	2025/26	2026/27			
	Net Budget	Gross Budget	Income	Grants	Net Budget
	£000	£000	£000	£000	£000
Chief Executive's Office	349	423	(81)	0	342
People Services	92,248	178,242	(21,997)	(55,502)	100,743
Environment, Highways & Community Services	28,217	66,570	(38,623)	(156)	27,792
Resources & Governance	16,101	48,740	(30,913)	(1,003)	16,824
Economy & Public Protection	2,299	4,936	(2,635)	(93)	2,208
Service Total	139,214	298,911	(94,249)	(56,754)	147,909
Financing Costs	4,028	4,507	0	0	4,507
Financing Costs	-	•	0	•	
Investment Returns - Joint Ventures	(1,977)	• •	0	0	(2,188)
Council Wide	(15)	(1,169)	0	0	(1,169)
Contingencies	272	278	0	0	278
Grand Total	141,522	300,339	(94,249)	(56,754)	149,337

# PEOPLE SERVICES - Revenue Estimates 2026/27

	2025/26	2026/27				
	Net Budget	<b>Gross Budget</b>	Income	Grants	Net Budget	
	£000	£000	£000	£000	£000	
Executive Director of People	195	205	0	0	205	
People Support Services						
Transformation & Performance	820	910	(68)	0	842	
Business Support	1,767	1,744	(14)	0	1,730	
Children's Services						
Children's Services Management & Other Services	679	700	0	0	700	
Assessment Care Planning & LAC	4,449	4,525	0	0	4,525	
First Response & Early Help	4,303	5,071	(30)	(617)	4,424	
Adoption & Placements	21,981	26,333	0	(1,026)	25,307	
Disabled Children	1,643	1,775	(239)	0	1,536	
Youth Offending	312	768	(142)	(292)	334	
Quality Assurance & Practice Improvement	101	200	(99)	0	101	
Development & Commissioning						
Commissioning	2,373	2,854	(213)	0	2,641	
Voluntary Sector	292	355	0	(57)	298	
Education						
Education	992	42,911	(2,884)	(39,053)	974	
Schools	0	4,040	(2,004)	(4,040)		
Transport Unit	3,416	•	(52)	(4,040)	3,400	
Public Health						
Public Health	0	10,343	0	(10,343)	0	
Adult Social Care & Health						
External Purchase of Care	40,860	60,838	(15,280)	(60)	45,498	
Intake & Enablement	762	3,101	(2,338)	00)	763	
Older People Long Term Condition	2,117	2,483	(2,338)	0	2,156	
Physical Disability Long Term Condition	6	30	(24)	0	2,130	
Learning Disability Long Term Condition	2,361		(24)	0	2,425	
Mental Health Long Term Condition	1,252	1,544	(249)	(14)		
Service Development & Integration	966	1,063	(243)	0	1,063	
Workforce Development	601	548	(14)	0	534	
Total People Services	92,248	178,242	(21,997)	(55,502)	100,743	

# **ENVIRONMENT, HIGHWAYS & COMMUNITY SERVICES - Revenue Estimates 2026/27**

Executive Director - Environment, Highways & Comm. Services	F000	Gross Budget £000	Income £000	Grants £000	Net Budget
Evecutive Director - Environment Highways & Comm Sorvices		£000	£000	tooo	6000
Evecutive Director - Environment Highways & Comm Somises	101			£000	£000
ILACCULIVE DIFECTOR - ENVIRONMENT, MIGHWAYS & COMMI. SERVICES	1 131	195	0	0	195
Highways & Capital Projects	447	440	0	0	440
AD - Highways & Capital Projects	117	119	(0.40)	0	119
Building Design Services	(14)	621	(643)	0	(22)
Capital Projects	468	710	(302)	0	
Car Parking R&M	613	597	0	0	
Concessionary Fares	2,767	2,591	(2)	0	,
Flood and Water Act	323	91	0	0	_
Highways	4,347	5,476	(1,217)	(28)	· ·
Highways - DLO	(344)	9,131	(9,568)	0	( ,
Investment and Funding	503	177	(70)	0	106
Sustainable Transport	127	161	(62)	0	99
Community Services					
AD - Environmental Services & Community Safety	173	147	0	0	147
Allotments	21	27	(8)	0	19
Building Cleaning - DLO	37	446	(446)	0	(0)
Cemeteries and Crematorium	(711)	1,185	(1,927)	0	(742)
Street Scene	7,361	10,509	(2,197)	0	
Transport Unit - Fleet Management	6	0	, , ,	0	
Transport Unit - Fleet Management, MOT & Private	(14)	33	(69)	0	(36)
Waste Management	4,492	4,572	(00)	0	4,572
Winter Maintenance	645	708	(26)	0	
Community Cofety					
CCTV	341	421	(107)	0	314
			` ,	_	
Community Safety	926	898	(83)	0	
Parking Parking Enforcement	(2,424) 17	357 318	(2,927) (294)	0	(2,570) 24
			(== -)		
<u>Leisure and Culture</u>			()		
Dolphin Centre	1,219	4,726	(3,762)	0	964
Eastbourne Complex	75	306	(254)	0	52
Hippodrome	220	5,908	(5,818)	0	
Hopetown Darlington	498	2,430	(1,635)	0	795
Stockton & Darlington Railway NLHF	2	127	0	(127)	(0)
Indoor Bowling Centre	32	17	0	0	17
Libraries	1,065	1,117	(21)	0	1,096
Move More	0	116	(116)	0	0
Outdoor Events	492	443	(30)	0	413
Community Catering	0	358	(358)	0	0
Culture and Heritage Fund	133	127	0	0	127
Building Services					
Construction - DLO	(346)	4,599	(4,871)	0	(272)
Corporate Landlord					0
Corporate Landlord	4,649	6,593	(1,808)	0	4,785
General Support Services					
Works Property & Other	78	79	0	0	79
Joint Levies & Boards					
Environment Agency Levy	132	135	0	0	135
Total Environment, Highways & Community Services	28,217	66,570	(38,623)	(156)	27,792

