020</b>	<b>301</b>	<b>(322)</b>	<b>999</b>	<b>624</b>	<b>60</b>	<b>684</b>	<b>(315)</b>
<b><u>Darlington Partnership</u></b>								
Darlington Partnership	65	4		69	69	0	69	0
	<b>65</b>	<b>4</b>	<b>0</b>	<b>69</b>	<b>69</b>	<b>0</b>	<b>69</b>	<b>0</b>
<b>In Year Over/(Under) Spend</b>	<b>1,288</b>	<b>305</b>	<b>(322)</b>	<b>1,271</b>	<b>899</b>	<b>60</b>	<b>959</b>	<b>(312)</b>

**BUDGET MANAGEMENT 2022/23**

<b>SCHOOLS PROJECTED BALANCES 2022/23</b>					
School Name	Opening Balance at 1st April 2022	Formula Budget Allocation*	Total Available	Closing Balance at 31st March 2023	Projected Closing Balance as proportion of Formula Budget Allocation
<b>Primary</b>	£000	£000	£000	£000	%
Federation of Darlington Nursery Schools	43	833	876	(12)	(1%)
Rise Carr College, Clifton House & Eldon House	133	1,341	1,474	305	23%
Red Hall Primary	338	1,332	1,670	221	17%
Whinfield Primary	354	2,307	2,661	416	18%
Harrowgate Hill Primary	200	2,611	2,811	146	6%
<b>Primary Total</b>	<b>1,068</b>	<b>8,424</b>	<b>9,492</b>	<b>1,076</b>	

\*Federation of Darlington Nursery Schools/Rise Carr College original budget. Actual allocation based on attendance.

**HOUSING REVENUE ACCOUNT 2022/23**

	<b>Budget</b>				
	Original Budget £000	Approved Adjustments £000	Amended Approved Budget £000	Total Projection £000	(Under)/ Over Spend £000
<b><u>Housing Revenue Account</u></b>					
<b><u>Income</u></b>					
Rents Of Dwellings (Gross)	(21,150)	0	(21,150)	(20,892)	258
Sundry Rents (Including Garages & Shops)	(475)	0	(475)	(377)	98
Charges For Services & Facilities	(3,029)	0	(3,029)	(3,320)	(291)
Contribution towards expenditure	(275)	0	(275)	(260)	15
Interest Receivable	(6)	0	(6)	(409)	(403)
<b>Total Income</b>	<b>(24,935)</b>	<b>0</b>	<b>(24,935)</b>	<b>(25,258)</b>	<b>(323)</b>
<b><u>Expenditure</u></b>					
Management	6,090	0	6,090	6,606	516
Maintenance	4,334	0	4,334	5,885	1,551
Capital Financing Costs	3,688	0	3,688	3,013	(675)
Revenue Contribution to Capital Outlay	17,618	0	17,618	13,289	(4,329)
Increase in Bad Debt Provision	350	0	350	0	(350)
In year contribution to/(from) balances	(7,145)	0	(7,145)	(3,535)	3,610
<b>Total Expenditure</b>	<b>24,935</b>	<b>0</b>	<b>24,935</b>	<b>25,258</b>	<b>323</b>
<b>(Surplus)/Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>HRA Balances</b>	<b>£000</b>
Opening balance 01/04/2022	27,008
Contribution to/(from) balances	(3,535)
<b>Closing balance</b>	<b>23,473</b>

**ECONOMY AND RESOURCES SCRUTINY COMMITTEE**  
**29 JUNE 2023**

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**WORK PROGRAMME**

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**SUMMARY REPORT**

**Purpose of the Report**

1. To consider the work programme items scheduled to be considered by this Scrutiny Committee during the 2023/24 Municipal Year and to consider any additional areas which Members would like to suggest should be included.

**Summary**

2. Members are requested to consider the attached draft work programme (**Appendix 1**) for the next Municipal Year which has been prepared based on Officers recommendations and recommendations previously agreed by this Scrutiny Committee in the last Municipal Year.
3. Once the work programme has been approved by this Scrutiny Committee, any additional areas of work which Members wish to add to the agreed work programme will require the completion of a quad of aims in accordance with the previously approved procedure

**Recommendation**

4. Members are requested to consider and approve the attached draft work programme as the agreed work programme for the Municipal year 2023/24 and consider any additional items which they might wish to include.

