

<u>Pressures/Savings</u>	Estimate 21/22	Estimate 22/23	Estimate 23/24	Estimate 24/25
	£m	£m	£m	£m
Savings				
Street Lighting Utility savings	(0.030)	(0.030)	(0.030)	(0.030)
NNDR Savings across the asset base from revaluation	(0.098)	(0.098)	(0.098)	(0.098)
Childrens and Adults staffing savings	(0.036)	(0.030)	(0.024)	(0.025)
Adult Social care - residential inflation	(0.624)	(0.691)	(0.579)	(0.402)
Older Peoples package costs	(0.308)	(0.308)	(0.308)	(0.308)
Contracts - Financial Crisis & Community Care	0.000	(0.040)	(0.040)	(0.040)
Insurance - Saving on contract extension	(0.100)	0.000	0.000	0.000
Financing costs - lower borrowing costs	(0.273)	(0.463)	(0.275)	(0.263)
Investment Returns - extension of JV's	(0.734)	(0.769)	(0.855)	(1.138)
Pay award - 1% pay award in 2021/22, 2% thereafter	(0.554)	(0.565)	(0.577)	(0.588)
	(2.757)	(2.994)	(2.786)	(2.892)
Increased Demand				
Concessionary Fares - bulk bus pass re-issue	0.000	0.000	0.000	0.085
Public Sector Hub (DfE Building) - service charge	0.020	0.021	0.022	0.023
Waste Disposal - allowance for new builds	0.000	0.000	0.000	0.024
Street Scene Wheeled Bins - new properties.	0.040	0.040	0.040	0.040
Winter Maintenance - review of T&C's for staff	0.030	0.030	0.030	0.030
Customer Services - security guard	0.018	0.018	0.018	0.018
Children's Services - Interpreters	0.018	0.018	0.018	0.018
Social care staffing increased demand - Family Support service	0.100	0.104	0.111	0.118
Social care staffing increased demand - Leaving care service	0.000	0.119	0.232	0.234
Social care staffing increased demand - Child Protection & Review	0.016	0.016	0.052	0.077
Adoption - interagency Costs/ Adoption Tees Valley	0.127	0.136	0.149	0.16
Social Work - Lone working devices	0.006	0.006	0.006	0.006
Advocacy contract	0.004	0.004	0.004	0.004
Contracts - Childrens volunteer drivers	0.047	0.047	0.047	0.047
Contracts - Homeless Trailblazer - continuation of service	0.064	0.064	0.064	0.064
Business Support - continuation of Archivist post	0.012	0.012	0.012	0.012
Contracts - Missing from Home and Safer Families/Carers support	0.09	0.09	0.09	0.09
Safeguarding Board - Information Officer post	0.021	0.021	0.022	0.023
School Transport - Support for new and Secondary School routes	0.143	0.145	0.148	0.151
Learning Disability package costs - high cost residential placement	0.330	0.330	0.330	0.330
Learning Disability package costs - increase in domicillary hours	0.311	0.311	0.311	0.311
Physical Disability package costs	0.061	0.061	0.061	0.061
Mental Health package costs	0.090	0.090	0.090	0.090
Childrens day and home care package increases	0.041	0.041	0.041	0.041
Carers - Increase in respite provision	0.020	0.020	0.020	0.020
	1.609	1.744	1.918	2.077
Current Savings Shortfall				
Business Support - service demand target not met	0.011	0.011	0.011	0.011
	0.011	0.011	0.011	0.011
Price Inflation				
Utilities/Waste Disposal etc	0.000	0.000	0.000	0.071

Adults Homecare / Direct Payments	(0.024)	0.395	0.795	1.490
Contracts - various childrens, housing related support	0.000	0.080	0.122	0.125
NNDR - Reduction in CPI rate	0.342	0.437	0.435	0.466
	0.318	0.912	1.352	2.152
Reduced Income				
School Meals - service to be reviewed post 21/22	0.017	0.000	0.000	0.000
Pedestrian Training - grant not confirmed	0.017	0.018	0.019	0.020
	0.034	0.018	0.019	0.020
Other				
Winter Maintenance - end of red diesel usage	0.000	0.018	0.019	0.020
Council Wide auto-enrolment into pension scheme	0.051	0.049	0.050	0.050
Vulnerable pupils laptops - schools	0.023	0.000	0.000	0.000
Commissioning - staffing	0.018	0.018	0.017	0.017
Drug & Alcohol - staffing	0.012	0.000	0.000	0.000
Bank Charges - renewal of bank contract	0.020	0.020	0.020	0.020
	0.124	0.105	0.106	0.107
Covid Related				
Estates - Reduced rent	0.025	0.000	0.000	0.000
Feethams House - occupancy targets pushed back 1 year	0.070	0.089	0.050	0.033
Hippodrome - assumes no shows until June + reduced patronage	0.864	0.000	0.000	0.000
Dolphin Centre - reduced patronage due to social distancing	1.160	0.000	0.000	0.000
Eastbourne Complex - reduced patronage due to social distancing	0.049	0.000	0.000	0.000
Head of Steam - reduced patronage due to social distancing	0.013	0.000	0.000	0.000
Libraries - reduced patronage due to social distancing	0.020	0.000	0.000	0.000
Waste Disposal - household waste due to working from home	0.226	0.000	0.000	0.000
Car Parking - reduction in income due to change in working practices	0.154	0.000	0.000	0.000
Trade Waste - cancelled contracts	0.045	0.045	0.045	0.045
Council Tax - reduction in current taxbase	0.493	0.511	0.530	0.340
	3.119	0.645	0.625	0.418
Total Net Pressures	2.458	0.441	1.245	1.893