### **RESOURCES & GOVERNANCE - Revenue Estimates 2026/27**

	2025/26	2026/27 Gross Budget   Income   Grants   Net Budget			
	Net Budget	Gross Budget	•		
	£000	£000	£000	£000	£000
Executive Director Resources & Governance	142	241	(94)	0	147
Resources					
AD Resources	129	135	0	0	135
Financial Services	1,689	2,448	(773)	0	1,675
Financial Assessments & Protection	325	432	(43)	0	389
Xentrall (D&S Partnership)	2,144	2,965	(734)	0	2,231
Human Resources	846	896	(161)	0	735
Health & Safety	213	254	`(47)	0	207
Head of Strategy Performance & Communications					
Communications & Engagement	1,125	1,276	(188)	0	1,088
Systems	1,344	1,332	(3)	0	1,329
Law & Governance					
AD Law & Governance	142	128	0	0	128
Complaints & FOI	387	331	0	0	331
Democratic Services	1,593	1,681	(17)	0	1,664
Registrars	(33)		(318)	0	(46)
Administration	445	478	`(54)	0	424
Legal	1,912	2,122	(153)	0	1,969
Procurement	257	316	`(40)	0	276
Coroners	334	394	0	0	394
Xentrall Shared Services					
ICT	768	1,301	(204)	0	1,097
Maintenance					
Maintenance DLO	(718)	8,228	(9,039)	0	(811)
Housing & Revenues					
Local Taxation	517	1,197	(584)	0	613
Rent Rebates / Rent Allowances / Council Tax	1,061	18,033	(16,834)	0	
Housing Benefits Administration	728	1,093	(10)	(410)	
Customer Services	261	471	(201)	0	270
Homelessness	334	2,404	(1,262)	(593)	549
Service, Strategy & Regulation and General Services	156	312	(154)	Ô	158
Total Resources & Governance	16,101	48,740	(30,913)	(1,003)	16,824

# **CHIEF EXECUTIVES OFFICE - Revenue Estimates 2026/27**

	2025/26	2026/27			
	Net Budget	<b>Gross Budget</b>	Income	Grants	Net Budget
	£000	£000	£000	£000	£000
Chief Executive	225	233	0	0	233
Darlington Partnership	124	190	(81)	0	109
Total Chief Executives Office	349	423	(81)	0	342

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### **ECONOMY & PUBLIC PROTECTION - Revenue Estimates 2026/27**

	2025/26	2025/26 2026/27			
	Net Budget	<b>Gross Budget</b>	Income	Grants	Net Budget
	£000	£000	£000	£000	£000
Executive Director of Economy and Public Protection	196	200	0	0	200
Emergency Planning	97	99	0	0	99
Building Control	174	429	(257)	0	172
Development Management	73	809	(727)	0	82
Economy	389	345	0	0	345
Environmental Health	380	411	(27)	0	384
Place Strategy	697	734	(26)	(93)	615
Property Management and Estates	(225)	934	(1,195)	0	(261)
Head of Public Protection	78	83	0	0	83
Private Sector Housing	128	185	(45)	0	141
General Licensing	32	192	(157)	0	35
Taxi Licensing	2	226	(196)	0	30
Trading Standards	278	290	(6)	0	284
Total Economy & Public Protection	2,299	4,936	(2,635)	(93)	2,208