**Luke Swinhoe**  
**Assistant Director Law and Governance**

**Background Papers**

No background papers were used in the preparation of this report.

Author : Michael Conway

S17 Crime and Disorder	This report has no implications for Crime and Disorder
Health and Wellbeing	This report has no direct implications to the Health and Well Being of residents of Darlington.
Carbon Impact and Climate Change	There are no issues which this report needs to address.
Diversity	There are no issues relating to diversity which this report needs to address
Wards Affected	The impact of the report on any individual Ward is considered to be minimal.
Groups Affected	The impact of the report on any individual Group is considered to be minimal.
Budget and Policy Framework	This report does not represent a change to the budget and policy framework.
Key Decision	This is not a key decision.
Urgent Decision	This is not an urgent decision
Council Plan	The report contributes to the Council Plan in a number of ways through the involvement of Members in contributing to the delivery of the Plan.
Efficiency	The Work Programmes are integral to scrutinising and monitoring services efficiently (and effectively), however this report does not identify specific efficiency savings.
Impact on Looked After Children and Care Leavers	This report has no impact on Looked After Children or Care Leavers.

## MAIN REPORT

### Information and Analysis

5. The Council Plan 2020-23 sets out the vision and strategic direction for the Council, with its overarching focus being 'Delivering success for Darlington'.
6. In approving the Council Plan, Members agreed to a vision for Darlington which is a place where people want to live and businesses want to locate, where the economy continues to grow, where people are happy and proud of the borough and where everyone has the opportunity to maximise their potential.
7. As part of that Plan, the vision for the **Economy Portfolio** is :-  
  
    'a borough where economic growth is high and the benefits are enjoyed by all residents'  
  
    by delivering
  - More sustainable and well paid jobs
  - More businesses
  - More homes
8. The Vision for the **Resources Portfolio** is :-  
  
    'a Council that is financially stable and delivering much needed services and support for the Borough
9. It is intended to commence work on developing a new Council Plan later in 2023.

### Forward Plan and Additional Items

10. Once the Work Programme has been agreed by this Scrutiny Committee, any Member seeking to add a new item to the work programme will need to complete a quad of aims.
11. A copy of the Forward Plan has been attached at **Appendix 2** for information.

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## ECONOMY AND RESOURCES SCRUTINY COMMITTEE WORK PROGRAMME

	Topic	Timescale	Lead Officer	Scrutiny's Role
<b>RESOURCES</b>				
	Performance Management Framework	Work to be undertaken to look at relevant PI's. Informal meeting to be arranged	Relevant Assistant Directors	To understand/monitor and challenge the indicators
	Sickness Absence Year-end turn out	To be circulated to Members of the Scrutiny Committee as a briefing note	Brett Nielsen	N/A
	Health and Safety Year-end turn out	To be circulated to Members of the Scrutiny Committee as a briefing note	Brett Nielsen	N/A
	Medium-Term Financial Plan - Monitoring	Quarterly monitoring reports to be submitted to meetings of this Scrutiny Committee	Brett Nielsen	To contribute and challenge the Medium-Term Financial Plan and assist with the implementation and development of the required savings
	Medium-Term Financial Plan	December – February 2023/24	Brett Nielsen	To provide a response to Cabinet on the proposals in relation to the Medium-Term Financial Plan

	Capital Programme and project Position Statement	Quarterly monitoring reports to be submitted to meetings of this Scrutiny Committee	Anthony Hewitt	To look at the position
	Investment Fund	31 August 2023	Brett Nielson	To consider progress against the agreed investments being funded through the Investment Fund.
	Complaints, Compliments and Comments - Annual Report 2019/20	31 August 2023	Lee Downey	To look at the position
	Complaints Made to Local Government Ombudsman	31 August 2023	Lee Downey	To consider the outcome of cases which have been determined by the Local Government and Social Care Ombudsman (LGSCO) and the Housing Ombudsman (HO) and forward any view to Cabinet
	Customer Services and Digital Strategy	31 August 2023	Anthony Sandys	To brief Members on the work being undertaken
	Council Tax Support Scheme	2 November 2023	Anthony Sandys	To provide comment to Cabinet on the proposed scheme
	Council Tax Changes to Empty Property Premiums 2024	2 November 2023	Anthony Sandys	To review and provide a response to Cabinet

