

28 JULY 2021
AUDIT COMMITTEE

ANNUAL REVIEW OF SIGNIFICANT PARTNERSHIPS 2020 - 2021

SUMMARY REPORT

Purpose of the Report

1. To present the outcome of the annual review of significant partnerships to enable the Audit Committee to consider the partnerships that the Council is involved with and to ensure that they have adequate governance arrangements in place.

Summary

2. Through the principles of the partnership toolkit, Darlington Borough Council (DBC) has established an approach to monitoring the significant partnerships it is involved with. As a result there are good governance arrangements in place for these partnerships. The toolkit has been effective in identifying high level concerns of the significant partnerships. The pandemic introduced urgent priorities for a number of the Partnership which in the case of the 11 to 19 partnership needed to take precedence over attending to governance actions. However, lead officers have not reported any divergence from established governance procedures.

Recommendation

3. It is recommended that the review of significant partnerships be endorsed and the actions being taken to address outstanding issues be noted.

Reasons

4. The recommendations are supported:-
 - (a) to enhance corporate governance arrangements in significant partnerships;
 - (b) to enhance the relevance and performance of partnerships in Darlington.

Ian Williams
Chief Executive

Background Papers

- (i) Audit Commission Report – Governing Partnerships – Bridging the Accountability Gap
- (ii) Completed Partnership Toolkit Questionnaires
- (iii) Partnership Working Toolkit Report to Cabinet 20 March 2007
- (iv) Partnership Annual Review Forms – Year Ended 31 March 2021

S17 Crime and Disorder	The Darlington Partnership and Safe and Cohesive Community Group have been key partnerships in ensuring that Safer Darlington is delivered which includes reduction of crime and disorder as a main priority.
Health and Well Being	The Darlington Partnership and the Health and Wellbeing Board have been key partnerships in ensuring that the Health and Wellbeing Strategy is delivered to improve all aspects of the health and well-being of people in Darlington.
Carbon Impact and Climate Change	The Darlington Partnership has been key in ensuring the environmental and economic sustainability of Darlington is assured.
Diversity	The Darlington Partnership have One Darlington as a key priority with an objective of a safe and caring community which supports communities and neighbourhoods to be more cohesive..
Wards Affected	All wards.
Groups Affected	All groups.
Budget and Policy Framework	This report does not recommend a change to the Council's budget or policy framework.
Key Decision	This is not a key decision.
Urgent Decision	This is not an urgent decision.
Corporate Plan	The Darlington Partnership have highest level responsibility for ensuring the delivery of the Corporate Plan
Efficiency	Partnerships that the Council is involved in are reviewed annually to consider outcomes delivered and resources expended.

MAIN REPORT

Information and Analysis

5. Public bodies have responsibilities in respect of their partnership arrangements in that they should for example:-
 - (a) know the partnership they are involved in and how much money and other resources they invest in them;
 - (b) take hard decisions to scale down their involvement in partnerships if the costs outweigh the benefits, or if the added risks cannot be managed properly and;
 - (c) agree and regularly review protocols and governing documents with all partners.
6. In order to demonstrate fulfilment of these responsibilities, Cabinet adopted a partnership toolkit in March 2007 (Min C174/March/07 refers). The toolkit provides a means to record that the performance of each partnership is monitored and that adequate governance arrangements are in place. The toolkit identifies partnerships currently classed as 'significant' in accordance with the definition reported to Cabinet in March 2007.
7. The methodology adopted in Darlington involves the application of the Partnership Toolkit Questionnaire which then informs an action plan to address areas for improvement in governance arrangements. The results of this process form the basis of this report. The lead officers play a key and continuing role in ensuring the good governance of the partnerships. Outstanding actions from last year's review have been addressed or are in hand.

Criteria for a Partnership to be classed as 'Significant'

8. A partnership is determined to be significant if:-
 - (a) DBC has a statutory duty or other government requirement to enter into the partnership; or
 - (b) It is a major contributor towards achieving the Sustainable Community Strategy objectives; or
 - (c) It is a major contributor towards improving the lives of children and young people or older people; or
 - (d) Takes a lead on setting the Council's policy framework; or
 - (e) DBC has the role of accountable body/lead agency and the annual expenditure of the partnership is more than £100,000; or
 - (f) DBC funds the partnership by more than £100,000 annually.

9. The partnerships identified as significant in accordance with this definition for 2020/21 are as follows:-
 - (a) 11 - 19 Partnership
 - (b) Creative Darlington
 - (c) Darlington Partnership Board (the LSP)
 - (d) Darlington Safeguarding
 - (e) Darlington Youth Offending Service
 - (f) Safe and Cohesive Community Group (was CDRP)

Performance and Governance of Partnerships 2020-21

10. An Annual Review proforma is completed by the relevant Council officer for each partnership. These are used to assess achievements against objectives, identify any areas for improvement or risk. This report gives a summary of specific remedial actions required by each significant partnership to achieve full compliance with the Council's governance requirements. In addition, the reports identify what Council resources, if any, are being used to support the partnerships. These are readily available and published on the intranet at:-

<https://www.darlington.gov.uk/your-council/communities/annual-review/>

11. This year has been extremely challenging for significant partnerships. The pandemic introduced urgent priorities they have needed to address which has meant that whilst in the main partnerships have undertaken the expected actions to continue assured good governance, this has been a challenge for some.
12. The 11 to 19 Partnership has been focused on ensuring schools are able to remain open and children are able to attend. As a consequence reviewing terms of reference or updating risk registers has not been a priority. This partnership is longstanding, with a stable membership and evidence of robust governance to date. The Lead Officer has provided assurance that the partnership continues to be well governed.
13. Other than issues related to the pandemic, funding remains an issue of concern for Darlington Safeguarding and the Safe and Cohesive Community Group.
14. The Council formally dissolved Darlington Partnership at its meeting of 15 July 2021. As part of new partnership working arrangements a Public Sector Executives Group has been established. This will constitute a Significant Partnership and will therefore be subject to being monitored through the toolkit to ensure good governance.

Outcome of Consultation

15. Consultation with the Chairs and Lead Officers of the key partnerships was undertaken in the production of this report.