	Discretionary Housing Payment Policy	4 January 2024	Anthony Sandys	To review and provide a response to Cabinet
	Council Tax and Business Rates Discretionary Relief Policy	4 January 2024	Anthony Sandys	To review and provide a response to Cabinet
	Council Tax and Business Rates Debt Recovery Strategy	4 January 2024	Anthony Sandys	To review and provide a response to Cabinet
<b>ECONOMY</b>				
106	Economic Strategy	2 February 2023	Mark Ladyman	Development of Strategy
114	Housing Strategy	TBC	David Hand	Development of the Strategy and Actions
209	Climate Change	On-going	Cabinet Member	To update on the work of the Review Group
	Economic Impact Study	TBC	Mark Ladyman	Update
	Office Demand Study	TBC	Mark Ladyman	Update
	Markets Update	31 August 2023	Mark Ladyman	To update Scrutiny on compliance with the contract

	Towns Fund	31 August 2023	Mark Ladyman	To update Scrutiny
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**DARLINGTON BOROUGH COUNCIL  
FORWARD PLAN**



DARLINGTON

Borough Council

**FORWARD PLAN  
FOR THE PERIOD: 1 JUNE 2023 - 30 SEPTEMBER 2023**

Title	Decision Maker and Date
Adaptation Plan	Cabinet 13 Jun 2023
Annual Procurement Plan Update	Cabinet 13 Jun 2023
Ingenium Parc - Proposed Development of Plot 1	Cabinet 13 Jun 2023
Introduction of the Housing and Planning Act 2016 and the Electrical Safety Standards in the Private Rented Sector (England) Regulations 2020	Cabinet 13 Jun 2023
Representation on Outside Bodies 2023/24	Cabinet 13 Jun 2023
Schedule of Transactions	Cabinet 13 Jun 2023
Skerningham Garden Village Design Code Supplementary Planning Document (SPD)	Council 20 Jul 2023
Annual Audit Letter 2020/21	Cabinet 13 Jun 2023
Annual Audit Letter 2020/21	Cabinet 4 Jul 2023
Collection of Council Tax, Business Rates and Rent 2022-23	Cabinet 4 Jul 2023
Council Plan 2020/23 Performance Report - Quarter 4	Cabinet 4 Jul 2023
House Building - Proposed Joint Venture	Cabinet 4 Jul 2023
Premises at Brignall Moor Crescent, Darlington - Proposed long lease extension	Cabinet 4 Jul 2023
Project Position Statement and Capital Programme Monitoring Outturn 2022/23	Cabinet 4 Jul 2023
Renewal of Dog Public Space Protection Order	Cabinet 4 Jul 2023
Revenue Budget Outturn 2022/23	Cabinet 4 Jul 2023
Xentrall Shared Services Annual Report	Cabinet 4 Jul 2023

**DARLINGTON BOROUGH COUNCIL  
FORWARD PLAN**

Annual Review of the Investment Fund	Cabinet 5 Sep 2023
Asset Management Plan	Cabinet 5 Sep 2023
Complaints Made to Local Government Ombudsman	Cabinet 5 Sep 2023
Complaints, Compliments and Comments Annual Reports 2022/23	Cabinet 5 Sep 2023
Land at Faverdale - Burtree Garden Village - Proposed Infrastructure Development Agreement	Cabinet 5 Sep 2023
Offset Strategy	Cabinet 5 Sep 2023
Project Position Statement and Capital Programme Monitoring - Quarter One 2023/24	Cabinet 5 Sep 2023
Regulatory Investigatory Powers Act 2000 (RIPA)	Cabinet 5 Sep 2023
Revenue Budget Monitoring 2023/24 - Quarter One	Cabinet 5 Sep 2023
School Term Dates 2025/26	Cabinet 5 Sep 2023
Treasury Management Annual Report and Outturn Prudential Indicators 2022/23	Cabinet 5 Sep 2023
Procurement Plan Update	Cabinet 10 Oct 2023